CITY OF CORAL GABLES BUDGET/AUDIT ADVISORY BOARD

Meeting Minutes: Tuesday, May 15, 2018

Conference Room First Floor , City Hall, 405 Biltmore Way, Coral Gables, Florida

MEMBERS	J	J	Α	S	0	Ν	D	J	F	Μ	Α	Μ	APPOINTED BY:
	17	17	17	17	17	17	17	18	18	18	18	18	
Tony A. Rivas	-	Р	-	Α	-	-	Α	-	А	А	-	А	Mayor Valdes-Fauli
Erin Knight	-	-	-	-	-	-	Α	-	Α	Α	-	Α	Commissioner Jeanette Slesnick
Alex Menendez	-	Р	-	Р	-	-	Р	-	Α	Α	-	Р	Commissioner Vince Lago
John Holian	-	Р	-	Α	-	-	Р	-	Р	Α	-	Р	Commissioner Frank C. Quesada
Cheryl Goldstein	-	Α	-	Р	-	-	Р	-	Р	Р	-	Р	Commissioner Pat Keon
Francisco Paredes		Р	-	Ρ	-	-	Р	-	Р	Р	-	Α	Commissioner Mena
Rosa Bravo [^]							Р	-	Р	Р	-	Р	Mayor Valdes-Fauli

(Dash indicates no meeting: blank space indicates member not yet serving.)

^- New Member

#- Special meeting

**- Resigned Member

Staff:

Diana Gomez, Finance Director

Keith Kleiman, Budget Director

Sally Ola Ola, Assistant Director

Minutes Preparation and Recording Secretary: Estela Valle, Bailey & Sanchez Court Reporting, Inc.

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CITY OF CORAL GABLES

BUDGET/AUDIT ADVISORY BOARD MEETING

TUESDAY, MAY 15, 2018, 8:03 A.M.

CITY HALL, OFFICE OF THE FINANCE DIRECTOR

405 BILTMORE WAY, CORAL GABLES, FLORIDA

MEMBERS PRESENT:

ALEX MENENDEZ, CHAIRMAN CHERYL GOLDSTEIN, VICE CHAIR ROSA BRAVO JOHN HOLIAN

CITY STAFF PRESENT:

DIANA GOMEZ, FINANCE DIRECTOR KEITH KLEIMAN, ASSISTANT FINANCE DIRECTOR FOR MANAGEMENT AND BUDGET SALLY OLA OLA, ASSISTANT FINANCE DIRECTOR FOR REPORTING AND OPERATIONS

Page 2 1 THEREUPON: 2 (The following proceedings were held:) 3 MR. MENENDEZ: It's 8:03. We can start the actual meeting. With that said, we'll open the meeting. We 4 5 have a quorum right now. Everyone that's present, say 6 aye. 7 MS. BRAVO: Aye. 8 MR. HOLIAN: Aye. 9 MS. GOLDSTEIN: Aye. 10 MR. MENENDEZ: I don't have the agenda in front of 11 me. Can I borrow this one second? 12 13 So we're going to start real quick with --14 hopefully everybody had a chance to look at the February 7th, 2018 minutes? 15 Does anybody have any questions regarding those 16 minutes or comments? If not, someone make a motion to 17 approve those minutes. 18 19 MR. HOLIAN: Motion to approve the minutes. 20 MS. GOLDSTEIN: Second. 21 MR. MENENDEZ: All in favor? 22 MS. BRAVO: Aye. 23 MS. GOLDSTEIN: Aye. 24 MR. HOLIAN: Aye. 25 MR. MENENDEZ: Any questions?

Page 3 No? Okay. We'll do the same with the approval of 1 the March 21st, 2018 minutes. It seems like everybody 2 had a chance to take a look at those. 3 Do you have any questions about those minutes? 4 5 No? Not hearing any, if someone would like to make a motion to approve them. 6 7 MR. HOLIAN: Motion to approve the minutes. MR. MENENDEZ: Second motion. 8 9 MS. BRAVO: Second. MR. MENENDEZ: All right. Everybody in favor? 10 11 MS. BRAVO: Aye. 12 MS. GOLDSTEIN: Aye. 13 MR. HOLIAN: Aye. 14 MR. MENENDEZ: Okay. And then we're going to jump from-- no, we're going to go straight into the quarterly 15 financial reports? 16 17 MR. KLEIMAN: Yeah, let's do that. Diana, are you here? 18 MS. GOMEZ: Yes. 19 20 (Thereupon, Diana Gomez walked into the room.) MR. MENENDEZ: Diana, good morning. 21 22 MR. KLEIMAN: Okay. We're going to go right into 23 it since Cheryl has to leave. MS. GOMEZ: Yes. 24 25 MR. KLEIMAN: So we'll do the quarterly reports

Page 4 1 first. 2 MR. HOLIAN: Unfortunately, you missed the approval of the minutes. 3 MR. KLEIMAN: Yeah. It was dynamic. 4 5 MS. GOMEZ: Okay. I guess I can start with, are 6 there any questions about the quarterly reports or I'll 7 get my notes and start in a second? So we did have -- we 8 have two quarterly reports we're issuing. The first 9 quarterly report -- we are late with the December quarterly. Usually the December quarterly report is 10 11 always late, not this late, but it's always late because 12 we are doing the financial statement audit. You know, in December, January and February we have the auditors 13 14 here. But we had some transitions and some other issues come up that delayed the issuance of that one, and so we 15 are issuing also the March quarterly report, as well, at 16 the same time. 17

18 There's nothing of concern in either of the two 19 quarters, with the exception-- well, it's not even a 20 concern, but in terms of-- well, we can go over the 21 revenues and expenditures. Everything for the most part 22 seems to be in line or above where we were last year at 23 this time.

24 Construction permits are up from the prior year.
25 Our intergovernmental revenues are up. Property taxes

Page 5 are right at -- you know, slightly up higher than where 1 2 we are, and I'm looking at the March report. 3 The Board of Adjustment and the Board of Architects are slightly down from where they were last 4 5 year at this time, but, again, that's typically having 6 to do with the timing of projects and the activity 7 that's going on, and what's coming in front of the Board. 8 9 Overall, revenues are in line with where they should be compared year over year. On the Expenditure 10 11 side, there are-- most departments are at or around 50 12 percent of their budgeted expenditures. 13 Let's see. I don't know if there's any specific 14 question or concern--MR. MENENDEZ: Why 50 percent? 15 16 MS. GOMEZ: Because it's halfway through the year. 17 MR. MENENDEZ: Oh, because we're not on a calendar 18 year. MS. GOMEZ: Well, no. Because this is as of 19 20 March, it's the second quarter, so it would be half of 21 the year. 22 MR. MENENDEZ: Perfect. 23 MS. GOMEZ: I don't know if there's any specific 24 question as to the General Fund expenditures. Some 25 departments are slightly over, but it's usually because

there is a specific item that caused it to go over, but there's no concern in any of the departmental expenditures.

MR. KLEIMAN: Plus some departments purchase things up front in the beginning part of the year.

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MS. GOMEZ: Correct. If we go over to the 6 7 Enterprise Funds-Sanitary Sewer System Funds, the one thing of note is that in the Sanitary Sewer there is a 8 9 credit by Miami-Dade County of \$1.2 million. They had been overbilling us having to do with -- it was 10 11 inconsistent meter readings, and so we asked them to 12 recalculate it based on what our historical usage was, and they agreed, and so it caused a credit of \$1.2 13 14 million. So we're just applying that credit toward our expenditures for the current year. 15

16 MR. HOLIAN: How did you identify that we were 17 being billed incorrectly?

18 MS. GOMEZ: I don't know if you have any19 information.

MS. OLA OLA: When they went back to the historical, like starting June of 2017, it rose to like almost one-and-a-half times of the prior month, so they started noticing it increasing. So when they got to the point of September, they said it's been four months that the billing is out of range. So they pulled up records,

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and, even in that time, the outflow was more than when-prior to the infiltration and the projects that they did to harden the system. So they went back and they looked at five years history. They went back and forth with the County, and then they said, "Yeah. Your historical rate is even a bit lower than this rate." So they came up with 1.2 million.

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MR. KLEIMAN: And overall we actually underspent 8 9 last year, which is how we didn't catch it. Because so many repairs were done, that it should have been even 10 11 lower, but there was no way for us to know that. But we 12 underspent which was good. So that's why we didn't catch it here, which was interesting because I was 13 14 curios. I mean, if it was overbilled, it should have been over the budget. We were still under. 15

MS. GOMEZ: So, at the end of the day, that \$1.2 million credit, we have it budgeted, so we will-- that will flow most likely into funds balance, and most likely we'll use that at the end of this year as to-you know, we're trying to build up funds balance in the fund anyway, so it will work itself out for us in the long run.

And, then, other than that, all of our other funds are in-- there's no concern or any issues through the second quarter. So, unless there's any questions,

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Page 8 1 there's really nothing else to report on the 2 quarterlies. MS. BRAVO: On the Revenue side, on the Franchise 3 Taxes-Electrical, this is half way through the year? 4 5 MS. GOMEZ: Correct. MS. BRAVO: But we've only collected 30 percent of 6 7 the budget. Is that something that comes more in the second half of the year? 8 9 MS. GOMEZ: Yeah. So it's several months in arrears. So by the end of the year, we'll get it 10 11 because we accrue all the way through December. So it's 12 like two to three months in arrears that we get the Franchise Tax in. 13 14 MS. OLA OLA: As of March, we have only collected up to January's franchise taxes. 15 MS. BRAVO: Okay. 16 17 MS. GOMEZ: And so what we're-- going forward, what we're planning to do is bring the quarterly reports 18 to the Budget Advisory Board, and send it to the 19 20 Commission in an executive memo, as opposed to having a 21 presentation to the Commission. Just because of timing 22 of the Commission meetings, we're going to give the 23 report with an executive summary, and if they want us to 24 present it, we can. But typically it seems that the 25 Commission meetings will go quicker and easier if we

Page 9 1 didn't have a lengthy presentation. But if there's something to note, we'll note it, and we'll bring it to 2 the Commission if we feel that there's a necessity, but 3 we're going to try to see if sending it through an 4 executive memo will suffice. 5 6 Any other questions? 7 MR. MENENDEZ: Was that their request or just best 8 practice? 9 MS. GOMEZ: Just in terms of efficiency of the meetings. And the number of questions and the problems 10 11 that we get at the meetings are very limited, so it's 12 more of just a very informational purpose. Of course, in my executive summary, I will advise them if they want 13 14 us to discuss it, without a problem, we can. MR. HOLIAN: That means you're doing a good job if 15 they don't have to look at it. They have to look at 16 17 other things. That's what it means. MS. GOLDSTEIN: I have a question as it relates to 18 how the public gets to see it. 19 20 MS. GOMEZ: Once we publish it, we put it on the 21 website. And should anybody call or write, we direct 22 them there. We'll make a copy for somebody, but we do 23 publish it. After we submit it to the Commission or 24 present it to the Commission, we publish it on our 25 website.

Page 10 1 MR. KLEIMAN: Plus now we have our transparency 2 portal. MS. GOMEZ: Right. Which now they can look at 3 anything they want. 4 5 Any other questions on the --6 MR. MENENDEZ: I have no questions. 7 MS. GOMEZ: We don't need a motion or anything. It's just for your information that we present it. 8 9 MR. MENENDEZ: Perfect. So the next item, then, would be the Quarterly Overtime Report. 10 11 MS. GOLDSTEIN: Can I ask a question? 12 MR. KLEIMAN: Yes. 13 MR. GOLDSTEIN: Can you expand on Public Works? 14 It seems like we're ten more vacancies than last year, with a total of 24 in Sanitation and Landscaping. 15 MR. KLEIMAN: Yes, a lot of people left 16 Sanitation. So if you notice on the bottom line, last 17 year, at this time, 64 in total. Here, we are at 60. 18 You look at Police, we had 17 vacancies. We're at two 19 20 at this point. It switched with Sanitation. The reason, a lot of people left. They retired and they 21 22 just left. So there's been a recruiting effort now for 23 Sanitation, because that's a vital service. So they're 24 working on it. Since this report was done, they've been 25 doing some hiring. So we don't look at that as an issue

Page 11 1 as it was to fill the Police positions. 2 MR. HOLIAN: I love the Sanitation guys running around the City. They're fantastic. 3 4 MS. GOLDSTEIN: It's not an issue of pay? 5 MR. KLEIMAN: No. We already adjusted it. 6 MS. GOLDSTEIN: Is there anything you need my vote 7 for? 8 MS. GOMEZ: Not that I'm aware of. 9 MS. GOLDSTEIN: I think you have a quorum. MS. GOMEZ: Yeah. I don't know if it was brought 10 11 up, but I wanted to bring it up before you leave that 12 our Triple A Bond rating was affirmed recently. So just as an informational point or whatever, we're going to 13 14 bond actually tomorrow. We're selling bonds tomorrow for the Public Safety Building, and doing a refinance by 15 86 million; 50 in total for the new Public Safety 16 Building, and 36 is just refinancing of the current 17 existing debt. We met with the rating agencies a week 18 19 ago. 20 MS. GOLDSTEIN: What's the interest rate? 21 MR. HOLIAN: 13. 22 MS. GOMEZ: No. The all-in on the \$50 million, 23 which is a 30-year bond, is 3.75 for the Public Safety 24 Building. And then on the refinance -- so with the 25 change in the corporate tax rate in January, our rate

increased. And, so, since that one only has about ten 1 2 or twelve years left on it, it would be -- 3.25 is what I think-- yeah, 3.25 is where-- no, we're going to get 3 4 better than that, I think. I'm sorry, I don't have it right in front of me, but we are doing better than we 5 6 would have been because of the corporate tax rate 7 increase. So we were at a lower 2.97, something like that. It went up to 3.25, maybe with the corporate tax 8 9 rate change, and so somewhere in between there. We're saving about \$50,000 a year in debt service. 10

11 So it's not because of the savings that we're 12 doing the refinance. It's also because that issue has a put feature where the bank in three years can force us 13 14 to refinance. And so we decided to say -- and there's other covenance that are -- that we don't want to deal 15 with. So we just said, "Let's just refinance this --16 17 we're going to market anyway, let's just refinance," and we ended up getting better terms, but keeping the 18 19 maturity exactly the same.

20 So in the whole process of doing both of those 21 bond deals, we had to meet with all of the rating 22 agencies where they had to give us a rating for those 23 bonds, and then they also did a review of the City. And 24 so they affirmed-- all three of them affirmed our Triple 25 A rating. So we're excited about that.

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Page 13 1 MR. HOLIAN: Congratulations. 2 MS. GOMEZ: Thank you. MS. GOLDSTEIN: I just have one more comment and 3 4 that is that I will not be here June 6th. MS. GOMEZ: Okay. 5 MR. MENENDEZ: We didn't do roll call this 6 7 morning. Do you need to put on the record who's here? 8 Frank is not here. Did we go through that? 9 MS. GOMEZ: Yeah. 10 MS. GOLDSTEIN: I'm here. MS. GOMEZ: We still have a quorum. 11 12 (Thereupon, Ms. Goldstein left the room.) 13 MR. MENENDEZ: Okay. So who's going to continue 14 with the overtime reports. MR. KLEIMAN: So we basically tackled the vacancy 15 issue that we're facing right now which was Sanitation. 16 17 They're doing major recruiting efforts to fill those 18 positions, and they already have people on board. So this report is already a couple of months old. 19 If you take a look at the overtime side-- I have 20 more copies if anybody needs. We're saving paper so 21 22 it's two-sided. MR. HOLIAN: That's fine. 23 24 MR. KLEIMAN: Okay. So the numbers are getting 25 interesting now. No, I'm serious. I don't mean that

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sarcastically.

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2 MR. HOLIAN: Keith always finds the numbers 3 interesting. Regardless of which way they go, they're 4 always interesting.

5 MR. KLEIMAN: Before it was frustrating. Now it's 6 interesting. Now it's getting more understandable. We 7 see where the weaknesses are in the budget that we have 8 for overtime.

9 Now, let's go to the fourth column from the right where the overtime is this 14-00 account, okay. So if 10 11 you see Administrator, it's just below target. Uniform 12 Patrol, which was a major issue with overtime, because they are fully staffed now, you can see that their 13 14 number's only 57. And part of that is just from the beginning of the year when there were still some 15 vacancies. So that's going to start edging downward. 16

Criminal Investigations, way under. So that's good. Now, Technical Services and E911, they're over and that's because of the ongoing vacancies. They're doing some filling now. So we have to watch that.

MS. GOMEZ: And that's not officer vacancies,
that's Communications.

MR. KLEIMAN: That's all Communications operators.
So we have to watch that. They have been successful,
because now they're also switching over their

Page 15 recruitment effort. Because Police are now under 1 2 control, now they're also pushing here more than they were before. Before it was more of a Police issue. 3 MR. HOLIAN: There was turnover, though, in the 4 911 because people get burnt out, right? 5 MR. KLEIMAN: Burnt out, and they weren't even 6 7 making it past the training. That was a major issue. 8 So all of that overtime that the regular staff was doing 9 to train these people, then it's out the window. So it's been a frustrating time for them. 10 11 Now, Professional Standards, that overtime is 12 going to be permanent. We're going to have to do something with this, because we're using the staff 13 14 members -- the upper brass in Professional Standards to do a lot of the special background checks and part of 15 the recruitment efforts. And they've been successful. 16 17 So we're going to look at that and see what overtime number to be budgeted would be a permanent number, and 18 it shouldn't be that bad because the overtime total for 19 20 that--21 MR. HOLIAN: I was going to say that's not a very

big number, though, in general, even though it's over.
 MR. KLEIMAN: No. It's not a very big number.
 Specialized Enforcement should be more on its way
 down, okay. So that should be equalized. We're just

1 going to watch that one. I'm not looking to up their 2 budget. The only one I'm considering upping the budget, 3 and I have to talk to Cathy, of course, is Professional 4 Standards.

5 So overall, the numbers still look very high, but 6 I think it's promising now that this is going to really 7 start getting under control. And the fact that you 8 don't see Uniform Patrol at that number, that's a great 9 indicator.

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Any questions?

11 MR. MENENDEZ: I have a question. From reading 12 the minutes-- because I wasn't at the meeting-- they 13 gave the whole explanation on overtime, and how it 14 wouldn't be fixed immediately, because it takes time for 15 uniformed officers to go to class, get trained, then 16 ride alongs. It's like a year-and-a-half lag.

17 MR. KLEIMAN: Oh, wait a second. So now I can help you on that one. What we're doing now for FY19--18 19 part of the issue in every city is that there's very 20 little succession planning. So now for FY19, we're 21 putting a new program in place for general employees and 22 teamster employees. We're going to have the person on 23 board four weeks before the person leaves so that they 24 shadow.

MS. GOMEZ: For purposes of the DROP.

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Page 17 MR. KLEIMAN: You know, for purposes of DROP-- for 1 2 retirements only. We can't anticipate anybody just leaving. Most people here is the DROP. They're 3 long-term. They have institutional knowledge. So when 4 5 you know they're going to leave, we're budgeting for it. 6 So we have now prepared something -- we have to show it 7 to Cathy-- a number. I think it's probably around \$500,000, and it's going to be in the budget. Not in 8 9 any one department. We're putting it non-departmental. And then as the person leaves, we're going to shift it 10 11 over there, allow them to hire up, have them on board 12 four weeks before. That's for teamsters and excluded. And then for Fire, it's six months to shadow, and 13 14 that's per their request. So we're budgeting for that, for any known DROPS. And then for Police, it's 12 15 16 months. So--17 MS. GOMEZ: Because they have to be training, and shadowing, and all of that. 18 MR. KLEIMAN: Right, exactly. 19 20 MR. HOLIAN: They're not just shadowing. They 21 could be training. 22 MS. GOMEZ: Yes. Training and then shadowing, 23 right. 24 MR. HOLIAN: Got it. 25 MR. KLEIMAN: So all of that is up front, and then

Page 18 they'll be able to hit the streets on their own by the 1 2 time the person is dropping. MR. MENENDEZ: So, in fact, we're going to 3 increase the budget to allow for when there's a planned 4 5 DROP, you can bring somebody in a certain amount of time earlier to train. So there won't be that gap. 6 7 MS. GOMEZ: Correct. 8 MR. KLEIMAN: Right. 9 MS. GOMEZ: So when that person leaves, that other person will be fully on the street on their own. 10 11 MR. KLEIMAN: Right. 12 MS. GOMEZ: So then it's kind of like a 13 replacement, right. 14 MR. MENENDEZ: Okay. And the only other thing I was going to ask about this report, because I read that 15 conversation about the year-and-a-half lag, and that you 16 17 can't figure out-- the report is a little bit misleading, because you have people in there that have 18 been hired that aren't actually officers on the street. 19 Wouldn't it make sense to add a column that says these 20 21 are authorized working police officers. These are ones 22 that have not been allowed -- these are the ones that 23 cannot actually function on their own. That way when we 24 look at the report, we're not thinking we're fully 25 staffed, why is there overtime. When we are fully

Page 19 staffed, but they're not independent operating officers. 1 2 MR. KLEIMAN: That is a good idea. But, also, 3 keep in mind, now, we're not going to be-- well, in theory, we're not going to be having the overtime 4 5 because we're budgeting for everything. 6 MR. MENENDEZ: We're going to show like we're over 7 on employees at some point. (Thereupon, there was simultaneous speaking.) 8 9 MR. KLEIMAN: Right. MR. MENENDEZ: So it will throw us off either way. 10 11 MR. KLEIMAN: Right. So we're not authorizing for 12 more employees. 13 MS. GOMEZ: We're not increasing the headcount. 14 We've talked to the Commission about it. We've told them that we're hiring in advance. So we don't increase 15 the headcount, because the headcount is not truly 16 increasing. We know one is coming off. It's just 17 18 this--MR. MENENDEZ: The timing difference. 19 20 MS. GOMEZ: Yes, this lag. 21 MR. MENENDEZ: But how do we show it on the 22 report? 23 (Thereupon, there was simultaneous speaking.) 24 MR. KLEIMAN: It's a good suggestion, so let me 25 see how we can put this on here. It's probably more for

Page 20 1 Police than anybody else. 2 MR. HOLIAN: How many more police have we hired in the last six months, because I remember it was in the 3 teens for quite awhile. Now it's like--4 5 MR. KLEIMAN: Yeah, it was high. I don't have that number, but it's been a lot. 6 7 MR. HOLIAN: It seems like it's trending down. MR. KLEIMAN: There's been a major effort, 8 9 including sending cars home. They actually sent cars home with employees that weren't necessarily taking City 10 11 cars home with advertising on them. I mean, there was 12 actually--MR. MENENDEZ: It was noticeable, the advertising 13 14 on the streets everywhere. MR. KLEIMAN: They did a nice job. Okay. 15 So I will definitely look into seeing how we can put 16 17 something on here to show how many people are hired and shadowing. 18 MR. HOLIAN: How many people leave on an annual 19 20 basis for the City employees? Just a guesstimate. Any 21 idea? 22 MS. BRAVO: From DROP or from resigning? 23 MR. HOLIAN: Anything. 24 MR. KLEIMAN: I don't know. 25 MR. HOLIAN: And how many total employees do we

Page 21 1 have? 2 MR. KLEIMAN: Well, of full-time, we have 837 positions. There's still about 60 vacancies or so. 3 We're moving toward hiring a lot of part-timers. We're 4 5 giving part-timers actual benefits. It's a whole new tactic from the City. It's lower risk. There's no 6 7 pension risk. So we're moving into that. So on top of the 837, we have probably another 150 8 9 or so that are regular part-time. And, then, on top of that, there's probably over 100 that are seasonal. 10 11 MR. HOLIAN: That's 1,000 people. 12 MR. KLEIMAN: Yeah, right. MS. BRAVO: Is somebody monitoring that those 13 14 part-time people don't start working more hours, just because you could have a legal--15 MS. GOMEZ: Yeah. We limit part-time employees to 16 17 29 hours a week. MS. BRAVO: And people are monitoring that? 18 MS. GOMEZ: Well, each Director is responsible for 19 20 monitoring. They're allowed to go over on a special occasion or, you know, if there's a need for a week or 21 22 two or a little period, but HR monitors I think every 23 six months, as well, just because of the insurance--24 health insurance laws or whatever that says if they're 25 more than part-time, they need to be getting full-time

Page 22 benefits or whatever. So they monitor, and then they 1 2 reach out to the departments that are in violation of 3 that. So, yeah. 4 MR. KLEIMAN: Okay. Any other questions on the report? 5 6 MR. MENENDEZ: No. So are we at discussion items 7 right now? 8 MR. KLEIMAN: I have nothing more. 9 MS. GOMEZ: My discussion item was about the 10 Triple A Bond rating, and I just wanted to get it in before Cheryl left so that she could know about it. 11 12 MR. MENENDEZ: Great. Any questions from any of 13 the team members? 14 Any concerns? 15 MS. BRAVO: No. MS. GOMEZ: Is there anything that you maybe want 16 to see -- I don't know what we'll have at the next--17 MR. KLEIMAN: You know, if we wanted to, we had a 18 19 meeting last night -- a workshop with Capital only. It was to get the top 20 or so-- or 10 to 20 priorities 20 21 from each of the Commissioners. Commissioner Quesada 22 was not able to attend, but we had a rough cut of some 23 of the Capital priorities from four of the 24 Commissioners. We could share that at the next meeting 25 if you would like to see that. We'll hopefully have

Page 23 Commissioner Ouesada's on there as well. MS. GOMEZ: And what it is, it's just a listing of all of the potential projects that would need funding in this upcoming budget year, and then-- it's just a listing of them all, and then the Commission decides what their priority items are so that when we come to funding it, when we're balancing the budget and we have "X" dollars available for Capital, we know these are their top ten priorities. We need to try to fund these ten before we start funding other things. MR. MENENDEZ: We see that every year, though. I think they show it to us after the fact. MS. GOMEZ: Yeah, exactly. MR. MENENDEZ: It has all colors. It shows--We can share with you what -- for the MS. GOMEZ: next meeting, we can share with you what was selected at last night's meeting after we get Commissioner Quesada's-- Vice Mayor Quesada's selections in there. What we do is, we color code them to see who had the same -- how many Commissioners had the same priorities, so that way it helps us. It's just a tool that we would use then to budget for Capital needs in the following budget. So that's happening -- that will be happening in the next little bit.

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I don't know if there's anything in the internal

Page 24 1 audit side that would be ready for the next meeting. 2 MR. KLEIMAN: I'd like to have an update for the 3 next meeting. 4 MS. GOMEZ: Okay. 5 MR. HOLIAN: What are we auditing currently? 6 MS. GOMEZ: They're doing Procurement-- they're 7 just starting Procurement. MR. KLEIMAN: We're on hold with the rest of Parks 8 9 and Public Works. Public Works, because of their workload. Parks, because of the implementation of the 10 11 RecTrac. We have other ones now coming. We've had some 12 requests. We want to start looking at outside revenue sources and start going there. 13 14 As a matter of fact, the Towing Service, we just got a request from Procurement that they want us to 15 audit the towing company. So we're going to implement 16 that. We're thinking about the Biltmore Hotel and 17 Tennis. 18 MR. HOLIAN: Interesting environment over there. 19 20 MR. KLEIMAN: We want to start reaching out. Now 21 that we're sort of winding down with internal city 22 items, we want to do that as well. And then there's 23 going to be follow-ups. Cash is a follow-up I think to 24 Parks in the third year. MR. HOLIAN: On the Parks scenario, I just have a 25

Page 25 comment. Remember when we voted on those dog parks a 1 2 couple of years ago, buying the properties and whatnot? We bought one on-- it's a block-and-a-half away from my 3 house right off of Palermo and--4 5 MS. GOMEZ: One of the five passive parks. 6 (Thereupon, there was simultaneous speaking.) 7 MS. GOMEZ: They were just passive parks. 8 MR. HOLIAN: Well, it's going to have water 9 fountains for dogs, so that's the only reason why I call it a dog park. It's a dog park right now. Trust me. 10 11 MR. KLEIMAN: Annette Whitaker is going to be a 12 dog park. MR. HOLIAN: I was talking to some friends over 13 14 there, and they're not maintaining those areas very well. I don't know when they cut the grass and stuff, 15 and it's just starting to look quite disheveled. 16 17 MS. GOMEZ: Has it been developed as a passive 18 park? MR. HOLIAN: No, it's vacant. 19 20 MS. GOMEZ: So the community hasn't come together 21 to decide what type--22 MR. HOLIAN: Oh, I went to a couple of meetings, 23 and it was excellent. It's been postponed. 24 MS. GOMEZ: So they haven't done it yet, okay. 25 MR. HOLIAN: And that's not the concern; that they

Page 26 haven't done it. It's just that it looks like it's in 1 2 disrepair. 3 MS. GOMEZ: Okay. What's the name of the park or 4 what street is it on? 5 MR. HOLIAN: I quess it's on Cardena. That's the 6 next street over. 7 MS. GOMEZ: Okay, Cardena. MR. HOLIAN: I can contact someone. But everyone 8 9 is very excited about it. MS. GOMEZ: I'm not sure if it would be Public 10 Works or Parks that would --11 MR. KLEIMAN: Those I think are being maintained 12 13 by Brook. I think. I'm not sure about that. 14 MR. HOLIAN: And then the doggy bag things-- the 15 refuse, well, apparently a lot of my neighbors stopped 16 buying doggy bags. So they're running out -- you know, 17 the kiosks that you get the bags, well, most people carry their own bags around. Now, no one's carrying 18 19 their own bags around. So those little doggy things 20 never have bags in them. 21 MR. KLEIMAN: Okay, that's Fred. Two separate 22 things. 23 MR. HOLIAN: I just think it's pretty interesting 24 that they're not spending \$2 on bags, and they're just 25 using the City bags.

Page 27 MS. GOMEZ: I can understand if you forget, but--1 MR. HOLIAN: Exactly. 2 3 MR. KLEIMAN: And the City bags are probably biodegradable. That's my guess. 4 5 MS. GOMEZ: Right, but there can only be so much-we can only supply so much. 6 7 MR. HOLIAN: And the thing is only so big. Ι mean, around my house, there's 20 people walking dogs in 8 9 the morning, you know. I'm the only idiot with the blue 10 bags, and everyone else has the black bags. I'm like, 11 "Wait, I just saw a lady and she just pulled six bags." 12 I was like, "Really?" 13 MR. KLEIMAN: That's why, people are hoarding 14 bags. 15 MR. HOLIAN: That's exactly right. MS. GOMEZ: Right. 16 17 MR. HOLIAN: I was like, "Okay. That's pretty interesting." 18 MS. GOMEZ: Because I'm sure they have a schedule 19 20 that they fill them, but--21 (Thereupon, there was simultaneous speaking.) 22 MR. HOLIAN: It started with one, and now I walk 23 past three of them, and now I'm like a bag Nazi. I'm 24 like, "Are there any bags in there?" 25 MS. GOMEZ: Wow, okay.

Page 28 MR. HOLIAN: It's nothing that has to be fixed. 1 It was just pretty hilarious. 2 MS. GOMEZ: No. No. I mean, the doggy bag 3 station -- the doggy stations have been great, and it has 4 5 not eliminated, but it has --MR. HOLIAN: Some people are just ridiculous. 6 7 They throw those things anywhere, and it's just disgusting. It's really disgusting. And we have a lot 8 9 of dogs in our area. Anyway, it's not for here, but it was interesting. 10 11 MR. MENENDEZ: Anything else from anybody else? 12 MS. BRAVO: No. 13 MR. MENENDEZ: We're really good on time. We can 14 close the meeting. MS. GOMEZ: And so we'll send an email regarding 15 the next date. I think the scheduled date- I don't have 16 it in front of me-- is June 6. Just to make sure, we'll 17 send an email around to make sure that we have at least 18 19 a quorum. 20 For the three of you that are here, does June 6 look doable? 21 22 MS. BRAVO: Yes. 23 MR. HOLIAN: I'm good with June 6. MR. MENENDEZ: Yes. 24 25 MS. GOMEZ: Yeah, okay.

Page 29 MR. KLEIMAN: Cheryl said she can't make it. 1 MS. GOMEZ: And we'll check with Frank, as well, 2 to see if he can make it. We'll send out an agenda. 3 Ιf there's nothing pressing on the agenda, we may delay it. 4 5 So we'll--6 MR. MENENDEZ: We do that sometimes in the summer, 7 which is fine. MS. GOMEZ: Right. If by chance we delay it, you 8 9 will get your budget books on July 1st or right thereabout July 1st. The idea is that when you get your 10 11 budget books, that you review them and go over it. 12 We'll have a meeting -- we're going to try to have a meeting. It's going to be very close because it's July 13 14 4th weekend and all of that, but we have our budget workshop on the 11th or 12th. 15 MR. KLEIMAN: The 11th. 16 17 MS. GOMEZ: So I think we're going to try to make our meeting somewhere around the 6th of July, somewhere 18 19 around that time frame. I don't know what day it falls 20 So that way we can discuss with you and present to on. 21 you the budget. So that way if your Commissioners have a question about the budget, they can-- you know, you 22 23 can have some of the information or have had a chance to 24 review it. So timing is what it is. The Charter

25 requires it on July 1st. We issue it to the Commission

Page 30 on July 1st. I think July 1st is a Sunday, so maybe 1 2 we'll issue it Friday. So maybe you'll get it the 3 Friday. So we'll try to figure out how we can put it out there for you guys to have it, review it, so we can 4 5 meet some time before the Commission meeting. So that if they do have questions, you can answer their 6 7 questions. I think that's pretty much it. Just in case we 8 9 don't have the June meeting, I just wanted to make sure 10 that I put it out there. 11 MR. HOLIAN: Fine by me if we don't have a June 12 meeting. 13 MS. GOMEZ: It depends on the agenda. Very good. 14 MR. HOLIAN: Thank you very much. MS. GOMEZ: Thank you, everybody. 15 MR. MENENDEZ: Thank you. We'll close the 16 17 meeting. 18 (Thereupon, the proceedings were concluded at 8:45 a.m.) 19 20 21 22 23 24 25

Page 31 CERTIFICATE STATE OF FLORIDA)) COUNTY OF MIAMI-DADE) б I, ESTELA L. VALLE, Notary Public for the State of Florida, do hereby certify that I was authorized to, and did stenographically report the foregoing proceedings, and that the transcript is a true and complete record of my stenographic notes. DATED this 25th of May, 2018. Estela L. Valle