

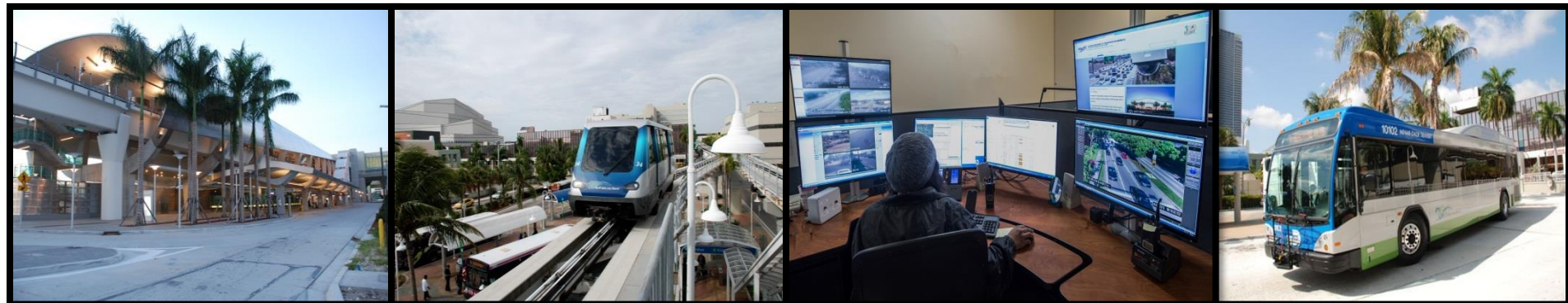


City of Coral Gables

June 11, 2019

An Update on the People's Transportation Plan (PTP)



Javier A. Betancourt
Executive Director
The Transportation Trust





Overview of the Transportation Trust

- On November 5, 2002, Miami-Dade County voters approved a half-penny surtax to implement the People's Transportation Plan (PTP)
- The People's Transportation Plan (PTP) is a broad based and long term program incorporating roadway and transit improvements
- Voters also approved the creation of a **Citizens' Independent Transportation Trust (Transportation Trust)**, an independent organization comprised of citizens who serve as volunteers with the mission to oversee expenditure of surtax revenue
- **Mission: To monitor, audit, oversee and investigate the use of the Surtax proceeds and the implementation of the People's Transportation Plan (PTP).**

COUNTY	
County Transportation Expansion Question	
Shall the County implement the People's Transportation Plan including: Plans to build rapid transit lines to West Dade, Kendall, Florida City, Miami Beach and North Dade; expanding bus service; adding 635 buses; improving traffic signalization to reduce traffic backups; improving major and neighborhood roads and highways, including drainage; and funding to municipalities for road and transportation projects by levying a ½ percent sales surtax whose proceeds will be overseen by the Citizen's Independent Transportation Trust?	
YES	134 
NO	135 





Transportation Trust Oversight and Administration



Glenn Downing CFP ©
Chairperson



Joe Curbelo
1st Vice Chairperson



Alfred Holzman
2nd Vice chairperson



Oscar J. Braynon



*Hon. Anna Lightfoot-Ward, Ph.D.



Hon. Amy Steele-Donner



Prakash Kumar



Eric Diaz-Padron



Evan Fancher



Marilyn Smith



*Miles E. Moss, P.E.



Jonathan Martinez



L. Elijah Stiers, Esq.



Javier Betancourt
Executive Director



*Former Chairperson



Citizens' Independent Transportation Trust
305-375-1357 - www.miamidade.gov/citt

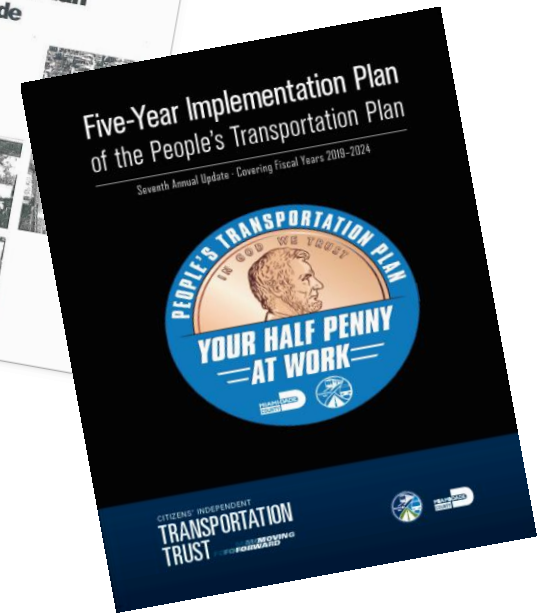
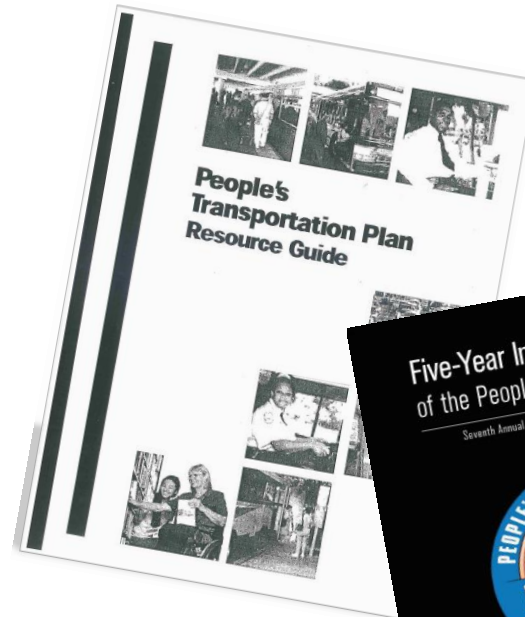
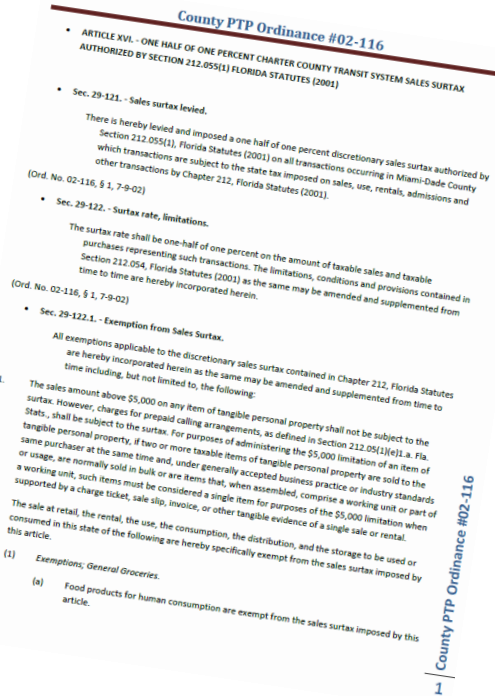




Our Guiding Documents

- F.S. 212.055
- PTP Ordinance #02-116
- CITT Ordinance #02-117
- CITT By-Laws

- Original PTP (Exhibit 1)
- 5 Year Plan

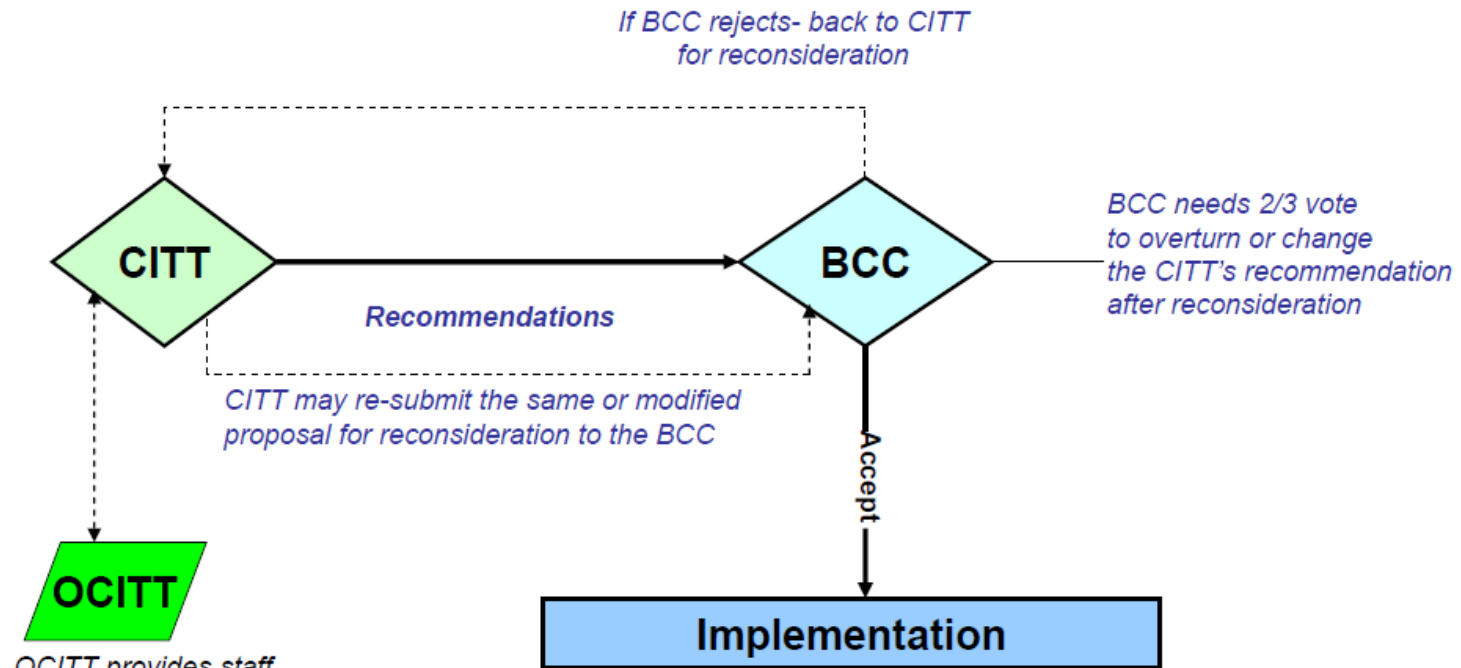


County PTP Ordinance #02-116
1



Project Review & Approval Process

PTP Amendments and Project Recommendations



BCC	Board of County Commissioners
CITT	Citizens' Independent Transportation Trust
MPO	Metropolitan Planning Organization
OCITT	Office of the Citizens' Independent Transportation Trust
PTP	People's Transportation Plan



Audits

2019 - 2nd Quarter (Jan 1, 2019 - March 31, 2019)					
Municipality	Last Final Audit	Next Audit	Initiated	In Progress (Draft)	Final
MUNICIPALITY					
Aventura			8/20/2018	-	-
Bal Harbour	12/14/2018	2020	-	-	-
Bay Harbor Islands		TBD	-	-	2/28/2019
Biscayne Park	12/14/2018	TBD	-	-	-
Coral Gables	8/27/2017	2020	-	-	-
Cutler Bay		TBD	-	2/20/2019	-
Doral		TBD	-	2/7/2019	-
El Portal	11/13/2017	2019	-	-	-
Florida City	9/30/2015	2019	-	-	-
Golden Beach		TBD	8/23/2018	-	-
Hialeah		TBD	8/20/2018	-	-
Hialeah Gardens		TBD	-	-	2/8/2019
Homestead		TBD	-	2/13/2019	-
Key Biscayne		TBD	8/23/2018	-	-
Medley	4/18/2017	2020	-	-	-
Miami		TBD	-	-	1/25/2019
Miami Beach		TBD	8/23/2018	-	-
Miami Gardens	12/20/2018	TBD	-	-	-
Miami Lakes	5/30/2017	2020	-	-	-
Miami Shores		TBD	8/20/2018	-	-
Miami Springs	10/16/2017	2020	-	-	-
North Bay Village		TBD	-	1/31/2019	-
North Miami		TBD	8/20/2018	-	-
North Miami Beach		TBD	8/20/2018	-	-
Opa-Locka	12/9/2016	2019	-	-	-
Palmetto Bay		TBD	8/23/2018	-	-
Pinecrest	8/22/2018	2020	-	-	-
South Miami	5/10/2018	2020	-	-	-
Sunny Isles Beach	6/16/2017	2020	-	-	-
Surfside		TBD	8/20/2018	-	-
Sweetwater		TBD	-	1/30/2019	-
Virginia Gardens	11/19/2018	2020	-	-	-
West Miami	7/11/2018	2020	-	-	-
COUNTY					
Transit	8/14/2018	2020	-	-	-
Public Works	8/14/2018	2020	-	-	-
Total			10	5	3



AUDIT AND MANAGEMENT SERVICES

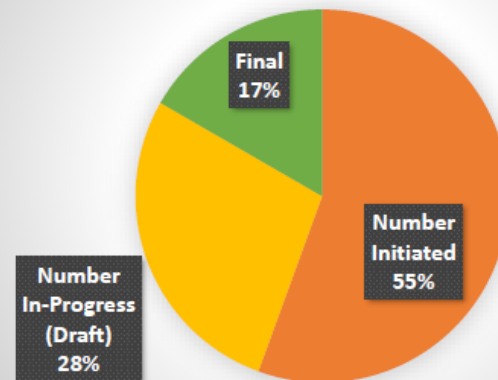
Cathy Jackson
Director

Overtown Transit Village North

701 NW 1st Court, Miami, FL 33136
786-469-5900 | bemor@miamidade.gov

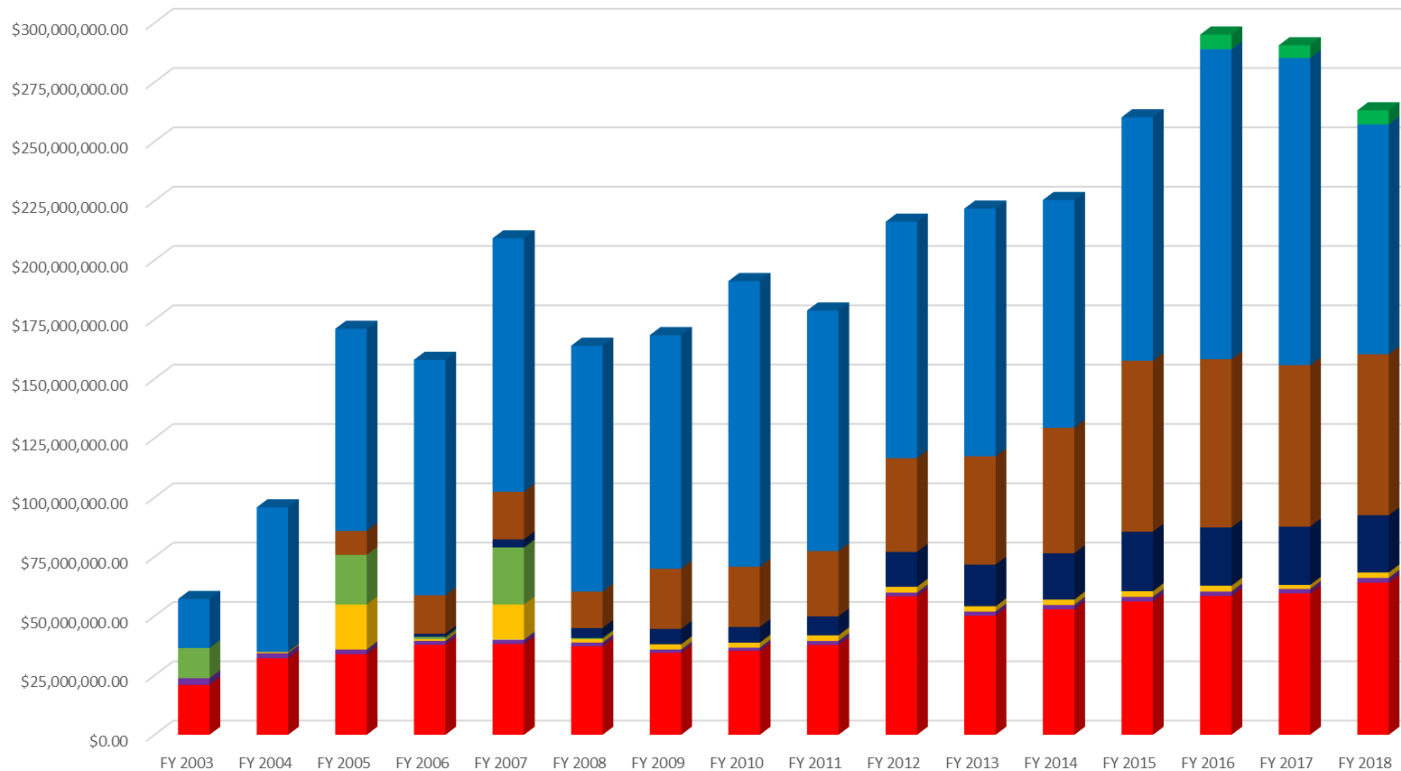
Contact Us

18 Municipal Audits (FY 2019 - Q2)





Surtax Collections & Expenditures - TOTAL



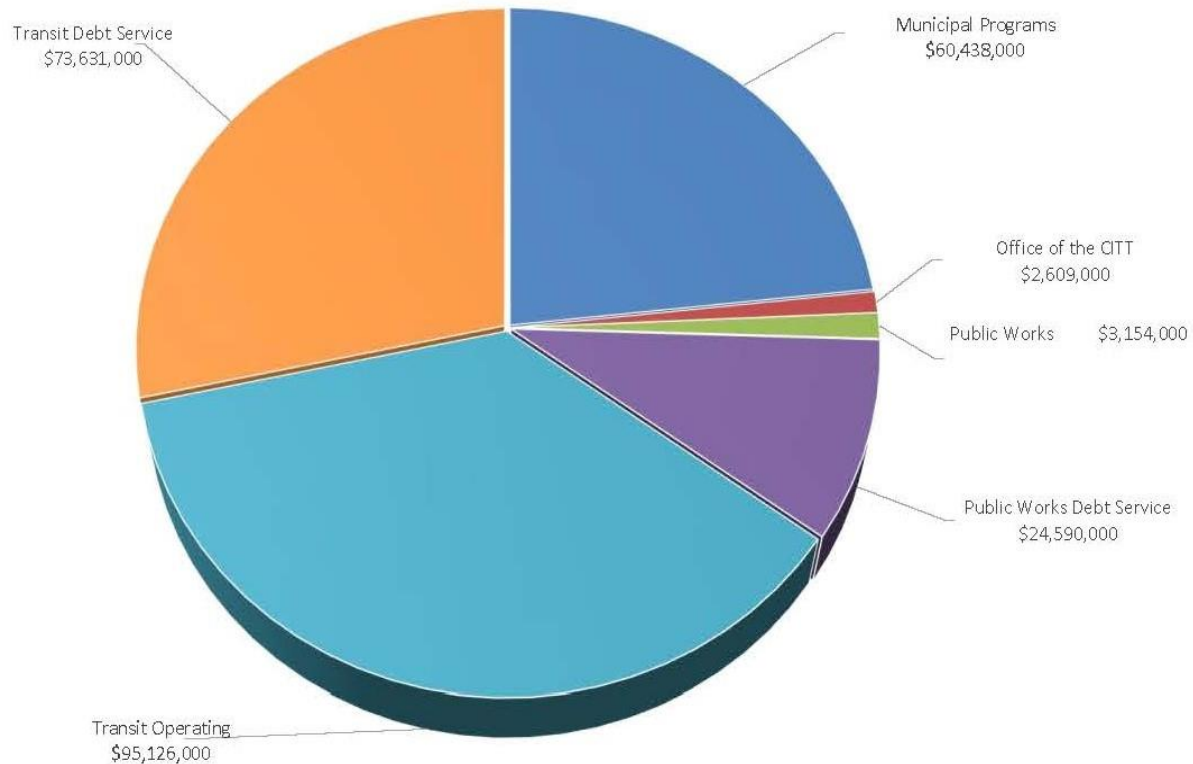
Approx. **\$3.2 billion** of surtax revenue has been collected since 2002

- ❑ 66% / \$2.1 billion to Miami-Dade Transit (capital, debt service and operations)
- ❑ 22% / \$688 million to municipalities (capital, debt service and operations)
- ❑ 8% / \$241 million to Public Works
- ❑ 1% / \$26 million to CITT for administration
- ❑ 3% / \$99 million fund balance for FY 18



Surtax Collections & Expenditures - ANNUAL

Budgeted Surtax Uses for FY 2019



■ Municipal Programs ■ Office of the CITT ■ Public Works ■ Public Works Debt Service ■ Transit Operating ■ Transit Debt Service

Projected FY19 Surtax Collections: **276M**



PTP Promises (Exhibit 1)

EXHIBIT 1 PEOPLE'S TRANSPORTATION PLAN

YEAR 2003–2008: BUS SERVICE IMPROVEMENTS (Capital Cost: \$90 million)

- Increases bus fleet from 700 to 1335.
- Increases current service miles from 27 million miles to 44 million miles.
- Increases operating hours from 1.9 million hours to 3.3 million hours.
- Utilizes minibuses on all new bus routes and in neighborhood/municipal circulator shuttle service.
- Adds mid-day, Saturday and Sunday services within 30-days of approval of a dedicated funding source using existing buses.
- Provides 15-minutes or better bus service during rush hour; 30-minutes or better during other periods; 24-hour service in certain major corridors.
- Replaces buses on a systematic basis to reduce operating cost and increase reliability.
- Constructs bus pull-out bays on major streets to expedite traffic flow.
- Implements grid system for bus service (north-south and east-west) on major streets and avenues with circulator service feeding main line bus service and rapid transit lines.
- Expands the bus shelter program throughout the County.
- Enhances and expands transit bus stop signage countywide; incorporate information technology at bus stop and rail stations.
- Expands Transit's public information program through enhanced marketing and advertising.
- Expands on successful municipal circulator program.

EXHIBIT 1 PEOPLE'S TRANSPORTATION PLAN

YEAR 2003-2031: RAPID TRANSIT IMPROVEMENTS Construction of up to 88.9-miles of countywide rapid transit lines. (Capital Cost: \$7 billion)

- **Technology and Corridor Improvements:** Two corridors, totaling 26.7 miles of rapid transit, have completed the planning phase and are ready to enter into final design and construction -- the North Corridor and East-West Corridor.
- **The North Corridor** is a 9.5-mile heavy rail alternative, running from the Dr. Martin Luther King, Jr. Metrorail Station, along NW 27th Avenue to NW 215th Street (Miami-Dade/Broward County line); with proposed stations at Northside Shopping Center, MDCC-North Campus, City of Opa-locka, Palmetto Expressway, Carol City Shopping Center, Pro-Player Stadium and the Florida Turnpike. The North Corridor (part of the original Rapid Transit Plan) will receive top priority to go into the final design and construction phase. (\$555 million)
- **The East-West Corridor** consists of two segments, one from the Florida Turnpike east to the Palmetto Expressway (SR 826) and from the Palmetto, through Miami International Airport, downtown Miami, and to the Port of Miami, 6-miles and 11.2 miles respectively. These sites have been identified as potential station locations: Florida Turnpike, NW 107th Avenue, NW 97th Avenue, NW 87th Avenue, Milam Dairy Road, Blue Lagoon area, Miami Intermodal Center, NW 27th Avenue, Orange Bowl, Government Center (downtown Miami), and the Port of Miami. (\$2,789 million)
- **The remaining 62.2-miles of rapid transit lines need to complete** federal, state and local planning processes to determine feasibility, technology, and corridor alignment. These corridors include, but are not limited to, the following:
 - **Earlington Heights/Airport Connector:** A 3.1 mile extension from the Earlington Heights Metrorail Station to the Miami Intermodal Center, located on the east side of Miami International Airport. (\$207 million)
 - **Baylink:** A 5.1-mile corridor between downtown Miami and South Miami Beach. (\$510 million)
 - **Kendall Corridor:** A 15-mile corridor with both east-west and north-south segments. (\$877 million)
 - **Northeast Corridor:** A 13.6-mile corridor from downtown Miami, through Little Haiti, to NE 215th Street, generally along the Biscayne Blvd./US 1 Corridor and Florida East Coast railroad right-of-way. (\$795 million)
 - **Rail Extension to Florida City:** A 21-mile rail extension along US1 consisting of two segments, one from Dadeland South Metrorail Station to Cutler Ridge; a second segment from Cutler Ridge to Florida City. (\$946 million)
 - **Douglas Road Extension:** A 4.5-mile corridor from the Douglas Road Metrorail Station to the Miami Intermodal Center. (\$280 million)

EXHIBIT 1 PEOPLE'S TRANSPORTATION PLAN

YEAR 2003-2013: MAJOR HIGHWAY AND ROAD IMPROVEMENTS (Total Cost: \$309 million)

NOTE: This Exhibit 1 includes those projects listed on the attached 3 pages entitled "Board Requested Major Roadway and Neighborhood Improvement Projects for Inclusion in the People's Transportation Plan."

EXHIBIT 1 PEOPLE'S TRANSPORTATION PLAN

MUNICIPAL IMPROVEMENTS (Cities to receive a pro rata share (determined by population) of 20% total surtax revenues on an annual basis (currently estimated at \$62.6 million [one-percent] or \$31.3 million [one-half percent])

Bus Service

Rapid Transit

Major Highway & Road

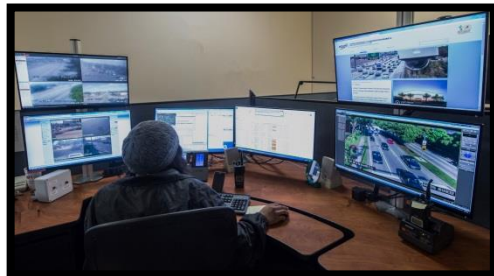
Municipal

ALSO...

- ✓ Golden Passport (Fare-free transit for ALL seniors)
- ✓ Fare-free Metromover
- ✓ Neighborhood Improvement Program (distribution to Commission Districts)



Progress To-Date



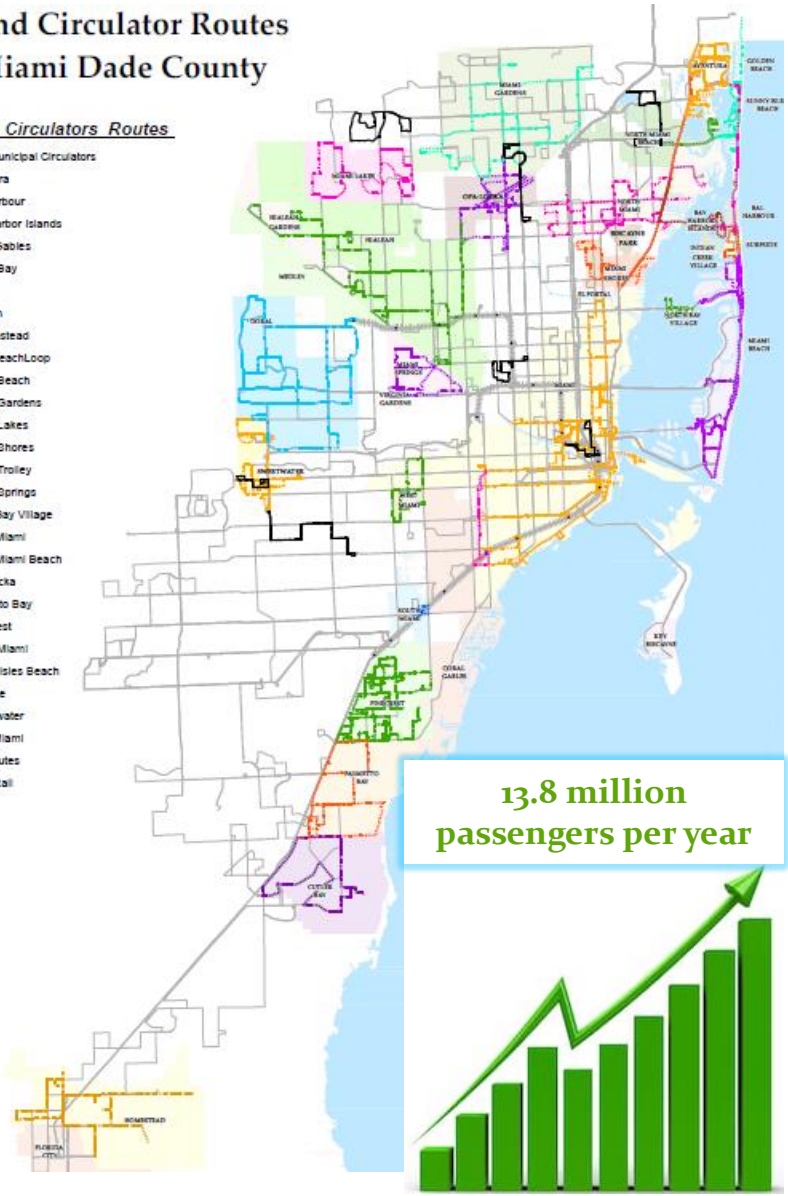
Promises Fulfilled: Municipal Program



Bus and Circulator Routes in Miami Dade County

Bus and Circulators Routes

- Non-Municipal Circulators
- Aventura
- Bal Harbour
- Bay Harbor Islands
- Coral Gables
- Cutler Bay
- Doral
- Hialeah
- Homestead
- NorthBeachLoop
- Miami Beach
- Miami Gardens
- Miami Lakes
- Miami Shores
- Miami Trolley
- Miami Springs
- North Bay Village
- North Miami
- North Miami Beach
- Opa-locka
- Palmetto Bay
- Pinecrest
- South Miami
- Sunny Isles Beach
- Surfside
- Sweetwater
- West Miami
- BusRoutes
- MetroRail



MUNICIPALITY	FY 17-18 Ridership
City of Aventura	233,142
Village of Bal Harbour	9,629
Bay Harbor Islands	7,333
Village of Biscayne Park (C)	0
City of Coral Gables	1,346,289
Town of Cutler Bay	48,729
City of Doral	684,673
Village of El Portal (C)	0
City of Florida City (C)	0
Town of Golden Beach (C)	0
City of Hialeah	227,536
City of Hialeah Gardens (A)	0
City of Homestead	133,210
Indian Creek Village (C)	0
Village of Key Biscayne (D)	13,244
Town of Medley	1,186
City of Miami	5,295,727
City of Miami Beach	4,787,768
City of Miami Gardens	89,543
Town of Miami Lakes	27,998
Miami Shores Village	9,343
City of Miami Springs	25,869
City of North Bay Village	2,600
City of North Miami	371,719
City of North Miami Beach	187,691
City of Opa-Locka	32,092
Village of Palmetto Bay	3,868
Village of Pinecrest	28,205
City of South Miami (E)	12,981
City of Sunny Isles Beach	109,988
Town of Surfside	25,309
City of Sweetwater	99,165
Village of Virginia Gardens (B)	0
City of West Miami	12,318
Total Ridership	13,827,155



Coral Gables Specific Projects

Coral Gables Trolley

- ❑ Since inception of PTP
- ❑ Ridership: 1.2 Million/year
- ❑ Connects to Metrorail, Metrobus, Miami Trolley, Freebee
- ❑ Model program



Coral Gables Freebee

- ❑ Began as mitigation tool during Streetscape construction
- ❑ Expanded w PTP funds in 2018
- ❑ 2018 Ridership: 75k
- ❑ Projected for 2019: 110k+



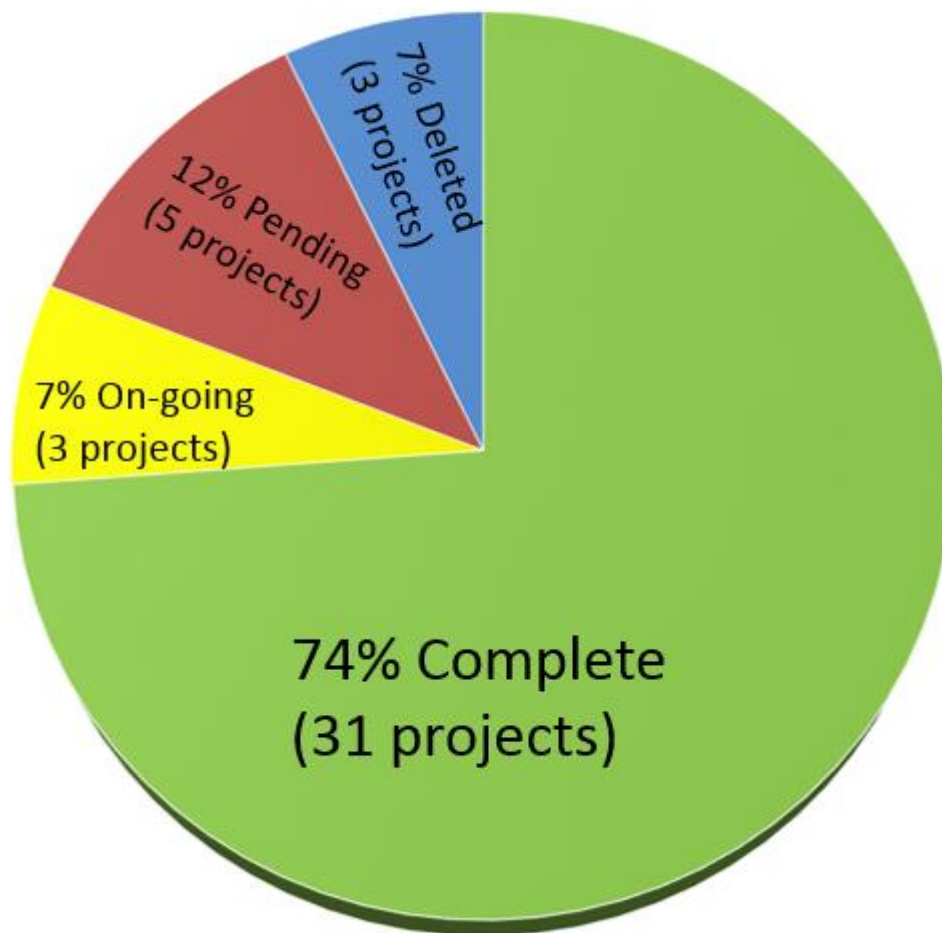
University Metrorail Station Pedestrian Bridge

- ❑ Safe crossing across US 1
- ❑ Opened 2017
- ❑ \$6.3 Million





Promises Fulfilled: Major Roadway, Highway & Neighborhood Improvements





“Unfulfilled Promises”: Enhanced Bus Service

Baseline – PTP PROPOSED to increase service miles from 27 million miles to 44 million miles by 2008 (63% increase)

2002 – Service miles decreased 3% to 26.3 million miles

2006 – Service miles increased 36% to 36.8 million miles (Maximum Service Provided)

2017 – Operating miles increased 5% to 28.3 million miles



Source: National Transit Database (downloaded 3/13/19)



“Unfulfilled Promises”: Rapid Transit Corridors

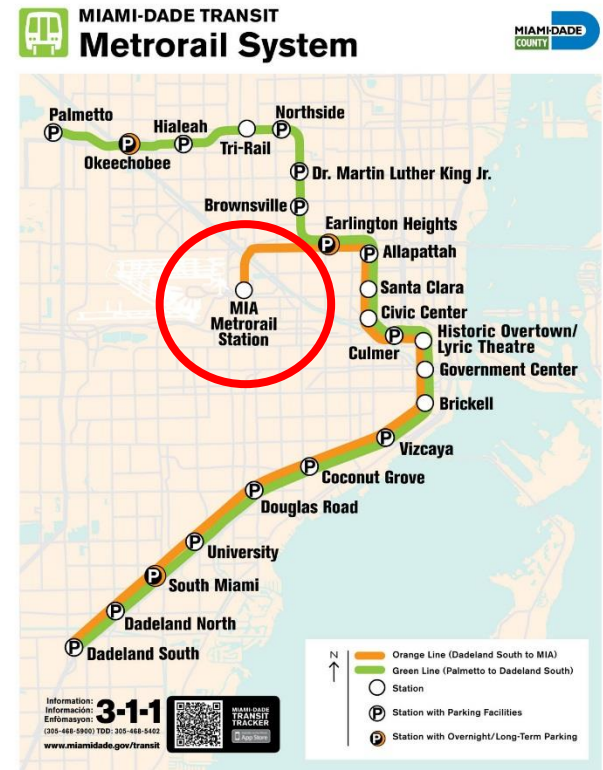
BEFORE



THE PROMISE

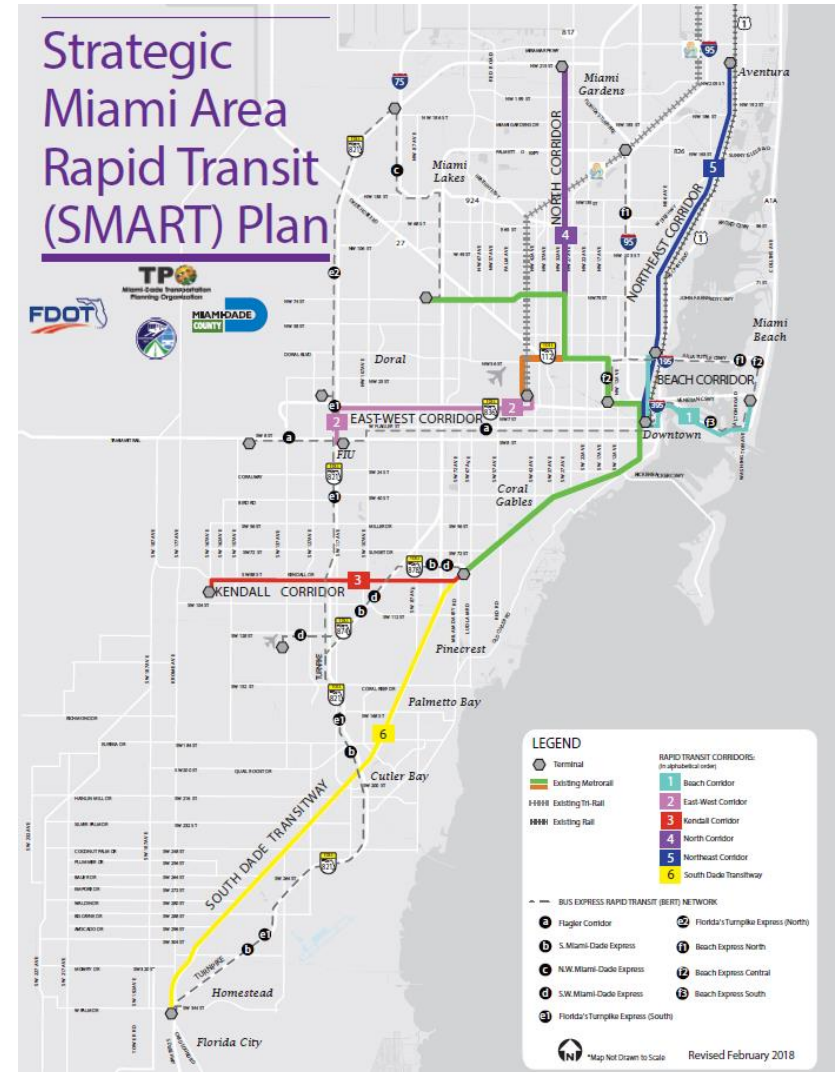
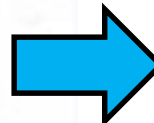


THE RESULT





The Future: *Enter The SMART Plan*





SMART Plan Corridors

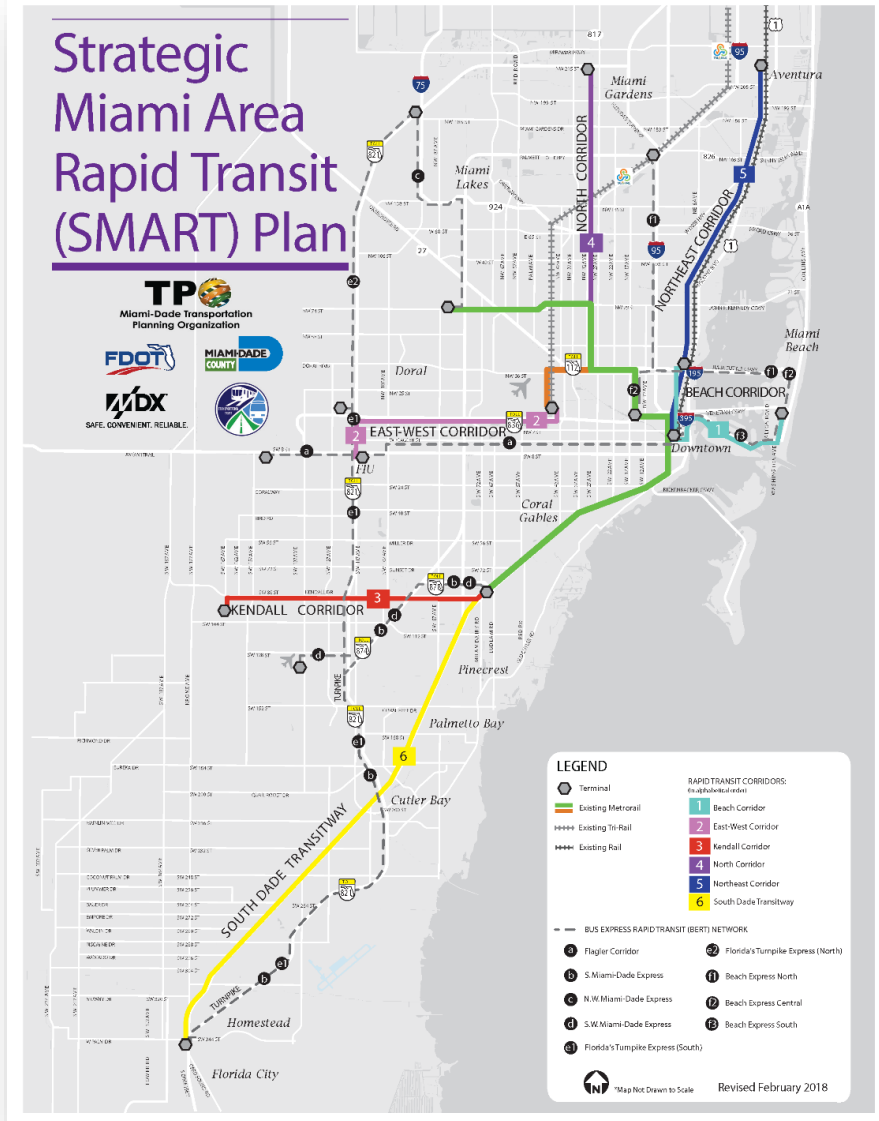
• Six (6) Rapid Transit Corridors

- ✓ Beach
 - ✓ East-West
 - ✓ Kendall
 - ✓ North
 - ✓ Northeast
 - ✓ South
- (1) Project Development & Environment Phase
- (2) Implementation Plan for each corridor

• Six (6) Bus Express Rapid Transit Corridors

- ✓ Beach Express
 - ✓ Flagler Street
 - ✓ Florida Turnpike
 - ✓ NW Miami-Dade Express
 - ✓ S Miami-Dade Express
 - ✓ SW Miami-Dade Express
- Over 90 miles of express bus network

• Supported by the CITT, MPO, Miami-Dade County, Municipalities, State and multiple entities

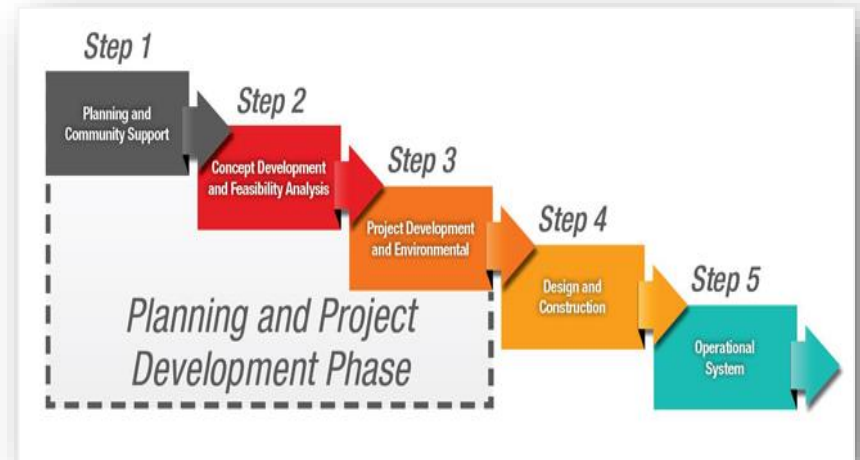




Current Efforts

Project Development and Environment (PD&E) Studies Public Meetings

Evaluating the implementation of a cost-effective, premium transit system with a focus on providing improvements through an evaluation of transit options – mode, alignment, station stop locations, etc.



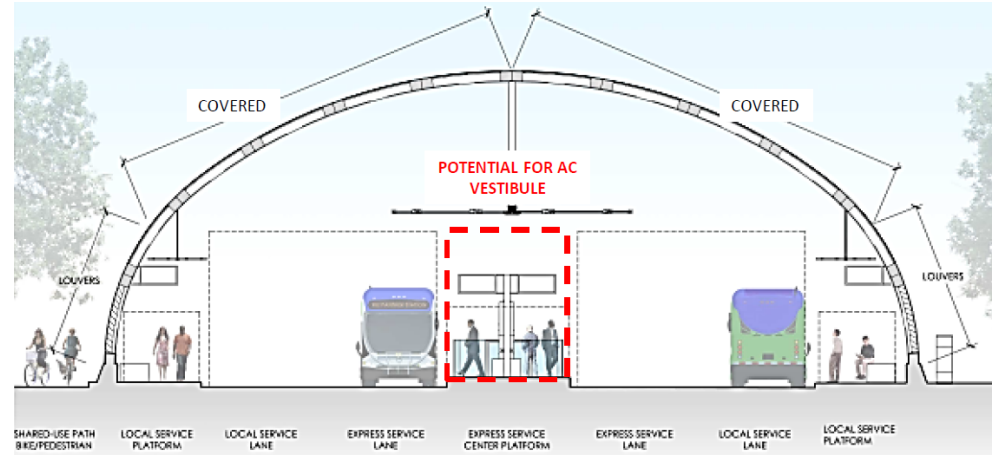
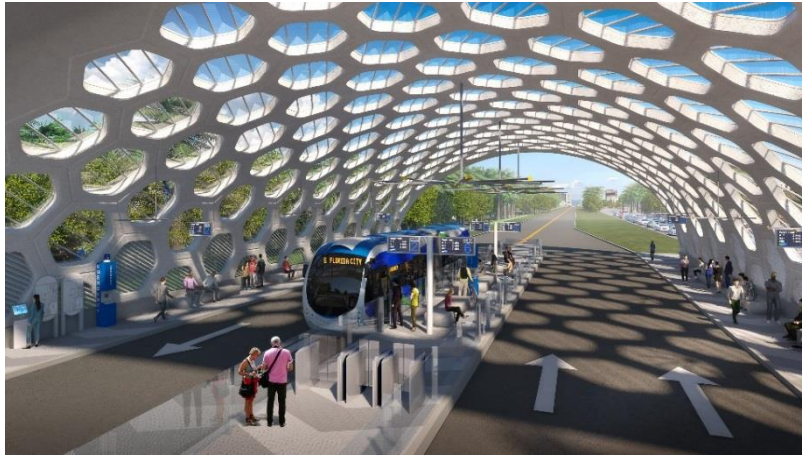
Land Use Scenario & Visioning Planning Charrettes

Complements the PD&E process by providing the vision for the development of a transit supportive Land Use Scenario Plan for each of the six SMART Plan corridors.

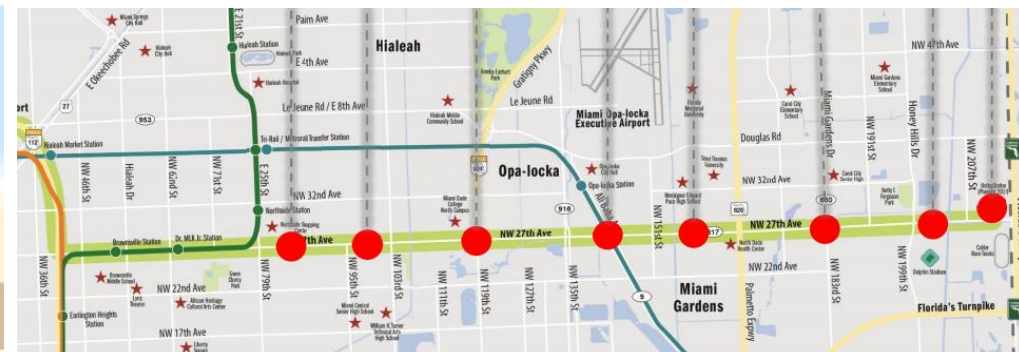
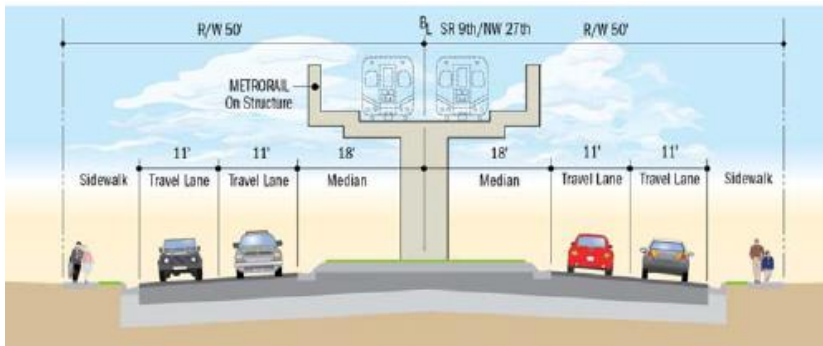


Priority Projects

South Dade: Bus Rapid Transit (BRT)




North Corridor(27th Ave) : Elevated Fixed Guideway (exact technology TBD)





Funding Lasagna

Potential Sources of Funding

- ✓ • PTP Surtax / half-penny
 - Capital Expansion Reserve Fund
 - Future Uncommitted Proceeds
 - Municipal Share
 - ✓ • TPO Flexed SU Grant
 - State/Federal Grants
 - Toll Revenue
 - MDX
 - Florida's Turnpike
 - Express Lanes
 - Local Option Gas Tax
 - Restoration of 2 cents
 - Parking Revenue
 - Value Capture Districts
 - ✓ • Tax Increment Financing (TIF)
 - Special Assessment Districts
 - CRAs
 - Public/Private Partnerships
 - TODs / Adopt-a-Station
 - Brightline
 - Port Tunnel Model (availability payments)
- 



Additional Areas of Focus

1st/Last Mile Solutions (Bike/Ped, On-Demand...)

Enhancing County/Municipal Connectivity

System Maintenance & Cleanliness

Community Outreach





Thank You

Javier A. Betancourt

Executive Director

The Transportation Trust

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