GT GreenbergTraurig

June 12, 2026

Cristina Suarez, Esq.
City Attorney
City of Coral Gables
405 Biltmore Way
Coral Gables, Florida

Re: 110 Phoenetia Avenue Coral Gables, Florida (the "Property") / Planning & Zoning Board Hearing / Notification of Expert Witnesses

Dear Madam City Attorney:

Pursuant to Section 15-104(C) of the City of Coral Gables Zoning Code, we respectfully advise that the professionals listed below may testify on behalf of the above referenced matter before the Planning & Zoning Board on June 17, 2026, or in any subsequent hearings, including hearings before the City Commission, in this matter. The qualifications and summary of testimony for each expert, including the substance and basis of their testimony, are provided below. Documents prepared or relied upon by the experts, and which may be offered into evidence, are enclosed herein. Please include this letter and all attachments in the official hearing record in this matter. We reserve the right to modify or expand our expert filings in accordance with the Code.

Albert M. Cordoves
Corwil Architects, Inc.
4210 Laguna Street.
Coral Gables, Fl. 33146
Corwilarchitects.com

Mr. Cordoves is the President of Corwil Architects in Miami, Florida, an architectural firm established in 1992 and based in Coral Gables that has designed numerous mixed-use projects throughout South Florida, including in the City of Coral Gables such as the Alexan Crafts, Ponce Tower, Ofizina, and Century Living projects. He is a graduate of the University of Miami School of Architecture and has over 34 years of experience in the aesthetic and architectural design of buildings, including extensive work ensuring compliance with the City of Coral Gables' Mediterranean Bonus standards.

Mr. Cordoves will testify regarding the proposed project's architectural design, site planning, urban design characteristics, and compatibility with both the surrounding neighborhood context and the existing built environment. He will further testify as to how the proposed site plan, including the project's uses and overall development program, satisfies the applicable standards for Planned Area Development approval, Conditional Use site plan approval, the District Boundary Change criteria, and the Future Land Use Map amendment criteria. In addition, Mr. Cordoves will address how the project

advances the City's urban infill objectives set forth in the Comprehensive Plan and complies with the requirements of the North Ponce Overlay District regulations.

Michael McCoy
Vice President/Sr. Biologist
New Leaf Environmental, LLC
57 Silver Springs Dr.
Key Largo, FL 33037
mmccoy@newleaf.expert

Michael McCoy is a professional arborist with specialized expertise in South Florida urban tree resources. He is a principal of New Leaf Environmental, LLC., an environmental consulting firm that has conducted tree surveys, tree risk assessments, impact evaluations and tree relocation planning for over 25 years. Mr. McCoy holds degrees in Natural Resources and Ecological Design and is a Board Certified Master Arborist. Mr. McCoy is recognized as an industry leader in South Florida, having written the municipal tree preservation codes for two municipalities, served as a consultant tree permit reviewer for four municipalities, and has personally provided specifications and field oversight for the relocation of dozens of specimen trees in South Florida.

Mr. McCoy's testimony will address on-site tree resources, including the species present, their estimated age, overall condition, and ecological and economic value. Mr. McCoy will also testify as to the feasibility and suitability of relocating specific trees consistent with industry standard practices. His testimony will explain how the project's tree-relocation plans conform to arboricultural best practices and relevant municipal standards governing tree preservation, relocation, and mitigation.

David Bryan
Tropical Falls, Inc.
29975 SW 208 Avenue
Homestead, FL 33030

David Bryan is the President of Tropical Falls Landscaping, Inc., and has over 40 years experience with relocating large specimen trees throughout Miami-Dade County and is familiar with local standards and industry best practices for tree preservation, relocation, and mitigation.

Mr. Bryan will testify regarding the feasibility of successfully relocating the on-site specimen trees proposed as part of the project. His testimony will address the condition, size, species, and root structure of the trees, as well as the methodologies involved and the likelihood of achieving a successful relocation in accordance with applicable municipal requirements and industry standards.

Robert E. Chisholm, FAIA, NCARB
Managing Principal/CEO
RE Chisholm Architects, Inc.
782 NW 42nd Ave, Suite 650
Miami, Florida 33126

GT GreenbergTraurig

Robert E. Chisholm, FAIA, NCARB, is the Managing Principal and CEO of RE Chisholm Architects, Inc. He holds a Bachelor of Architecture from the University of Florida (1973) is a Master in Urban Design from the University of Miami (1977). He has extensive experience in architecture and urban planning, including award-winning projects in historic preservation, public facilities, rapid transit and mixed-use development, educational institutions, and commercial centers. Mr. Chisholm has served in leadership roles on numerous boards, including the State of Florida/AIA Board of Directors, the Community Partnership for the Homeless, and as Chairman of the Urban Development Review Board for the City of Miami. He has received numerous professional honors, including election to the College of Fellows of the American Institute of Architects (FAIA) in 1996 - the highest honor bestowed by the AIA - and his firm was named Architectural Firm of the Year in 1992. He was also inducted into the American Institute of Architects Miami Hall of Fame. At the urban planning level, Mr. Chisholm has received national urban design awards for the Park West National Urban Design Competition and the Miami Beach Art Deco District Historic Preservation Master Plan.

Mr. Chisholm will testify regarding the project's compatibility with the surrounding urban context and existing built environment, as well as its consistency with the intent and applicable criteria of the City's Zoning Code, Comprehensive Plan, and North Ponce Overlay District regulations.

Sincerely,

Jorge L. Navarro, Esq.

ALBERTO M. CORDOVES
Corwil Architects, Inc.
President

Experience Summary

Principal Designer with extensive experience leading the conceptual and schematic design of architectural projects across residential, commercial, mixed-use, and institutional sectors. Recognized for combining strong design vision with practical technical knowledge, Albert strives to deliver projects that contribute positively to the urban fabric of our neighborhoods.

Experience
1992-Present

President and founding member of Corwil Architects, Inc. In this capacity, he is responsible for setting the vision and goals of the firm. He also heads our client relations, design charrettes and is our lead presenter at public presentations. A talented architectural designer, Albert consistently delivers innovative and functional solutions tailored to each project's unique requirements. His proficiency in collaborating with clients, consultants, and contractors ensures seamless communication and alignment throughout the design and construction phases. From concept to completion, Albert is dedicated to achieving excellence in community driven design solutions, sustainability, and client satisfaction. Beyond design, Albert also oversees practice management wherein he fosters a collaborative work environment.

Under his leadership the company has completed over 12,000 residential units. With projects ranging from waterfront residential developments to affordable housing units, Albert ensures that each project is developed with the utmost care incorporating the foreseeable needs of the end user as well as meeting the Owner's program requirements. On the commercial side, under Albert's leadership, the company has completed notable projects like the Fairchild Butterfly Pavillion, the Exhibit's gateway Café as well as adjacent Science Building. Other notable projects include Carrollton's Wellness Center which provides for interior basketball/volleyball court, walking/jogging track as well training areas; and Beth Am's The Hub, a multi-use assembly state-of-the-art facility housing basketball court, meeting rooms, lounge area and reading rooms. In addition, Albert has led the company through the successful completion of various other commercial projects to include Class A Office Buildings, Clubhouses and Senior Living Facilities.

Education

1985 Bachelors in Architecture
University of Miami, Florida

Michael McCoy

Senior Consulting Arborist/Landscape Inspector

NEW LEAF ENVIRONMENTAL

PROFESSIONAL OVERVIEW

Mr. McCoy is the Senior Consulting Arborist for and Vice President of New Leaf Environmental, LLC with technical expertise in tree risk assessment, plant appraisal, landscape installation inspections, landscape maintenance planning and oversight, municipal (plan review and permitting) support services, and dispute resolution for landscape and tree issues including installation, maintenance, and code compliance. Mr. McCoy is a former member of the Board of Directors for the International Society of Arboriculture Florida Chapter as well as the Landscape Inspector's Association of Florida, where he helped lead instruction and testing for the LIAF certification program.

CERTIFICATIONS

ISA Board Certified Master Arborist # MA4243B

ISA Tree Risk Assessment Qualified, Prescription Pruning Qualified

LIAF Certified Landscape Inspector 2008-0057

EDUCATION

M.S. Ecological Design, Robert Gordon University, Scotland 1999

BS Natural Resources, North Carolina State University, 1997

PROFESSIONAL HISTORY

Director of Environmental Services

Prior to starting New Leaf Environmental in 2017, Mr. McCoy was the Director of Environmental Services for Metric Engineering in Miami. Beginning this role in 2010, he created the Environmental Services Department for the company, growing it to a staff of nine over three offices by the time of his departure in 2017. In his capacity as Environmental Services Director, Mr. McCoy was in charge of multiple large scale consulting arborist and landscape inspection services contracts, as well as other biological/ecological services work.

Senior Environmental Scientist

From 2012 to 2017, Mr. McCoy served as a Senior Environmental Scientist for E Sciences in Ft. Lauderdale. In this capacity, Mr. McCoy oversaw all (10) staff members of the company's Ft. Lauderdale office. Notable accomplishments included managing numerous environmental contracts and beginning the company's consulting arborist/urban forestry service line.

Prior to working at E Sciences, Mr. McCoy worked for the State of Maryland Department of the Environment, the US Bureau of Land Management, and the US Environmental Protection Agency.

REPRESENTATIVE PROJECTS

Mr. McCoy has served as the consulting arborist for over 425 properties since he founded New Leaf Environmental in 2017, with typical work involving tree inventories, assessments of tree quality, permitting of removals and relocations, agency coordination, tree risk assessments, and construction impact analysis. A summary of his experience with New Leaf and relevant projects with prior positions is as follows:

9070 SW 157th Street, Palmetto Bay, FL 33157
mmccoy@newleaf.expert (954) 643-0423

EXPERT WITNESS SERVICES

Confidential Client, Parkland FL – this project involved providing expert services for a legal dispute between a homeowner's association and their landscape architect regarding maintenance specifications for the property which contains over 2,000 trees. McCoy's scope of work involved conducting field assessments of trees, analysis of maintenance records, developing written professional opinions for submittal and being deposed by opposing council. A settlement was reached in this case whereby McCoy's client paid approximately 5% of the original ask.

Confidential Client, Coral Gables, FL – this project involved providing expert services regarding the planting specifications, installation and maintenance of high-value palm trees as part of a new development. McCoy's scope of work included a field examination of the health and condition of the palms, written reports, and participation in a mediated meeting whereby McCoy's client was found to be in compliance with all industry standards and the case dismissed.

MUNICIPAL CODE WRITING FOR TREE PRESERVATION AND LANDSCAPING

Mr. McCoy has taken a leadership role in authoring municipal code sections pertaining to trees and landscaping including the *entire* tree preservation and landscape ordinances (sec) for the City of Dania Beach and the *entire* tree preservation and landscape ordinances for the City of Miami Gardens. In addition to these, Mr. McCoy has authored selected tree preservation code updates for the City of Miami and the City of South Miami.

LANDSCAPE MAINTENANCE PLANNING

Mr. McCoy has developed a detailed approach for landscape maintenance planning, producing maintenance plans for large sites with specifications based on geographic area, species, land uses, viewsheds and by maintenance practice including trimming, irrigation, pest control, plant replacement, fertilization and inspection. Plans include maps to identify treatment practice areas, text narratives covering operations, details and specifications, and photographic guides for trimming and related practices based on specific uses/areas. Mr. McCoy has produced landscape maintenance plans for numerous properties including the **Baker's Cay Hotel and Resort, the Playa Largo Hotel and Resort, the Municipal Campus of Miami Gardens, the Standard Landscape Maintenance Plan for all Miami Gardens permitted landscape sites, the Oasis at Doral, City of Doral City-wide Rights of Way, MSC cruise line's Ocean Cay, and eight large residential homeowner's associations in Miami-Dade, Broward and Monroe counties.**

MUNICIPAL IN-HOUSE CONSULTING SERVICES

City of Miami Gardens, Landscape Consultant – work for this project is performed under a continuing services contract and consists of administering the Tree Impact Permitting program on behalf of the City, as well as serving as the City's landscape reviewer for all projects within the site plan review process. At the start of this scope of work, Mr. McCoy authored all of the Tree Preservation Code and the Landscaping code sections for the City, subsequently obtaining County and municipal approval. Ongoing services include field inspections of sites proposing tree removals, inspecting and approving new landscape installations, providing support for the City's code compliance staff regarding tree violations, review of tree impact applications, review of and comments on proposed landscape plans, coordinating with applicants and contractors, training City inspectors and planners regarding tree issues, and providing in-house support for municipal projects with landscape components.

Landscape Inspector/Consulting Arborist, City of Dania Beach - work for this project was performed under a continuing services contract and consisted of reviewing landscape plans for new proposed developments and

infrastructure for compliance with the City's Tree Preservation code, reviewing and authorizing tree removal licenses, providing technical support to the Code Compliance Unit for violations of the City's Tree Protection ordinance, conducting field landscape inspections of newly installed vegetation, identifying hazardous trees and coordinating tree maintenance activities with the Public Services. Work also included numerous special projects including training City staff on conducting landscape inspections, creating an online GIS-based landscape plan tracking tool, obtaining grant funding, authoring an update of the entire Tree Preservation and Landscaping sections of the City's code, tree relocations, inspecting City plantings, and creating a landscape management plan for the City's Oceanfront Park.

City of Miami, Landscape Consultant – work performed under multiple continuing services contracts and consisted of reviewing and responding to applicant submittals for tree removal permits including arborist submittals for tree inventories, tree health and risk assessments, and tree management plans for trimming, preserving, and relocating trees. Provided all permitting documentation and recommendations and issued permit approvals and denials. Ongoing work consists of providing consulting arborist services to the City's Capital Improvements Program and Parks Department, to facilitate infrastructure improvement projects.

Statewide Arborist Services for Vegetation Management Permitting, FDOT Central Office, Project Manager - Provided support to the FDOT Central Office for the statewide vegetation management permitting program, pertaining to over 300 outdoor advertising locations on state roadways throughout Florida. Field inspection work conducted by Mr. McCoy and by the arborists he supervised statewide included evaluations of vegetation management for compliance with FDOT regulations, appraisals of trees proposed for removal, evaluation of proposed vegetation mitigation plans and providing recommendations to FDOT for right of way vegetation management permits, as well as maintaining a GIS database of all sign and permit locations and view zones.

City of Parkland Landscape Consultant Services, Project Manager - Providing arborist/landscape guidance for the creation of professional landscape initiatives for the City, primarily the establishment of a new GPS/GIS City-wide tree inventory and management tool. Scope of work includes training City staff on GPS equipment use, selecting and defining tree observation and management parameters, developing a GIS-based management database, and providing training on the use of tree inventory assessment tools including iTree.

City of Doral, Landscape Consultant Services, Landscape Consultant - Providing miscellaneous landscape support services for the City through a continuing services contract, including developing a conceptual City Street Tree Maintenance Plan, and developing an RFP for the procurement of a Citywide landscape management company to enact the plan. Additional landscape services provided for the City through individual authorizations include: **Morgan Levy Park Tree Inventory** - Conducting an inventory of landscape trees on this City park site including GPS location, ID of species, size and health and included production of GIS layers and reference maps. **Doral Meadows Park Tree Inventory** - Conducting an inventory of landscape trees on this City park site including GPS location, ID of species, size and health and included production of GIS layers and reference maps.

FIELD OVERSIGHT OF TREE TRIMMING & LANDSCAPE MAINTENANCE

Mr. McCoy has provided oversight for tree trimming and landscape maintenance activities across a large number of private properties where maintenance activities require strict adherence to specifications due to property requirements. Work included directing trimming locations and extents, providing guidance on corresponding regulatory requirements, serving as primary point of communication between property owners and maintenance staff, and inspection/reporting to document compliance with contract specifications. In

addition to dozens of smaller private sector development sites, Mr. McCoy has provided this service for **the Moors, Jacaranda, Jacaranda Master, Quatraine V, Chatham Towne, the Ridges, and Waterford Courtyards homeowners associations, Baker's Cay Resort.**

SELECTED PRESENTATIONS AND PUBLICATIONS

Report Writing for Consulting Arborists – Presenter in expert panel for LIAF instruction seminar in July of 2025
Landscape Maintenance Planning – Solo presentation for over 100 attendees on behalf of LIAF, April 2025
Tree Protection and Preservation — Chapter Revision to 2009 Update to Florida's Stormwater, Sediment and Erosion Control Manual, Florida Department of Environmental Protections
Mangroves A to Z - Organizer and speaker of educational symposium hosted by SFAEP
Valuation of Environmental Functions of Trees – Speaking series including presentations to Keep America Beautiful, LIAF, City of Plantation, International Society of Arboriculture Trees Florida Conference
Champion Tree Hunting in Central America - Article published in ISA's Arborist News, April 2005 Edition
Conducting GPS Tree Inventories - April 2015 Training seminar for the Florida Urban Forestry Council
Billboards through the Trees - Article published in FUFC's 2015 Issue 1 of the Council Quarterly publication
Planning for Sustainable Landscapes - March 2012 Seminar for the ISA Florida Chapter
Appraising Trees for Public Values - March 2013 presentation at the FUFC Urban Forestry Institute

ROBERT E. CHISHOLM, FAIA, NCARB

MANAGING PRINCIPAL / CEO

Mr. Robert E. Chisholm, FAIA, NCARB, (*B. Arch University of Florida 1973, master's in urban design, University of Miami 1977*) was formerly a staff member of the Metro Dade County Manager's Office in the Office of Community and Economic Development (OCED) during the 1970's. Mr. Chisholm was ***Lead Principal Planner*** in charge of planning and implementation of capital improvement projects in several urban neighborhoods. Mr. Chisholm dealt directly with members of the Federal, State, County and City governments in planning, funding, and implementation of projects. In 1983 Mr. Chisholm was a finalist for the post of Assistant Secretary of Transportation for the United States Department of Transportation under President Ronald Reagan.

At the urban planning level, Mr. Chisholm has won national urban design awards for the Park West National Urban Design Competition and for the Miami Beach Art Deco District Historic Preservation Master Plan. The project also won planning awards of special recognition at the state level. Since 1975 Mr. Chisholm has assisted in drafting, planning, and establishing design guidelines for the Little Havana District. He was appointed to the Latin Quarter Review Board in which he served as Vice-Chairman over a four-year period; he was also Chairman of the Urban Development Review Board for the City of Miami.

Since the early 1980's, Mr. Chisholm has been involved in numerous architectural and urban design projects which include public school design, rapid transit stations, state laboratories, university facilities, school facilities, surgical centers, commercial centers, theater, and airport facilities; many of the projects have received design award recognition.

He later served as member of the Board of Directors of the State of Florida/American Institute of Architects in the following years.

Mr. Chisholm was named to the Board of Directors and Executive Committee of the Community Partnership for the Homeless, Inc. (CPH) in Miami-Dade County, Florida in 1993 and was also chairman of the Design and Construction Committee, which he designed and completed two prototype homeless assistance centers (HAC) to assist the 6,000 homeless men, women, and children in South Florida. The first, HAC/1 was selected for an ***Award of Excellence in Design*** by the American Institute of Architects in 1995 and declared the National Model for Homeless Facilities.

Mr. Chisholm was named chairman of the CPH Board of Directors by Mr. Chapman in September 2005 and served in that capacity until September 2010. The CPH Board of Directors established the ***Robert E. Chisholm Service Award*** upon his retirement as Chairman of the Board. He remains on the Board of Directors and Executive Committee and assists in the CPH Expansion plans and as Chairman of Design and Construction.

RE Chisholm Architects, Inc. was named ***Architectural Firm of the Year*** in 1992 and Mr. Chisholm was elected to the College of Fellows of the American Institute of Architects (FAIA) in 1996, the highest AIA honor attainable by any member architect for this 164-year-old organization.

In May of 1998, the Everglades Farmworker Villages, a designed community for 3,000 migrant workers and families through the United States Department of Agriculture, received a ***National Maxwell Award of Excellence*** for Planning –and design from the Fannie Mae Foundation in Washington, D.C.

In May 1999, R.E. Chisholm Architects, Inc. was named ***Entrepreneur of the Year*** by The South Beach & Greater Miami Hispanic Chamber of Commerce.

In May 2001 Mr. Chisholm was awarded the ***Jubilee 2000 Pontifical Medal*** by the Vatican and the Archdiocese of Miami.

In June 2002, Mr. Chisholm was named ***Chairman of the South Florida National Parks Trust***, which is part of the National Parks Foundation, chartered by Congress in 1967, and chaired by David Rockefeller Jr. which works directly with the United States National Parks System and the US Department of the Interior.

In 2004, Mr. Chisholm was named to the Miami-Dade College Hall of Fame in Architecture and awarded the State of Florida American Institute of Architects ***Charles W. Clary Award***.

In 2005, Mr. Chisholm was awarded the ***Miami/American Institute of Architects Silver Medal Award*** for architectural excellence and leadership.

In 2006, Mr. Chisholm was selected to receive the ***Alvah H. Chapman Jr. Humanitarian of the Year Award*** in recognition for leadership in helping the homeless in Miami-Dade County.

In 2006, Mr. Chisholm received the ***March of Dimes Award*** for Excellence in Architecture for South Florida.

In July 2007, Robert E. Chisholm, FAIA received the ***State of Florida American Institute of Architects Silver Medal Award***.

In March 2007, R.E. Chisholm Architects, Inc. was named to the ***Top 100 Minority Business*** in Dade County by the Greater Miami Chamber of Commerce.

In April 2008, Mr. Chisholm received the ***Ronald McDonald House Twelve Good Men Award*** for outstanding community service and involvement.

In September 2010, Community Partnership for Homeless, Inc established The ***Robert E. Chisholm FAIA Service Award.*** Mr. Chisholm was given the first annual award of this type for any individual or corporation for service to the homeless.

In May 2011, Mr. Chisholm was inducted into the ***La Salle High School Alumni Hall of Fame*** and in 2013 in the ***Sports Hall of Fame***.

In January 2015, Mr. Chisholm was awarded a scholarship by the Goldman-Sachs and Babson College 10,000 Small Business Program to study Advance Business Entrepreneurship.

In January of 2016, Mr. Chisholm and R.E. Chisholm Architects, Inc. were selected as ***Architect and Architect Firm of the year*** by the South Florida Hispanic Chamber of Commerce.

In April 2019, Mr. Chisholm and R.E. Chisholm Architects, Inc. won the ***Architect R.E.A.L. Award*** by the Greater Miami Chamber of Commerce.

In February of 2021, the US Green Building Council selected the Oak Grove Community Center Project as a Finalist of ***The Innovative Project of the Year*** 2020.

In March 2022, Mr. Chisholm was honored with the ***Philanthropist Award*** by the South Florida Hispanic Chamber of Commerce in the Hispanic Leadership Awards.

In October 2022, Mr. Chisholm was inducted into the ***American Institute of Architects / Miami Hall of Fame.***

In October 2024, R.E. Chisholm Architects, Inc. was awarded ***Bronze Best Architecture Firm*** by the Miami Herald.

In June 2025, R.E. Chisholm Architects, Inc. was awarded ***Best Places to Work in Miami*** by the Miami Herald.

In June 2025, R.E. Chisholm Architects, Inc. was awarded ***Fastest Growing Companies*** by the South Florida Business Journal.

He is married to Lilliam Chisholm and has a son Robert Michael and a daughter Jacqueline Annette. He has six grandchildren and resides in Coral Gables, Florida

CHISHOLM architects

OTHER

Mr. Chisholm recently or currently serves in the following Community Leadership positions as of 2026.

CURRENT COMMUNITY ACTIVITIES:

- South Florida Hispanic Chamber of Commerce: *Emeritus Board Member.*
- American Planning Association / Florida: *Founding Member / Member.*
- American Institute of Architects / Miami: *Member / Past President / Member.*
- US Green Building Council: *National Member.*
- South Florida Hispanic Chamber of Commerce: Past Chairman Board of Directors / *Member.*
- Greater Miami Chamber of Commerce: *Member.*
- University of Miami: Citizens Board / *Member.*
- Coral Gables Chamber of Commerce: *Member*
- Cuban Exile History Museum: Board of Directors / *Ad-Hoc Member.*
- American Institute of Architects / Miami: Sea Level Rise Task Force / *Member.*
- Alliance / South Florida National Parks: Everglades National Park - *Flamingo Committee Member.*

PAST / RECENT COMMUNITY ACTIVITIES:

- University of Florida: National Association of Hispanic Alumni Board of Directors / *Past Member 2023-2024.*
- St. Thomas University: Board of Directors / School of Theology / *Past Member.*
- City of Coral Gables: City Beautiful Awards / *Judge.*
- Greater Miami Chamber of Commerce: *Member, New World Center Committee 2008 – 2010.*
- Latin Builders Association: Member / *Past member, Board of Directors 1992 / 2004.*
- South Beach Hispanic Chamber of Commerce: *Member / Past Chairperson 1993.*
- Beacon Council: *Member, Board of Trustees, Art and Business Committee, Executive Committee 2008 – 2009.*
- State of Florida, American Institute of Architects: *Past member / Board of Directors.*
- Pax Communications, Archdiocese of Miami: *Board of Directors / Chairman, Development Committee 2004 – 2008.*
- Miami-Dade County Housing Advisory Committee (CAHSA): *Housing Policy Task Force/Mayor's Land Use Task Force/Chairman-2007.*
- Legatus: *Member / Board of Directors 2008 – 2009.*
- Kiwanis Club of Little Havana: *Past member 1989 – 2010.*
- South Florida National Parks Trust: *Emeritus Board Member, Past Chairperson for Everglades, Biscayne, and Dry Tortugas National Parks / Chairman of Development Committee 2002 – 2006.*
- Joint Civilian Orientation Conference: *JCOC 65 / US Dept. of Defense / Participant 2002.*
- Miami-Dade County Partnership for Recovery: *Board Member 2007.*
- Miami Dade College: *Hall of Fame Committee / Member 2005.*
- CALL/Catholic Association of Latino Leaders: *Miami Chapter Board Member 2009.*
- American Institute of Architects / Miami: *National Conference 2010, Host Committee Member 2009 – 2010.*
- Miami Coalition of Christians and Jews: *Board of Directors / Member 2013 and 2014.*
- St. Augustine Catholic Church: *Finance Council 2011 – 2015.*
- United Way / Tocqueville Society: *Member 2012 – 2013.*
- Chapman Partnership for the Homeless: *Past Chairperson, Board of Directors & Exec. Comm Chairman, Design & Construction Committee.*
- FIU College of Architecture, College of Arts and Science + The Arts: *Dean's Leadership Advisory Board.*
- Apostolate of Divine Mercy: *Board of Directors.*