CITY OF CORAL GABLES BUDGET/AUDIT ADVISORY BOARD

Meeting Minutes: Thursday, May 26, 2016

Conference Room First Floor, City Hall, 405 Biltmore Way, Coral Gables, Florida

MEMBERS	M	J	J	Α	S	0	N	D	J	F	M	Α	APPOINTED BY:
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Jose E. Smith	Р	Р		Р	Р	E	-	Р	Р	Р	E	-	Mayor Jim Cason
Erin Knight	Р	-	-	Р	Р	Р	-	Р	Р	Р	Р	-	Commissioner Jeanette Slesnick
Alex Menendez	Α	Р	-	Р	Р	Р	-	E	Р	E	Р	-	Commissioner Vince Lago
John Holian	Р	P	-	Р	Р	Р	-	E	Р	₽	Р	-	Commissioner Frank C. Quesada
Cheryl Goldstein	E	P	-	Р	Р	Р	-	Р	Р	Р	Р	-	Commissioner Pat Keon
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(Dash indicates no meeting blank spaceindicate member not yet serving.)

- ^- New Member
- #- Special meeting
- **- Resigned Member

Staff:

Diana Gomez, Finance Director
Keith Kleiman, Budget Director
Sally Ola Ola, Assistant Finance Director
Jessica Keller, Acting Public Works Director
Alejandro Gonzalez, Senior Project Engineer, Public Works

Minutes preparation and Recording Secretary: Nieves Sanchez, Bailey and Sanchez Court Reporting, Inc.

1	CITY OF CORAL GABLES									
2	BUDGET/AUDIT ADVISORY BOARD									
3	MEETING: THURSDAY, MAY 26, 2016, 8:15 A.M.									
4	CONFERENCE ROOM FIRST FLOOR, CITY HALL									
5	405 BILTMORE WAY, CORAL GABLES, FLORIDA									
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8	MEMBERS PRESENT: ORIGINAL									
9										
10	JOHN HOLIAN ERIN KNIGHT									
11	JOSE E. SMITH									
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15	CITY STAFF PRESENT:									
16	DIANA M. GOMEZ, FINANCE DIRECTOR KEITH KLEINMAN, BUDGET DIRECTOR									
17	SALLY OLA OLA, ASSISTANT FINANCE DIRECTOR									
18	JESSICA KELLER, ACTING PUBLIC WORKS DIRECTOR ALEJANDRO GONZALEZ, SENIOR PROJECT ENGINEER, PUBLIC WORKS									
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THEREUPON: 1 2 (The following proceedings were held.) MR. HOLIAN: Okay. Roll call. 3 4 Who is missing? Cheryl is missing and 5 Alex. Do you expect Cheryl or do you expect 6 both? 7 MS. KNIGHT: No, she's not coming. 8 MS. GOMEZ: Cheryl, we're not expecting, 9 and Yvette says that she just called Alex and 10 his cell goes straight to voicemail, so we 11 don't know what's going on. MR. HOLIAN: Okay. So the three of us are 12 13 here. 14 MR. SMITH: Jose Smith, present. MS. KNIGHT: Erin Knight. 15 16 MR. HOLIAN: And John Holian. 17 Then we have a quorum. 18 MS. GOMEZ: Yes. 19 MR. HOLIAN: Did everyone have a chance to 20 read the Minutes? MR. SMITH: Yes. 21 22 MR. HOLIAN: Any additions or corrections? 23 MR. SMITH: No. 24 MR. HOLIAN: Can I get a motion to accept 25 the Minutes?

MR. SMITH: 1 Motion to approve. 2 MR. HOLIAN: Second? 3 MS. KNIGHT: Second. 4 MR. HOLIAN: Exciting stuff. 5 All right. Do we want to stay with this 6 order or has anything changed? 7 No, the order is fine. MS. GOMEZ: 8 MR. HOLIAN: Status of Capital Projects. 9 MS. GOMEZ: So two meetings ago, Cheryl had 10 asked for an update for the capital projects. Unfortunately, she's not here, but I do have 11 12 Jessica Keller, the Acting Public Works Director, and Alejandro -- I'm sorry, your last 13 14 name? 15 MR. GONZALEZ: Gonzalez. 16 MS. GOMEZ: -- Gonzalez, from the Public 17 Works Department. So they're going to give us 18 an update. It will be in the Minutes. She can review it. And if she has any follow-up 19 20 questions, it's fine, but it's just a general 21 update as to where we are with capital projects 22 in the City. 23 MS. KELLER: Okay. And, actually, I'm 24 going to let Alex -- I'm not really sure the 25 level of detail that you're expecting, but Alex

has recently taken over the program, on a temporary basis. I'm sure everyone here knows Ernesto Pino ran the capital program for a number of years. He is no longer running the entire capital program, and Alejandro is doing so now.

So, I guess, do you want us to take questions or should we --

MR. HOLIAN: I think the concern was, there was a whole list of capital projects, and the scope and the length of time, and we wanted to probably get a feel for, you know, what are the priorities, what's going on, because we had that ring binder, right, with the pictures and whatnot, and it just seemed like we had all of these projects and then we were talking about allocation of resources and money, so what are your priorities? What's happening? Is anything behind schedule, ahead of schedule?

MR. KLEIMAN: Maybe some of the larger projects, give the status of those, like City Hall, Merrick House, The Kerdyk Tennis Club, you know, things like that.

MR. GONZALEZ: In budgetary terms, we haven't had like any major changes. We have

several projects that have been having change orders within them. One of them is Kings Bay, which was recently approved by the Commission.

The other ones are basically within the budget, you know. We haven't had any kind of change.

In one of them -- on the priority list, it's the Fire Station Trolley Depot, because of the LEED additional scope of work that we are adding up to all of the vertical projects that are new within the City --

MR. KELLER: Well, wait. Is everyone aware of the ordinance that was adopted requiring LEED or an equal on City projects -- or, actually, all projects?

MR. HOLIAN: That's the one they just voted on a couple of months ago?

MS. KELLER: Yes.

MR. HOLIAN: Yes.

MS. KELLER: So we had to take a look at all of our capital projects and see how they would impact, particularly, obviously, the cost.

So Staff is going through an evaluation process, and one of the projects it does impact

is the Fire Trolley Station.

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MR. GONZALEZ: Yeah, the Fire Station and Trolley Depot, that's already budgeted for 10.5 million or 10.3 million dollars right now.

So right now there's just --

MR. KLEIMAN: Just to let you know, to make it easier, because I think right now -- I don't think anyone really knows what we're supposed to be reporting on right now, just the large -- take us to streetscape. What's the status of it? When is it going to start? When are they going to break ground, stuff like that?

I think that's more what Cheryl was looking for.

Then City Hall, you know, we have been talking about it for five years at least. When is it going to start?

Tell us just the real large, very visible projects, to make it easier on yourselves. You don't have to go into the nitty-gritty at this point, because we have so many items to go over.

MR. GONZALEZ: I have a list here of what we know that are like the top ones.

MR. KLEIMAN: Right. That's a good idea.

1 MR. GONZALEZ: If we want to start with 2 streetscape on Miracle Mile, we already started 3 on the routing. They're working on several miscellaneous works. We are expecting to start 4 5 full force by mid June. And we're working on 6 some negotiations with some of the 7 subcontractors and their contractor for future 8 work that we're going to be doing there. 9 Right now it's ongoing. It's not stagnant. We're working on the little things. 10 11 MR. HOLIAN: When do the big things start? 12 Like if it starts in June, when do you expect it to be done? 13 14 MR. GONZALEZ: Mid June, July we should be 15 seeing big construction. 16 MR. HOLIAN: And, then, time frame, twelve 17 months, eighteen months, twenty-four months? 18 MR. GONZALEZ: Right now, I don't have a 19 defined scope, but, yes, the target is twelve 20 months. 21 MR. HOLIAN: Okay. That's exciting. 22 MR. KLEIMAN: Yes. MR. GONZALEZ: Yes. 23 It's a really 24 aggressive project. 25 MR. KLEIMAN: How are they going to divert

traffic during it?

MS. KELLER: That's a work in progress.

MR. KLEIMAN: I'm asking that for personal reasons, because I come that way in the morning.

MS. KELLER: Go around.

MR. KLEIMAN: Obviously.

MS. KELLER: But don't stop shopping at Miracle Mile. All of the stores will be open for business and that's one of the big challenges, is making sure that it is as easy as possible to access the businesses along Miracle Mile.

MR. HOLIAN: I think that's going to be a real problem. I mean, because if you ever go to Duffy's, on 57th, when they were doing the road construction for a year, his business is down thirty percent, and he never got it back, just because once people get out of going there, because you don't go because of traffic, it's really tough. Things are going to be brutal for the vendors on the Mile for -- I mean, there's nothing you can do about it.

MR. GONZALEZ: Right now we're trying to get like the MOTs that Lincoln Road and

Washington Road had on Miami Beach when they did their projects, to see if we can go ahead and mimic that.

MR. HOLIAN: And can you elaborate on that? Can you explain that a little more?

MS. GOMEZ: What is an MOT?

MR. GONZALEZ: MOT is maintenance of traffic program, in order -- every construction project, and mostly the ones that deal with traffic and -- pedestrian traffic, car traffic, within the design, they will have an MOT. The MOT is responsible for the programming of how we're going to deviate the cars, pedestrians and how we're going to keep the show going within the shops and what is the more normal way of life on the project.

MR. HOLIAN: Okay.

MR. GONZALEZ: So we're trying to get that MOT that they had, to try to incorporate it in our project and see which are the best things we can take from it, and modify it, put it in place here on Miracle Mile.

MS. GOMEZ: And I think they also talked about that they're not going to shut down the whole -- it's going to be like cross sections.

1 MS. KELLER: Yeah, like checkerboard. 2 MS. GOMEZ: Yeah, like a checkerboard, 3 right, so that it's not the whole, you know, side --4 5 MR. HOLIAN: Yeah, take the whole thing up. MS. GOMEZ: Right, exactly. So that might 6 7 help, because there will be some -- and then no 8 storefronts will be blocked at any point in 9 time during normal business hours. So you'll 10 always be able to get to the stores. 11 MS. KELLER: That's correct. Right. 12 And, then, of course, the decreased parking 13 rates, the valet along the Mile during 14 construction will occur. 15 MR. HOLIAN: Just a question on the MOT. 16 You said you're looking to incorporate that, 17 and we're breaking ground in June. Or it is 18 incorporated, the MOT? 19 MR. GONZALEZ: It has to, always, be 20 incorporated. 21 MR. HOLIAN: You had a plan prior to this? 22 MR. GONZALEZ: Yes. 23 MR. HOLIAN: Okay. 24 MR. GONZALEZ: In every construction, you 25 have to have an MOT.

MR. HOLIAN: Okay. Perfect.

MR. GONZALEZ: When you see a closed sidewalk or you see a closed road, it has an MOT plan in place. The difference with this one is that it has to be special, because we have to maintain the way of life that is within the street.

MR. HOLIAN: Excellent.

What else?

MR. GONZALEZ: We have the Public Safety
Building. That's a big one. Right now we have
in Procurement the RFQ -- request for
clarifications from the design team. They'll
be in charge of the design of the whole
building, and we had the opening meeting last
week, so we will have like a month for them to
prepare their proposals and we will have an RFQ
opening in mid June.

So, in mid June, we should be having a pre-selected designer that will go ahead with the full design of the Public Safety Building. We already have a program in place. We have gone through the whole departments that will go within that building, and oversee their needs and what will be the working needs, space

needs, in order for them to be fulfilled in 1 2 this building. And that program had been 3 incorporated on that proposal, for them to go ahead and develop the new design. 4 5 MR. HOLIAN: What's the budget for that 6 project? 7 MR. GONZALEZ: Right now we are between 22 million -- I don't know -- to 25 million. 8 that has not been written in stone. 9 10 MR. HOLIAN: No. Yeah, that's fine. 11 Okay. 12 MS. GOMEZ: Merrick House was one that was 13 big that's come up here a lot. 14 MR. GONZALEZ: Merrick House, we had the Evaluation Committee last week. I don't know 15 16 if I can go ahead and say which one --17 MS. GOMEZ: You don't have to say which 18 vendor, but just -- so they selected somebody 19 and it's going to go to Commission? 20 MR. GONZALEZ: Yeah. They selected a 21 contractor to be recommended in the Commission. 22 So Procurement is working on that item. So it 23 will be presented in the next Commission 24 Meeting. 25 MR. HOLIAN: What was that budget?

was like three million or something like that? 1 2 Didn't that keep going up? 3 MR. KLEIMAN: Yeah. Right now we have money of almost 1.4. It's coming in at 1.7, is 4 5 the lowest bidder, so we have to find more money for that. 6 7 MR. GONZALEZ: Yeah, the main reason of the increases is because of the construction costs 8 within the area of Miami, all contractors are 9 10 really busy. 11 MR. KLEIMAN: Plus it's very specialized. 12 MR. GONZALEZ: In this project, yes. 13 very specilized. 14 MR. KLEIMAN: I mean, you can knock it down 15 and re-build it for way less, you know, but 16 you're not going to have that building anymore. 17 MR. GONZALEZ: Yes. It has --MS. GOMEZ: Historic value. 18 19 MR. GONZALEZ: Historic conservation, 20 specialty man labor. It's really complicated. 21 It's not normal, that we see every day. 22 MR. KLEIMAN: Right. And it's a small house. 23 24 MS. GOMEZ: And then this building, the 25 City Hall building?

1 MR. KLEIMAN: Well, the City Hall and 427 2 and 475, it's a whole big space issue now. 3 MR. GONZALEZ: Yes. They're treating it like a mini district. Yes. That one, we're 4 working on the assessments and we're working on 5 6 finding the language of our RFQ, in order to go 7 find a design team in order to start. Mr. Pino is working on that right now, and 8 9 I don't remember when he told me, but he was 10 really, really updated -- almost done with the 11 RFQ package. So we should be presenting that 12 draft to Procurement in the next week or two. 13 MR. KLEIMAN: I know there's discussion of renting space at 475, 495. I know there used 14 15 to be discussion years ago of buying the 16 building. Is there anything current on that or 17 is that a dead issue? MR. GONZALEZ: I don't know. I don't have 18 19 any idea --20 MR. KLEIMAN: Okay. No discussion? Okay. 21 It's just something I'm asking. I don't 22 want to start rumors. 23 MS. KELLER: Too late. 24 MR. KLEIMAN: It never sounds like a smart 25 thing to do.

No, I've heard talk out there, I'm just curious where it's all coming from. Okay.

There's nothing moving --

MR. GONZALEZ: No. The recent project that we're going to go ahead and execute right now is the moving of a few spaces in the 427. The area that was with the doctors, that is now vacant, right now we're working on that one.

MR. KLEIMAN: That's the whole first floor, most of the area.

MR. GONZALEZ: Most of the first floor, to be occupied by us, by the City. We're working on that.

And here, in the City Hall, we have been working on the assessments of the -- environmental, mold and structural assessments, but those are the tools that the designer will use in order to go ahead and start the design.

Once we have the RFQ package done, and we go to Procurement and select the designer, we will go on with the design.

MR. HOLIAN: Any other Board Members have any specific projects you want to ask about, unless anyone else has anything?

MS. KNIGHT: The silent -- what they call

1 the silent parks.

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MR. HOLIAN: Passive parks.

MS. KNIGHT: That's separate?

MS. GOMEZ: Right.

MS. KNIGHT: Didn't she want to know about that?

MS. GOMEZ: You're right. Cheryl did ask about those, and so we did move forward with five of the acquisitions. They went to Commission at the last -- not this past meeting, the meeting before that, and the five of them are planning to close on June 1st. That's 807 Catalonia, 939 Majorca, 1047 Venetia, 241 Sarto and 6540 Marlin Drive.

So, you know, everything is moving forward with those five passive parks. We'll close in June. And, then, at some point in the future, after community involvement and community meetings, they're going to design them, based on what the community indicates is what they want to do with those parks. But they were, for the most part, to be passive parks, because they're in neighborhoods. Just pocket parks or passive parks, we call them.

MS. KELLER: And we have three passive

parks that are being fast tracked. 1 2 MS. GOMEZ: Correct. MR. KLEIMAN: In addition. Just separate 3 4 ones. 5 MS. KELLER: Yes, they're separate, and 6 we're going to construction right now, 7 basically. 8 MS. GOMEZ: Right. And those are, what, Marggiore --9 10 MR. KLEIMAN: Lisbon and Durango. 11 MS. KELLER: Yeah, Durango. 12 MR. SMITH: What exactly is a passive park? 13 MS. KELLER: No playground equipment. 14 MR. HOLIAN: No fun, no loud talking, no 15 running. No, I'm just kidding. 16 MS. GOMEZ: Active parks have, you know, 17 courts or just, you know, some benches and some 18 pathways and a little landscaping. 19 MR. HOLIAN: To walk your dog and do yoga. 20 MR. KLEIMAN: But pick up after it. 21 MS. KELLER: Yes. 22 MS. GOMEZ: Yes. 23 MR. HOLIAN: Parks are closed at dusk, 24 correct? 25 They're not supposed to MS. KELLER: Yes.

1 be, you know --2 MS. GOMEZ: -- occupied after that. 3 MR. HOLIAN: Right. MS. GOMEZ: Right. Dawn to dusk or 4 5 whatever. MR. HOLIAN: Any other questions relative 6 7 to the parks projects? 8 That's good. You guys can leave, if you'd like. You're welcome to stay. It's very 9 exciting, but you could leave if you'd like. 10 11 Thank you very much. 12 MS. KELLER: Yes. Thank you. And, also, Diana, if there are specific 13 14 projects that, I guess, whatever Board Member would like, we can provide you an update and 15 16 you can just circulate it. 1.7 Okay? 18 MS. GOMEZ: Okay. Yeah, thanks. 19 MR. GONZALEZ: Have a good one. 20 MR. HOLIAN: Thank you. 21 MS. GOMEZ: Thank you. 22 MR. KLEIMAN: Thank you. 23 MR. HOLIAN: Quarterly Financials are next. 24 MS. GOMEZ: Yes, the Quarterly Financials for the, I guess, second quarter -- six months 25

ended March 31st, 2016. We presented it to the Commission on the second April meeting. You have it in front of you.

For the most part, we're 50 percent of the way through the year. Looking at revenues, as you know, a lot of the revenues come in on different -- you know, it's not that we get exactly fifty percent at fifty percent of the year.

Taxes, for instance, we get most of it up-front. So, in total, though, you'll see that we've collected actual revenue of 111 million dollars, compared to 162 million. So about 68.8 percent collected at this time.

Property taxes are our biggest line item.

The total budget is 72.3 million dollars.

We've collected 90 or 91 percent of the budget,
at 65.7. So it's very much in line with what
we collected this time last year, so we have no
concerns with that.

Let me see if there are any major issues.

MR. HOLIAN: I've got a question.

MS. GOMEZ: Yes.

MR. HOLIAN: Are parking fees the second largest revenue generation of the City or

1 however -- I know it's a pretty big component. 2 MR. KLEIMAN: Yes. It's pretty much the 3 second. MR. HOLIAN: Do we think that streetscape 4 5 is going to drop our parking revenue when it goes into effect? 6 7 MS. GOMEZ: So, you know, it may drop it a 8 little bit during the construction. 9 MR. KLEIMAN: Well, it's planned. It's 10 planned. It's going to drop anyway, because 11 it's going to be parallel parking as opposed 12 to --13 MR. HOLIAN: No. I mean, actually people 14 not going to Miracle Mile or staying away from 15 Miracle Mile, because I've -- or we think that 16 number is really probably going to be 17 negligent? 18 MS. GOMEZ: Yeah. So we think that for the 19 most part -- we're trying to have a good diversion into the parking garages, which are 20 21 just right behind Miracle Mile. They're really 22 not far. 23 MR. KLEIMAN: They're so closely located. 24 MS. GOMEZ: Right. We are going to be -- I 25 don't remember right now if it's free valet or

very discounted valet during -- like if you shop, and if you get a validation or whatever.

So we're going to try to make it a little -- try to keep people there still.

MR. HOLIAN: Yeah. I'm just thinking, from a revenue standpoint, you know.

MS. GOMEZ: Right. But we did plan for it.

I think two years ago we did increase the on-street by a quarter, and that was, you know, because we knew we were going to -- you know, we needed to build up a little bit of a reserve for any of the streetscape losses or any expedited services.

So, you know, we understand that there's going to be some. We think that once it's done, it's going to be so wonderful, people are going to come back, you know, and there's not going to be any issue there.

MR. HOLIAN: Okay. Perfect.

MS. GOMEZ: Let's see.

All right. Some of the other revenue that we look at, we look at Franchise Taxes Revenue and Electric Franchise fees, which is 4.7 million dollars of the budget. We have the Utility Services Tax and the Electric Utility

tax, which makes up 5.9 million of the budget. And the Telecommunications Service tax, four million dollars of the budget. And all of these are on line with collections of the previous year.

Construction permits, which are budgeted at 5.9 million, are at 62 percent or 33.6 million dollars collected. It's a little bit lower than the prior year at this time, but it really has to do with projects — timing of projects from last year versus this year.

MR. HOLIAN: Coming online.

MS. GOMEZ: We had a couple of bigger projects last year at this time, that, you know, is why -- we don't have any concern with anything.

Same thing with the Board of Adjustments,
Planning and Zoning Board, Board of Architects
fees, you know, all of those fees, the same
thing, it's just the timing of projects. We
are very careful on how we budget for them. So
we don't budget for large one times. We do
budget based on trend. So the large one times,
if we don't get them this year, it doesn't
affect our budget in any way. We don't have to

make it up. Any large one times kind of flow into fund balance and kind of just help --

MR. KLEIMAN: We budget revenue based upon recurring revenues. We don't take one timers into consideration.

MS. GOMEZ: Right.

Other significant budgeted revenues are,
Physical Environment Fees, which include Solid
Waste at 8.7 million and Sanitary Sewer at 9.3,
Stormwater at 3.1 and everything there is on
track and consistent with the previous year.

Let's see, looking at expenditures, Page 4, total expenditures for the second quarter at 42 percent of the budget. We're halfway through the year, 50 percent of the budget at least -- you know, more or less. Expenditures are much more in line with the whole -- how much -- some things are spent in the beginning of the year, but, for the most part, you know, we do measure it by looking at, we're at 50 percent, we're under 50 percent, we're doing pretty well.

When you look at the individual departments, they are trending less than 50 percent of their respective budgets, so, you know, there's nothing that we really need to be

too concerned with. We are constantly monitoring the departments and discussing with them, and if we see something, we do work through it, and then make sure to adjust the budget, if we need to. So there's nothing of a concern there.

Then the next set of schedules are the Enterprise Funds, Stormwater Utility, Sanitary Sewer, Venetian Swimming Pool, Granada Golf Course, Biltmore Tennis Center, these are funds that perform like a business, so we record all revenues and expenditures. They're all in line.

Parking is the last of the Enterprise Funds. There's really no concerns with anything there at this point.

And the last two are the Internal Service

Funds -- or the next two are Internal Service

Funds, which are funds that we charge

interdepartmental charges to, and, you know,

it's just for what they spend on fleet and then

facilities.

And then the last schedule is the Transportation and Sales Tax, which goes to fund the trolley operations 100 percent. This

is always in a lag. You know, we only had collections through March at that point -- or, November, rather -- November was received in March, but by the end of the year, we do get everything that we need to get. We don't have any concerns that we're not going to get what we need to, what is budgeted on there.

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So that's really, in a nutshell, everything. We're doing fine. We don't have any concerns on any of our revenues nor expenditures at this point.

Keith will go over -- the next item is the Overtime Report. There are some, you know, overages in overtime, but we do have -- some of it is expected and some of it, you know, we do have other savings, in other places, to help offset that, so as not for it becoming a problem with the actual budget in those department.

But that's all there is with the Financial Report. If you have any questions, we'll be happy to answer them.

MR. HOLIAN: Anybody have questions on the update on the budget?

Well, I think we can move on then.

MS. GOMEZ: Okav.

MR. HOLIAN: Thank you.

MR. KLEIMAN: All right. The Quarterly
Overtime Report, it's the second quarter, but
you'll notice, on the first page, there's a
slight change. Cathy has suggested this
change. On the departments where there's an
excessive amount of vacancies, to break it up
by type, so that this Board can see where we
are.

So the two areas that had large amounts -like Public Works, they had 18 at the end of
March, and Police had 38. And so now you could
see the type of positions that have been
vacant, whereas the most detrimental to
operations for police would be police officers
and communications operators. And because of
those two alone, we are working with excessive
amounts of overtime, because those are
mandated. We have to cover those positions.

Okay. If you go to the second page, that is basically the City wide. It's really fairly clean. I mean, I did -- just to get very detailed, I gave explanations for the small amounts of money, but, really, they're pretty

much very much in line. There's a \$10,0000 -almost \$11,000 charge in this Overtime for
Development Services. You'll see it's Footnote
Number 2. And basically that is a one time
hit, that came from stuff that happened the
previous year, that we realized hadn't gotten
charged. They were entitled to money when they
went for training, and they didn't get it, and
we corrected that this year. So that's what
that 10,000 is.

A journal sheet has been done, a budget adjustment, in the third quarter, and it will fix this. So we're covering that. So you won't see an overage there.

For Police and Fire, we're going to explain that in the next one.

City Clerk and Public Works, there's specialized use of overtime. It's just sort of budgeted as needed. So it's sort of project related. So you'll see it. You know, it could be up to 100 percent at the time, because it's only there for a reason. It's not spread out over the year.

All right. And the third, Police, and you'll see the numbers for police are just --

they're sort of crazy, and you'll see right away where the major overtime for the second quarter is in -- if you look into the fourth column from the right, overtime at the 1400 account -- okay. Now, each account is now something different. The 1400 account is regular overtime. The 1401 account is reimbursable overtime. The 1402 account is a Burglary Task Force, which is just a specialized program that the City is doing, and we budget that as needed.

So, at the end of each quarter, we budgeted it, and you'll see that's why it's at 100 percent.

If I did this report right now, the third quarter, the actual will be high and the budget will be low and then we can fix it and it will be at 100 percent, as well, at the end of the third quarter.

Now, going back to the 14-00 account, you can see that uniform patrol was at 89 percent as of the second quarter. It should be at 50 or something close to that. And that is due to the 17 vacancies. And right now there really is not much relief in sight.

They're actively, actively looking, and what I'm going to suggest is, at the end of the third quarter, we have the Public Safety Director here to explain what's going on with recruitment.

MR. HOLIAN: You know, I've been hearing that we've been trying to hire people for five years.

MR. KLEIMAN: Yes, every city.

MR. HOLIAN: And I find it -- I think there must be something -- something must be wrong. You know, either we're not paying enough money, but we've been told that we're competitive, and people want jobs. This has been going on for at least three years or longer.

MR. KLEIMAN: Right. So that's why the Public Safety Director will be here to explain this. You know, I want him here at this point, but honestly --

MS. GOMEZ: There was an item on the Commission two meetings ago where they discussed it in detail. There was a presentation -- I mean, and if you can go back to the -- you know, if you go on the online video or whatever, they gave a detailed

1 presentation as to where they are with a lot of 2 this stuff and what's going on with public 3 safety initiatives and stuff like that. 4 MR. KLEIMAN: Right. 5 MS. GOMEZ: You know, there were some 6 discussions about, you know -- we do have high 7 standards, you know, and we want to keep our high standards. 8 9 MR. HOLIAN: Yeah, but not at the tune of an extra million dollars or -- you know --10 11 MS. GOMEZ: Right. No, exactly, but I 12 don't know that it's -- you know, it's 13 difficult for them to recruit, you know. 14 think they've said something like, for every 15 hundred applications, they may get one good 16 one. 17 MR. HOLIAN: Well, something has to be 18 done. 19 MS. GOMEZ: Right. I know that they have 20 been increasing --21 MR. KLEIMAN: We are competing against 22 other cities. Like Miami-Dade, I heard --23 MS. GOMEZ: They're losing --24 MR. KLEIMAN: -- they have 400 vacancies in 25 police. So it depends, I mean, where the

prospects want to go. Every city is facing the same problem at this point. It's not like we're an anomaly. It's been with public safety.

MS. KNIGHT: But I've heard from two police -- excuse me -- from two police officers directly, just that our pay is lower, but it's maybe a less dangerous job than City of Miami.

MS. GOMEZ: So, in the last contract, we set up a plan to, over the three-year contract, to bring it up each year, to be --

MR. KLEIMAN: Three notches. '17 is the last year.

MS. GOMEZ: Is the last one, because next year we have contract negotiations again, and we brought it up to be very competitive with everyone, so --

MR. KLEIMAN: Not the highest, but above center.

MR. HOLIAN: I can't believe you can't find some young guys and girls coming out of -- not to be derogatory, coming out of, you know,
Miami-Dade College or something like that, that want a career in law enforcement, that would come to Coral Gables to be a police officer,

and then try to jump on Miami-Dade or something like that, if that's the goal.

I mean, I don't know what the situation is, but ignoring -- I won't say, ignoring it, but this is a recurring problem. This number is getting bigger, and bigger, and bigger, and years ago, that number was three or four million dollars, 3.4 million dollars, I think, like 10 years ago, when everybody was double-dipping and, you know, the highest person.

So I, for one, will express my concern, because if you keep talking about the problem for three years, it becomes negligent.

MR. KLEIMAN: Right. That's why I think it would be good to have the Director for Public Safety here for our next meeting.

MR. HOLIAN: We're going to hear the same story again. I mean, it's fine.

MR. KLEIMAN: Has he been here yet?

MS. GOMEZ: He hasn't.

MR. KLEIMAN: No, because we had Chief
Hudak here last year. Because he's in charge
of recruitment overall now, because HR now
answers to the Public Safety Director. And

since last year, we now have a Personnel

Analyst that specializes just in public safety.

So let's get that explanation.

I'm not trying to belittle it, I mean, but let's get it right from pretty much the horse's mouth as to what's happening and why.

MS. GOMEZ: And the efforts that they're making, because I know that they're increasing their recruitment efforts. They're going to a lot more fairs and colleges and things like that.

MR. KLEIMAN: Even outside of the State.

MS. GOMEZ: Yeah. To really try to recruit individuals. So I know they've been ramping that up a lot recently, and so --

MR. KLEIMAN: Right.

MR. HOLIAN: But wasn't the cycle -- didn't they say it was like 12 to 18 months to matriculate someone or something like that?

MR. KLEIMAN: It's a long time, but plus we also have a lot of older police officers that are leaving now. So as we get one or two in or four or five in, we're losing four or five at a time.

Now, we had that problem with Fire, but

Fire now is not as much of a problem. As we get to Fire, they have now hired every vacancy. There's no vacancies left in Fire after this.

MR. HOLIAN: Well, if this is going to be an ongoing five-year problem, I think somebody's feet need to be held to the fire, otherwise this thing is going to blow up, because it's just -- somebody, somewhere, is doing it correctly or is addressing the problem, you know.

MR. KLEIMAN: Right. Logic dictates that, so that's what I'm saying. I think we need the Public Safety Director, so he can give us the best information that we have access to.

MR. HOLIAN: Right. And I've got to tell you, working for the Coral City of Coral Gables it's not a bad gig. I mean, you're not going to get rich doing it, but, I mean, you're going to have health insurance, you're going to have a 401-K, you're going to have whatever you've got --

MR. KLEIMAN: And, overall, it's going to be safer.

MR. HOLIAN: Yeah, exactly. You know, I have friends that are cops that work in some --

1 you know, some crazy stuff --2 MR. KLEIMAN: Yeah. Your choice of 3 Opa-locka or your choice of Coral Gables, where do you want to work? 4 5 MR. HOLIAN: Oh, yeah. Well, sometimes 6 they do complain of boredom, you know. 7 MR. KLEIMAN: Okay. They have doughnuts 8 for that. 9 MR. HOLIAN: So I'd like to make sure that 1.0 the public safety and --Right. So we'll get the 11 MR. KLEIMAN: 12 Public Safety Director to be here for the next 13 one, which we're already at the end of May. 14 MR. HOLIAN: So what are we projecting our 15 overtime is going to be? 16 MR. KLEIMAN: Well, you've got to look at it this way, if we're at 90 percent now, I 17 mean, we're going to be well over that and 18 19 we're going to have to cover it from salary 20 surplus, and fortunately we have the salary 21 surplus to cover it. So we're not going 22 overbudget. 23 We're going over the overtime budget, but 24 we have enough, because, remember, we budget

for full vacancies. Not like other cities, who

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1 sometimes reduce their budget, hoping, you 2 know, that the timing works out where they have 3 enough. We budget for it, and that way we are absolutely covered. We don't have to go 4 5 searching for the money the next year. MR. HOLIAN: So like a million bucks over 6 7 or something like that? 8 MR. KLEIMAN: At this point, I don't really 9 know how much, because right now, if we're at 10 this amount --MS. GOMEZ: Just double it, right? 11 12 MR. KLEIMAN: Well, yes, depending on how far ahead we are. If there is no hiring in 13 14 process, yeah, we would be double this. 15 MR. HOLIAN: Right. 16 MR. KLEIMAN: Uh-huh, right. 17 MR. HOLIAN: So how much did we spend on 18 those passive parks? 19 MS. GOMEZ: In total? 20 MR. HOLIAN: Yeah. 21 MS. GOMEZ: Four and a half million. 22 MR. KLEIMAN: Four and a half, yeah. 23 MR. HOLIAN: So you figure, that's 25 24 percent --25 MR. KLEIMAN: Oh, yeah, but, remember, if

1 we didn't have the vacancy, we would be 2 spending that on salaries. MS. GOMEZ: Three and a half. 3 MR. KLEIMAN: So it's not like -- we're not 4 overspending the City. . 5 6 MR. HOLIAN: Are you saying that the 7 overtime is not any more expensive than paying 8 the salary? MS. GOMEZ: No. 9 No. MR. KLEIMAN: No, because it's better to 10 11 have -- for the sake of the people and the 12 staff and the operation, it's better to have your full complement of staff. 13 14 MR. HOLIAN: Okay. 15 MR. KLEIMAN: But in light of that, you 16 know, we're paying, yes, time and a half. 17 There's no doubt about it. I can't tell you --18 and that's why we need the Public Safety 19 Director here. I can't tell you that every bit 20 of coverage is being covered by overtime. 21 MR. HOLIAN: Right. 22 MR. KLEIMAN: But they're doing whatever 23 they can to utilize current staff to cover the 24 most drastic needs. 25 MR. HOLIAN: I guess the question would

be --

MR. KLEIMAN: We're not overspending the budget at all.

MS. GOMEZ: Right, because we have the vacancies.

MR. KLEIMAN: Right.

MR. HOLIAN: Well, I guess the question would be, what's the difference between salaries and overtime? I mean, I think that's the number. Because if it's, look, we would be spending a million dollars in salaries, but we're spending 1.2 million dollars in overtime, suddenly it doesn't really make much of a difference, except for getting the service.

MR. KLEIMAN: Right.

MS. GOMEZ: Yes. Right.

MR. KLEIMAN: And that's where I think we need to have the Public Safety Director here, and we'll do some number crunching for the next meeting, to give you that analysis.

MR. HOLIAN: Yeah, I think that would be really helpful. Obviously, you want to give the service, but you're not wasting a million dollars on overtime.

MR. KLEIMAN: Right. No, I wouldn't call

I mean, no offense, I wouldn't 1 it a waste. 2 call it a waste, but, once again, we're not 3 overspending the City's budget. As a matter of fact, we're still going to have more salary 4 5 surplus than what we spend in overtime. 6 MS. GOMEZ: Than what we spend in overtime, 7 right. 8 MR. HOLIAN: But we get more service with 9 salary than overtime. I think that is the 10 question. 11 MR. KLEIMAN: Yes. You get better service. 12 MS. GOMEZ: Yes. 13 MR. KLEIMAN: Okay. Let me put it this 14 way, in my sense, I think we need the Public 15 Safety Director here to tell you what's the 16 downside to doing what we're doing now. 17 MR. HOLIAN: Right. 18 MR. KLEIMAN: You know, to tell you 19 operationally what's hurting, if something is 20 hurting. I don't really know. 21 MR. HOLIAN: I think that would make that 22 number more palatable, if we really knew what 23 the difference is between salary and overtime 24 and the benefits. 25 MR. KLEIMAN: Okay.

Okay. In Fire, the good news is, after this, they're fully staffed, and we don't expect -- we expected overtime to start dropping down drastically. They were fully staffed as of mid, early April, which is right after the end of the second quarter.

So you can see that they're at 80 percent on their numbers, but that should just stop.

As a matter of fact, they have a successful list -- they're anticipating vacancies coming up, people who are retiring, and they have people already signed on to fill those vacancies. So they're working in advance.

MR. HOLIAN: Can somebody compare and contrast just Fire addressing the issue and working, and Police trying to address the issue? I know that they're apples and oranges, but --

MR. KLEIMAN: Fire is a much more attractive job than Police.

MR. HOLIAN: Right. Yeah, 24 on, 48 off, yeah, lifting weights and cooking, yeah, that would be great.

MR. KLEIMAN: But it's just a much more attractive job. It is.

1 MS. GOMEZ: Yeah, I think that's really 2 what it is. 3 MR. KLEIMAN: The pay is somewhat -- I 4 mean, Fire is a little bit higher, I think, in 5 the end, but not really enough to measure --6 but it's the, you're not risking your life as much. I mean, you know --7 8 MR. HOLIAN: Not here. 9 MR. KLEIMAN: -- how many violent fires do 10 we have in Coral Gables? You know, it's a less 11 risky job. MR. HOLIAN: I agree completely. 12 It's a 13 different gig, but --14 MS. GOMEZ: Yeah, and the Public Safety 15 Director can also talk to you about that. 16 MR. KLEIMAN: Because he's in charge of 17 Fire, Police, HR. 18 MS. GOMEZ: Right. Right. MR. HOLIAN: Okay. Any other questions on 19 20 this? 21 MS. GOMEZ: The next item, really, is just 22 the Financial Disclosure Forms. You should 23 have received them in your offices or e-mails. 24 If you haven't, I'm going to give you a copy. 25 You look like maybe you haven't --

1 MS. KNIGHT: Do we have to do it? 2 MS. GOMEZ: Yes. As a Board Member, you 3 must submit it by July 1st. Submit it to the 4 Clerk's Office. 5 MR. SMITH: But tax returns and everything? 6 MS. GOMEZ: No. No. No. 7 MR. HOLIAN: No. It's like a page thing. 8 MS. GOMEZ: Fill out this one page. 9 MR. SMITH: Oh, all right. 10 MR. HOLIAN: If you read it, you get 11 nervous, but just fill out the first page. 12 MS. GOMEZ: No. It really is --13 MR. KLEIMAN: Very intimidating looking. 14 MR. HOLIAN: Yeah. I read it and I was 15 like, I'm resigning. This is like five years 16 ago. 17 MS. GOMEZ: Right. No, it really is -- you have to read the directions as to what it is. 18 19 The tax return of it, if you've received gifts 20 from any vendors of the City, you know, then 21 you have to report those or whatever. 22 Typically it's the first form. Typically 23 it's the first form, but you should read the 24 directions to make sure nothing else --25 MR. HOLIAN: And you can call up and they

1 can walk you through it, which is what I did. 2 They were very helpful. 3 MS. GOMEZ: Yes, the Clerk's Office. 4 MR. HOLIAN: Yeah, the Clerk's Office, and 5 you really have minimal -- you don't need the 6 tax returns and income and any of that stuff. 7 MR. KLEIMAN: And just scan it, so next 8 year you know just to copy exactly what you did 9 this year. 10 MS. GOMEZ: Right, unless anything has 11 changed. MR. KLEIMAN: Yeah. 12 13 MS. GOMEZ: And then, by July 1st, if you submit it to the Clerk's Office, they will file 14 15 it for you. Keep a copy, obviously. But if 16 you don't, I think they give you a grace period 17 until, I want to say, September 1st, I don't 18 know, but then after that it's like a \$500 19 fine. MR. KLEIMAN: Right. You have a month 20 21 until this needs to be done. 22 MR. SMITH: I think last year, like Roland 23 mentioned --24 MR. HOLIAN: And you can fax it in or scan 25 and e-mail, obviously.

MS. GOMEZ: Scan and e-mail, right. But if you have any questions or problems, you can shoot me an e-mail, and I'll put you together with somebody from the Clerk's Office or call the Clerk's Office directly. They are very helpful with this.

We just don't want you to be -- you know, you don't want to be in non-compliance, because maybe nothing will ever come of it, but if it does, it's just a nightmare, and you just don't need it, you know. And then the fine, you know.

MR. HOLIAN: So July 1. So we're in June, so let's have a reminder come up at the next meeting, if that's all right.

MS. GOMEZ: Yeah. Uh-huh.

MR. KLEIMAN: What is amazing is, I get it from here and then Broward County sends it to me.

MS. GOMEZ: Yeah, I don't know what the Broward rules are.

MR. KLEIMAN: No, they send it to me, because I am an official -- even though I'm an official in Miami-Dade, they send it to me in Broward County. I can't figure that one out.

1 MS. GOMEZ: Yeah, I think it's because --2 MR. KLEIMAN: So Walter sends it to them, 3 as well, once I submit it to him. 4 MS. GOMEZ: Right, because you live in 5 Broward. Right, exactly. 6 MR. KLEIMAN: I live in Broward. 7 MS. GOMEZ: So that should be taken care 8 of. I will bring it up again, remind you, next 9 time. 10 And I have nothing else. 11 MR. HOLIAN: Scheduling --12 MS. GOMEZ: Scheduling, our regularly 13 scheduled would be June 30th, last Thursday of 14 the month. Does that seem to work for 15 everybody? 16 It's fine for me, but why MR. HOLIAN: 17 don't we send an e-mail out to all of the Board 18 Members --19 MR. KLEIMAN: Is there anything to discuss? 20 Because that's too early for -- that's the end 21 of the third quarter. I won't have the numbers 22 at that point for the Overtime Report. 23 MS. GOMEZ: Right, but we should have the 24 budget. MR. KLEIMAN: Oh, yeah, that's right. 25

MS. GOMEZ: 1 We'll have the budget estimate. 2 Yeah, July 1st we've got to submit it. MR. KLEIMAN: When was the date you wanted? 3 4 MS. GOMEZ: June 30th. 5 MR. KLEIMAN: Right. And we agreed last 6 year, we have to give this Board a draft. 7 MS. GOMEZ: Yeah. 8 MR. SMITH: Just a little heads up, that's 9 the Fourth of July weekend. 10 MS. GOMEZ: I know. So we'll pass it 11 around to see what works for everybody. 12 Now, a question, the budget, you know, the 13 estimate is done -- we put it out to the 14 Commission July 1st. We really don't have it 15 that much in advance of July 1st. We really 16 don't. 17 If we meet on June 30th, we can probably 18 give you a preview of it. We won't be able to 19 give you an official copy, because it would not 20 have been given to the Commission, unless we 21 already gave it to the Commission. So we give 22 it to them first. 23 We can give you a preview. We can talk about highlights of it or whatever, if we have 24

that meeting on June 30th.

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If, you know, that meeting doesn't happen, it we skip it for whatever reason, then you'll get your copy in the mail right at July 1st or shortly there -- that weekend. At some point, it will be delivered.

MR. HOLIAN: Would it be okay if we tentatively schedule it for June 30th? Send an announcement to all Board Members. And you update two weeks or a week before June 30th, see if we have anything pertinent that needs to be taken care of, and we'll shoot that around and then --

MR. KLEIMAN: Can I make a suggestion, though? Maybe instead of doing it June 30th, since everyone will get it as of July 1st, I imagine the Commissioners are going to want this Board to review it for the Workshop --

MR. HOLIAN: Maybe do it the following week.

MS. GOMEZ: Maybe do it the following week.

MR. KLEIMAN: Because the Workshop is the

27th of July, and I think that will give you

time to take a week or two to review it, and

this Board should meet before the Workshop, so

you can report back to your Commissioners any

1 concerns that you have. 2 MS. GOMEZ: Right. 3 So then we could look at July 7th --4 MR. KLEIMAN: But you're out --5 MS. GOMEZ: No, I'm not out. July 15th, 6 I'm out. We can do the 7th or 14th. 7 MR. KLEIMAN: Right. 8 MS. KNIGHT: I won't be here the 7th. 9 MS. GOMEZ: Okay. 14th? 10 MR. KLEIMAN: Any of them is good for me. 11 MR. SMITH: I don't know right now, because 12 July is my vacation month. I know the last 13 week of July I'm off for sure and another one 14 in between there. 15 MS. GOMEZ: It doesn't have to be a 16 Thursday, per se. It could be any day. 17 MR. KLEIMAN: Any time. 18 MS. GOMEZ: Let me see, July --19 MR. KLEIMAN: We have to clarify -- check 20 with Cheryl and Alex. 21 MS. GOMEZ: Yeah. Yeah. We will. I just 22 want to get a tentative date, because, you 23 know, right here, we'll have a quorum. 24 find an agreement here, we have a quorum at 25 least and everybody will get it.

1 MR. KLEIMAN: Right. 2 MR. HOLIAN: Erin, are you in on the 6th --3 or are you leaving on the 7th? 4 MS. KNIGHT: I'm leaving on the 7th. I'm 5 here on the 30th. 6 MR. KLEIMAN: Well, in July. We're working 7 in July. 8 MS. KNIGHT: So we're just going to skip 9 that June 30th meeting? MS. GOMEZ: And just maybe move it a week, 10 11 because that way we'll have the budget book all 12 ready and you guys can have it and have had it 13 for a couple of days. 14 MR. HOLIAN: Well, we're going to get it in 15 July, anyway. 16 MS. GOMEZ: You're going to get it July 1st 17 or 2nd, you know. It's a Thursday, July 1st --18 MR. KLEIMAN: Right. 19 MR. HOLIAN: So I don't know if we need to 20 have a meeting on the 30th if we're going to be 21 getting it on 1st or the 2nd or whatever. 22 MS. GOMEZ: Right. Exactly. So what I'm 23 thinking, how about --24 MR. HOLIAN: And our normal meeting in 25 July --

1 MS. GOMEZ: -- the 13th, Wednesday the 2 13th. 3 And I know, Jose, you said, you're just not sure about that --4 5 MR. SMITH: I just text my wife to see when 6 we're off. I don't really know when. 7 MR. HOLIAN: Smart move. 8 MR. KLEIMAN: Well, you know, honestly, we 9 are flexible, except for the week that you're 10 out. 11 MS. GOMEZ: From the 15th through the 24th, 12 I'm out. But, then, again, it's the budget. 13 You could present it, if needed, you know. 14 MR. KLEIMAN: Okay. Yeah, if I've had to 15 before. Okay, but that still leaves a lot of days in there before the 27th. 16 17 MS. GOMEZ: I mean, let's try for the 14th, 18 because it is a Thursday --19 MR. HOLIAN: Well, let's put the 14th down, 20 send it out in an e-mail -- or put the 14th and 21 put the 7th out and see who can respond and who 22 can make it and whoever is on vacation, you're 23 not going to miss a blazingly wonderful 24 meeting, as you're sitting on the beach in 25 Cancun.

MS. GOMEZ: And you'll have the budget book, so if you have any questions, you could just pose them in an e-mail and we'll have them in the Minutes and we can discuss them.

MR. KLEIMAN: Right.

MR. HOLIAN: It's going to be summertime, so some of us are going to be traveling.

That's just the way it is.

MS. GOMEZ: I know. I know.

MR. HOLIAN: So let's just put two dates out there and see when we can get more people that are available.

MS. GOMEZ: That sounds good. And that way you have the budget book out. You'll have it. We would have met before the Workshop. The Workshop is the 27th at nine o'clock in the morning in the City Hall Chambers.

I think, then we normally skip August meetings, and then we'll meet sometime between -- we'll change the schedule to September -- I know I'm going too far in advance, but because we have the First Reading and the Second Reading, so usually we won't meet in the last of September, you know, we'll meet in between those two budget meetings, so that way we talk

1 about the budget. 2 MR. HOLIAN: In the July meeting, why don't 3 we schedule the next quarter out and see whether we need to meet. 4 5 MS. GOMEZ: Yeah. Yeah. Okay. 6 So for the July meeting, then, the only 7 thing that we'll probably have is the review of 8 the budget, maybe -- well, and we'll have the 9 Public Safety Director here. 10 MR. KLEIMAN: Yes. 11 MR. HOLIAN: Yeah. I think we definitely 12 need to have the Public Safety Director here 13 and I would like to get the math -- if 14 possible, get the math, salaries versus 15 overtime. 16 MR. KLEIMAN: Right. And I'll do my best 17 to have the quarterly done, depending on if all 18 of the journal entries are done. That's early 19 in July. 20 MS. GOMEZ: Right. We wouldn't have done 21 the quarterly reports for financials, but --22 MR. KLEIMAN: No, but the overtime, it's --23 Elsie does the journal entries for payroll. 24 MS. OLA OLA: Normally it's already coded --MR. KLEIMAN: So if she does it, I can get 25

1 the report done. 2 MS. GOMEZ: So for the financial 3 disclosures, I'll have Yvette send a reminder, 4 since we'll meet after the July 1st date, 5 reminder e-mail in June. 6 Okay. And that's all that we have. 7 don't know if there's anything else. MR. SMITH: Is there an e-mail in here we 8 can send this to? 9 10 MS. GOMEZ: I will have Yvette send it to 11 you. There is. 12 MS. KNIGHT: It might have been on that 13 cover page. 14 MS. GOMEZ: The cover page that they send 15 you. 16 MR. KLEIMAN: Don't they send it directly 17 to Walter? 18 MS. GOMEZ: Yeah, but they can e-mail it to 19 Walter. 20 MR. KLEIMAN: Okay, as long as it's 21 e-mailed to Walter. 22 MR. SMITH: It's easier for me to scan 23 things --24 (Discussion off the record.) 25 MS. GOMEZ: I'll have Yvette send it out,

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with the e-mail, to state the dates of --
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              MR. HOLIAN: Okay. Anybody have anything
 3
         else before we close?
              Someone make a motion to close.
 4
 5
              MR. SMITH: Motion to close.
 6
              MR. HOLIAN: Second it.
 7
              Thank you very much for your time.
              (Thereupon, the meeting was concluded at 9:00
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    a.m.)
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1	CERTIFICATE
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3	STATE OF FLORIDA:
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9	I, NIEVES SANCHEZ, Court Reporter, and a Notary
10	Public for the State of Florida at Large, do hereby
11	certify that I was authorized to and did
12	stenographically report the foregoing proceedings and
13	that the transcript is a true and complete record of my
14	stenographic notes.
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