

August 26, 2019

**SENT VIA E-MAIL**

Honorable Vince Lago  
Vice Mayor  
City of Coral Gables  
405 Biltmore Way  
Coral Gables, Florida 33134  
[vlago@coralgables.com](mailto:vlago@coralgables.com)

**Re: Resolution of the City of Commission of the City of Coral Gables, Florida,  
Strongly Urging City of Miami and Miami-Dade County to Adopt  
Legislation Prohibiting Hourly Hotel/Motel Rentals Within the City of  
Miami and Miami-Dade County**

Dear Vice Mayor Lago:

I am writing you on behalf of Resorts of Dade, Inc. d/b/a Miami Executive Hotel located at 4350 S.W. 8<sup>th</sup> Street, Miami, Florida 33134 (“MEH”). Specifically, I am writing you in reference to your proposed *Resolution of the City Commission of the City of Coral Gables, Florida, Strongly Urging the City of Miami and Miami-Dade County to Adopt Legislation Prohibiting Hourly Hotel/Motel Rentals Within the City of Miami and Miami-Dade County* that is set to be heard at the City of Coral Gables City Commission Meeting on August 27, 2019 (the “**Resolution**”). There are certain assumptions made in the Resolution that need to be addressed. The Resolution incorrectly states, “[i]t is well established that hotels/motels that allow for hourly rental of rooms, are frequented by individuals engaged in prostitution and/or human sex trafficking, as well as other illegal activity.” This Resolution and previous public comments attempt to simply equate pervasive prostitution and human sex trafficking with any hotel/motel that offers short term rentals and those are just false and prejudicial blanket statements. There is no factual evidence and/or criminal statistic data included in the Resolution to claim that prostitution and human sex trafficking are an ongoing and much more serious problem at hotels/motels that offer short term rentals versus hotels/motels that do not in the City of Miami and Miami-Dade County. Further, the Resolution does not appear to have any crime statistical data that illustrates that implementation of Ordinance 2016-60 has significantly reduced prostitution and other related criminal activities in the City of Coral Gables since its implementation. MEH objects to the negative broad brush assertions made against hotels/motels that offer short term rentals and this is especially true when MEH is singled out for ridicule. Therefore, let’s clarify the record herein because the continuous disparagement of MEH’s

business and professional reputation without any supporting facts has not been helpful and frankly disappointing.

The owners of MEH have operated at 4350 S.W. 8<sup>th</sup> Street since 1980 and have a thirty nine (39) year track record of always being proactive in keeping their hotel properties clear of illegal activities and cooperating fully with law enforcement. I have attached for your review just some of the previous correspondence with law enforcement seeking assistance and offering cooperation to combat prostitution and human sex trafficking that dates back to the 1980s. See Composite Exhibit "A." Further, MEH also makes sure that all its employees are properly trained on what suspicious activities to look for and report them immediately to management and law enforcement with a zero tolerance for noncompliance by employees. As you might recall, the owners of MEH met with you back in early 2017 to hear your concerns about illegal activities taking place on S.W. 8<sup>th</sup> Street just outside the jurisdiction of the City of Coral Gables and what could be done about it. You communicated to MEH that you were seeking to enter into an Interlocal and Mutual Aid Agreement with the City of Miami ("**Interlocal Agreement**") that would create a "Joint Enforcement Zone" and a "Multi-Agency Anti-Prostitution and Human Trafficking Task Force." This would allow the City of Miami and City of Coral Gables police departments to jointly patrol and combat any illegal activities, including prostitution, along both the north and south sides of S.W. 8<sup>th</sup> Street between 57<sup>th</sup> Avenue and 42<sup>nd</sup> Avenue—the "Joint Enforcement Zone."

As you also might recall, on June 8, 2017, at the City of Miami Commission meeting wherein you sought approval for the Interlocal Agreement, I, on behalf of MEH and other affected hotel/motel properties, spoke publicly in support of the Interlocal Agreement which was approved by the City of Miami Commission. This has allowed both police departments to patrol, investigate, apprehend and prosecute anyone engaged in prostitution or other related criminal activities in the Joint Enforcement Zone. Your initiative was supported by MEH because it is an important public safety issue and these criminal activities are bad for legitimate businesses that operate on S.W. 8<sup>th</sup> Street in the Joint Enforcement Zone.

Despite our active support for the Interlocal Agreement and a long history of cooperating with law enforcement, MEH has been repeatedly described by certain City of Coral Gables public officials as a "prostitution place" without any evidence whatsoever to support such defamatory statements. On August 5, 2019, the City of Coral City Commission held a sunshine meeting to discuss the status of its annexations efforts of the High Pines/ Ponce Davis and Little Gables areas. At this meeting, Edward J. Hudak, Jr., the Chief of Police for the City of Coral Gables, was specifically asked for information on arrests and/or incident reports at MEH's property now that the City of Coral Gables had joint enforcement capability under the Interlocal Agreement. Chief Hudak reported only seven (7) calls for assistance for issues such as a stolen vehicle found in the parking lot, customer disputes and a traffic stop that ended at MEH's property. Chief Hudak did not offer or cite a single report of criminal activities at MEH for

prostitution and/or anything pertaining to human sex trafficking. If anyone else at the City of Coral Gables has different criminal incident reporting data for MEH to dispute or contradict what Chief Hudak shared with the City Commission on August 5, 2019, then I would respectfully make a public records request for it---because I am not aware of any such incidents whatsoever. Yet, MEH, without any concrete facts to support such claims, continues to get publicly excoriated as a “prostitution place” by certain City of Coral Gables public officials. Ironically, this is despite the fact that MEH specifically endorsed and supported the Interlocal Agreement that currently allows the City of Coral Gables to more aggressively go after prostitution and other criminal activities on S.W. 8<sup>th</sup> Street. In addition, MEH has specifically offered its establishment for law enforcement sting operations in the past and will continue to offer it in the future.

This is the exact reason why MEH decided to speak out against the annexation of the Little Gables area which would include MEH’s property. Initially, MEH met with City of Coral Gables officials in good faith to inquire how annexation would affect its ability to continue to operate its business and what potential zoning changes could be made to the MEH property if annexed that would allow for future economic development. Unfortunately, at some point MEH lost faith that the City of Coral Gables was acting in good faith when certain public officials were intentionally and repeatedly using inflammatory language to damage the business reputation of MEH knowing there was no evidence to support it and despite MEH’s direct efforts to support greater joint law enforcement efforts to combat prostitution and other criminal activity in the area. MEH’s position against the annexation of its property came as a direct result of how it has been unfairly treated and portrayed by certain City of Coral Gables public officials. It did not instill a lot of confidence in the owners of MEH that support for the annexation of its property by the City of Coral Gables was going to be a positive development for its business.

For the record, MEH was also not the cause for the lack of any support for both the High Pines/Ponce Davis annexation and the Little Gables annexation before the Healthcare & County Operations Committee of the Board of County Commissioners (the “**Committee**”). Both the police and fire unions for Miami-Dade County spoke against the proposed annexations for their own interests as well as many residents in both areas who would be directly impacted by annexation. Yet, MEH was again being used as a political scapegoat for why the Little Gables annexation failed rather than look to any deficiencies in its own annexation application. The timing of proposing this Resolution shortly after the failure of the Little Gables annexation vote before the Committee certainly appears not to be a coincidence. It is difficult not to believe that the Resolution’s sole purpose is to again directly attack and further attempt to harm MEH’s business reputation—all without any facts or data to support it. This Commission is certainly free to pass this Resolution but it should be based on concrete, current and verifiable crime statistics and not on negative inferences and innuendos that have no factual basis. That just leads to bad public policy that is ineffective in accomplishing its stated goals.

To be clear, MEH has and will continue to support the joint law enforcement efforts established in the Interlocal Agreement to combat prostitution and other related criminal activities on S.W. 8<sup>th</sup> Street because it is the right thing to do and will make our community safer for its residents and businesses. However, MEH is respectfully requesting that City of Coral Gables public officials immediately cease and desist from referring to MEH as a "prostitution place" because it is absolutely false and defamatory. It is not the intent or desire of MEH to initiate defamation litigation against the City of Coral Gables or its elected officials but MEH cannot continue to allow others to disparage its business and professional reputation for self-serving political reasons.

Thank you in advance for your consideration.

Sincerely,

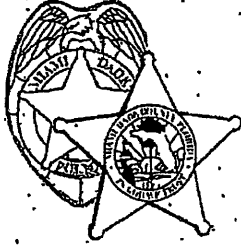
A handwritten signature in black ink, appearing to read 'R. Fernandez', with a long horizontal flourish extending to the right.

Robert H. Fernandez, Esq.

RHF/jnp  
Enclosure

cc: Mayor Raul J. Valdes-Fauli  
Commissioner Patricia Keon  
Commissioner Jorge L. Fors, Jr.  
Commissioner Michael Mena  
Miriam Soler Ramos, Esq., City Attorney  
Peter J. Iglesias, P.E., City Manager  
Billy Y. Urquia, City Clerk

# **EXHIBIT A**



**Miami-Dade Police  
Department**

**Director's Office**



An Internationally  
Accredited  
Police Service

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November 23, 2016

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Mr. Julio Del Rey  
7470 SW 8 Street  
Miami, FL 33144

Dear Mr. Del Rey:

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The Miami-Dade Police Department is pleased to announce you have been awarded the departmental Certificate of Appreciation Award for your assistance during a human trafficking operation.

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On Friday, October 14, 2016, the Miami-Dade Police Department participated in Operation Cross Country with the Federal Bureau of Investigation. The undercover operation necessitated the use of multiple hotel rooms. Detectives from our Special Victims Bureau's Human Trafficking Squad contacted you and requested the use of three hotel rooms at the La Fuente Hotel in order to conduct the operation. You graciously agreed to assist, and provided the use of your establishment. The operation was a great success, and your cooperation was a significant factor in achieving a positive result.

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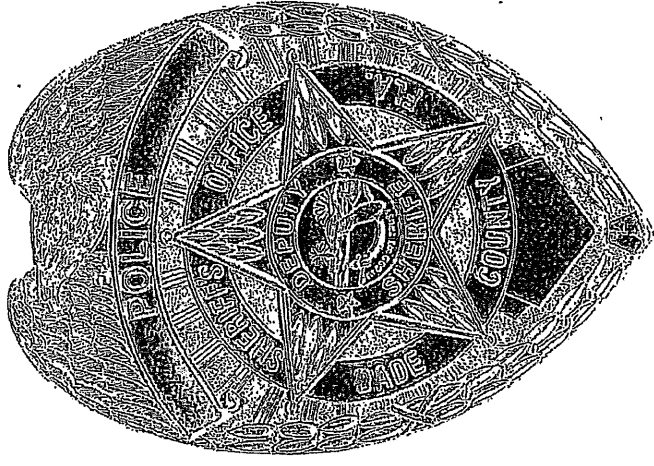
Your willingness to assist in this law enforcement effort is to be commended, and is a reflection of your commitment to this community. The Miami-Dade Police Department is grateful for your cooperation.

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Sincerely,

  
Juan J. Perez  
Director

MIAMI-DADE POLICE DEPARTMENT  
CERTIFICATE OF APPRECIATION  
PRESENTED TO



*Julio Del Rey*

In appreciation for outstanding support of the  
law enforcement operations of the  
Miami-Dade Police Department.

October 2016

Date

A handwritten signature in black ink, appearing to be "R. B.", written over a horizontal line.

Director





March 21, 2016

Chief Rodolfo Llanes  
Miami Police Department  
P.O. Box 01677  
Miami, Florida 33101

Dear Chief Llanes:


I am in receipt of your letter seeking our assistance in establishing a Hotel/ Motel Crime Prevention Program geared towards the lodging business. My name is Julio del Rey, and I own and manage a few properties on SW 8 Street, among them the Executive Tropic Garden Motel, Venus Motel, Grand Emperor Motel and Jamaica Motel within the City of Miami.

I have been in business on SW 8 Street in excess of 30 years and have seen many crime waves come and go. Cooperation and communication between Business and Police is the key to maintaining that safe environment we all want. As much as we strive to do so on our end, these efforts work best when in conjunction with Police.

I have been in contact with Commander Richard Perez in the last few months, in an effort to cooperate and assist in any way possible with the City's efforts. I would like to express my gratitude to both of you, and offer my continued support and help in any of these efforts moving forward should you require it.

Looking forward to working with you, please do not hesitate to contact me by call/ text at my cellular phone number [REDACTED] or by email at [REDACTED]

Thank you

  
Julio del Rey

Cc: Richard Perez

{ EXECUTIVE TROPIC GARDEN HOTEL  
6925 SW 8th Street, Miami, FL 33144  
Phone 305.267.4490 • Fax 305.266.4541 }

[www.executivefantasyhotels.com](http://www.executivefantasyhotels.com)





OSCAR SIGLER  
Neighborhood Resource Officer  
Miami Police Department

CITY OF MIAMI FLAGAMI SERVICE CENTER  
3802 N.W. 11th Street/Miami, FL 33126/(305) 631-1390/FAX: 642-1254

**JAMAICA MOTEL, INC.**  
**MIAMI EXECUTIVE MOTEL, INC.**  
**LA FUENTE MOTEL, INC.**  
**EXECUTIVE TROPIC GARDEN MOTEL, INC.**

Annual Educational Meeting Minutes  
13 July, 2006  
10: 30 a.m.

**Opening:**

The Educational meeting of the employees of the Jamaica Motel, Miami Executive Motel, La Fuente Motel, and Executive Tropic Garden Motel was called to order at 10: 30 a.m. on July 13, 2006 at the Jamaica Motel (4601 SW 8<sup>th</sup> Street, Miami, FL) by Julio Del Rey, its President..

**Present:**

- City of Miami Police Officers in Attendance:
  - Off. Sigler
  - Off. Rabaza
  - Commander Irizarry
  - Lt. Commander Oliva
- Employees of Jamaica Motel, Miami Executive Hotel, La Fuente Motel, and Executive Tropic Garden Motel
  - Victoria Callanaupa
  - Indiana Lacayo
  - Isel Infantes
  - Milagros Gilbeaux
  - Mercedes Rolo
  - Belkys Mato
  - Marina Escorcia
  - Adria Vega
  - Tery Porras
  - Iris Mendes
  - Arleene Alvarez
  - Eduardo Zambrano

**A. Training**

Officer Sigler & Officer Rabaza gave a brief overview of the City of Miami's implemented plans re: prevention and control of prostitution & other illegal and covert activity. After their initial introduction, Lt. Commander Oliva and Commander Irizarry added to the discussion. The main prongs of the City's plans are as follows:

- Undercover Police Officers—posing either as prostitutes or as men who have hired prostitutes and are looking for a place to engage in prostitution. In such a case, Desk Clerks and/or Owners of establishments who agree to rent a room in this situation after having knowledge of said situation will be prosecuted and will face jail time.
- Mapping—once a prostitute is charged, he or she will be banned from entering a certain area (in this case, the area is roughly from Le Jeune to 70<sup>th</sup>). If the prostitute reenters this area, he or she will face jail time.

- Partnership with Motels/Hotels—the officers advised employees to use common sense when renting rooms. Rental establishments have complete discretion as to clients, and can choose not to rent to a person who seems suspicious. The officers also congratulated the employees for their policy of always requiring a photo ID when renting and of having video surveillance at the front desk. Officers also advised employees never to take matters into their own hands, and to promptly call the police if they were to ever suspect anyone of wrongdoing.
- Permanent Area Patrols—Officers advised employees that during times of increased incidences of illegal activity, there is a City of Miami officer on patrol in the area surrounding the motels.
- Nuisance Abatement Board—this board has the power to close any establishment or part thereof if it determines that the Establishment or its employees have allowed illegal activity, such as prostitution, on the premises.

**B. Motel History**

Officers congratulated the employees and Mr. Del Rey and cited a clean history; since the motel's inception, there have been no complaints of prostitution or illegal activity therein. One employee also thanked the police for prompt response to their calls in the past

**C. Questions/Discussion**

Employees stated that at times, police have been called to respond when a potential client who has been denied a rental makes a threat to the employee; they further stated that sometimes, response time is not fast enough. Police explained that response time is a matter of priority, and that if there is an incident involving immediate bodily harm, response time will be quicker.

Officers also discussed several warning signs that will alert employees against renting to a suspicious individual:

- Single woman who asks to rent all day, and begins to bring different men in and out of the room throughout the day
- Man or woman unwilling to provide photo ID upon rental
  - The policy for denial of rent in this circumstance is already in place at both motels.

**D. Scheduling for Next Meeting**

Mr. Del Rey informed employees that this training session will take place annually, and that another meeting has been scheduled for the employees unable to attend and will take place at 9 AM on August 9, 2006.

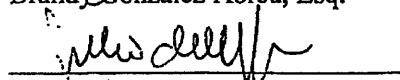
**Adjournment:**

Meeting was adjourned at 11:30 by Julio Del Rey.

Minutes submitted by:

  
 Brandy Gonzalez-Abreu, Esq.

Approved by:

  
 Julio Del Rey

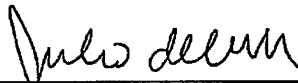
NOTICE OF EDUCATIONAL MEETING  
OF EMPLOYEES  
OF  
JAMAICA MOTEL, INC.

TO: All employees not present at June 13<sup>th</sup> meeting

I, the undersigned, am the President of the above-mentioned corporation. I am hereby calling an educational meeting of the employees of the above named corporation for the purpose of being educated on the laws and policies of the City of Miami with respect to illicit and illegal activity taking place in hourly motel rooms and other business as may come before the meeting; and

This educational meeting shall be held at the Jamaica Motel (4601 SW 8<sup>th</sup> Street, Miami, FL) on August 9<sup>th</sup>, 2006 at 9:00 A.M.

Thank you,



Julio del Rey, Jr.

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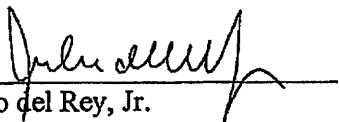
AVISO DE LA REUNIÓN EDUCATIVA  
DE EMPLEADOS  
DE  
JAMAICA MOTEL, INC.

Para: Todos los empleados ausentes en la reunion del 13 de Junio, 2006

Yo, el infrascrito, soy el Presidente de la corporación antedicha. Estoy convocando por este medio una reunión educativa de los empleados de la corporación mencionada con el proposito de ser educados sobre las leyes y las políticas de la ciudad de Miami con respecto a las actividades ilícitas e ilegales que ocurren en los cuartos de los motels que se rentan por hora y otros temas que pueden venire a la mente antes de la reunion.

Esta reunión educativa será celebrada en el Jamaica Motel (4601 SW 8<sup>th</sup> ST, Miami, FL) el 9 de Agosto, 2006 a las 9:00 A.M.

Gracias ,



Julio del Rey, Jr.

08/15/06

1. Alma Alvarez La Fuente 9:AM
2. Reina Sarmiento Tropic garden 9:AM
3. Victoria Reyes. Tropic Garden
4. Victor GUADAMUZ MIAMI EXECUTIVE 9-AM.
5. ~~Alfredo~~ Maysaga Tropic garden
6. JUAN J. Wong MIAMI EXECUTIVE 9 AM
7. Guy A. Montfort La Fuente 9:00 AM.

07/13/06

- 1- Victoria Callanueva e. La Petite Hotel ~~Wald~~
- 2- Mercedes Rolo Jamaica Hotel ~~Wald~~
- 3- Milagro Guilbeaux Jamaica Hotel ~~Wald~~
- 4- Joel Infante Tropic Garden ~~Wald~~
- 5- Indiana Lacayo. Miami E. N. 07/13/06.
- 6- Marina Escocia Jamaica Motel
- 7- Belmes Mats Palms Jamaica Hotel
- 8- Adria Vega. Tropic Garden 7/13/06

9/9 9AM - next mtg

Attn: Brandy Gonzalez-Abley

September 14, 2004

Mr. John F. Timoney  
Chief of Police  
Miami Police Department- Central Headquarters  
400 N.W. 2<sup>nd</sup> Ave.  
Miami, FL 33128-1786

CC: Mayor Manuel A. Diaz  
City Hall  
3500 Pan American Drive  
Miami, FL 33133

Dear Chief Timoney:

I am writing to you in an effort to seek your help and support with a problem that the motels in the southwest eighth street area have been facing for years, prostitution in our community. I am writing to you representing Miami Executive Motel, Jamaica Motel, El Emperador Motel, Presidente Motel, La Fuente Motel, and Tropic Gardens Motel, which are all against prostitution in our community as well as any other illegal activities.

This has been a continuous problem that we have been fighting for many years, but we need your assistance in order to eradicate prostitution in the area. In 1995, we united our efforts and formed a corporation, Association S.W. 8 ST. Motels Against Prostitution, INC., with the sole purpose of attempting to extinguish prostitution in the area of our businesses. (Please see attached letter of incorporation).

On many occasions, we have been afforded the opportunity to assist law enforcement in this endeavor, by assisting the City of Miami Police Department as well as the Metro-Dade Police Department. (Please see attached letter of appreciation).

We would like the opportunity to meet with you at your earliest convenience with the hopes that together we will be able to eradicate the problem of prostitution within our neighborhood.

It has been our struggle for many years, and only with the help of the Miami Police Department will eradicating prostitution be made possible. Your department can count with our full cooperation and support to this end.

Sincerely,

Mr. Julio del Rey  
Miami Executive Motel  
4350 S.W. 8<sup>th</sup> St.  
Miami, FL 33134  
(305) 443-8464

METROPOLITAN DADE COUNTY, FLORIDA



METRO-DADE POLICE DEPARTMENT  
9105 N.W. 25 STREET  
MIAMI, FLORIDA 33172

June 09, 1997

Mr. Julio Del Rey, Jr.  
President  
La Fuente Hotel  
7470 S.W. 8 Street  
Miami, Florida 33144

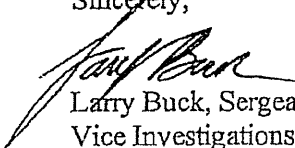
Dear Mr. Del Rey, Jr.

I wish to express my sincerest appreciation, and that of the Metro-Dade Police Department, for your assistance which you provided on June 3, 1997. By providing us with a strategically located room, and giving your fullest cooperation, we were able to gather important information related to organized prostitution activities within Dade County.

This particular investigation resulted in one arrest. The subject was arrested for acts of prostitution, and information derived from the arrest will result in the owner of the escort service being arrested on felony charges for providing prostitutes. Operations, such as this, are necessary if we hope to curtail this sort of activity from continuing in our community, and it is only with the assistance and cooperation of business leaders, such as yourself, that we can accomplish this goal.

If the Metro-Dade Police Department can be of any assistance to your Hotel, do not hesitate in contacting me.

Sincerely,



Larry Buck, Sergeant  
Vice Investigations Unit

LB/wlb



**Association S.W. 8 St. Motels  
Against Prostitution, Inc.**

4350 S.W. 8 Street  
Miami, Florida 33134

Dear Neighbor:

Reference Prostitution Problem on S.W. 8th ST

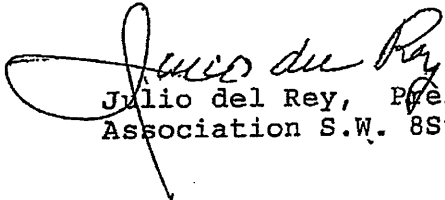
The purpose of this letter is to inform you that the under signed, Julio del Rey, has been fighting, in cooperation with Metro Dade Police Department, City of Miami Police Department, and West Miami Police Department, against prostitutes and pimps since 1980. (Enclosed please find letters from my attorneys and myself to the Chiefs of Police for Metro Dade, City of Miami, and West Miami, with copies to the respective Mayors for the three cities, all dated 1983, as well as their responses.)

At my own expense I have hired off duty police officers from Metro Dade Police Department and City of Miami Police Department at a cost of \$17.00 an hour, to attempt to solve this problem.

I have created "Association S.W. 8 St. Motels Against Prostitution Inc.", with offices at 4350 S.W. 8 St, Miami Florida, 33134, where we will welcome any comments, suggestions or ideas on how to solve our problem.

In an effort to alleviate this problem, which is detrimental to our area and property values, the association is willing to purchase and provide, at the association's expense, a patrol car and video camera, to tape record prostitutes and pimps, so we can help police identify these bad people.

We need your cooperation to contribute your time and effort, to patrol in this car and video tape the prostitutes and pimps. If you are willing to patrol our neighborhood in the patrol car, please write down your Name, Address, and Phone number, as well as the times and days in which you can participate in this aggressive program.

  
Julio del Rey, President  
Association S.W. 8St Motels Against Prostitution, Inc.

Jan 12, 1995

**OFFICIAL**  
**CORPORATE RECORDS**  
**OF**  
**ASSOCIATION S.W. 8 ST.**  
**MOTELS AGAINST**  
**PROSTITUTION, INC.**



**AMERI LAWYER™**

343 Almeria Avenue / Coral Gables, FL 33134  
Telephone: (305) 445-2700 / (800) 603-3900 / Facsimile: (305) 447-8900  
Mailing Address: Post Office Box 144479 / Coral Gables, FL 33114-4479



FLORIDA DEPARTMENT OF STATE  
Sandra B. Mortham  
Secretary of State

January 12, 1995

AMERILAWYER  
343 ALMERIA AVENUE  
CORAL GABLES, FL 33134

The Articles of Incorporation for ASSOCIATION S.W. 8 ST. MOTELS AGAINST PROSTITUTION, INC. were filed on January 12, 1995 and assigned document number P95000003193. Please refer to this number whenever corresponding with this office regarding the above corporation.

**PLEASE NOTE: COMPLIANCE WITH THE FOLLOWING PROCEDURES IS ESSENTIAL TO MAINTAINING YOUR CORPORATE STATUS. FAILURE TO DO SO MAY RESULT IN DISSOLUTION OF YOUR CORPORATION.**

**A CORPORATION ANNUAL REPORT MUST BE FILED WITH THIS OFFICE BETWEEN JANUARY 1 AND MAY 1 OF EACH YEAR BEGINNING WITH THE CALENDAR YEAR FOLLOWING THE YEAR OF THE FILING DATE NOTED ABOVE AND EACH YEAR THEREAFTER. FAILURE TO FILE THE ANNUAL REPORT ON TIME MAY RESULT IN ADMINISTRATIVE DISSOLUTION OF YOUR CORPORATION.**

**A FEDERAL EMPLOYER IDENTIFICATION (FEI) NUMBER MUST BE SHOWN ON THE ANNUAL REPORT FORM PRIOR TO ITS FILING WITH THIS OFFICE. CONTACT THE INTERNAL REVENUE SERVICE TO INSURE THAT YOU RECEIVE THE FEI NUMBER IN TIME TO FILE THE ANNUAL REPORT. TO OBTAIN A FEI NUMBER, CONTACT THE IRS AT 1-800-829-3676 AND REQUEST FORM SS-4.**

**SHOULD YOUR CORPORATE MAILING ADDRESS CHANGE, YOU MUST NOTIFY THIS OFFICE IN WRITING, TO INSURE IMPORTANT MAILINGS SUCH AS THE ANNUAL REPORT NOTICES REACH YOU.**

Should you have any questions regarding corporations, please contact this office at the address given below.

Teresa Brown, Corporate Specialist  
New Filings Section

Letter Number: 395A00001475

**MINUTES OF ORGANIZATION MEETING OF DIRECTORS**  
**OF**  
**ASSOCIATION S.W. 8 ST, MOTELS AGAINST PROSTITUTION, INC.**

The organization meeting of directors was held at 4350 Southwest 8 Street, Miami, Florida 33134 on the 12th day of January, 1995 at 2:00 o'clock this pm.

The following were present:

Julio Del Rey

being a quorum and all of the Directors of the corporation.

Julio Del Rey was nominated and elected temporary chairman and acted as such until relieved by the president. Julio Del Rey was nominated and elected temporary secretary, and acted as such until relieved by the permanent secretary.

The secretary, then presented and read to the meeting a copy of the Articles of Incorporation of the corporation and reported that on the 12th day of January, 1995, the original thereof was duly filed by the office of the Secretary of State of the State of Florida.

Upon motion duly made, seconded and carried, said report was adopted and the secretary was directed to append to these minutes a copy of the Articles of Incorporation.

The following were duly nominated and, a vote having been taken, were unanimously elected officers of the corporation to serve for one year and until their successors are elected and qualified:

President: Julio Del Rey

Vice-President:

Secretary: Julio Del Rey

Treasurer: Julio Del Rey

The president and secretary thereupon assumed their respective offices in place and stead of the temporary chairman and the temporary secretary.

METROPOLITAN DADE COUNTY, FLORIDA



METRO—DADE POLICE DEPARTMENT  
OFFICE OF THE DIRECTOR  
1320 N.W. 14TH STREET  
MIAMI, FLORIDA 33125

October 27, 1983

Mr. Marco de la Cal  
Attorney at Law  
Intercontinental Bank Building  
3899 N.W. 7th Street, Suite 210  
Miami, Florida 33126

Dear Mr. de la Cal:

Thank you for your letter of September 28, 1983, concerning the prostitutes who solicit on S.W. 8 Street between LeJeune and 70 Avenue, to the detriment of your client's Executive Motel and other area businesses.

The Executive Motel is within the jurisdiction of the Metro-Dade Police Department Midwest District. Portions of the concerned area are within the jurisdiction of the Miami Police Department and West Miami Police Department.

We are aware of the situation you describe. Contact has been made with the appropriate entities of those city departments and coordinated efforts have already begun. Undercover officers have effected 40 prostitution related arrests during the past 30 days in this area. Enforcement efforts will continue.

If we may be of further assistance, please do not hesitate to contact us.

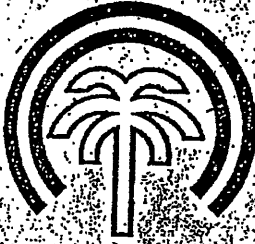
Sincerely,

A handwritten signature in black ink, appearing to read 'Bobby L. Jones'.

BOBBY L. JONES  
Director

BLJ/kmm

cc: Honorable Stephen P. Clark  
Mayor of Dade County



# City of Miami

KENNETH I. HARMS  
Chief of Police

October 21, 1983

File No: REL 23

Tickler No. 0838

Marco De La Cal  
Attorney at Law  
3899 N.W. 7 St. Suite 210  
Miami, Florida 33126

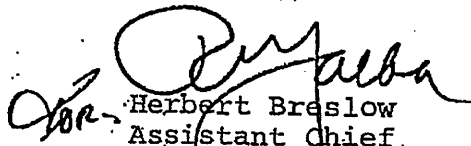
Re: Venus Motel  
6891 S.W. 8 St.  
Miami, Florida

Dear Mr. De La Cal:

We are in receipt of your letter dated September 29, 1983 which expressed concern for the prostitution problem along S.W. 8 St. In an attempt to alleviate this problem we are using uniform police officers, undercover police officers and police decoys along S.W. 8 St. I have also been informed that the Metro Police are also working the area in conjunction with us. This effort has resulted in numerous prostitution related arrests along S.W. 8 St. This enforcement will continue until the problem is eliminated.

Thank you for expressing your concerns to us. If you have any further problems, please don't hesitate to contact Lt. Paul Shepard at 579-6580.

Sincerely,

  
Herbert Breslow  
Assistant Chief  
For: Kenneth I. Harms  
Chief of Police

HB/cr



FINLEY, KUMBLE, WAGNER, HEINE, UNDERBERG, MANLEY & CASEY

A PARTNERSHIP INCLUDING PROFESSIONAL CORPORATIONS

SUITE 1000 FLAGSHIP CENTER  
777 BRICKELL AVENUE  
MIAMI, FLORIDA 33131

(305) 371-2600  
TELEX 51-8807 TEW LAW MIA

9100 WILSHIRE BOULEVARD  
BEVERLY HILLS, CALIFORNIA 90212  
(213) 550-6100

1010 SECOND AVENUE  
SAN DIEGO, CALIFORNIA 92101  
(619) 231-8700

425 PARK AVENUE  
NEW YORK, N.Y. 10022  
(212) 371-5900

1120 CONNECTICUT AVENUE, N.W.  
WASHINGTON, D. C. 20036  
(202) 857-4000

October 17, 1983

Marco de la Cal, Esq.  
Intercontinental Bank Building  
3899 N.W. 7th Street  
Suite 210  
Miami, Florida 33126

Re: Miami Ambassador Motel

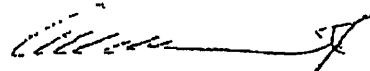
Dear Mr. de la Cal:

Your letter to Chief Keil, West Miami Police Department has been referred to me for response.

Chief Keil advises that he is well aware of the problem set forth in your letter and that his department is taking steps to alleviate the problem.

The City appreciates your client's expression of support and cooperation in this matter.

Yours very truly,



Allen Clements Jr.  
City Attorney  
City of West Miami, Florida

ACjr/vjw

cc: Chief Pat O. Keil  
Fred Bowen, City Manager

Marco de la Cal  
Attorney at Law

Intercontinental Bank Building  
3899 N.W. 7th Street, Suite 210  
Miami, Florida 33142

305 / 544-6770

September 29, 1983

Chief Pat O. Keil  
West Miami Police Department  
901 S.W. 62nd Avenue  
Miami, Florida 33144

RE: Miami Ambassador Motel  
6290 S.W. 8th Street  
Miami, Florida

Dear Chief Keil:

Please be advised that the undersigned counsel represents the above-referred to establishment and its owner, Mr. Julio del Rey.

The purpose of this letter is two-fold. First is to inform your office of a recent and distressing problem which has been plaguing my client's business, as well as other businesses in the area. In recent weeks a substantial number of prostitutes have begun to parade up and down S.W. 8th Street from LeJeune Road to approximately 70th Avenue.

This constant flow of prostitutes has had an adverse affect on my client's business, and that of other businesses in the area.

The second reason for this letter is to formally request that something be done to rid this area of prostitutes. I would request, on behalf of my client, some sort of cooperative effort between Metro, City of Miami and West Miami police, to resolve this situation.

Please count on my client's full support and cooperation in regard to this problem.

Appreciating your attention and cooperation herein, I remain,

Sincerely yours,

  
MARCO DE LA CAL

ap/

cc: Honorable Valerie Hickey-Ratton, Major City of West Miami  
Julio del Rey

CERTIFIED MAIL  
NO. P393 843 406



Marco de la Cal  
Attorney at Law

Intercontinental Bank Building  
3899 N.W. 7th Street, Suite 210  
Miami, Florida 33124

305 / 541-6790

September 29, 1983

Chief Kenneth Harms  
Miami Police Department  
400 N.W. 2nd Avenue  
Miami, Florida

RE: Venus Motel  
6891 S.W. 8th Street  
Miami, Florida

Dear Chief Harms:

Please be advised that the undersigned counsel represents the above-referred to establishment and its owner, Mr. Julio del Rey.

The purpose of this letter is two-fold. First is to inform your office of a recent and distressing problem which has been plaguing my client's business, as well as other businesses in the area. In recent weeks a substantial number of prostitutes have begun to parade up and down S.W. 8th Street from LeJeune Road to approximately 70th Avenue.

This constant flow of prostitutes has had an adverse affect on my client's business, and that of other businesses in the area.

The second reason for this letter is to formally request that something be done to rid this area of prostitutes. In the past, my client has, on frequent occasions, called the police to inform them of the problem. The police come and the prostitutes simply cross the street and continue to do business as usual.

I would request, on behalf of my client, some sort of cooperative effort between Metro and Miami police to resolve this situation.

Please count on my client's full support and cooperation in regard to this problem.

Appreciating your attention and cooperation herein, I remain,

Sincerely yours,

MARCO DE LA CAL

ap  
cc: Honorable Maurice Ferrer, Major City of Miami  
Julio del Rey

CERTIFIED MAIL  
No. : P393 843 395

Marco de la Cal  
Attorney at Law

Intercontinental Bank Building  
3899 N.W. 7th Street, Suite 210  
Miami, Florida 33126

305 / 541-6790

September 28, 1983

Bobby L. Jones, Director  
Public Safety Department  
1320 N.W. 14th Street  
Miami, Florida 33125

RE: Miami Executive Motel  
4350 S.W. 8th Street  
Miami, Florida 33134

Dear Mr. Jones:

Please be advised that the undersigned counsel represents the above-referred to establishment and its owner, Mr. Julio del Rey.

The purpose of this letter is two-fold: First is to inform your office of a recent and distressing problem which has been plaguing my client's business, as well as other businesses in the area. In recent weeks a substantial numbers of prostitutes have begun to parade up and down S.W. 8th Street from LeJeune Road to approximately 70th Avenue.

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I would request, on behalf of my client, some sort of cooperative effort between Metro and Miami police to resolve this situation.

Please count on my client's full support and cooperation in regard to this problem.

Appreciating your attention and cooperation herein, I remain,

Sincerely yours,

  
MARCO DE LA CAL

ap  
cc: Honorable Steven Clark, Mayor Dade County  
Julio del Rey

CERTIFIED MAIL  
NO.: P393 843 407