

**CITY OF CORAL GABLES**  
**CHANGES TO THE FISCAL YEAR 2016-2017 BUDGET ESTIMATE**  
**2ND HEARING - SEPTEMBER 27, 2016**

<b>Revenue Estimate (All Revenues) - September 13, 2016</b>	<b>\$ 183,234,869</b>
Changes to Revenue Estimate:	
1) Transfer From Fund Balance - Inc/(Dec) - Coral Gables Impact Fee Fund (Parks)	400,000
2) Miscellaneous Revenue	(1,340)
3) Transfer From Fund Balance - Inc/(Dec) - Sanitary Sewer Fund	1,457
4) Transfer From Fund Balance - Inc/(Dec) - Transportation Fund	316
5) Transfer From Fund Balance - Inc/(Dec) - City Clerk Special Revenue	202
6) Transfer From Fund Balance - Inc/(Dec) - Retirement System Fund	148
<b>Total Changes to Revenue Estimate</b>	<b>400,783</b>
<b>Revised Revenue Estimate - September 27, 2016</b>	<b>\$ 183,635,652</b>

<b>Expenditure Estimate (All Expenditures) - September 13, 2016</b>	<b>\$ 183,234,869</b>
Changes to Expenditure Estimate:	
1) Development of 5 Newly Purchased Pocket Parks	400,000
2) Increase to Museum Grant	40,000
3) Salary adjustments due to ongoing personnel changes	(36,418)
4) Transfer to Fund Balance - Inc/(Dec) - Venetian Pool Fund	(338)
5) Transfer to Fund Balance - Inc/(Dec) - Storm Water Fund	(800)
6) Transfer to Fund Balance - Inc/(Dec) - Parking Fund	(1,661)
<b>Total Changes to Expense Estimate</b>	<b>400,783</b>
<b>Revised Expense Estimate - September 27, 2016</b>	<b>\$ 183,635,652</b>

**2016-2017 BUDGET ESTIMATE  
REVENUES CLASSIFIED BY SOURCE**

	<u>2015-2016 BUDGET</u>		<u>2016-2017 BUDGET ESTIMATE</u>	
<b>Property Taxes</b>	\$ 72,311,324	\$ 72,311,324	\$ 75,989,729	\$ 75,989,729
<b>Other Taxes</b>				
Sales Taxes (Gasoline)	2,974,515		3,114,490	
Franchise Fees	6,600,000		6,805,000	
Utility Service Taxes	<u>11,170,000</u>	<b>20,744,515</b>	<u>10,950,000</u>	<b>20,869,490</b>
<b>Licenses &amp; Permits</b>				
Business Tax Receipts	3,346,000		3,346,000	
Permits	<u>7,320,500</u>	<b>10,666,500</b>	<u>7,370,000</u>	<b>10,716,000</b>
<b>Intergovernmental Revenues</b>				
Federal	73,500 *		-	*
County	5,314,177 *		100,000 *	
State	<u>5,563,661</u> *	<b>10,951,338</b>	<u>5,420,000</u> *	<b>5,520,000</b>
<b>Use Charges</b>				
Refuse Collection Fees	8,769,000		8,758,640	
Commercial Waste Fees	998,400		963,000	
Sanitary Sewer Fees	9,292,454		9,863,279	
Stormwater Utility Fee	3,130,000		4,130,000	
Parking Fees	<u>12,379,675</u>	<b>34,569,529</b>	<u>12,742,600</u>	<b>36,457,519</b>
<b>Recreation Fees</b>				
Youth Center	1,766,000		1,797,000	
Tennis	703,000		644,000	
Swimming	884,400		1,100,000	
Golf	<u>699,261</u>	<b>4,052,661</b>	<u>674,000</u>	<b>4,215,000</b>
<b>Investment Earnings</b>				
General Fund	192,857		200,000	
Debt Service Fund	3,000		3,000	
Capital Project Funds	136,000		136,000	
Enterprise Funds	<u>44,000</u>	<b>375,857</b>	<u>75,000</u>	<b>414,000</b>
<b>Other</b>				
General Government Fees	2,093,000		2,205,000	
Public Safety Fees	3,882,000		3,783,500	
Fines & Forfeitures	1,958,000		1,956,000	
Rentals & Concessions	6,236,027		6,481,565	
Debt Proceeds - Lease/Purchases	24,408,323 **		-	**
Miscellaneous	<u>275,331</u>	<b>38,852,681</b>	<u>163,381</u>	<b>14,589,446</b>
<b>Total Operating Revenues</b>		<b><u>\$ 192,524,405</u></b>		<b><u>\$ 168,771,184</u></b>

\* Fiscal Year 2015-2016 includes one-time grants that do not repeat for Fiscal Year 2016-2017. If the grants have any unused balances at Fiscal Year 2015-2016 year end, those balances will be reappropriated early in the first quarter of Fiscal Year 2016-2017.

\*\*Fiscal Year 2015-2016 includes one-time proceeds from debt that does not repeat for Fiscal Year 2016-2017. This debt is being used to fund the Miracle Mile/Giralda Streetscape Improvement Projects.

**2016-2017 BUDGET ESTIMATE**  
**SUMMARY OF TOTAL REVENUES AND TRANSFERS FROM RESERVES**

	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 BUDGET	2016-2017 ESTIMATE
<b>Taxes</b>				
Property Tax	\$ 65,257,324	\$ 68,107,835	\$ 72,311,324	\$ 75,989,729
Local Option Gas Tax	1,127,704	1,180,480	1,074,515	1,114,490
Transportation Sales Tax	1,781,041	1,897,394	1,900,000	2,000,000
<b>Franchise Fees</b>	6,850,950	6,908,438	6,600,000	6,805,000
<b>Utility Service Taxes</b>	11,861,649	11,986,127	11,170,000	10,950,000
<b>Business Tax Receipts</b>	3,318,725	3,255,125	3,346,000	3,346,000
<b>Permit Fees</b>	8,160,393	8,783,434	7,320,500	7,370,000
<b>Intergovernmental Revenues</b>	6,053,609	6,188,878	5,737,161	5,520,000
<b>General Government Fees</b>	2,748,364	2,599,714	2,093,000	2,205,000
<b>Public Safety Fees</b>	4,063,800	3,764,308	3,882,000	3,783,500
<b>Physical Environment Fees</b>				
Refuse Collection Fees	8,635,302	8,909,359	8,740,000	8,734,640
Delinquent Collections	-	1,205,769	-	-
Commercial Waste Fees	982,762	953,941	998,400	963,000
Lot Mowing & Clearing	29,505	34,463	29,000	24,000
Sanitary Sewer Fees	8,683,241	9,375,347	9,292,454	9,863,279
Stormwater Utility Fee	2,930,268	3,198,372	3,130,000	4,130,000
<b>Recreation Fees</b>				
Youth Center	1,833,480	1,946,285	1,754,000	1,785,000
Tennis	795,194	738,522	703,000	644,000
Special Events	28,057	28,997	12,000	12,000
Swimming	1,066,205	1,280,819	884,400	1,100,000
Golf	680,794	573,167	699,261	674,000
<b>Automobile Parking Fees</b>	11,106,330	12,469,039	12,379,675	12,742,600
<b>Fines &amp; Forfeitures</b>	2,114,360	2,030,444	1,958,000	1,956,000
<b>Investment Earnings</b>				
General Fund	240,289	424,382	192,857	200,000
Debt Service Fund	8,214	9,535	3,000	3,000
Capital Projects Funds	194,830	249,195	136,000	136,000
Enterprise Funds	90,098	110,712	44,000	75,000
<b>Rentals &amp; Concessions</b>				
Parking	519,378	556,013	567,178	585,804
Biltmore Complex	2,161,243	2,299,698	2,328,114	2,440,200
Other	3,447,885	3,384,631	3,340,735	3,455,561
<b>Capital Improvement Impact Fees</b>	180,407	1,618,121	-	-
<b>Assessment Lien Collections</b>				
Sidewalks	2,050	177	-	-
Capital Projects	8,580	773,844	-	-
<b>Sale of Recycled Trash</b>	7,026	-	-	-
<b>Miscellaneous Other</b>	491,659	4,300,081	275,331	163,381
<b>FEMA: Hurricane Reimbursement</b>	-	-	-	-
<b>Building Better Communities Bond Program</b>	-	-	3,523,177	-
<b>Miami-Dade County Roadway Impact Fees</b>	-	-	1,691,000	-
<b>Debt Proceeds - Lease/Purchases</b>	126,144	-	-	-
<b>Debt Proceeds - Capital Projects</b>	-	6,500,000	24,408,323	-
<b>Total Operating Revenues</b>	<b>157,586,860</b>	<b>177,642,646</b>	<b>192,524,405</b>	<b>168,771,184</b>
<b>Prior Year Re-appropriations</b>	4,613,067	21,338,132	41,783,619	-
<b>Interfund Allocations/Contributions</b>				
Storm Water Utility Fund	1,646,813	624,837	539,750	615,875
Sanitary Sewer Fund	685,000	1,810,042	1,521,321	1,574,945
Parking System Fund	565,000	565,000	565,000	565,000
<b>Total Interfund Allocations/Contributions</b>	<b>2,896,813</b>	<b>2,999,879</b>	<b>2,626,071</b>	<b>2,755,820</b>
<b>Transfers from Reserves</b>				
General Fund	-	-	4,129,323	1,552,439
General Fund - Special Revenue Reserve	100,000	-	63,171	155,207
General Fund - e911 Reserve	300,000	300,000	-	-
Sunshine State Debt Service Fund	-	-	375,000	1,000,000
General Capital Improvement Fund	-	-	5,410,248	3,510,143
Neighborhood Renaissance Program Fund	-	-	4,966,716	-
Roadway Improvement Fund	-	-	750,000	725,510
Trolley / Transportation Fund	-	-	449,356	223,171
General Obligation Bond Fund	31	40	478	-
CG Capital Improvement Impact Fee Fund	-	-	331,975	3,495,926
Stormwater Utility Fund	778,639	-	294,108	117,287
Sanitary Sewer Fund	-	-	436,685	48,196
Parking Fund	-	-	2,841,268	1,097,030
Retirement System Fund	-	-	177,237	183,739
<b>Total Tranfers From Reserve Funds</b>	<b>1,178,670</b>	<b>300,040</b>	<b>20,225,565</b>	<b>12,108,648</b>
<b>Total Revenues</b>	<b>\$ 166,275,410</b>	<b>\$ 202,280,697</b>	<b>\$ 257,159,660</b>	<b>\$ 183,635,652</b>

**2016-2017 BUDGET ESTIMATE  
GENERAL FUND REVENUE SUMMARY**

	<b>2013-2014 ACTUAL</b>	<b>2014-2015 ACTUAL</b>	<b>2015-2016 BUDGET</b>	<b>2016-2017 ESTIMATE</b>
<b><u>Property Taxes</u></b>				
Current Year	\$ 65,770,446	\$ 68,703,202	\$ 72,881,324	\$ 76,609,729
Delinquent with penalties & interest	(583,264)	(633,813)	(600,000)	(650,000)
Homestead Adjustment	70,142	38,446	30,000	30,000
<b>Total - Property Taxes</b>	<b>65,257,324</b>	<b>68,107,835</b>	<b>72,311,324</b>	<b>75,989,729</b>
<b><u>Franchise Fees</u></b>				
Electric	4,924,276	4,932,774	4,700,000	4,900,000
Gas	128,646	124,994	150,000	110,000
Refuse	1,798,028	1,850,670	1,750,000	1,795,000
<b>Total - Franchise Fees</b>	<b>6,850,950</b>	<b>6,908,438</b>	<b>6,600,000</b>	<b>6,805,000</b>
<b><u>Utilities Service Taxes</u></b>				
Electric	6,407,592	6,435,440	5,900,000	6,350,000
Telecommunications	4,116,699	4,085,638	4,050,000	3,200,000
Water	1,185,858	1,301,428	1,070,000	1,250,000
Gas	150,619	162,513	150,000	150,000
Fuel Oil	881	1,108	-	-
<b>Total - Utilities Service Taxes</b>	<b>11,861,649</b>	<b>11,986,127</b>	<b>11,170,000</b>	<b>10,950,000</b>
<b><u>Business Tax Receipts</u></b>				
City Business Tax Receipts	3,242,347	3,155,318	3,264,000	3,264,000
Late Penalties, City Business Tax Receipts	65,172	88,137	72,000	72,000
License Application Fees	11,206	11,670	10,000	10,000
<b>Total - Business Tax Receipts</b>	<b>3,318,725</b>	<b>3,255,125</b>	<b>3,346,000</b>	<b>3,346,000</b>
<b><u>Permit Fees</u></b>				
Building Application Fee	45,579	43,717	45,000	45,000
Document Preservation	245,627	245,275	225,000	235,000
Threshold Bldg. Fee	-	252,355	60,000	60,000
Art in Public Places	198,680	248,177	-	-
Histori Public Art	56,565	83,007	-	-
Building Permits - B Series	-	100	-	-
Building Permits - M Series	19,045	20,090	17,000	17,000
40 yr. Recert. Fee	33,876	40,727	25,000	30,000
Zoning Permit-Paint	286,270	276,862	275,000	225,000
Zoning Reinspection	1,800	1,300	-	-
Reinspection Fee - Refund	(4,960)	-	(7,500)	-
Building Residential - New	383,921	432,946	330,000	360,000
Building Residential - Additions	209,211	237,546	210,000	220,000
Building Commercial - New	193,656	1,373,720	750,000	950,000
Building Commercial - Additions	16,856	68,005	25,000	25,000
Building - Other	4,754,555	3,925,983	3,900,000	3,700,000
Building - Expedited Structural Review	-	-	6,000	-
Excavation Permits	281,435	380,966	300,000	350,000
Photo Permits	41,012	35,641	40,000	30,000
Alarm User Certificates	222,881	239,183	200,000	215,000
False Alarm Service Charge	110,161	39,803	110,000	100,000
Garage Sale Permits	12,390	10,411	11,000	9,000
False Alarm Penalty	9,101	11,305	9,000	9,000
Fire Inspection	581,393	562,794	550,000	550,000
Fire Prevention Bureau Permits	461,339	253,521	240,000	240,000
<b>Total - Permits Fees</b>	<b>8,160,393</b>	<b>8,783,434</b>	<b>7,320,500</b>	<b>7,370,000</b>

**2016-2017 BUDGET ESTIMATE  
GENERAL FUND REVENUE SUMMARY**

	<b>2013-2014 ACTUAL</b>	<b>2014-2015 ACTUAL</b>	<b>2015-2016 BUDGET</b>	<b>2016-2017 ESTIMATE</b>
<b><u>Intergovernmental Revenue</u></b>				
Federal Grants	\$ 421,989	\$ 73,444	\$ 73,500	\$ -
State Grants	(51,419)	68,871	61,948	60,000
State Revenue Sharing	1,254,219	1,352,208	1,250,000	1,425,000
State Alcohol Beverage Tax	56,626	53,939	55,000	55,000
State Shared Sales Tax	3,425,089	3,627,962	3,600,000	3,880,000
County Grants	-	320,290	-	-
City Share of County Licenses	99,792	122,048	100,000	100,000
<b>Total - Intergovernmental Revenue</b>	<b>5,206,296</b>	<b>5,618,762</b>	<b>5,140,448</b>	<b>5,520,000</b>
<b><u>General Governmental Fees</u></b>				
Board of Adjustment Fees	46,573	31,124	25,000	25,000
Planning & Zoning Board Fees	318,406	337,182	200,000	200,000
Board of Architects	1,323,115	1,010,449	800,000	800,000
Development Review Committee	114,925	49,700	60,000	50,000
Tree Protection Appeals	150	150	-	-
Certificate of Use	287,589	289,209	280,000	280,000
Sale of Zoning Codes	250	50	-	-
Finance Collection Div. Fees	115,322	105,912	107,000	100,000
Concurrency Fees	37,843	257,783	160,000	200,000
B. & Z. Microfilm Fees	11,597	9,203	8,000	10,000
Historic Preservation Fees	17,903	16,200	13,000	16,000
Document Filing Fee	187,859	188,438	185,000	187,000
Research Fees	41	-	-	-
Passport Fees	227,839	255,225	210,000	275,000
Passport Photos	41,252	27,240	30,000	45,000
Lobbyists Registration Fees	17,700	19,500	15,000	17,000
City Election Candidate Qualifying Fees	-	2,000	-	-
Delinquency Fees for Campaign Treasury Reports	-	279	-	-
Election Qualifying Fees	-	70	-	-
<b>Total - General Government Fees</b>	<b>2,748,364</b>	<b>2,599,714</b>	<b>2,093,000</b>	<b>2,205,000</b>
<b><u>Public Safety Fees</u></b>				
Police Off-Duty Assignments	159,392	107,350	130,000	130,000
EMS Transport Fee	787,166	503,243	668,000	670,000
Fire Protection Fee	2,829,559	2,940,534	2,825,000	2,825,000
Police Accident Reports	2,593	1,120	2,000	1,500
Stor/Tow Impounded Vehicle Fees	150	-	-	-
Fingerprint Cards	17,711	17,385	17,000	17,000
Telephone Surcharge for E911	206,388	153,352	180,000	140,000
Wireless 911	60,841	41,324	60,000	-
<b>Total - Public Safety Fees</b>	<b>4,063,800</b>	<b>3,764,308</b>	<b>3,882,000</b>	<b>3,783,500</b>
<b><u>Physical Environment Fees</u></b>				
Refuse Collection Fees	8,635,302	8,909,359	8,740,000	8,734,640
Commercial Waste Fees	982,762	953,941	998,400	963,000
Sidewalk Repair Fees	-	-	-	-
Street Repair Fees	-	-	-	-
Garbage Collection Service Assessment	-	1,205,769	-	-
Lot Mowing/Clearing	29,505	34,463	29,000	24,000
<b>Total - Physical Environment Fees</b>	<b>9,647,569</b>	<b>11,103,532</b>	<b>9,767,400</b>	<b>9,721,640</b>
<b><u>Recreation Fees</u></b>				
Youth Center Fees	1,833,480	1,946,285	1,754,000	1,785,000
Tennis Fees	795,194	738,522	703,000	644,000
Special Events	28,057	28,997	12,000	12,000
<b>Total - Recreation Fees</b>	<b>2,656,731</b>	<b>2,713,804</b>	<b>2,469,000</b>	<b>2,441,000</b>

**2016-2017 BUDGET ESTIMATE  
GENERAL FUND REVENUE SUMMARY**

	<b>2013-2014 ACTUAL</b>	<b>2014-2015 ACTUAL</b>	<b>2015-2016 BUDGET</b>	<b>2016-2017 ESTIMATE</b>
<b><u>Fines &amp; Forfeitures</u></b>				
County Court, Traffic Fines	\$ 185,934	\$ 140,527	\$ 165,000	\$ 100,000
County Court, Parking Fines	1,043,259	1,077,782	1,000,000	1,000,000
County Court, Other Fines	-	553	-	-
School Crossing Guard Assessment	17,685	12,999	17,000	41,000
Police Education Surcharge	16,017	11,760	16,000	10,000
City Traffic Violations	95,218	(19,619)	25,000	50,000
Other Fines and Forfeits	(4,601)	6,603	-	-
Code Enforcement Board	433,722	433,074	410,000	430,000
Ticket Fines	327,126	366,765	325,000	325,000
<b>Total - Fines &amp; Forfeitures</b>	<b>2,114,360</b>	<b>2,030,444</b>	<b>1,958,000</b>	<b>1,956,000</b>
<b><u>Investment Earnings</u></b>				
General Fund Investment Earnings	237,293	421,333	192,857	200,000
<b><u>Rental/Concessions Revenue</u></b>				
Coral Gables Country Club	256,101	262,260	270,122	298,562
Auto Pound	40,030	37,055	-	-
Azul and Company, INC. - Lease	76,265	46,478	82,793	-
Community Television Studio	35	57	-	-
Metro Dade Transfer Station	401,639	410,693	414,882	415,597
Sprint Spectrum lease	53,851	53,563	-	57,934
Gables Grand Plaza	326,700	357,368	340,000	390,434
McCAW Communications	23,064	23,248	23,244	23,244
Junkanoo Rental	80,214	78,145	76,756	79,351
3501 Granada Blvd	96,170	106,200	106,200	106,200
Development Agrrement Fee	500,000	500,000	500,000	500,000
Plummer Mangmnt Lease	11,900	11,220	11,220	11,220
Rouse Coll. Mrkt. Progrqm	35,000	35,000	35,000	35,000
Church Parking Lot	12,000	12,000	12,000	12,000
T Mobile	56,300	58,552	63,330	60,894
Development Fee - U of M	1,100,000	1,025,000	1,025,000	1,025,000
427 Biltmore Way	50,060	48,480	33,866	-
TL Star Parking Lot	30,492	30,492	30,492	33,412
Supercuts, Inc.	84,570	84,983	28,328	-
Stanleigh's	21,667	-	31,872	-
Palace	133,334	141,666	151,666	222,374
Dulce LLC-Lease	(836)	-	47,496	-
Verizon	50,693	51,231	52,088	52,713
Late Penalties on City Leases	-	1,647	-	-
University of Miami - INET	4,380	9,293	4,380	4,380
Fairchild Tropical Gardens - INET	4,256	-	-	-
Haagen Daz	-	-	-	44,746
Bloom Boutique	-	-	-	31,875
Starbucks	-	-	-	50,625
<b>Total - Rental/Concession Revenue</b>	<b>3,447,885</b>	<b>3,384,631</b>	<b>3,340,735</b>	<b>3,455,561</b>
<b><u>Miscellaneous Revenue</u></b>				
Sale of Recycled Trash	7,026	-	-	-
July 4th Celebration	41,250	23,700	-	-
Other Miscellaneous Revenues	294,819	288,530	275,331	163,381
Proceeds From Debt	126,144	-	-	-
<b>Total - Miscellaneous Revenue</b>	<b>469,239</b>	<b>312,230</b>	<b>275,331</b>	<b>163,381</b>
<b>Total Operating Revenue</b>	<b>126,040,578</b>	<b>130,989,717</b>	<b>129,866,595</b>	<b>133,906,811</b>

**2016-2017 BUDGET ESTIMATE  
GENERAL FUND REVENUE SUMMARY**

	<b>2013-2014 ACTUAL</b>	<b>2014-2015 ACTUAL</b>	<b>2015-2016 BUDGET</b>	<b>2016-2017 ESTIMATE</b>
<b><u>Prior Year Re-Appropriations</u></b>	\$ -	\$ -	\$ 1,321,199	\$ -
<b><u>Allocations/Contributions From Other Funds</u></b>				
Capital Projects	-	150,000	-	-
Stormwater Utility	1,646,813	624,837	539,750	615,875
Sanitary Sewer	685,000	1,810,042	1,521,321	1,574,945
Biltmore Golf Course	163,200	164,120	165,761	166,500
Parking System	6,595,472	6,350,000	7,192,794	7,450,000
Biltmore Complex	1,421,651	1,525,000	1,540,000	1,650,000
Insurance Fund	-	1,958,653	-	-
<b>Total - Contributions From Other Funds</b>	<b>10,512,136</b>	<b>12,582,652</b>	<b>10,959,626</b>	<b>11,457,320</b>
<b><u>Transfers From Reserves</u></b>				
General Fund Reserve	-	-	4,207,542	1,552,439
E-911 Reserve	300,000	300,000	-	-
Fee Reserve	100,000	-	63,171	155,207
<b>Total - Transfers From Reserves</b>	<b>400,000</b>	<b>300,000</b>	<b>4,270,713</b>	<b>1,707,646</b>
<b>Total General Fund Revenue</b>	<b>\$ 136,952,714</b>	<b>\$ 143,872,369</b>	<b>\$ 146,418,133</b>	<b>\$ 147,071,777</b>

**2016-2017 BUDGET ESTIMATE  
EXPENDITURES CLASSIFIED BY FUNCTION**

	<u>2015-2016 BUDGET</u>	<u>2016-2017 BUDGET ESTIMATE</u>
<b><u>GENERAL GOVERNMENT</u></b>		
City Commission	\$ 516,914	\$ 545,145
City Attorney	2,155,375	2,437,431
City Clerk	1,063,246	990,078
City Clerk - Special Revenue	643,206	679,207
City Clerk - Elections	122,000	244,000
City Manager - Administration	1,403,294	1,674,755
City Manager - Communications	1,014,795	878,475
City Manager - Labor Relations & Risk Management	-	649,951
City Manager - Internal Auditing	255,148	278,973
Human Resources	2,063,225	1,774,517
Development Services - Administrative	1,126,488	1,091,833
Development Services - Building	3,981,205	3,975,448
Development Services - Planning & Zoning	2,048,487	2,516,284
Development Services - Code Enforcement	1,405,968	1,484,300
Finance - Administration & Budget	1,452,430	1,239,142
Finance - Collections	647,978	725,703
Finance - Accounting	1,010,718	1,194,700
Finance - Procurement	1,018,635	1,077,370
Finance - General Services	408,014	404,266
Finance - Retirement Plan Admin.	177,330	183,739
Information Technology	5,287,227	5,430,995
Non Departmental	4,899,875	5,336,164
Sunshine State Loan	1,470,863	1,461,135
Capital Projects	10,376,248	3,346,002
	<b>\$ 44,548,669</b>	<b>\$ 39,619,613</b>
<b><u>ECONOMIC ENVIRONMENT</u></b>		
Economic Development	1,030,577	1,168,993
Sunshine State Loan	-	722,015
Capital Projects	26,429,051	-
	<b>\$ 27,459,628</b>	<b>\$ 1,891,008</b>
<b><u>PUBLIC SAFETY</u></b>		
Police - Administration	2,578,668	2,615,840
Police - Patrol	15,928,266	16,612,145
Police - Criminal Investigations	7,380,534	7,236,661
Police - Tech. Services	6,705,069	6,959,325
Police - E911 Service	266,261	285,570
Police - Police Education	77,691	17,000
Police - School Guards	45,135	70,152
Police - Professional Standards	2,604,113	2,692,249
Police - Specialized Enforcement	5,417,726	5,330,457
Fire	27,422,438	26,731,400
Parking - Violations Enforcement	1,231,269	1,267,263
Public Safety Debt Service	527,696	523,560
Capital Projects	11,908,049	2,750,470
	<b>* 82,092,915</b>	<b>* 73,092,092</b>
<b><u>PHYSICAL ENVIRONMENT</u></b>		
Public Works - Admin.	634,090	676,735
Public Works - Transportation & Sustainability	353,358	375,245
Public Works - Engineering	2,465,783	2,818,192
Public Works - Stormwater Utility	2,220,263	2,213,805
Public Works - Sanitary Sewers	7,306,926	7,945,874
Public Works - Public Service - Solid Waste Collection	10,535,120	10,984,917
Public Works - Public Service - Landscape Services	5,712,990	6,198,573
Stormwater Debt Service	150,572	148,659
Sanitary Sewer Debt Service	422,181	423,953
Capital Projects	11,154,651	2,368,287
	<b>* 40,955,934</b>	<b>* 34,154,240</b>
<b><u>TRANSPORTATION</u></b>		
Public Works - Streets	3,093,229	3,308,200
Parking - Trolley / Transportation	1,889,799	1,823,171
Parking - Garage #1	417,956	431,733
Parking - Garage #2	529,822	582,556
Parking - Garage #3	180,056	201,897
Parking - Garage #4	411,849	443,059
Parking - On Street Parking	2,589,876	1,906,398
Parking - Lots	1,148,652	933,259
Parking - Sign Shop	578,837	606,609
Parking - Garage #6	385,491	418,063
Parking Debt Service	937,507	932,761
Capital Projects - Roadway & Parking	11,295,491	4,117,030
	<b>* 23,458,565</b>	<b>* 15,704,736</b>
<b><u>CULTURE &amp; RECREATION</u></b>		
Historic Resources & Cultural Arts - Preservation & Cultural Arts	999,671	1,113,622
Historic Resources & Cultural Arts - Museum	419,376	637,538
Community Recreation - Administration	906,969	829,673
Community Recreation - Parks & Rec - Tennis Centers	985,964	1,011,711
Community Recreation - Parks & Rec - Venetian Pool	1,055,382	1,050,816
Community Recreation - Parks & Rec - Granada Golf Course	1,107,804	1,114,266
Community Recreation - Parks & Rec - Youth Center	3,163,225	3,204,822
Community Recreation - Adult Services	712,689	550,893
Community Recreation - Parks & Rec - Special Events	370,193	451,147
Community Recreation - Parks & Rec - Golf Course & Parks Maint.	856,998	888,637
Sunshine State Loan	4,488,869	3,782,804
Capital Projects	22,828,389	2,878,597
	<b>* 37,895,529</b>	<b>* 17,514,526</b>
<b>Total Expenditures</b>	<b>\$ 256,411,240</b>	<b>\$ 181,976,215</b>

\* Fiscal Year 2015-2016 includes one-time grants and reappropriated expenditures and capital projects that do not repeat for Fiscal Year 2016-2017. If any of these items have any unused balances at Fiscal Year 2015-2016 year end, those balances will be reappropriated early in the first quarter of Fiscal Year 2016-2017.

**2016-2017 BUDGET ESTIMATE**  
**SUMMARY OF TOTAL EXPENDITURES AND TRANSFERS TO RESERVES**

	<u>2013-2014</u>	<u>2014-2015</u>	<u>2015-2016</u>	<u>2016-2017</u>
	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATE</u>
<b><u>Operating Expense</u></b>				
General Fund Divisions	\$ 115,425,896	\$ 118,986,477	\$ 134,421,630	\$ 138,665,697
Roadway Improvement Fund Division	254,004	274,635	-	-
Trolley / Transportation Fund Division	1,300,684	1,387,575	1,889,799	1,823,171
Enterprise Fund Divisions	12,749,848	14,116,527	17,932,914	17,848,335
Pension Fund Division	137,083	164,847	177,330	183,739
<b>Total Operating Expense</b>	<b>129,867,515</b>	<b>134,930,061</b>	<b>154,421,673</b>	<b>158,520,942</b>
<b><u>Capital Improvements</u></b>				
General Improvements	2,162,073	11,176,111	56,659,378 *	6,610,143
Neighborhood Renaissance Program	436,780	4,007,556	13,509,652 *	-
Roadway Improvements	672,446	2,485,514	2,494,140 *	1,840,000
Trolley / Transportation Improvements	-	690,860	899,141	400,000
Miami-Dade Bond Improvements	-	47,876	3,523,177 *	-
Miami-Dade Roadway Impact Fee Improvements	-	-	1,691,000 *	-
Coral Gables Impact Fee Improvements				
Impact Fee Study	-	-	65,000	-
Fire System Improvements	-	-	61,474	1,894,282
General Government System Improvements	-	-	33,405	249,569
Parks System Improvements	-	-	2,027,771 *	1,180,416
Police System Improvements	-	-	24,401	171,659
Total Impact Fee Improvements	-	-	2,212,051	3,495,926
Stormwater Utility Improvements	391,221	242,007	1,898,185	727,287
Sanitary Sewer Improvements	950,547	2,457,996	7,819,951	1,270,000
Parking System Improvements	-	115,106	3,285,204	1,117,030
Motorpool Improvements	-	-	-	-
<b>Total Capital Improvements</b>	<b>4,613,067</b>	<b>21,223,026</b>	<b>93,991,879 *</b>	<b>15,460,386</b>
<b>Total Operating Exp. &amp; Capital Improvements</b>	<b>134,480,582</b>	<b>156,153,087</b>	<b>248,413,552</b>	<b>173,981,328</b>
<b><u>Debt Service</u></b>				
Sunshine State Debt Fund	4,517,815	4,713,709	6,487,428	6,489,514
Stormwater Fund	151,623	150,628	150,572	148,659
Sanitary Sewer Fund	50,026	-	422,181	423,953
Parking Fund	841,932	910,524	937,507	932,761
<b>Total Debt Service</b>	<b>5,561,396</b>	<b>5,774,861</b>	<b>7,997,688</b>	<b>7,994,887</b>
<b>Total Expense and Debt Service</b>	<b>140,041,978</b>	<b>161,927,948</b>	<b>256,411,240</b>	<b>181,976,215</b>
<b><u>Transfers to Reserves</u></b>				
General Fund Reserve	15,612,286	1,805,915	-	-
Sunshine State Debt Service Fund	-	-	3,000	3,000
General Capital Improvements Fund	4,543,800	30,198,235	65,000	65,000
Neighborhood Renaissance Program Fund	79,186	86,447	45,000	45,000
Roadway Improvement Fund	1,346,714	926,906	14,000	14,000
Trolley / Transportation Fund	674,331	557,348	149,644	-
Capital Improvement Impact Fund	206,463	1,644,128	12,000	12,000
Venetian Pool Fund	-	-	-	49,184
Stormwater Utility Fund	-	659,840	100,612	1,172,536
Sanitary Sewer Fund	2,898,358	2,022,505	355,032	296,648
Parking Fund	872,294	1,951,425	4,132	2,069
Pension Contribution Stabilization Fund	-	500,000	-	-
<b>Total Transfers to Reserves</b>	<b>26,233,432</b>	<b>40,352,749</b>	<b>748,420</b>	<b>1,659,437</b>
<b>Total Expenditures &amp; Transfers to Reserves</b>	<b>\$ 166,275,410</b>	<b>\$ 202,280,697</b>	<b>\$ 257,159,660</b>	<b>\$ 183,635,652</b>

\* Fiscal Year 2015-2016 includes one-time grants and reappropriated expenditures and capital projects that do not repeat for Fiscal Year 2016-2017. If any of these items have any unused balances at Fiscal Year 2015-2016 year end, those balances will be reappropriated early in the first quarter of Fiscal Year 2016-2017.

**2016-2017 BUDGET ESTIMATE**  
**SUMMARY OF TOTAL GENERAL FUND EXPENDITURES AND TRANSFERS TO RESERVES**

DEPARTMENT	DIVISION	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 BUDGET	2016-2017 ESTIMATE
City Commission	City Commission	\$ 510,664	\$ 447,982	\$ 516,914	\$ 545,145
City Attorney	* City Attorney	841,037	911,238	2,155,375	2,437,431
City Clerk	Administrative	709,137	921,982	1,063,246	990,078
	Special Revenue Expenses	281,127	261,012	643,206	679,207
	Elections	20	116,013	122,000	244,000
City Manager	Administrative	1,138,716	1,253,044	1,403,294	1,674,755
	** Communications	652,403	582,467	1,014,795	878,475
	** Labor Relations & Risk Mgmt	-	-	-	649,951
	Internal Auditing	270,093	183,634	255,148	278,973
Human Resources	** Human Resources	1,565,599	1,667,903	2,063,225	1,774,517
Development Services	Administrative	728,166	1,040,219	1,126,488	1,091,833
	Building	3,726,800	3,479,648	3,981,205	3,975,448
	Planning & Zoning	1,847,811	1,991,486	2,048,487	2,516,284
	Code Enforcement	1,414,683	1,331,512	1,405,968	1,484,300
Historic Resources & Cultural Arts	Historic Preservation & Cultural Arts	661,420	660,812	999,671	1,113,622
	Museum	309,219	365,534	419,376	637,538
Public Works	Administrative	426,144	636,405	634,090	676,735
	Transportation & Sustainability	-	-	353,358	375,245
	Engineering	1,714,574	1,901,258	2,465,783	2,818,192
	Streets	2,434,677	2,525,978	3,093,229	3,308,200
	Solid Waste	9,480,618	9,447,221	10,535,120	10,984,917
	Landscape Services	4,906,573	5,087,436	5,712,990	6,198,573
Finance	Administration & Budget	1,239,196	1,264,979	1,452,430	1,239,142
	Collection	724,963	632,511	647,978	725,703
	Accounting	876,864	933,860	1,010,718	1,194,700
	Procurement	767,345	813,497	1,018,635	1,077,370
	General Services	344,629	329,770	408,014	404,266
Information Technology	Information Tecnology	3,881,009	4,374,112	5,287,227	5,430,995
Police	Administrative	1,766,956	1,906,393	2,578,668	2,615,840
	Uniform Patrol	14,699,160	15,815,342	15,928,266	16,612,145
	Criminal Investigations	6,333,615	6,494,997	7,380,534	7,236,661
	Technical Services	5,598,888	5,623,166	6,705,069	6,959,325
	E911 Service	634,827	571,652	266,261	285,570
	Police Education	-	8,288	77,691	17,000
	School Crossing Guard	45,832	39,752	45,135	70,152
	Professional Standards	2,602,725	2,630,111	2,604,113	2,692,249
	Specialized Enforcement	4,699,520	4,680,655	5,417,726	5,330,457
Fire	Fire	25,593,415	25,807,987	27,422,438	26,731,400
Community Recreation	Administrative	552,635	459,459	906,969	829,673
	Tennis Centers	966,656	914,872	985,964	1,011,711
	Youth Center	2,714,255	2,729,331	3,163,225	3,204,822
	Adult Services	124,237	133,820	712,689	550,893
	Special Events	246,106	283,202	370,193	451,147
	Golf Course & Parks Maint.	628,527	625,881	856,998	888,637
Economic Development	Economic Development	851,438	821,259	1,030,577	1,168,993
Non Departmental	Non Departmental	4,837,290	5,213,237	4,899,875	5,336,164
Parking	Violations Enforcement	1,076,327	1,065,560	1,231,269	1,267,263
<b>Total General Fund Operating Expense</b>		<b>115,425,896</b>	<b>118,986,477</b>	<b>134,421,630</b>	<b>138,665,697</b>
	Transfer to General Fund Reserve	13,246,425	3,397,989	570,000	-
	Transfer to Sunshine State Note Debt Service	3,850,632	5,594,522	5,699,314	4,699,314
	Transfer to Capital Improvement Fund	4,110,000	14,794,674	5,026,050	3,100,000
	Transfer to Trolley Fund	-	4,330	-	-
	General Fund Subsidy of Venetian Swimming Pool	145,007	203,859	163,704	-
	General Fund Subsidy of Granada Golf	174,754	189,933	537,435	606,766
	Transfer to Public Facilities Fund	-	200,585	-	-
	Pension Contribution Stabilization Fund	-	500,000	-	-
<b>Total General Fund</b>		<b>\$ 136,952,714</b>	<b>\$ 143,872,369</b>	<b>\$ 146,418,133</b>	<b>\$ 147,071,777</b>

\* External Legal Services budget was transferred to the City Attorney's division starting in Fiscal Year 2015-2016 and continuing in Fiscal Year 2016-2017 and thereafter.

\*\* The Labor Relations component of Human Resources was transferred to a separate division within the City Manager's Office. The three staff positions came from Human Resources Department and the Communications Division of the City Manager's Office.

**2016-2017 BUDGET ESTIMATE  
ENTERPRISE FUNDS OPERATIONS SUMMARY**

	<u>2013-2014 ACTUAL</u>	<u>2014-2015 ACTUAL</u>	<u>2015-2016 BUDGET</u>	<u>2016-2017 ESTIMATE</u>
<b>STORMWATER UTILITY FUND (400)</b>				
Operating Revenue	\$ 2,930,270	\$ 3,198,371	\$ 3,130,000	\$ 4,130,000
Operating Expense	(1,489,033)	(1,375,165)	(1,680,513)	(1,597,930)
Operating Income (Loss)	<u>1,441,237</u>	<u>1,823,206</u>	<u>1,449,487</u>	<u>2,532,070</u>
Investment Earnings	13,478	14,847	7,000	15,000
Miscellaneous Revenue	-	2,500	-	-
Capital Projects	(391,221)	(242,007)	(1,898,185)	(727,287)
Interest Expense	(53,388)	(50,723)	-	-
Debt Expense	-	-	(150,572)	(148,659)
Depreciation Expense	<u>(91,204)</u>	<u>(91,204)</u>	<u>-</u>	<u>-</u>
Net Income (Loss)	918,902	1,456,619	346,254	1,671,124
Transfers to (from) Reserve	320,875	831,782	(193,496)	1,055,249
Contribution to (from) General Fund	<u>\$ 598,027</u>	<u>\$ 624,837</u>	<u>\$ 539,750</u>	<u>\$ 615,875</u>
<b>SANITARY SEWER FUND (410)</b>				
Operating Revenue	\$ 8,739,881	\$ 9,375,348	\$ 9,292,454	\$ 9,863,279
Operating Expense	(3,984,729)	(3,189,720)	(5,785,605)	(6,370,929)
Operating Income (Loss)	<u>4,755,152</u>	<u>6,185,628</u>	<u>3,506,849</u>	<u>3,492,350</u>
Grant Revenue	-	463,764	109,988	-
Investment Earnings	29,606	45,792	20,000	25,000
Prior Year Reappropriations	-	-	6,044,963	-
Miscellaneous Revenue	-	38,121	-	-
Capital Projects	(950,547)	(2,457,996)	(7,819,951)	(1,270,000)
Interest Expense	(12,418)	(91,234)	-	-
Debt Expense	-	-	(422,181)	(423,953)
Depreciation Expense	<u>(291,469)</u>	<u>(354,816)</u>	<u>-</u>	<u>-</u>
Net Income (Loss)	3,530,324	3,829,259	1,439,668	1,823,397
Transfers to (from) Reserve	1,796,538	2,019,217	(81,653)	248,452
Contribution to (from) General Fund	<u>\$ 1,733,786</u>	<u>\$ 1,810,042</u>	<u>\$ 1,521,321</u>	<u>\$ 1,574,945</u>
<b>VENETIAN POOL FUND (420)</b>				
Operating Revenue	\$ 1,071,302	\$ 1,287,936	\$ 886,400	\$ 1,100,000
Operating Expense	(860,045)	(956,535)	(1,055,382)	(1,050,816)
Net Income (Loss)	<u>211,257</u>	<u>331,401</u>	<u>(168,982)</u>	<u>49,184</u>
Transfers to (from) Reserve	-	-	-	49,184
Contribution to (from) General Fund	<u>\$ 211,257</u>	<u>\$ 331,401</u>	<u>\$ (168,982)</u>	<u>\$ -</u>
<b>GRANADA GOLF COURSE FUND (430)</b>				
Operating Revenue	\$ 684,825	\$ 416,061	\$ 561,389	\$ 507,500
Operating Expense	(876,201)	(877,526)	(1,107,804)	(1,114,266)
Net Income (Loss)	<u>(191,376)</u>	<u>(461,465)</u>	<u>(546,415)</u>	<u>(606,766)</u>
Transfers to (from) Reserve	-	-	-	-
General Fund Subsidy	<u>\$ (191,376)</u>	<u>\$ (461,465)</u>	<u>\$ (546,415)</u>	<u>\$ (606,766)</u>
<b>PARKING SYSTEM FUND (460)</b>				
Operating Revenue	\$ 11,625,585	\$ 13,025,045	\$ 12,946,853	\$ 13,328,404
Operating Expense	(3,282,673)	(3,419,528)	(5,677,539)	(4,958,574)
Operating Income (Loss)	<u>8,342,912</u>	<u>9,605,517</u>	<u>7,269,314</u>	<u>8,369,830</u>
Investment Earnings	30,614	33,473	17,000	35,000
Miscellaneous Revenue	125	-	-	-
Interest Expense	(309,794)	(281,754)	-	-
Prior Year Reappropriations	-	-	1,292,055	-
Capital Projects	-	(115,106)	(3,285,204)	(1,117,030)
Debt Expense	-	-	(937,507)	(932,761)
Depreciation Expense	<u>(886,997)</u>	<u>(884,222)</u>	<u>-</u>	<u>-</u>
Net Income (Loss)	7,176,860	8,357,908	4,355,658	6,355,039
Transfers to (from) Reserve	539,458	1,967,287	(2,837,136)	(1,094,961)
Contribution to (from) General Fund	<u>\$ 6,637,402</u>	<u>\$ 6,390,621</u>	<u>\$ 7,192,794</u>	<u>\$ 7,450,000</u>

**CAPITAL PROJECTS - NEW/ADDITIONAL FUNDING  
2016-2017 BUDGET ESTIMATE**

	PRIOR YEAR AVAIL & ENCUMBRANCES	2017 NEW FUNDING	2017 TOTAL
<b>Capital Equipment</b>			
IT Data Systems Equipment Replacement/Upgrade	\$ 809,914	\$ 1,262,308	\$ 2,072,222
Recycling Containers in Parks & Right of Ways	-	96,000	96,000
Fire Equipment Replacement Program	34,822	184,529	219,351
Emergency Vehicle Intersection Preemption System	240,000	235,000	475,000
<b>Total Capital Equipment</b>	<b>1,084,736</b>	<b>1,777,837</b>	<b>2,862,573</b>
<b>Facility Repairs/Improvements</b>			
Roof Replacements Program - Citywide	807,528	431,375	1,238,903
HVAC Replacements Program - Citywide	27,551	152,250	179,801
Elevator Repair/Replacement Program	214,301	115,000	329,301
Optimize Energy/Water Efficiency at City Facilities	-	200,000	200,000
Exterior Building Lighting	-	100,000	100,000
General Govt System Improvements (Coral Gables Impact Fee)	-	249,569	249,569
Warehouse 3 Repairs	28,050	239,000	267,050
<b>Total Facility Projects</b>	<b>1,077,430</b>	<b>1,487,194</b>	<b>2,564,624</b>
<b>Historic Facility Repairs/Restorations</b>			
City Hall Complex- Repairs/Improvements	2,732,772	750,000	3,482,772
Whiteway Lights Restoration	-	20,000	20,000
Library Building Improvements	-	25,000	25,000
<b>Total Historic Facility Projects</b>	<b>2,732,772</b>	<b>795,000</b>	<b>3,527,772</b>
<b>Motor Pool Equipment Replacements/Additions</b>			
Motor Vehicle Replacements/Additions	770,194	3,209,449	3,979,643
<b>Total Motor Pool Projects</b>	<b>770,194</b>	<b>3,209,449</b>	<b>3,979,643</b>
<b>Parking Repairs/Improvements</b>			
Citywide Signage Program	228,907	200,000	428,907
Installation/Replacement of Multi-Space Pay Stations	263,000	300,000	563,000
Parking Lots & Garages Repairs/Replacements	-	117,030	117,030
Parking Lot Lighting Improvements	-	180,000	180,000
Garage 2 and 6 Improvements - Additional Funds	817,113	320,000	1,137,113
<b>Total Parking Projects</b>	<b>1,309,020</b>	<b>1,117,030</b>	<b>2,426,050</b>
<b>Parks &amp; Recreation Repairs/Improvements</b>			
Purchase of Land	1,200,899	300,000	1,500,899
Park Facilities Improvements/Replacements	2,917,798	1,353,181	4,270,979
Parks System Improvements (Coral Gables Impact Fee)	-	780,416	780,416
Development of Passive Parks (5 Newly purchased pocket parks)	559,000	400,000	959,000
<b>Total Parks &amp; Recreation Projects</b>	<b>4,677,697</b>	<b>2,833,597</b>	<b>7,511,294</b>
<b>Public Safety Improvements</b>			
CCTV Security System - Roadways	1,258,240	500,000	1,758,240
Police System Improvements (Coral Gables Impact Fee)	-	171,659	171,659
Fire System Improvements (Coral Gables Impact Fee)	-	394,282	394,282
Improvements to Fire/Police Emergency Mgmt Warehouse	-	46,500	46,500
Purchase of Fire Station 4	209,113	1,500,000	1,709,113
<b>Total Public Safety Projects</b>	<b>1,467,353</b>	<b>2,612,441</b>	<b>4,079,794</b>

**CAPITAL PROJECTS - NEW/ADDITIONAL FUNDING  
2016-2017 BUDGET ESTIMATE**

	<b>PRIOR YEAR AVAIL &amp; ENCUMBRANCES</b>	<b>2017 NEW FUNDING</b>	<b>2017 TOTAL</b>
<b>Transportation &amp; Right of Way Improvements</b>			
Aragon Ave. Pedestrian Lighting & Bike Amenity Improvements	-	400,000	400,000
Roadway Resurfacing	513,730	600,000	1,113,730
Traffic Calming	475,000	350,000	825,000
Decorative Streetlights	-	200,000	200,000
LED Streetlights Conversion	-	150,000	150,000
Residential Yard Waste-Pit Restoration	155,856	75,000	230,856
Citywide Alleyway Paving Improvements	200,042	100,000	300,042
Citywide Sidewalk Extensions	268,099	200,000	468,099
Citywide Sidewalk - Repair/Replacement	197,673	200,000	397,673
Citywide Sidewalk - New Installations	-	200,000	200,000
Citywide Crosswalk Upgrades	-	150,000	150,000
Citywide Bike Path Installation	698,514	200,000	898,514
Channel Marker Replacement	32,093	15,000	47,093
<b>Total Transportation &amp; Roadway Projects</b>	<b>2,541,007</b>	<b>2,840,000</b>	<b>5,381,007</b>
<b>Utility Repairs/Improvements</b>			
Storm Water Improvements	250,867	392,500	643,367
Cross-Connection Removal - Storm Water	141,599	107,500	249,099
Canal Bank Stabilization	194,780	117,287	312,067
Storm Water Outfall Baffles	-	110,000	110,000
Sanitary Sewer Improvements	404,572	1,100,000	1,504,572
Cross-Connection Removal - Sanitary Sewer	228,474	165,000	393,474
Sanitary Sewer Pipe Camera Replacement	10,115	5,000	15,115
<b>Total Utility Repair/Improvement Projects</b>	<b>1,230,407</b>	<b>1,997,287</b>	<b>3,227,694</b>
<b>Total Projects</b>	<b>\$ 16,890,616</b>	<b>\$ 18,669,835</b>	<b>\$ 35,560,451</b>