

ELECTRONIC



CROWDER GULF

City of Coral Gables, FL

**RFP No. 2026-011 for Disaster
Debris Removal Services**

**Monday,
April 20, 2026 @ 2:00 PM**

Please direct all inquiries to
the Disaster Administration Office located in Mobile, AL

Ashley Ramsay-Naile, President

**Disaster Administration Office
5629 Commerce Blvd. E
Mobile, AL 36619**

Phone 800-992-6207

Fax 251-459-7433

jramsay@crowdergulf.com

www.crowdergulf.com

**Tax ID: 01-0626019
Sam UEI Number: TTNUYNSBDQU4**

FL GC License #CGC1532476



Section I: Required Minimum Qualifications



City of Coral Gables, FL
RFP No. 2026-011 for Disaster Debris Removal Services

Section 1: Required Minimum Qualifications

- Acknowledgement Form
- Checklist
- Proposals Affidavit & Schedules A-R
- E-Verify
- Minimum Qualification Requirements
- Lobbyist Registration
- Bid Bond, Insurance & Licenses
- Addendum Acknowledgements

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RESPONDENT'S AFFIDAVIT

SOLICITATION: RFP 2026-011 Disaster Debris Removal Services

SUBMITTED TO: City of Coral Gables
Procurement Division
2800 SW 72 Avenue
Miami, Florida 33155

The undersigned acknowledges and understands the information contained in response to this solicitation and the referenced Schedules A through R shall be relied upon by Owner awarding the contract and such information is warranted by Respondent to be true and correct. The discovery of any omission or misstatements that materially affects the Respondent's ability to perform under the contract shall be cause for the City to reject the solicitation submittal, and if necessary, terminate the award and/or contract. I further certify that the undersigned name(s) and official signatures of those persons are authorized as (*Owner, Partner, Officer, Representative or Agent of the Respondent that has submitted the attached solicitation response*). Schedules A through R are subject to Local, State and Federal laws (as applicable); both criminal and civil.

- SCHEDULE A – STATEMENT OF CERTIFICATION
- SCHEDULE B – NON-COLLUSION AND CONTINGENT FEE AFFIDAVIT
- SCHEDULE C – DRUG-FREE STATEMENT
- SCHEDULE D – RESPONDENT'S QUALIFICATION STATEMENT
- SCHEDULE E – CODE OF ETHICS, CONFLICT OF INTEREST, AND CONE OF SILENCE
- SCHEDULE F – AMERICANS WITH DISABILITIES ACT (ADA)
- SCHEDULE G – PUBLIC ENTITY CRIMES
- SCHEDULE H – ACKNOWLEDGEMENT OF ADDENDA
- SCHEDULE I - UNITED STATES PRODUCED IRON AND STEEL IN PUBLIC WORKS PROJECTS
- SCHEDULE J – APPENDIX A, 44 C.F.R. PART 18-CERTIFICATION REGARDING LOBBYING - BYRD ANTI-LOBBYING AMENDMENT
- SCHEDULE K –CERTIFICATION REGARDING DEBARMENT, SUSPENSION, INELIGIBILITY AND VOLUNTARY EXCLUSION
- SCHEDULE L – FEDERAL GRANT FUNDING SPECIAL PROPOSAL CONDITIONS
- SCHEDULE M – WORK HOURS & SAFETY CERTIFICATION
- SCHEDULE N – SAFETY ACCIDENT PREVENTION
- SCHEDULE O – PROHIBITION ON TELECOMMUNICATIONS EQUIPMENT OR SERVICES
- SCHEDULE P – BUILD AMERICA, BUY AMERICA ACT (BABAA)
- SCHEDULE Q – EQUAL EMPLOYMENT OPPORTUNITY
- SCHEDULE R – BREACH OF CONTRACT DURING EMERGENCY RECOVERY PERIODS FOR NATURAL DISASTERS

This affidavit is to be furnished to the City of Coral Gables with the solicitation response. It is to be filled in, executed by the Respondent and notarized. If the response is made by a Corporation, then it should be executed by its Chief Officer. This document MUST be submitted with the solicitation response.

Ashley Ramsay-Naile President 04/15/2026
Authorized Name and Signature Title Date
Ashley Ramsay-Naile

STATE OF Alabama

COUNTY OF Mobile

On this 15th day of April, 2026, before me the undersigned Notary Public of the State of Alabama, personally appeared Ashley Ramsay-Naile
(Name(s) of individual(s) who appeared before Notary)

And whose name(s) is/are subscribes to within the instrument(s), and acknowledges it's execution.

Kerrie A. Noll

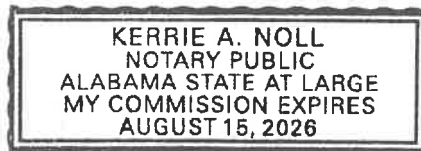
NOTARY PUBLIC, STATE OF Alabama

Kerrie A. Noll
(Name of notary Public; Print, Stamp or Type as Commissioned.)

NOTARY PUBLIC
SEAL OF OFFICE:

Personally know to me, or Produced Identification:

(Type of Identification Produced)



SOLICITATION SUBMISSION CHECKLIST

Request for Proposals (RFP) No. 2026-011

COMPANY NAME: (Please Print): CrowderGulf Joint Venture, Inc.
Phone: 800-992-6207 Email: jramsay@crowdergulf.com

A response package numbered by page must be submitted ELECTRONICALLY via INFOR. Please provide the PAGE NUMBER of your solicitation response in the blanks provided as to where compliance information is located in your Submittal for each of the required submittal items listed below:

SUBMITTAL - SECTION I: TITLE PAGE, TABLE OF CONTENTS, REQUIRED FORMS, AND MINIMUM QUALIFICATION REQUIREMENTS.

- 1) Title Page: Show the RFP number and title, the name of your firm, address, telephone number, name of contact person, e-mail address, and date. PAGE # ✓
- 2) Provide a Table of Contents in accordance with and in the same order as the respective "Sections" listed below. Clearly identify the material by section and page number. PAGE # ✓
- 3) Fill out, sign, and submit the Proposer's Acknowledgement Form. PAGE # ✓
- 4) Fill out and submit the Solicitation Submission Check List. PAGE # ✓
- 5) Fill out, sign, notarize (as applicable), and submit the Proposer's Affidavit and Schedules A through R. PAGE # ✓
- 6) Fill out, E-Verify Affidavit PAGE # ✓
- 7) Minimum Qualification Requirements: submit detailed verifiable information affirmatively documenting compliance with the Minimum Qualifications Requirements shown in Section 3. PAGE # ✓
- 8) Fill out, Lobbyist Registration & Oral Presentation Forms PAGE # ✓
- 9) A Bid Bond, a certified check, cashier's check, Treasurer's check, or bank draft of any State or National Bank, in accordance with Sections 1.14 - 1.16. AN ORIGINAL COPY OF THE BOND MUST BE RECEIVED PRIOR THE DEADLINE/CLOSING DATE & TIME OF THE SOLICITATION IN ORDER FOR YOUR SUBMITTAL TO BE CONSIDERED RESPONSIVE. The original bond must be delivered DIRECTLY to the Procurement Office located at 2800 SW 72nd Avenue, Miami, FL 33155. The office is open during normal business hours M-F, 8am-5pm (excluding City recognized Holidays). PAGE # ✓

SUBMITTAL - SECTION II: EXPERIENCE AND PROPOSER'S QUALIFICATIONS

(i) FOR PROPOSER:

- 1) Provide a complete history and description of your company, including, but not limited to, the number of years in business, size, number of employees, office location, copy of applicable licenses/certifications, credentials, capabilities, and capacity to meet the City's needs. PAGE # 1

- 2) Describe the Proposer's relevant knowledge and experience in providing the services described in the "Scope of Services" to public sector agencies similar in size to the City of Coral Gables, including but not limited to:
- establishing and simultaneously operating a minimum of three (3) full service Temporary Debris Management Sites (TDMS).
 - regulations affecting the removal, processing and disposal of mixed debris
 - filing and receiving federal and state reimbursements for disaster recovery work, including preparing and submitting federal/state project work sheets
 - assessing, removing and disposing of specialty debris including hazardous materials, dead animals, hazardous stumps and submerged debris.
 - demolition of structures, and debris removal from private property (right-of-entry programs) and publicly owned property (other than rights-of-way)
 - assisting governmental entities in providing community relations including the company's ability to create audio/visual presentations and fact sheets.
 - Providing human support activities such as food, water and sanitation services

PAGE # 4

- 3) Provide financial statements, in a sealed envelope, for the last two (2) complete fiscal years. Such statements should include, at a minimum, balance sheets (statements of financial position) and statements of profit and loss (statement of net income). Statements shall be certified by an independent Certified Public Accountant.

PAGE # 13

- 4) Bonding Capacity. Proposer shall provide a letter from a Surety firm affirming that Proposer has sufficient bonding capacity to provide performance and payment bonds in an amount not less than twenty million dollars (\$20,000,000.00). The Surety firm shall be rated by an AM Best as to be no less than A- (Excellent). The statement of bonding capacity shall be directly from the Surety firm on its official letterhead and signed by an authorized agent of the firm.

PAGE # 13

(ii) FOR KEY PERSONNEL:

- 1) Provide a summary of the qualifications, copy of applicable licenses/certifications, and experience of all proposed key personnel. Include resumes (listing experience, education, licenses/certifications) for your proposed key personnel and specify the role and responsibilities of each team member in providing the services outlined in the RFP. Provide an organizational chart of all key personnel that will be used. For each key team member, please describe the experience in providing the services solicited herein.

PAGE # 14

- 2) Provide an organizational chart of all key personnel that will be used.

PAGE # 38

SUBMITTAL - SECTION III: PROJECT APPROACH AND METHODOLOGY

- 1) Describe in detail your approach to performing the services solicited herein. Include detailed information, as applicable, which addresses, but need not be limited to: understanding of the RFP scope and requirements, implementation plan and communication with City staff and Consultants. Indicate how the Proposer intends to positively and innovatively work with the City in providing the services outlined in this RFP.

PAGE # 39

- 2) Describe in detail Proposer's Mobilization/Operation Plan. The plan must include, but not be limited to the following:

PAGE # 56

- a. Proposer's mobilization/operation procedures following a disaster event.
- b. Breakdown of the time required to perform each task including guaranteed times to mobilize the Proposer's forces, to establish an onsite emergency response and communication center, to mobilize recovery equipment, to establish Debris Management Sites (DMS), and to mobilize subcontractors.
- c. Breakdown of the manpower (position titles and number of support personnel) and available equipment (type of loaders, aerial lifts and transport vehicles etc.) that will be assembled

during each phase (Initial Deployment, Emergency Push/Road Clearance, Debris Removal, Debris Management Sites (DMS) Operations including provisions for recycling debris, Demolition of Structures and Optional Services etc.).

- d. Plan for Debris Management Sites (DMS) that describes the operations expected including materials handling, reduction, storage, recycling, equipment maintenance, etc. The plan must address any applicable State and Federal laws and regulations
- 3) Describe Proposer's database reporting system and capabilities, including the ability to capture data and provide electronic reports as required in the RFP. Attach sample reports, load tickets and vehicle placards used in the operation of debris removal activity. **PAGE # 103**
- 4) Provide current and projected workload for the Proposer and key personnel assigned to the City's account. Explain how this potential contract will fit into the Proposer's workload and how it plans to distribute resources and personnel, amongst its various clients, during a disaster event. For each current and projected engagement, please indicate the following: **PAGE # 105**
 - a. Client name
 - b. Current and/or projected workload
 - c. Estimated dollar amount and cubic yards of engagement
 - d. Key personnel assigned
- 5) Comprehensive description of the proposed quality control plan. This description should include, at a minimum, the Proposer's quality control organization, overview of tasks to be inspected, reports, and methods of inspections. **PAGE # 107**
- 6) Description of the Proposer's customer service plan to respond to City complaints. **PAGE # 114**

SUBMITTAL – SECTION IV: PAST PERFORMANCE AND REFERENCES

- 1) Using the required Attachment A - Reference Form, provide a minimum of three (3) references for which Proposer has performed same (or similar) scope of services in the last ten (10) years to include projects exceeding twenty-five million dollars (\$25,000,000.00) per event and at least one (1) of the projects is with a government entity with a population of at least fifty thousand (50,000) residents. *This information must be provided utilizing the City of Coral Gables Reference Form (Attachment E) ONLY. References submitted in any other format will not be accepted. DO NOT include work/services performed for the City of Coral Gables or City employees as reference (City related experience will be outlined in the request below).* **PAGE # 116**

This information must be provided utilizing the City of Coral Gables Reference Form (Attachment E) ONLY. References submitted in any other format will not be accepted.

- 2) List all contracts for which the Proposer as performed (past and present) as a PRIME for the City of Coral Gables. The City will review all contracts the Proposer has performed for the City. Any and all Proposer's performance records (satisfactory and unsatisfactory) will be utilized in the evaluation process regardless of the type of work performed for the city. **PAGE #**
- 3) Provide a list with contact information (Name of Agency, contact person, telephone number, email address) of all public sector clients in the last ten (10) years, and include if any, that have discontinued use of Proposer's services within the last two (2) years and indicate the reasons for the same. Additionally, please provide any documentation related to performance issues of the current or past contracts to include any non-performance reports or notices to cure. The list of projects shall include the name of the project, the value, date(s) of project, etc. The City reserves the right to contact any reference or current customer identified as part of the evaluation process. **PAGE #**
- 4) Please identify each incident within the last five (5) years where a civil, criminal, administrative, other similar proceeding was filed or is pending, if such proceeding arises from or is a dispute concerning the Proposer's

rights, remedies or duties under a contract for the same (or similar) type services to be provided under this RFP (See Schedule D of Attachment B). PAGE # 154

SUBMITTAL – SECTION V: AGREEMENT COMMENTS/EXCEPTIONS

- 1) Please follow the instructions as outlined in Section 1.6 Agreement Execution. The acceptance of or any exceptions taken to the terms and conditions of the City's Agreement shall be considered a part of a Proposer's submittal and will be considered by the Evaluation Committee. PAGE # 155

SUBMITTAL – SECTION VI: PROPOSAL PRICE PROPOSAL

- 1) Provide pricing in Infor.



-- NOTICE --

BEFORE SUBMITTING YOUR RFP RESPONSE MAKE SURE YOU:

- 1. Carefully read and have a clear understanding of the RFP, including the Scope of Services and enclosed Professional Services Agreement (*draft*).
- 2. Carefully follow the Submission Requirements outlined in Section 6 of the RFP and ensure you have submitted all of the required information. **DO NOT INCLUDE A COPY OF THE ORIGINAL SOLICITATION.** ✓
- 3. **Prepare and submit ONE (1) electronic copy via INFOR.**
- 4. Make sure your Response is submitted prior to the submittal deadline. **Late responses will not be accepted.**

FAILURE TO SUBMIT THIS CHECKLIST AND THE REQUESTED DOCUMENTATION MAY RENDER YOUR RESPONSE SUBMITTAL NON-RESPONSIVE AND CONSTITUTE GROUNDS FOR REJECTION. THIS PAGE IS TO BE RETURNED WITH YOUR RESPONSE PACKAGE.

SCHEDULE "A" - CITY OF CORAL GABLES – STATEMENT OF CERTIFICATION

Neither I, nor the company, hereby represent has:

- a. employed or retained for a commission, percentage brokerage, contingent fee, or other consideration, any company or person (other than a bona fide employee working solely for me or the Respondent) to solicit or secure this contract.
- b. agreed, as an express or implied condition for obtaining this contract, to employ or retain the services of any company or person in connection with carrying out the contract, or
- c. paid, or agreed to pay, to any company, organization or person (other than a bona fide employee working solely for me or the Respondent) any fee, contribution, donation or consideration of any kind for, or in connection with, procuring or carrying out the contract except as here expressly stated (if any):

SCHEDULE "B" - CITY OF CORAL GABLES - NON-COLLUSION AND CONTINGENT FEE AFFIDAVIT

1. He/she is the President
(Owner, Partner, Officer, Representative or Agent)

of the Respondent that has submitted the attached response.

2. He/she is fully informed with respect to the preparation and contents of the attached response and of all pertinent circumstances respecting such response;
3. Said response is made without any connection or common interest in the profits with any other persons making any response to this solicitation. Said response is on our part in all respects fair and without collusion or fraud. No head of any department, any employee or any officer of the City of Coral Gables is directly or indirectly interested therein. If any relatives of Respondent's officers or employees are employed by the City, indicate name and relationship below.

CrowderGulf does not have any conflicts or relationships to disclose at this time.

Name: _____ Relationship: _____

Name: _____ Relationship: _____

4. No lobbyist or other Respondent is to be paid on a contingent or percentage fee basis in connection with the award of this Contract.

SCHEDULE "C" CITY OF CORAL GABLES - VENDOR DRUG-FREE STATEMENT

Vendors must submit a certification with their bid/proposal certifying they have a drug-free workplace in as follows:

1. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violations of such prohibition.
2. Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling, rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations.
3. Give each employee engaged in providing the commodities or contractual services that are under solicitation a copy of the statement specified in subsection (1).
4. In the statement specified in subsection (1), notify the employees that, as a condition of working on the commodities or contractual services that are under solicitation, the employee will abide by the terms of the statement and will notify the employer of any conviction of, or plea of guilty or nolo contendere to, any violation of chapter 893 or of any controlled substance law of the United States or any state, for a violation occurring in the workplace no later than five (5) days after such conviction.
5. Impose a sanction on, or require the satisfactory participation in a drug abuse assistance or rehabilitation program if such is available in the employee's community, by any employee who is so convicted.
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section. As the person authorized to sign the statement, I certify that this form complies fully with the above requirements.

SCHEDULE "D" CITY OF CORAL GABLES – RESPONDENT'S QUALIFICATION STATEMENT

The undersigned declares the truth and correctness of all statements and all answers to questions made hereinafter:

GENERAL COMPANY INFORMATION:

Company Name: CrowderGulf Joint Venture, Inc.

Address: 5629 Commerce Blvd. E Mobile, AL 36619
Street City State Zip Code

Telephone No: () 800-992-6207 Fax No: () 251-459-7433 Email: jramsay@crowdergulf.com

How many years has your company been in business under its present name? 20+ Years

If Respondent is operating under Fictitious Name, submit evidence of compliance with Florida Fictitious Name Statue:

N/A

Under what former names has your company operated? : None

At what address was that company located? N/A

Is your company certified? Yes X No _____ If Yes, **ATTACH COPY** of Certification.
Is your company licensed? Yes X No _____ If Yes, **ATTACH COPY** of License

Has your company or its senior officers ever declared bankruptcy?

Yes _____ No X If yes, explain: _____

LEGAL INFORMATION:

Please identify each incident **within the last five (5) years** where (a) a civil, criminal, administrative, other similar proceeding was filed or is pending, if such proceeding arises from or is a dispute concerning the Respondent's rights, remedies or duties under a contract for the same or similar type services to be provided under this solicitation (**A response is required. If applicable please indicate "none" or list specific information related to this question. Please be mindful that responses provided for this question will be independently verified**):

CrowderGulf does not have any litigation / legal information to provide at this time.

Has your company ever been debarred or suspended from doing business with any government entity?

Yes ___ No X If Yes, explain _____



Ron DeSantis, Governor

Melanie S. Griffin, Secretary



STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

CONSTRUCTION INDUSTRY LICENSING BOARD

THE GENERAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

DUNNE, SETH ADAM

CROWDER-GULF JOINT VENTURE, INC.
PO BOX 554
FAIRHOPE AL 36533

LICENSE NUMBER: CGC1532476

EXPIRATION DATE: AUGUST 31, 2026

Always verify licenses online at [MyFloridaLicense.com](https://www.MyFloridaLicense.com)

ISSUED: 06/04/2024

Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.



State of Florida

Department of State

I certify from the records of this office that CROWDER-GULF JOINT VENTURE, INC. is a corporation organized under the laws of the State of Florida, filed on September 3, 2002.

The document number of this corporation is P02000095020.

I further certify that said corporation has paid all fees due this office through December 31, 2026, that its most recent annual report/uniform business report was filed on February 9, 2026, and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Ninth day of February, 2026*




Secretary of State

Tracking Number: 2498207874CC

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>

SCHEDULE "E" CITY OF CORAL GABLES – CODE OF ETHICS, CONFLICT OF INTEREST, AND CONE OF SILENCE

THESE SECTIONS OF THE CITY CODE CAN BE FOUND ON THE CITY'S WEBSITE, UNDER GOVERNMENT, CITY DEPARTMENT, PROCUREMENT, PROCUREMENT CODE (CITY CODE CHAPTER 2 ARTICLE VIII); SEC 2-1023; SEC 2-606; AND SEC 2-1027, RESPECTIVELY.

IT IS HEREBY ACKNOWLEDGED THAT THE ABOVE NOTED SECTIONS OF THE CITY OF CORAL GABLES CITY CODE ARE TO BE ADHERED TO PURSUANT TO THIS SOLICITATION.

SCHEDULE "F" CITY OF CORAL GABLES - AMERICANS WITH DISABILITIES ACT (ADA) DISABILITY NONDISCRIMINATION STATEMENT

I understand that the above named firm, corporation or organization is in compliance with and agreed to continue to comply with, and assure that any sub-contractor, or third party contractor under this project complies with all applicable requirements of the laws listed below including, but not limited to, those provisions pertaining to employment, provision of programs and service, transportation, communications, access to facilities, renovations, and new construction.

The American with Disabilities Act of 1990 (ADA), Pub. L. 101-336, 104 Stat 327, 42 U.S.C. 12101,12213 and 47 U.S.C. Sections 225 and 661 including Title I, Employment; Title 11, Public Services; Title III, Public Accommodations and Services Operated by Private Entities; Title IV, Telecommunications; and Title V, Miscellaneous Provisions.

The Florida Americans with Disabilities Accessibility Implementation Act of 1993, Sections 5553.501-553.513, Florida Statutes

The Rehabilitation Act of 1973, 229 U.S.C. Section 794

The Federal Transit Act, as amended, 49 U.S.C. Section 1612

The Fair Housing Act as amended, 42 U.S.C. Section 3601-3631

SCHEDULE "G" CITY OF CORAL GABLES - STATEMENT PURSUANT TO SECTION 287.133 (3) (a), FLORIDA STATUTES, ON PUBLIC ENTITY CRIMES

1. I understand that a "public entity crime" as define in Paragraph 287.133(1)(g), **Florida Statutes**, means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or of the United States, including, but not limited to, any Proposal or contract for goods or services to be provided to any public entity or an agency or political subdivision of any other state or of the United States and involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentation.
2. I understand that "convicted" or "conviction" as defined in Paragraph 287.133(1)(b), **Florida Statutes**, means a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, non-jury trial, or entry of a plea of guilty or nolo contendere.
3. I understand that an "affiliate" as defined in Paragraph 287.133(1)(a), **Florida Statutes**, means:

A predecessor or successor of a person convicted of a public entity crime; or 2. An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an

affiliate. The ownership by one person of shares constituting a controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.

4. I understand that a "person" as defined in Paragraph 287.133(1)(e), **Florida Statutes**, means any natural person or entity organized under the laws of any state or of the United States with the legal power to enter into a binding contract and which Proposals or applies to Proposal on contracts for the provision of goods or services let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in management of an entity.
5. Based on information and belief, the statement which I have marked below is true in relation to the entity submitting this sworn statement. **[Please indicate which statement below applies.]**

Neither the entity submitting this sworn statement, nor any of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, nor any affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.

The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.

The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989. However, there has been subsequent proceeding before a Hearing Officer of the State of Florida, Division of Administrative Hearings and the Final Order entered by the Hearing Officer determined that it was not in the public interest to place the entity submitting this sworn statement on the convicted vendor list.

[Attach a copy of the final order]

I UNDERSTAND THAT THE SUBMISSION OF THIS FORM TO THE CONTRACTING OFFICER FOR THE PUBLIC ENTITY IS FOR THAT PUBLIC ENTITY ONLY AND, THAT THIS FORM IS VALID THROUGH DECEMBER 31 OF THE CALENDAR YEAR IN WHICH IT IS FILED. I ALSO UNDERSTAND THAT I AM REQUIRED TO INFORM THE PUBLIC ENTITY PRIOR TO ENTERING INTO A CONTRACT IN EXCESS OF THE THRESHOLD AMOUNT PROVIDED IN SECTION 287.017, FLORIDA STATUTES FOR CATEGORY TWO OF ANY CHANGE IN THE INFORMATION CONTAINED IN THIS FORM.

SCHEDULE "H" CITY OF CORAL GABLES - ACKNOWLEDGEMENT OF ADDENDA

1. The undersigned agrees, if this RFP is accepted, to enter in a Contract with the CITY to perform and furnish all work as specified or indicated in the RFP and Contract Documents within the Contract time indicated in the RFP and in accordance with the other terms and conditions of the solicitation and contract documents.
2. Acknowledgement is hereby made of the following Addenda, if any (identified by number) received since issuance of the Request for Proposal.

Addendum No. <u>1</u> Date <u>04/09/2026</u>	Addendum No. _____ Date _____
Addendum No. _____ Date _____	Addendum No. _____ Date _____
Addendum No. _____ Date _____	Addendum No. _____ Date _____

Failure to adhere to changes communicated via any addendum may render your response non-responsive.

SCHEDULE "I" CITY OF CORAL GABLES - FLORIDA STATUTES SECTION 255.0993 USE OF US PRODUCED IRON AND STEEL IN PUBLIC WORKS PROJECTS.

1. The US Produced Iron and Steel Products legislation requires that iron and steel products permanently incorporated in the product be produced in the United States. This requirement shall not apply if:
 - (a) The project is federal funded;
 - (b) Iron and steel products are not produced in the United States in sufficient and reasonably available quantities or of a satisfactory quality;
 - (c) The use of US produced Iron or Steel products will raise the total project cost by more than 20 percent;
 - (d) Complying with the requirements of the legislation is inconsistent with the public interest.
2. For projects that use iron and steel, minimal use of foreign iron and steel is permitted if:
 - (a) the materials are incidental or ancillary to the primary product and are not separately identified in the project specifications;
 - (b) The cost of the foreign materials does not exceed 0.1% of the total contract cost, or \$2,500, whichever is greater. The cost of the materials considered is the value of the materials when they are delivered to the project.
3. The following items are not considered iron or steel products and are exempt from the requirements of paragraph (a): Electrical components, equipment, systems and appurtenances, including supports, covers, shielding, and other appurtenances related to an electrical system, necessary for operation or concealment, **except transmission and distribution poles** (these are not exempt).

The City reserves the right to request any and all supporting documentation for proof of compliance with the requirements of the statutes.



**Request for Proposal
RFP 2026-011
Disaster Debris Removal Services**

ADDENDUM NO. 1

Issued Date: April 9, 2026

Ashley Ramsay-Naile

The following answers, changes, additions, and attachment (s) amend the (ITB/RFP/RFP) document of the above captioned solicitation and shall become a part of the contract documents.

I. Questions and Answers:

- 1. Who is the incumbent, and how long has the incumbent been providing the requested services?**

Answer: The incumbents are Ashbritt, Inc (Primary), Phillips and Jordan, Inc. (secondary) and Ceres Environmental Services, Inc (tertiary). The contract term is 08/21/2018-05/31/2026.

- 2. To what extent will the location of the bidder's proposed location or headquarters have a bearing on any award?**

Answer: The proposer's location or headquarters is not a minimum qualification requirement for award, but the awarded proposer(s) must be able to respond to events as per Section 2.2.2.

- 3. Are there any superseding prior agreements that may impact this contract?**

Answer: No, there are no superseding agreements that may impact this contract.

- 4. Will the resulting contract include a guaranteed minimum payment to the vendor??**

Answer: No, the resulting contract will not include a guaranteed minimum payment to the vendor.

- 5. Please reconfirm the due date for this procurement by providing it in response to answers to questions.**

Answer: The current due date is Monday, April 20, 2026, at 2:00 pm.

- 6. What estimated or actual dollars were paid to the incumbent(s) after the most recent event?**

Answer: Approximately \$11,000,000.00 was paid for the most recent event.

- 7. How many times have the incumbent's services been utilized in the previous five years?**

Answer: Services have not been utilized in the past five (5) years.

8. When is the anticipated contract start date?

Answer: The anticipated start date for this contract is June 1, 2026.

9. When is the anticipated award date?

Answer: To be determined.

10. Are bidders permitted to deviate in any way from any manner of quoting fees you may be expecting?

Answer: No, Proposers shall provide the Proposal Pricing as outlined in INFOR's Line Items Tab, and as described in the Scope of Work of this RFP. Pricing submitted in any other format will not be accepted or considered. Refer to Section 8 of the RFP document.

11. Please describe your level of satisfaction with your current or recent vendor(s) for the same purchasing activity, if applicable.

Answer: No services have been utilized during the current contract term.

12. Has the city determined which landfill(s) can be used? If so, please provide locations.

Answer: Waste Management (WM) Landfills, subject to change based on availability.

13. Will there be a public bid opening? And if so, can you please provide call in #, zoom/Webex link or similar for the responding bidders to be present?

Answer: No, a public bid opening will not be held. Preliminary results will be posted on the City's website on the same day the bids are opened.

14. If the City/County cannot provide answers to the questions 7 business days prior to the due date, would the City/County consider pushing back the due date to accommodate updates per the addendum and allow adequate compilation time?

Answer: The addendum responding to questions will be issued more than 7 business days prior to the closing date of April 20, 2026.

15. Can the City/County provide the address for their Emergency Operations Center?

Answer: The City of Coral Gables Emergency Operations Center (EOC) is located at the Public Safety Building, 2151 Salzedo Street, Coral Gables, FL 33134

16. If a ranking is established, will contractors be activated in ranked order as services are required?

Answer: Refer to Section 1.4 of the RFP document.

17. The RFP states that tipping fees will be a pass through cost with no mark-up. With that in mind, would the City consider deleting pricing items 95-99 or clarifying how to respond to those items?

Answer: No, pricing items 95-99 will not be deleted. Contractors shall price line items without added markup cost for tipping fees

18. Will contract extension be at the agreement of the City and Contractor?

Answer: Refer to Sections 1.2A and 1.2B of the RFP document.

19. Will the City allow negotiations on the indemnification and hold harmless provision.

Answer: Refer to Section 1.6 and Section 6.2V(a) of the RFP document.

20. Stump Extraction & Transportation units seem to be duplicated on lines 101-105 and again 106-110. Can the city update pricing or clarify if there are two different prices being requested for stumps on 101-105 and 106-110.

Answer: All lines are correct. Lines 101-105 are for stump extraction and transportation at a DMS and lines 106-110 are for stump extraction and transportation to a final disposal location in Miami Dade County which shall be specified by the City.

21. Please confirm that pricing for debris removal from canals will be land-based operations.

Answer: No, pricing for debris removal from canals will not be land-based operations.

22. Regarding price evaluation, will each pricing proposal be analyzed and refined to become one total number which can then be compared to the other proposals?

Answer: Pricing proposals will be evaluated based on individual line items as well as the total proposed price.

23. Will some of the line item prices offered be excluded from the pricing evaluation? If so, which line items will be included, and which will be excluded?

Answer: No, none of the line-item prices will be excluded from the pricing evaluation.

24. Will extended totals (unit price multiplied by estimated quantity) be used to evaluate pricing, and if so, what estimated quantities and what line items will be used to derive the extended totals that will be evaluated?

Answer: Yes, extended totals (unit price multiplied by estimated quantities) will be used for evaluation purposes. All line items will be evaluated. The estimated quantities provided in Infor are for evaluation only and are based on anticipated usage; they do not represent a guarantee of actual quantities.

25. Will all pricing line items be evaluated equally, or will some line items receive more importance in the evaluation?

Answer: All pricing line items will be evaluated accordingly.

26. Please confirm if the scope of work for white good removal includes the removal and disposal of any putrescent food from refrigerators or freezers.

Answer: Yes, white good removal includes the removal and disposal of any putrescent food from refrigerators or freezers.

27. Will this contract be used to perform services on any state roads within the City in lieu of the FDOT performing those services?

Answer: Yes, this contract will be used to perform services on any state roads within the City in lieu of the FDOT performing those services, only if needed and necessary.

28. If the answer to the previous FDOT question is yes, does the City have a pre-existing Memorandum of Understanding (MOU) or Mutual Aid agreement with the FDOT that authorizes the City to perform debris removal services on state roads?

Answer: No, the City does not have a pre-existing Memorandum of Understanding (MOU) or Mutual Aid agreement with the FDOT that authorizes the City to perform debris removal services on state roads.

29. Regarding Sections 2.2.9, and 2.2.10, FEMA's PAPPG V5 removed size requirements for hanging limbs, trees and stumps. Can the City confirm if this size requirement should be removed from the specifications?

Answer: No, the size requirements will not be removed. Refer to FEMA's PAPPG V5 page 120-122.

30. Are disposal fees a pass-through charge to the City?

Answer: Refer to Section 2.5.7 of the RFP document.

31. Page 9 of the Solicitation refers to using Attachment E as the Reference Form. However, Attachment A is the Reference Form.

Answer: Yes, that is correct, the Reference Form is Attachment A.

32. Section 2.3.1 notes "In addition, all costs related to labor, materials and equipment shall be fair, reasonable, and where applicable, consistent with costs set forth in the most current version of the FEMA Schedule of Equipment Rates, Schedule of Equipment Rates | FEMA.gov ." 44 CFR § 206.228 and the Schedule of Equipment Rates on FEMA's website (<https://www.fema.gov/assistance/public/schedule-equipment-rates>), both note that the rates applies only to "applicant-owned equipment", not contractor equipment. Would the City please remove the requirement of paying contractors as per FEMA's Schedule of Equipment Rates?

Answer: No, these rates are used to determine reimbursement costs for equipment owned by the providers.

33. In situations where the contractor's equipment operators supporting Rescue Reconnaissance activities have to remain on duty at the City's Rescue Reconnaissance operations center for more than 4 hours, there is no line item in the price schedule available to account for the equipment operators time that exceeds 4 hours (per section 2.2.1). Can the City please add "Front loader operator" as a line item to the schedule so contractor's operators can be compensated for any additional hours that the operators may be required to remain that exceed the 4 hours?

Answer: Refer to Line 133 in Infor for Front Loader (Beyond 4 hours)

34. In the INFOR system, on the "Line Responses" tab, there are quantities that are pre-populated in the "Line Quantity" column. The system requires contractors/proposers to insert quantities in the "Response Quantity" column. Can the city confirm that contractors/proposers are to input the same quantities in the "Response Quantity" column that are in the "Line Quantity" column?

Answer: Yes, Proposers' will be required to input the same full quantities in the "Response Quantity" column that are in the "Line Quantity" column.

35. Page 53 of the Solicitation states: Using the required Attachment A - Reference Form, provide a minimum of three (3) references, but no more than five (5). However, the reference form includes six (6) references to list. Are Respondents permitted to list six (6) references?

Answer: Yes, Proposers are permitted to list six (6) references.

36. Trying to request a bid bond and want to verify that the bid bond is for 5% - the Bid Bond form has a place for dollar amount. We were just going to have our bonding company strike through and change to the 5% but wanted to make sure that was allowed.

Answer: Yes, the Bid Bond is required in the amount of five percent (5%) of the total bid. It is acceptable to indicate "5% of the total bid amount" on the Bid Bond form.

II. Changes:

1. Line #133 – Front Loader (Beyond 4 HR) has been added.

This addendum shall be acknowledged in Section 8 of the RFP document (Schedule "H" - Acknowledgement of Addenda) form. All other terms and conditions of this RFP shall remain the same, and in full force and effect.

Please be advised that the responses contained in this document were provided by Public Works and are meant to address any necessary change or inquiry in its' entirety.

Sincerely,


Celeste S. Walker-Harmon
Chief Procurement Officer



CITY OF CORAL GABLES REFERENCE FORM
RFP No. 2026-011 Disaster Debris Removal Services

Complete the form as indicated below, to provide the required information as outlined in Section 3 of the solicitation. The City shall contact the companies listed below to verify the work performed on behalf of your company. All fields must be completed.

Reference # 1 must cover the minimum ten (10) year period from the issuance date of this solicitation.

1. Project Name/Location 2024 Hurricane Milton / Helene - City of St. Petersburg, FL

Owner Name City of St. Petersburg, FL

Contact Person Robert "Bob" Turner

Contact Telephone No. 727-893-7937

Email Address: robert.turner1@stpete.org

Yearly Budget/Cost \$89,344,939

Dates of Contract From: 10/11/2024 To: 02/05/2025

Project Description Removed & disposed of veg, ROW, C&D, hangers, leaners, white goods, E-Waste; Reducting by grinding.

**CrowderGulf has held a contract with the City of St. Petersburg since 2004. **

Additional References must cover similar engagements satisfactorily performed in the last ten (10) years.

2. Project Name/Location 2024 Hurricane Milton / City of Dunedin, FL

Owner Name City of Dunedin, FL

Contact Person Bill Pickrum

Contact Telephone No. 727-298-3215

Email Address: wpickrum@dunedinfl.net

Yearly Budget/Cost \$5,250,776

Dates of Contract From: 10/15/2024 To: 12/21/2024

Project Description Removed & disposed of veg, C&D, E-Waste, White Goods; Reduction by grinding and compaction; Also waterway debris removal operations.



3. Project Name/Location 2024 Hurricane Milton/Helene - Lee County, FL
- Owner Name Lee County, FL
- Contact Person Kylar Johnson
- Contact Telephone No. 239-672-0196
- Email Address: kjohnson2@leegov.com
- Yearly Budget/Cost \$23,631,148
- Dates of Contract From: 10/14/2024 To: 03/15/2025
- Project Description Removed & disposed ROW & Parks, commercial vegetation, C&D, White Goods, E-Waste, Reduction grinding & compaction
4. Project Name/Location 2018 Hurricane Michael / City of Panama City, FL
- Owner Name City of Panama City, FL
- Contact Person Shane Daugherty
- Contact Telephone No. 850-872-3172
- Email Address: sdaugherty@panamacity.gov
- Yearly Budget/Cost \$81,562,445
- Dates of Contract From: 10/2018 To: 09/15/2020
- Project Description PUSH operations; Removed & disposed veg, C&D, C&D compaction, L&H, Stumps; Special Projects - ROE, PPDR, Waterway, Drainage Ditches
- Cemeteries, and Parks; Reduction by grinding; Provided satellite phones.
5. Project Name/Location 2020 Hurricane Sally - Baldwin Co, AL
- Owner Name Baldwin Co, AL
- Contact Person Terri Graham
- Contact Telephone No. 251-972-6878
- Email Address: tgraham@baldwincountyal.gov



Yearly Budget/Cost \$61,896,884

Dates of Contract From: 09/2020 To: 04/07/2021

Project Description Removed & disposed veg, C&D, Compacted C&D, mulch, Leaners,
Hangers, White Goods, and E-Waste; Reducting by grinding and compaction.

6. Project Name/Location 2020 Hurricane Sally / City of Gulf Shores, AL

Owner Name City of Gulf Shores, AL

Contact Person Brandan Franklin

Contact Telephone No. 251-968-1149

Email Address: bfranklin@gulfshoresal.gov

Yearly Budget/Cost \$9,741,393

Dates of Contract From: 09/2020 To: 02/27/2021

Project Description Removed & disposed of vegetation; Reduction by grinding.

BIDDER INFORMATION:

Company Name: CrowderGulf, LLC.

Representative: Ashley Ramsay-Naile

Address: 5629 Commerce Blvd. E Mobile, AL 36619

Telephone No.: 800-992-6207

Fax No.: 251-459-7433

Email Address: jramsay@crowdergulf.com

1. **Client:** St. Petersburg, FL **POP: 263,255 / Pinellas County**
Address: 400 Dr MLK Street, St. Petersburg, FL and 1400 19th Street, St. Petersburg, FL 33713
Contact: **Barbara Stalbird**, 727-612-6399 Barbara.Stalbird@stpete.org
Robert "Bob" Turner Asst. Director of Sanitation, 727-893-7937 robert.turner1@stpete.org
Michael Vineyard, Park Operational Manager 1400 19 St. North St. Petersburg, FL 33713 727-892-5233 michael.vineyard@stpete.org
Michael Jeffries, Director of Parks and Rec, 727-892-5863, michael.jeffries@stpete.org
- Project Title:** **2024 Hurricane Milton (10/11/2024 – 02/05/2025)**
- Removed & disposed of vegetation, ROW, C&D, Hangers (23,737 trees), Leaners (158), White Goods (4,699), E-Waste (48,292)
 - Monitored by Tetra Tech
- 2024 Hurricane Helene (10/03/2024-10/13/2024)**
- Removed & disposed of vegetation, C&D, Leaners/Hangers (1,097 trees) (86 leaners)
 - Monitored by Thompson
- 2023 Hurricane Idalia (09/07/2023-09/26/2023)**
- Removed & disposed of vegetation
 - ROW C&D Direct
 - Monitored by Tetra Tech
- 2022 Hurricane Ian (10/11/2022-11/26/2022)**
- Removed & disposed of vegetation
 - Reduction by Grinding
 - Monitored by Tetra Tech
- 2017 Hurricane Irma (9/16/2017-12/09/2017)**
- Removed & disposed of vegetation and mulch, reduction by grinding (1 site)
- | Contract Value: | | CY Recovered & Reduced: |
|------------------------|--------------|------------------------------------|
| Milton | \$89,344,939 | 2,738,801 |
| Helene | \$ 251,314 | 3,600 |
| Idalia | \$175,670 | 12,653 |
| Ian | \$1,705,963 | 75,090 |
| Irma | \$1,950,185 | 163,792 |

2. **Client:** Lee County, FL **POP: 739,224**
Address: 10500 Buckingham Rd, Fort Myers, FL 33905
Contact: **Kylar Johnson**, Ops. Manager, Solid Waste, c: 239-672-0196 kjohnson2@leegov.com
Amanda Condomina, Ops. Manager, Solid Waste, o: 239-533-8000, c: 239-834-3505, acondomina@leegov.com
Rebecca Rodriguez, Interim Director, Solid Waste, c: 239-822-9471, rrodriguez2@leegov.com
- Project Title:** **2024 Hurricane Milton (10/14/2024-03/15/2025)**
- Removed & Disposed: ROW & Parks, Commercial-Vegetation, C&D, White Goods (1,459), E-Waste (35)
 - Reduced by grinding & compaction
 - 8 sites Monitored by Thompson
- 2024 Hurricane Helene (09/30/2024-10/12/2024)**
- Removed & Disposed: C&D
 - Reduced by compaction
 - 2 sites, Monitored by Thompson
- 2022 Tornado**
- Removed & Disposed: vegetation
- 2022 Hurricane Ian (10/05/2022-09/15/2023)**
- PUSH
 - Removed & Disposed of vegetation, C&D, Hangers, Leaners, E-Waste, HHW, White Goods, Freon
 - Reduction by Compaction and Grinding
 - Monitored by Thompson
- 2017 Hurricane Irma (9/19/2017 – 01/14/2018)**
- Removed & Disposed: vegetation, C&D, Mulch, leaner/hangers (68,195 trees)
 - Reduce by grinding (13 sites)

2005 Hurricane Wilma (10/2005-12/2005)

- Removed & Disposed: vegetation, C&D, stumps (114)
- Reduced by grinding
- Special Projects: *Debris Removal, Division of Natural Resources,(05/06-06/06)* removed waterway debris

2004 Hurricane Jeanne (8/2004-12/2004)

2004 Hurricane Charley

- Removed & Disposed: vegetation, C&D, stumps
- Reduced by grinding & burning

Contract Value:		CY Recovered & Reduced:
Milton	\$23,631,148	542,177
Helene	\$150,585	9,600
2022 Tornado	\$86,985	9,665
Ian	\$134,141,231	6,265,404
Irma	\$26,000,276	2,024,742
Wilma	\$7,995,412	451,948
Jeanne/Charley	\$14,000,000	902,555

3. **Client:** Dunedin, FL **POP: 35,949 / Pinellas County**

Address: 1070 Virginia St. Dunedin, FL 34698

Contact: **Bill Pickrum**, Director of Solid Waste, Ofc. 727-298-3215, wpickrum@dunedinf.net

Sue Bartlett, Director of PW, 727-298-3100, Suzanne.Bartlett@dunedinfl.net

Project Title: **2024 Hurricane Milton – Waterway (11/11/2025-Ongoing)**

- Removed & Disposed waterway / Wet Debris

2024 Hurricane Milton (10/15/2024-12/21/2024)

- Removed & Disposed: City Hauls, Vegetation, C&D, E-Waste (6,195), White Goods(28,031, HHW (74,340 Lbs)
- Reduced by Grinding & Compaction
- Monitored by Tetra Tech

2023 Hurricane Idalia (09/11/2023-09/26/2023)

- Removed & disposed of vegetation, mulch, leaners / hangers
- ROW C&D direct
- Monitored Tetra Tech

Contract Value:		CY Recovered & Reduced:
Milton-Waterway	\$292,025	5,567
Milton	\$5,250,776	147,351
Idalia	\$12,680	802

4. **Client:** City of Panama City, FL **POP: 36,986 / Bay County**

Address: 9 Harrison Ave, Panama City, FL 32402

Contact: **Shane Daugherty** Solid Waste Superintendent, 850-872-3172 Ofc. 850-814-5396 cell,

sdaugherty@panamacity.gov

Project Title: **2018 Hurricane Michael (10/2018-09/15/2020)**

- PUSH Operations
- Removed & Disposed: vegetation, C&D, C&D Compaction, L&H, Stumps
- Special Projects – Right of Entry and Private Property Debris Removal Operations / Waterway, Drainage Ditches, Cemeteries, Parks
- Provided satellite phones
- Reduction by Grinding

2004 Hurricane Ivan (9/2004-10/2004)

- Removed & Disposed: vegetation, C&D, Stumps (12)
- Reduced by burning
- Provided generators

1995 Hurricane Opal

- Removed & Disposed: vegetation, C&D
- Reduced by grinding

Contract Value:		CY Recovered & Reduced:
Michael	\$81,562,445	3,971,295
Ivan	\$264,161	22,165
Opal	\$2,000,000	300,000

5. **Client:** **Baldwin County, AL** **POP: 230,000**
Address: 22070 Hwy 59, Central Annex II 3rd & 4th floor, Robertsdale, AL 36567
Contact: Terri Graham, Solid Waste, 251-972-6878, TGraham@baldwincountyal.gov
Project Title: **2020 Hurricane Sally (09/2020-04/07/2021)**
- Removed & Disposed: vegetation, C&D, Compacted C&D, Mulch, Hangers, Leaners, White Goods and E-Waste. Reduction by grinding and C&D Compaction.
- 2014 Severe Storms, Flooding & TORNADOS (05/2014)**
- Removed & Disposed: vegetation
- 2010 BP Oil Spill (05/2010-07/2010)**
- Implemented proactive measures to contain oil spill by providing & installing containment & absorbent boom along the Coastal Waters of Baldwin County
- 2005 Hurricane Katrina (09/2005-03/2006)**
- Removed & Disposed: vegetation, C&D, concrete, reduced by grinding
- 2005 Hurricane Dennis (07/2005-08/2005)**
- Removed & Disposed: vegetation, C&D, concrete, reduced by grinding
- 2004 Hurricane Ivan (09/2004-04/2005)**
- Removed & Disposed: vegetation, concrete, stumps
 - Reduced by burning

Contract Value:		CY Recovered & Reduced:
Sally	\$61,896,884	4,509,547
Severe Storms	\$12,897	1,066
BP Oil	\$4,280,107	Lump Sum
Katrina	\$3,748,310	309,998
Dennis	\$564,552	44,563
Ivan	\$33,164,762	1,967,622

6. **Client:** **City of Gulf Shores, AL** **POP: 11,809 / Baldwin County**
Address: P.O. Box 299, Gulf Shores, AL 36547
Contact: Brandan Franklin, Chief Building Official 251-968-1149 Office, 251-269-7363 cell, bfranklin@gulfshoresal.gov
Project Title: **Mark Acreman, PE, City Engineer, 251-968-1155, macreman@gulfshoresal.gov**
2020 Hurricane Sally (09/2020-02/27/2021)
- Removed & Disposed: vegetation
- 2013 Tropical Storm Andrea (06/2013)**
- Special Projects: Cleaned the beaches of debris
- 2005 Hurricane Katrina (10/2005-02/2006)**
- Special Projects: Removed & disposed of debris at West Beach; Beach plowing, sand screening & 7 miles of berm reconstruction

Contract Value:		CY Recovered & Reduced:
Sally	\$9,741,393	580,181
TS Andrea	\$8,029	Hourly
Katrina	\$7,147,306	270,218

SCHEDULE "J" - APPENDIX A, 44 C.F.R. PART 18-CERTIFICATION REGARDING LOBBYING

BYRD ANTI-LOBBYING AMENDMENT - 31 U.S.C. 1352, as amended

Contractors who apply or bid for an award of \$100,000 or more shall file the required certification. Each tier certifies to the tier above that it will not and has not used Federal appropriated funds to pay any person or organization for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, officer or employee of Congress, or an employee of a Member of Congress in connection with obtaining any Federal contract, grant, or any other award covered by 31 U.S.C. § 1352. Each tier shall also disclose any lobbying with non-Federal funds that takes place in connection with obtaining any Federal award. Such disclosures are forwarded from tier to tier up to the recipient who in turn will forward the certification(s) to the awarding agency.

APPENDIX A, 44 CFR PART 18--CERTIFICATION REGARDING LOBBYING

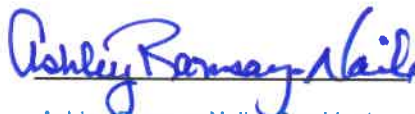
Certification for Contracts, Grants, Loans, and Cooperative Agreements
(To be submitted with each bid or offer exceeding \$100,000)

The undersigned [*Company*] certifies, to the best of his or her knowledge and belief, that:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.
3. The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

The Contractor, CrowderGulf Joint Venture, Inc., certifies or affirms the truthfulness and accuracy of each statement of its certification and disclosure, if any. In addition, the Contractor understands and agrees that the provisions of 31 U.S.C. Chap. 38, Administrative Remedies for False Claims and Statements, apply to this certification and disclosure, if any.



Signature of Company's Authorized Official

Ashley Ramsay-Naile, President

Name and Title of Company's Authorized Official

04/15/2026

Date

SCHEDULE "K" – CERTIFICATION REGARDING DEBARMENT, SUSPENSION, INELIGIBILITY AND VOLUNTARY EXCLUSION

Government Debarment & Suspension Instructions

1. By signing and submitting this form, the prospective lower tier participant is providing the certification set out in accordance with these instructions.
2. The certification in this clause is a material representation of fact upon which reliance was placed when this transaction was entered into. If it is later determined that the prospective lower tier participant knowingly rendered an erroneous certification, in addition to other remedies available to the Federal Government, the department or agency with which this transaction originated may pursue available remedies, including suspension or debarment.
3. The prospective lower tier participant shall provide immediate written notice to the person(s) to which this proposal is submitted if at any time the prospective lower tier participant learns that its certification was erroneous when submitted or has become erroneous by reason of changed circumstances.
4. The terms "covered transaction," "debarred," "suspended," "ineligible," "lower tier covered transaction," "participant," "person," "primary covered transaction," "principal," "proposal," and "voluntarily excluded," as used in this clause, have the meanings set out in the Definitions and Coverage sections of the rules implementing Executive Order 12549, at 2 C.F.R. Parts 180 and 417. You may contact the department or agency to which this proposal is being submitted for assistance in obtaining a copy of those regulations.
5. The prospective lower tier participant agrees by submitting this form that, should the proposed covered transaction be entered into, it shall not knowingly enter into any lower tier covered transaction with a person who is debarred, suspended, declared ineligible, or voluntarily excluded from participation in this covered transaction, unless authorized by the department or agency with which this transaction originated.
6. The prospective lower tier participant further agrees by submitting this form that it will include this clause titled "Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion - Lower Tier Covered Transactions," without modification, in all lower tier covered transactions and in all solicitations for lower tier covered transactions.
7. A participant in a covered transaction may rely upon a certification of a prospective participant in a lower tier covered transaction that is not debarred, suspended, ineligible, or voluntarily excluded from the covered transaction, unless it knows that the certification is erroneous. A participant may decide the method and frequency by which it determines the eligibility of its principals. Each participant may, but is not required to, check the System for Award Management (SAM) database.
8. Nothing contained in the foregoing shall be construed to require establishment of a system of records in order to render in good faith the certification required by this clause. The knowledge and information of a participant is not required to exceed that which is normally possessed by a prudent person in the ordinary course of business dealings.
9. Except for transactions authorized under paragraph (5) of these instructions, if a participant in a covered transaction knowingly enters into a lower tier covered transaction with a person who is suspended, debarred, ineligible, or voluntarily excluded from participation in this transaction, in addition to other remedies available to the Federal Government, the department or agency with which this transaction originated may pursue available remedies, including suspension and/or debarment.

**Certification Regarding Debarment, Suspension,
Ineligibility and Voluntary Exclusion
Lower Tier Covered Transactions**

The following provides a debarment and suspension clause. It incorporates an optional method of verifying that contractors are not excluded or disqualified.

Suspension and Debarment

- (1) This contract is a covered transaction for purposes of 2 C.F.R. pt. 180 and 2 C.F.R. pt. 3000. As such, the contractor is required to verify that none of the contractor's principals (defined at 2 C.F.R. § 180.995) or its affiliates (defined at 2 C.F.R. § 180.905) are excluded (defined at 2 C.F.R. § 180.940) or disqualified (defined at 2 C.F.R. § 180.935).
- (2) The contractor must comply with 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C, and must include a requirement to comply with these regulations in any lower tier covered transaction it enters into.
- (3) This certification is a material representation of fact relied upon by the City. If it is later determined that the contractor did not comply with 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C, in addition to remedies available to the City, the Federal Government may pursue available remedies, including but not limited to suspension and/or debarment.
- (4) The bidder or proposer agrees to comply with the requirements of 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C while this offer is valid and throughout the period of any contract that may arise from this offer. The bidder or proposer further agrees to include a provision requiring such compliance in its lower tier covered transactions.

[READ INSTRUCTIONS ON PREVIOUS PAGE BEFORE COMPLETING CERTIFICATION]

1. The prospective lower tier participant certifies, by submission of this proposal, that neither it nor its principals is presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any Federal department or agency;
2. Where the prospective lower tier participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this solicitation

Ashley Ramsay-Naile, President

Printed Name and Title of Authorized Representative


Signature

04/15/2026

Date

SCHEDULE "L" FEDERAL GRANT FUNDING SPECIAL PROPOSAL CONDITIONS

This procurement is fully or partially Federally Grant funded. Respondent certifies that it shall comply with the applicable clauses as enumerated below.

1. **Drug Free Workplace Requirements:** Drug-free workplace requirements in accordance with Drug Free Workplace Act of 1988 (Pub L 100-690, Title V, Subtitle D) All proposers entering into Federal funded contracts over \$100,000 must comply with Federal Drug Free workplace requirements as Drug Free Workplace Act of 1988.
2. **Respondent's Compliance:** The Respondent shall comply with all uniform administrative requirements, cost principles, and audit requirements for federal awards.
3. **Conflict of Interest:** The Respondent must disclose in writing any potential conflict of interest to the city or pass-through entity in accordance with applicable Federal policy.
4. **Program Fraud and False or Fraudulent Statements or Related Acts:** The Respondent acknowledges that 31 U.S.C. Chap. 38 (Administrative Remedies for False Claims and Statements) applies to the contractor's actions pertaining to this contract.
5. **Mandatory Disclosure:** The Respondent must disclose in writing all violations of Federal criminal law involving fraud, bribery, or gratuity violations potentially affecting the Federal award.
6. **Socioeconomic Contracting:** The Respondent must take all necessary affirmative steps identified in 2 C.F.R. § 200.321(b)(1)-(5) to ensure small businesses, minority businesses, women's business enterprises, veteran-owned businesses, and labor surplus area firms are considered when possible. If subcontracts are to be let, prime proposer will require compliance by all sub-contractor. Prior to contract award, the Respondent shall document efforts to utilize business from the aforementioned socioeconomic business groups including what firms were solicited as suppliers and/or subcontractor as applicable and submit this information with their bid submittal. Information regarding certified M/WBE firms can be obtained from
 - Florida Department of Management Services (Office of Supplier Diversity)
 - Florida Department of Transportation
 - Minority Business Development Center in most large cities and
 - Local Government M/DBE programs in many large counties and cities
7. **Davis-Bacon Act:** If applicable to this contract, the Respondent agrees to comply with all provisions of the Davis Bacon Act as amended (40 U.S.C. 3141-3148) and the requirements of 29 C.F.R. pt. 5 as may be applicable. Respondents are required to pay wages to laborers and mechanics at a rate not less than the prevailing wages specified in a wage determination made by the Secretary of Labor. In addition, Respondents are required to pay wages not less than once per week. If the grant award contains Davis Bacon provisions, the decision to award a contract shall be conditioned upon the acceptance of the prevailing wage determination issued by the Department of Labor as included as a part of this solicitation.
8. **Copeland Anti-Kickback Act:** If applicable to this contract, the Contractor shall comply with 18 U.S.C. § 874, 40 U.S.C. § 3145, and the requirements of 29 C.F.R. Part 3 as may be applicable, which are incorporated by reference into this contract. The Contractor or Subcontractor shall insert in any subcontracts the clause above and such other clauses as FEMA may by appropriate instructions require, and a clause requiring the subcontractors to include these clauses in any lower tier subcontracts. The Prime Contractor shall be responsible for the compliance by any subcontractor or lower tier subcontractor with all these contract clauses. A breach of the contract clauses above may be grounds for termination of the contract, and for debarment as a contractor and subcontractor as provided in 29 C.F.R. § 5.12.
9. **Contract Work Hours and Safety Standards Act: (40 U.S.C. 3701-3708):** Where applicable, all contracts awarded in excess of \$100,000 that involve the employment of mechanics or laborers must be in compliance with 40 U.S.C. 3702 and 3704, as supplemented by Department of Labor regulations

(29 CFR Part 5). Under 40 U.S.C. 3702 of the Act, each Respondent is required to compute the wages of every mechanic and laborer on the basis of a standard work week of 40 hours. Work in excess of the standard work week is permissible provided that the worker is compensated at a rate of not less than one and a half times the basic rate of pay for all hours worked in excess of 40 hours in the work week. The requirements of 40 U.S.C. 3704 are applicable to construction work and provide that no laborer or mechanic must be required to work in surroundings or under working conditions which are unsanitary, hazardous or dangerous. These requirements do not apply to the purchases of supplies or materials or articles ordinarily available on the open market, or contracts for transportation or transmission of intelligence.

10. Clean Air Act (42 U.S.C. 7401–7671q.) and the Federal Water Pollution Control Act (33 U.S.C. 1251–1387): Where applicable, contractors must comply with all applicable standards, orders, or regulations issued pursuant to the Clean Air Act (42 U.S.C. §§ 7401-7671q.) and the Federal Water Pollution Control Act as amended (33 U.S.C. §§ 1251-1387). Violations will be reported to FEMA and the Regional Office of the Environmental Protection Agency (EPA).

a) Clean Air Act

- i. The contractor agrees to comply with all applicable standards, orders or regulations issued pursuant to the Clean Air Act, as amended, 42 U.S.C. § 7401 et seq.
- ii. The contractor agrees to report each violation to the City and understands and agrees that the City will, in turn, report each violation as required to assure notification to FEMA and the appropriate EPA Regional Office.
- iii. The contractor agrees to include these requirements in each subcontract exceeding \$150,000 financed in whole or in part with Federal assistance provided by FEMA.

b) Federal Water Pollution Control Act

- i. The contractor agrees to comply with all applicable standards, orders, or regulations issued pursuant to the Federal Water Pollution Control Act, as amended, 33 U.S.C. 1251 et seq.
- ii. The contractor agrees to report each violation to the City and understands and agrees that the City will, in turn, report each violation as required to assure notification to the FEMA and the appropriate EPA Regional Office.
- iii. The contractor agrees to include these requirements in each subcontract exceeding \$150,000 financed in whole or in part with Federal assistance provided by FEMA.

11. Suspension and Debarment: This contract is a covered transaction for purposes of 2 C.F.R. Part 180 and 2 C.F.R. Part 3000. As such, the contractor is required to verify that none of the contractor's principals (defined at 2 C.F.R. § 180.995) or its affiliates (defined at 2 C.F.R. § 180.905) are excluded (defined at 2 C.F.R. § 180.940) or disqualified (defined at 2 C.F.R. § 180.935).

The contractor must comply with 2 C.F.R. Part 180, subpart C and 2 C.F.R. Part 3000, subpart C, and must include a requirement to comply with these regulations in any lower tier covered transaction it enters.

This certification is a material representation of fact relied upon by the City. If it is later determined that the contractor did not comply with 2 C.F.R. Part 180, subpart C and 2 C.F.R. Part 3000, subpart C, in addition to remedies available to the City, the Federal Government may pursue available remedies, including but not limited to suspension and/or debarment.

The bidder or proposer agrees to comply with the requirements of 2 C.F.R. Part 180, subpart C and 2 C.F.R. Part 3000, subpart C while this offer is valid and throughout the period of any contract that may arise from this offer. The bidder or proposer further agrees to include a provision requiring such compliance in its lower tier covered transactions.

12. Rights to Inventions Made Under a Contract or Agreement: If the Federal award meets the definition of "funding agreement" under 37 CFR § 401.2 (a) and the recipient or sub-recipient wishes to enter into a contract with a small business firm or nonprofit organization regarding the substitution of parties, assignment or performance of experimental, developmental, or research work under that

“funding agreement,” the recipient or sub-recipient must comply with the requirements of 37 CFR Part 401, “Rights to Inventions Made by Nonprofit Organizations and Small Business Firms Under Government Grants, Contracts and Cooperative Agreements,” and any implementing regulations issued by the awarding agency.

- 13. Procurement of Recovered Materials:** In the performance of this contract, the Contractor shall make maximum use of products containing recovered materials that are EPA-designated items unless the product cannot be acquired —
- a) Competitively within a timeframe providing for compliance with the contract performance schedule;
 - b) Meeting contract performance requirements; or
 - c) At a reasonable price.

Information about this requirement, along with the list of EPA-designated items, is available at [Comprehensive Procurement Guideline \(CPG\) Program | US EPA](#). The Contractor also agrees to comply with all other applicable requirements of Section 6002 of the Solid Waste Disposal Act and in guidelines of the EPA at 40 C.F.R. Part 247.

The Contractor should, to the greatest extent practicable and consistent with the law, purchase, acquire, or use products and services that can be reused, refurbished, or recycled; contain recycled content, are biobased, or are energy and water efficient; and are sustainable.

- 14. Record Retention:** Respondent will retain of all required records pertinent to this contract for a period of three years, beginning on a date as described in 2 C.F.R. §200.333 and retained in compliance with 2 C.F.R. §200.333.
- 15. Federal Changes:** Respondent shall comply with all applicable Federal agency regulations, policies, procedures and directives, including without limitation those listed directly or by reference, as they may be amended or promulgated from time to time during the term of the contract.
- 16. DHS Seal, Logo, and Flags:** The City of Coral Gables must obtain written permission from DHS prior to using the DHS seals, logos, crests, or reproductions of flags, or likenesses of DHS agency officials. This includes use of DHS component (e.g., FEMA, CISA, etc.) seals, logos, crests, or reproductions of flags, or likenesses of component officials.
- 17. Compliance with Federal Law, Regulations, and Executive Orders and Acknowledgement of Federal Funding:** This is an acknowledgement that FEMA financial assistance may be used to fund all or a portion of the contract. The Respondent will comply with all applicable federal law, regulations, executive orders, FEMA policies, procedures, and directives.
- 18. No Obligation by Federal Government:** The Federal Government is not a party to this contract and is not subject to any obligations or liabilities to the recipient or subrecipient, Respondent, or any other party pertaining to any matter resulting from the contract.
- 19. Providing Good, Safe Jobs to Workers**
- a) Creating Good Jobs
Pursuant to FEMA Information Bulletin No. 520, the contractor will comply with all applicable federal labor and employment laws. To maximize cost efficiency and quality of work, the contractor commits to strong labor standards and protections for the project workforce by creating an effective plan for ensuring high-quality jobs and complying with federal labor and employment laws. The contractor acknowledges applicable minimum wage, overtime, prevailing wage, and health and safety requirements, and will incorporate Good Jobs Principles wherever appropriate and to the greatest extent practicable.
- 20. Buy Clean:** The City of Coral Gables encourages the use of environmentally friendly construction practices in the performance of this Agreement. In particular, the City encourages that the performance of this agreement includes considering the use of low-carbon materials which have substantially lower levels of embodied greenhouse-gas emissions associated with all relevant stages of production, use,

and disposal, as compared to estimated industry averages of similar materials or products as demonstrated by their environmental product declaration.

21. **Termination for Default (Breach or Cause):** If a contract is entered into, the Respondent acknowledges that if it fails to perform in the manner called for in the contract, or if the Respondent fails to comply with any other provisions of the contract, the City may terminate the contract for default. Termination shall be effected by serving a notice of termination to the Respondent setting forth the manner in which the Respondent is in default. The Respondent will only be paid the contract price for supplies delivered and accepted, or services performed in accordance with the manner of performance set forth in the contract.
22. **Safeguarding Personal Identifiable Information:** Respondent will take reasonable measures to safeguard protected personally identifiable information and other information designated as sensitive by the awarding agency or is considered sensitive consistent with applicable Federal, state and/or local laws regarding privacy and obligations of confidentiality.
23. **Prohibition on Utilization of Cost Plus a Percentage of Cost Contracts:** The City will not award contracts containing Federal funding on a cost-plus percentage of cost basis.
24. **Energy Policy and Conservation Act (43 U.S.C. §6201):** All contracts except micro-purchases (\$3,000 or less, except for construction contracts over \$2,000). Contracts shall comply with mandatory standards and policies relating to energy efficiency, stating in the state energy conservation plan issued in compliance with the Energy Policy and Conservation act. (Pub. L. 94-163, 89 Stat. 871) [53 FR 8078, 8087, Mar. 11, 1988, as amended at 60 FR 19639, 19645, Apr. 19, 1995].
25. **Build America, Buy America Act (BABAA) for Architectural and/or Engineering Contracts:** Contractors and subcontractors agree to incorporate the Buy America Preference into planning and design when providing architectural and/or engineering professional services for infrastructure projects. Consistent with the Build America, Buy America Act (BABAA) Pub. L. 117-58 §§ 70901-52, no federal financial assistance funding for infrastructure projects will be used unless all the iron, steel, manufactured projects, and construction materials used in the project are produced in the United States.
26. **Domestic Preferences for Procurement:** As appropriate and to the extent consistent with law, the Respondent should, in accordance with Section 2-699 of the City Code and 2 C.F.R. § 200.322 under Title 2 of the Code of Federal Regulations, to the greatest extent practicable under a Federal award, provide a preference for the purchase, acquisition, or use of goods, products, or materials produced in the United States (including but not limited to iron, aluminum, steel, cement, and other manufactured products). For purposes of this clause:
 - a. "Produced in the United States" means, for iron and steel products, that all manufacturing processes, from the initial melting stage through the application of coatings, occurred in the United States.
 - b. "Manufactured products" means, items and construction materials composed in whole or in part of non-ferrous metals such as aluminum; plastics and polymer-based products such as polyvinyl chloride pipe; aggregates such as concrete; glass, including optical fiber; and lumber.
27. **Contract with the Enemy:** In accordance with 2 C.F.R. 200.215, it is acknowledged that no services under this contract are to be performed outside the United States and its territories nor in support of a contingency operation in which members of the Armed Forces are actively engaged in hostilities. As the person authorized to sign this statement, I certify that this company complies/will comply fully with the above applicable requirements and all applicable Federal law, regulations, executive orders, FEMA policies, procedures, and directives.

I further acknowledge that FEMA financial assistance will be used to fund all or a portion of the contract and that any subcontractor utilized will also be required to comply with the requirements above.


DATE: 04/15/2026

COMPANY: CrowderGulf Joint Venture, Inc.

ADDRESS: 5629 Commerce Blvd. E
Mobile, AL 36619

E-MAIL: jramsay@crowdergulf.com

PHONE NO.: 800-992-6207

SIGNATURE: 

NAME: Ashley Ramsay-Naile

TITLE: President

**SCHEDULE "M" - CONTRACTOR CERTIFICATION WORK HOURS AND SAFETY STANDARDS
ADDENDUM**

This certification is incorporated as part of the contract for [Disaster Debris Removal Services](#).

The Contractor acknowledges and certifies that in accordance with the mandatory requirement that this provision be set forth in all FEMA related contracts, that it shall comply with 40 U.S.C. 3702 and 3704, as supplemented by Department of Labor regulations (29 CFR Part 5).

Under 40 U.S.C. s. 3702, each contractor must be required to compute the wages of every mechanic and laborer on the basis of a standard work week of 40 hours. Work in excess of the standard work week is permissible provided that the worker is compensated at a rate of not less than one and a half times the basic rate of pay for all hours worked in excess of 40 hours in the work week.

The requirements of 40 U.S.C. s. 3704 are applicable to construction work and provide that no laborer or mechanic must be required to work in surroundings or under working conditions which are unsanitary, hazardous or dangerous. These requirements do not apply to the purchase of supplies or materials or articles ordinarily available on the open market, or contracts for transportation or transmission of intelligence.

More particularly, as set forth in 29 CFR §.5.5(b) which provides the required contract clauses:

(1) *Overtime requirements.* No contractor or subcontractor contracting for any part of the contract work which may require or involve the employment of laborers or mechanics shall require or permit any such laborer or mechanic in any workweek in which he or she is employed on such work to work in excess of forty hours in such workweek unless such laborer or mechanic receives compensation at a rate not less than one and one-half times the basic rate of pay for all hours worked in excess of forty hours in such workweek.

(2) *Violation; liability for unpaid wages; liquidated damages.* In the event of any violation of the clause set forth in paragraph (b)(1) of this section the contractor and any subcontractor responsible therefor shall be liable for the unpaid wages and interest from the date of the underpayment. In addition, such contractor and subcontractor shall be liable to the United States (in the case of work done under contract for the District of Columbia or a territory, to such District or to such territory), for liquidated damages. Such liquidated damages shall be computed with respect to each individual laborer or mechanic, including watchpersons and guards, employed in violation of the clause set forth in paragraph (b)(1) of this section, in the sum of \$32 for each calendar day on which such individual was required or permitted to work in excess of the standard workweek of forty hours without payment of the overtime wages required by the clause set forth in paragraph (b)(1).

(3) *Withholding for unpaid wages and liquidated damages.*

i. *Withholding Process.* The City may, upon its own action, or must, upon written request of an authorized representative of the Department of Labor, withhold or cause to be withheld from the contractor so much of the accrued payments or advances as may be considered necessary to satisfy the liabilities of the prime contractor or any subcontractor for any unpaid wages; monetary relief, including interest; and liquidated damages required by the clauses set forth in this paragraph (b) on this contract, any other federal contract with the same prime contractor, or any other federally assisted contract subject to the Contract Work Hours and Safety Standards Act that is held by the same prime contractor (as defined in § 5.2). The necessary funds may be withheld from the contractor under this contract, any other federal contract with the same prime contractor, or any other federally assisted contract that is subject to the Contract Work Hours and Safety Standards Act and is held by the same prime contractor, regardless of whether the other contract was awarded or assisted by the same agency, and such funds may be used to satisfy the contractor liability for which the funds were withheld.

ii. *Priority to withheld funds.* The Department has priority to funds withheld or to be withheld in accordance with paragraph (a)(2)(i) or (b)(3)(i) of this section, or both, over claims to those funds by:

(A) A contractor's surety(ies), including without limitation performance bond sureties and

- payment bond sureties;
- (B) A contracting agency for its reprocurement costs;
- (C) A trustee(s) (either a court-appointed trustee or a U.S. trustee, or both) in bankruptcy of a contractor, or a contractor's bankruptcy estate;
- (D) A contractor's assignee(s);
- (E) A contractor's successor(s); or
- (F) A claim asserted under the Prompt Payment Act, 31 U.S.C. 3901-3907.

(4) *Subcontracts.* The contractor or subcontractor must insert in any subcontracts the clauses set forth in paragraphs (b)(1) through (5) of this section and a clause requiring the subcontractors to include these clauses in any lower tier subcontracts. The prime contractor is responsible for compliance by any subcontractor or lower tier subcontractor with the clauses set forth in paragraphs (b)(1) through (5). In the event of any violations of these clauses, the prime contractor, and any subcontractor(s) responsible will be liable for any unpaid wages and monetary relief, including interest from the date of the underpayment or loss, due to any workers of lower-tier subcontractors, and associated liquidated damages and may be subject to debarment, as appropriate.

(5) *Anti-retaliation.* It is unlawful for any person to discharge, demote, intimidate, threaten, restrain, coerce, blacklist, harass, or in any other manner discriminate against, or to cause any person to discharge, demote, intimidate, threaten, restrain, coerce, blacklist, harass, or in any other manner discriminate against, any worker or job applicant for:

- i. Notifying any contractor of any conduct which the worker reasonably believes constitutes a violation of the Contract Work Hours and Safety Standards Act (CWHSSA) or its implementing regulations in this part;
- ii. Filing any complaint, initiating, or causing to be initiated any proceeding, or otherwise asserting or seeking to assert on behalf of themselves or others any right or protection under CWHSSA or this part;
- iii. Cooperating in any investigation or other compliance action, or testifying in any proceeding under CWHSSA or this part; or
- iv. Informing any other person about their rights under CWHSSA or this part.

Further Compliance with the Contract Work Hours and Safety Standards Act

- (1) The contractor or subcontractor must maintain regular payrolls and other basic records during the course of the work and must preserve them for a period of three years after all the work on the prime contract is completed for all laborers and mechanics, including guards and watchpersons, working on the contract. Such records must contain the name; last known address, telephone number, and email address; and social security number of each such worker; each worker's correct classification(s) of work performed; hourly rates of wages paid; daily and weekly number of hours actually worked; deductions made; and actual wages paid.
- (2) Records to be maintained under this provision must be made available by the contractor or subcontractor for inspection, copying, or transcription by authorized representatives of the Department of Homeland Security, the Federal Emergency Management Agency, and the Department of Labor, and the contractor or subcontractor will permit such representatives to interview workers during working hours on the job.

CrowderGulf Joint Venture, Inc., hereby certifies that it shall adhere to the Work Hours and Safety Standards regulations throughout the duration of this Contract as set forth above.


Contractor Signature

04/15/2026

Date

SCHEDULE "N" – SAFETY ACCIDENT PREVENTION

This provision is applicable to all Federal-aid construction contracts and to all related subcontracts.

1. In the performance of this contract the contractor shall comply with all applicable Federal, State and local laws governing safety, health, and sanitation (23 CFR 635). The contractor shall provide all safeguards, safety devices and protective equipment and take any other needed actions as it determines, or as the contracting officer may determine, to be reasonably necessary to protect the life and health of employees on the job and the safety of the public and to protect property in connection with the performance of the work covered by the contract.
2. It is a condition of this contract, and shall be made a condition of each subcontract, which the contractor enters into pursuant to this contract, that the contractor and any subcontractor shall not permit any employee, in performance of the contract, to work in surroundings or under which are unsanitary, hazardous or dangerous to his/her health or safety, as determined under construction safety and health standards (29 CFR 1926) promulgated by the Secretary of Labor, in accordance with Section 107 of the Construction Work Hours and Safety Standards Act (40 U.S.C. 3704).
3. Pursuant to 29 CFR 1926.3, it is a condition of this contract that the Secretary of Labor or authorized representative thereof, shall have right of entry to any site of contract performance to inspect or investigate the matter of compliance with the construction safety and health standards and to carryout the duties of the Secretary under Section 107 of the Contract Work Hours and Safety Standard Act (40 U.S.C. 3704).

CrowderGulf Joint Venture, Inc., hereby certifies that it shall adhere to the Safety Accident Prevention regulations throughout the duration of this Contract as set forth above.


Contractor Signature

04/15/2026

Date

SCHEDULE "O" – PROHIBITION ON CONTRACTING FOR COVERED TELECOMMUNICATIONS EQUIPMENT OR SERVICES

(a) *Definitions.* As used in this clause, the terms backhaul; covered foreign country; covered telecommunications equipment or services; interconnection arrangements; roaming; substantial or essential component; and telecommunications equipment or services have the meaning as defined in FEMA Policy 405-143-1, Prohibitions on Expending FEMA Award Funds for Covered Telecommunications Equipment or Services, as used in this clause—

(b) *Prohibitions.*

- 1) Section 889(b) of the John S. McCain National Defense Authorization Act for Fiscal Year 2019, Pub. L. No. 115-232, and 2 C.F.R. § 200.216 prohibit the head of an executive agency on or after Aug. 13, 2020, from obligating or expending grant, cooperative agreement, loan, or loan guarantee funds on certain telecommunications products or from certain entities for national security reasons.
- 2) Unless an exception in paragraph (c) of this clause applies, the contractor and its subcontractors may not use grant, cooperative agreement, loan, or loan guarantee funds from the Federal Emergency Management Agency to:
 - i. Procure or obtain any equipment, system, or service that uses covered telecommunications equipment or services as a substantial or essential component of any system, or as critical technology of any system;
 - ii. Enter, extend, or renew a contract to procure or obtain any equipment, system, or service that uses covered telecommunications equipment or services as a substantial or essential component of any system, or as critical technology of any system;
 - iii. Enter, extend, or renew contracts with entities that use covered telecommunications equipment or services as a substantial or essential component of any system, or as critical technology as part of any system; or
 - iv. Provide, as part of its performance of this contract, subcontract, or other contractual instrument, any equipment, system, or service that uses covered telecommunications equipment or services as a substantial or essential component of any system, or as critical technology as part of any system.

(c) *Exceptions.*

- 1) This clause does not prohibit contractors from providing—
 - i. A service that connects to the facilities of a third-party, such as backhaul, roaming, or interconnection arrangements; or
 - ii. Telecommunications equipment that cannot route or redirect user data traffic or permit visibility into any user data or packets that such equipment transmits or otherwise handles.
- 2) By necessary implication and regulation, the prohibitions also do not apply to:
 - i. Covered telecommunications equipment or services that:
 - a. Are not used as a substantial or essential component of any system; and
 - b. Are not used as critical technology of any system.
 - ii. Other telecommunications equipment or services that are not considered covered telecommunications equipment or services.

(d) *Reporting requirement.*

- 1) In the event the contractor identifies covered telecommunications equipment or services used as a substantial or essential component of any system, or as critical technology as part of any system, during contract performance, or the contractor is notified of such by a subcontractor at any tier or by any other source, the contractor shall report the information in paragraph (d)(2) of this clause to

the recipient or subrecipient, unless elsewhere in this contract are established procedures for reporting the information.

- 2) The Contractor shall report the following information pursuant to paragraph (d)(1) of this clause:
 - i. Within one business day from the date of such identification or notification: The contract number; the order number(s), if applicable; supplier name; supplier unique entity identifier (if known); supplier Commercial and Government Entity (CAGE) code (if known); brand; model number (original equipment manufacturer number, manufacturer part number, or wholesaler number); item description; and any readily available information about mitigation actions undertaken or recommended.
 - ii. Within 10 business days of submitting the information in paragraph (d)(2)(i) of this clause: Any further available information about mitigation actions undertaken or recommended. In addition, the contractor shall describe the efforts it undertook to prevent use or submission of covered telecommunications equipment or services, and any additional efforts that will be incorporated to prevent future use or submission of covered telecommunications equipment or services.

(e) *Subcontracts.* The Contractor shall insert the substance of this clause, including this paragraph (e), in all subcontracts and other contractual instruments.

SCHEDULE "P" – BUILD AMERICA, BUY AMERICA ACT (BABAA)

Contractors and their subcontractors who apply or bid for an award for an infrastructure project subject to the domestic preference requirement in the Build America, Buy America Act shall file the required certification to the City with each bid or offer for an infrastructure project, unless a domestic preference requirement is waived by FEMA. Contractors and subcontractors certify that no federal financial assistance funding for infrastructure projects will be provided unless all the iron, steel, manufactured projects, and construction materials used in the project are produced in the United States. BABAA, Pub. L. No. 117-58, §§ 70901-52. Contractors and subcontractors shall also disclose any use of federal financial assistance for infrastructure projects that does not ensure compliance with BABAA domestic preference requirements. Such disclosures shall be forwarded to the recipient who, in turn, will forward the disclosures to FEMA, the federal agency; subrecipients will forward disclosures to the pass-through entity, who will, in turn, forward the disclosures to FEMA.

For FEMA financial assistance programs subject to BABAA, contractors and subcontractors must sign and submit the following certification to the next tier (e.g., subcontractors submit to the contractor; contractors submit to the recipient or subrecipient) each bid or offer for an infrastructure project that has not been waived by a BABAA waiver:

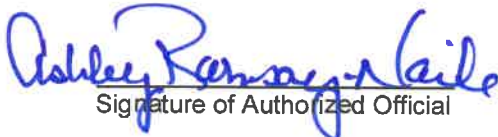
"The undersigned certifies, to the best of their knowledge and belief, that:

The Build America, Buy America Act (BABAA) requires that no federal financial assistance for "infrastructure" projects is provided "unless all of the iron, steel, manufactured products, and construction materials used in the project are produced in the United States." Section 70914 of Public Law No. 117-58, §§ 70901-52.

[Disaster Debris Removal Services](#)

The undersigned certifies that for the _____ *(insert name of project)* that the iron, steel, manufactured products, and construction materials used in this contract are in full compliance with the BABAA requirements including:

1. All iron and steel used in the project are produced in the United States. This means all manufacturing processes, from the initial melting stage through the application of coatings, occurred in the United States.
2. All manufactured products purchased with FEMA financial assistance must be produced in the United States. For a manufactured product to be considered produced in the United States, the cost of the components of the manufactured product that are mined, produced, or manufactured in the United States is greater than 55% of the total cost of all components of the manufactured product, unless another standard for determining the minimum amount of domestic content of the manufactured product has been established under applicable law or regulation.
3. All construction materials are manufactured in the United States. This means that all manufacturing processes for the construction material occurred in the United States.
4. The [CrowderGulf Joint Venture, Inc.](#) *(insert name of contractor or subcontractor)*, certifies or affirms the truthfulness and accuracy of each statement of its certification and disclosure, if any. In addition, the [CrowderGulf Joint Venture, Inc.](#) *(insert name of contractor or subcontractor)* understands and agrees that the provisions of 31U.S.C. Chap. 38, Administrative Remedies for False Claims and Statements, apply to this certification and disclosure, if any.


Signature of Authorized Official

[Ashley Ramsay-Naile, President](#)
Name and Title of Authorized Official

[04/15/2026](#)
Date

SCHEDULE "Q" – EQUAL EMPLOYMENT OPPORTUNITY - (2 CFR Part 200, Appendix II(C); 41 CFR § 61-1.4; 41 CFR § 61-4.3

Applicability: except as otherwise provided under 41 CFR Part 60, applies to all contracts that meet the definition of "federally assisted construction contract" in 41 CFR Part 60-1.3.

During the performance of this contract, the contractor agrees as follows:

- (1) The contractor will not discriminate against any employee or applicant for employment because of race, color, religion, sex, sexual orientation, gender identity, or national origin. The contractor will take affirmative action to ensure that applicants are employed, and that employees are treated during employment without regard to their race, color, religion, sex, sexual orientation, gender identity, or national origin. Such action shall include, but not be limited to the following.

Employment, upgrading, demotion, or transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. The contractor agrees to post in conspicuous places, available to employees and applicants for employment, notices to be provided setting forth the provisions of this nondiscrimination clause.

- (2) The contractor will, in all solicitations or advertisements for employees placed by or on behalf of the contractor, state that all qualified applicants will receive consideration for employment without regard to race, color, religion, sex, sexual orientation, gender identity, or national origin.
- (3) The contractor will not discharge or in any other manner discriminate against any employee or applicant for employment because such employee or applicant has inquired about, discussed, or disclosed the compensation of the employee or applicant or another employee or applicant. This provision shall not apply to instances in which an employee who has access to the compensation information of other employees or applicants as a part of such employee's essential job functions discloses the compensation of such other employees or applicants to individuals who do not otherwise have access to such information, unless such disclosure is in response to a formal complaint or charge, in furtherance of an investigation, proceeding, hearing, or action, including an investigation conducted by the employer, or is consistent with the contractor's legal duty to furnish information.
- (4) The contractor will send to each labor union or representative of workers with which he has a collective bargaining agreement or other contract or understanding, a notice to be provided advising the said labor union or workers' representatives of the contractor's commitments under this section, and shall post copies of the notice in conspicuous places available to employees and applicants for employment.
- (5) The contractor will comply with all provisions of Executive Order 11246 of September 24, 1965, to the extent not revoked, and of the rules, regulations, and relevant orders of the Secretary of Labor.
- (6) The contractor will furnish all information and reports required by Executive Order 11246 of September 24, 1965, to the extent not revoked, and by rules, regulations, and orders of the Secretary of Labor, or pursuant thereto, and will permit access to his books, records, and accounts by the administering agency and the Secretary of Labor for purposes of investigation to ascertain compliance with such rules, regulations, and orders.
- (7) In the event of the contractor's noncompliance with the nondiscrimination clauses of this contract or with any of the said rules, regulations, or orders, this contract may be canceled, terminated, or suspended in whole or in part and the contractor may be declared ineligible for further Government

contracts or federally assisted construction contracts in accordance with procedures authorized in Executive Order 11246 of September 24, 1965, to the extent not revoked, and such other sanctions may be imposed and remedies invoked as provided in Executive Order 11246 of September 24, 1965, or by rule, regulation, or order of the Secretary of Labor, or as otherwise provided by law.

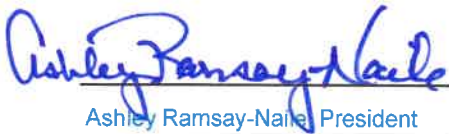
- (8) The contractor will include the portion of the sentence immediately preceding paragraph (1) and the provisions of paragraphs (1) through (8) in every subcontract or purchase order unless exempted by rules, regulations, or orders of the Secretary of Labor issued pursuant to section 204 of Executive Order 11246 of September 24, 1965, to the extent not revoked, so that such provisions will be binding upon each subcontractor or vendor. The contractor will take such action with respect to any subcontract or purchase order as the administering agency may direct as a means of enforcing such provisions, including sanctions for noncompliance:

Provided, however, that in the event a contractor becomes involved in, or is threatened with, litigation with a subcontractor or vendor as a result of such direction by the administering agency, the contractor may request the United States to enter into such litigation to protect the interests of the United States.

The applicant further agrees that it will be bound by the above equal opportunity clause with respect to its own employment practices when it participates in federally assisted construction work: Provided, That if the applicant so participating is a State or local government, the above equal opportunity clause is not applicable to any agency, instrumentality or subdivision of such government which does not participate in work on or under the contract.

The applicant agrees that it will assist and cooperate actively with the administering agency and the Secretary of Labor in obtaining the compliance of contractors and subcontractors with the equal opportunity clause and the rules, regulations, and relevant orders of the Secretary of Labor, that it will furnish the administering agency and the Secretary of Labor such information as they may require for the supervision of such compliance, and that it will otherwise assist the administering agency in the discharge of the agency's primary responsibility for securing compliance.

The applicant further agrees that it will refrain from entering into any contract or contract modification subject to Executive Order 11246 of September 24, 1965, to the extent not revoked, with a contractor debarred from, or who has not demonstrated eligibility for, Government contracts and federally assisted construction contracts pursuant to the Executive Order and will carry out such sanctions and penalties for violation of the equal opportunity clause as may be imposed upon contractors and subcontractors by the administering agency or the Secretary of Labor pursuant to Part II, Subpart D of the Executive Order. In addition, the applicant agrees that if it fails or refuses to comply with these undertakings, the administering agency may take any or all of the following actions: Cancel, terminate, or suspend in whole or in part this grant (contract, loan, insurance, guarantee); refrain from extending any further assistance to the applicant under the program with respect to which the failure or refund occurred until satisfactory assurance of future compliance has been received from such applicant; and refer the case to the Department of Justice for appropriate legal proceedings.


Ashley Ramsay-Nairn, President

Signature of Company's Authorized Official

Name and Title of Company's Authorized Official

04/15/2026

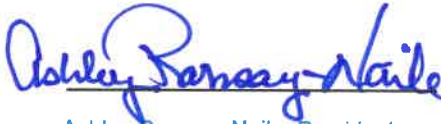
Date

SCHEDULE "R" – FLA. STAT. 252.505 - BREACH OF CONTRACT DURING EMERGENCY RECOVERY PERIODS FOR NATURAL DISASTERS

Pursuant to FLA Stat. 252.505 Sec. 19: Effective January 1, 2026

Should a Contractor fail to adhere to their contractual obligations for goods or services related to emergency response for a natural emergency entered into, renewed, or amended on or after July 1, 2025, a penalty will be assessed in accordance with the aforementioned statute.

A Contractor that breaches such contract during an emergency recovery period shall pay a \$5,000 penalty and damages, which may be either actual and consequential damages or liquidated damages.



Signature of Company's Authorized Official

Ashley Ramsay-Naile, President

Name and Title of Company's Authorized Official

04/15/2026

Date



City of Coral Gables
Finance Department/Procurement Division

Employer E-Verify Affidavit

By executing this affidavit, the undersigned employer verifies its compliance with F.S. 448.095, stating affirmatively that the individual, firm or corporation has registered with and utilizes the federal work authorization program commonly known as E-Verify, or any subsequent replacement program, in accordance with the applicable provisions and deadlines established in F.S. 448.095 which prohibits the employment, contracting or sub-contracting with an unauthorized alien. The undersigned employer further confirms that it has obtained all necessary affidavits from its subcontractors, if applicable, in compliance with F.S. 448.095, and that such affidavits shall be provided to the City upon request. Failure to comply with the requirements of F.S. 448.095 may result in termination of the employer's contract with the City of Coral Gables. Finally, the undersigned employer hereby attests that its federal work authorization user identification number and date of authorization are as follows:

312220

Federal Work Authorization User Identification Number

03/17/2010

Date of Authorization

I hereby declare under penalty of perjury that the foregoing is true and correct.

Executed on April 15, 2026 in Mobile (city), AL (state).

Ashley Ramsay-Naile
Signature of Authorized Officer or Agent

Ashley Ramsay-Naile, President

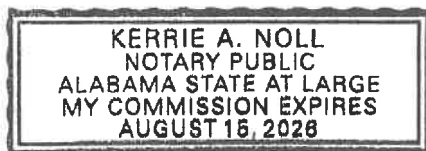
Printed Name and Title of Authorized Officer or Agent

SUBSCRIBED AND SWORN BEFORE ME
ON THIS THE 15th DAY OF April, 2026.

Kerrie A. Noll
NOTARY PUBLIC

My Commission Expires:

08/15/2026





Company ID Number: 312220

Information Required for the E-Verify Program	
Information relating to your Company:	
Company Name	CrowderGulf LLC / CrowderGulf Joint Venture, Inc.
Company Facility Address	5629 Commerce Blvd E Mobile, AL 36619
Company Alternate Address	
County or Parish	MOBILE
Employer Identification Number	010626019
North American Industry Classification Systems Code	562
Parent Company	
Number of Employees	20 to 99
Number of Sites Verified for	1 site(s)

EQUAL EMPLOYMENT OPPORTUNITY

AFFIRMATIVE ACTION PROGRAM

This company is an equal employment opportunity employer. It is the policy of this company to assure that applicants are employed, and that applicants are treated during employment, without regard to their race, religion, sex, color, national origin, age, disability, veteran status, military obligations, genetic information or any other characteristics protected by law. Such action shall include: employment, upgrading, demotion, transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship, pre-apprenticeship, and/or on-the-job-training.

1. Publication and dissemination of this company's written policy of equal employment opportunity.
 - A. Each employee is informed that we are an equal opportunity employer and where our policy is posted.
 - B. Our policy is reviewed annually, or more frequently if required by contract, with all supervisory personnel.
2. Appointment of Equal Employment Officer charged with the responsibility of securing compliance and advising corporate Officials of progress.
Equal Employment Officer: Mary G. White
Office #: 251-478-6848
Email: hr@crowdergulf.com
3. Notification of all recruitment sources that the company, as an equal opportunity employer, solicits referral of qualified applicants without regard to race, religion, sex, color, national origin, age, disability, veteran status, military obligations, genetic information or any other characteristics protected by law.
4. The upgrading and promotion of employees shall be made based on qualifications and ability without regard to race, religion, sex, color, national origin, age, disability, veteran status, military obligations, genetic information or any other characteristics protected by law.
5. We request from all employees, especially minorities and females, that they refer any qualified friends or relatives to us for employment.
6. All company facilities and activities shall be non-segregated.
7. All Advertisements for employment shall contain the statement, "We are an Equal Opportunity Employer".
8. We continuously monitor, control, evaluate, and obtain feedback in regard to the application of our Equal Employment Opportunity policy at all levels.
9. All personnel activities shall be monitored to ensure that this Equal Employment Opportunity policy is being carried out.
10. CrowderGulf complies with all federal and state laws and regulations regarding Equal Employment Opportunity.
11. In succession to the previous EEO Officer, effective Mary G. White was appointed EEO Officer for the company effective 8/15/2011. Any person who believes he or she has been discriminated against should direct their complaint to Mary G. White.



Ashley Ramsay-Naile, President

CITY OF CORAL GABLES
FINANCE DEPARTMENT/PROCUREMENT DIVISION
LOBBYIST REGISTRATION FORM

SOLICITATION NAME/NUMBER: Disaster Debris Removal Services RFP 2026-011

The Bidder/Proposer certifies that it understands if it has retained a lobbyist(s) to lobby in connection with this specific competitive solicitation that each lobbyist retained has timely filed the registration or amended registration required under the City of Coral Gables Lobbyist Registration requirement pursuant to Ordinance 2021-24 as outlined below:

Lobbyist means an individual, firm, corporation, partnership, or other legal entity employed or retained, whether paid or not, by a principal, or that contracts with a third-party for economic consideration to perform lobbying activities on behalf of a principal.

Lobbying activity means any attempt to influence or encourage the passage or defeat of, or modification to, governmental actions, including, but not limited to, ordinances, resolutions, rules, regulations, executive orders, and procurement actions or decisions of the city commission, the mayor, any city board or committee, or any city personnel. The term "lobbying activity" encompasses all forms of communication, whether oral, written, or electronic, during the entire decision-making process on actions, decisions, or recommendations which foreseeably will be heard or reviewed by city personnel. This definition shall be subject to the exceptions stated below.

Procurement matter means the city's processes for the purchase of goods and services, including, but not limited to, processes related to the acquisition of: technology; public works; design services; construction, professional architecture, engineering, landscape architecture, land surveying, and mapping services; the purchase, lease or sale of real property; and the acquisition, granting, or other interest in real property.

City personnel means those city officials, officers and employees who are entrusted with the day-to-day policy setting, operation, and management of certain defined city functions or areas of responsibility, even though ultimate responsibility for such functions or areas rests with the city commission, with the exception of the City Attorney, Deputy City Attorney, and Assistant City Attorneys, advisory personnel (members of city advisory boards and agencies whose sole or primary responsibility is to recommend legislation or give advice to the city commission); and any employee of a city department or division with the authority to participate in procurement matters, when the communication involves such procurement.

Affidavit requirement. The following provisions shall apply to certain individuals who, in procurement matters participate in oral presentations or recorded negotiation meetings and sessions:

- a. The principal shall list on an affidavit form, provided by the City, all technical experts or employees of the principal whose normal scope of employment does not include lobbying activities and whose sole participation in the city procurement matter involves an appearance and participation in a city procurement matter involves an appearance and participation in an oral presentation before a city certification, evaluation, selection, technical review or similar committee, or recorded negotiation meetings or sessions.
- b. No person shall appear before any procurement committee or at any procurement negotiation meeting or session on behalf of a principal unless he/she has been listed as part of the principal's presentation or negotiation team or has registered as a lobbyist. For purposes of this subsection only, the listed members of the oral presentation or negotiation team shall not be required to separately register as lobbyists or pay any registration fees. The affidavit will be filed by the city procurement staff with the city clerk at the after the proposal is submitted or prior to the recorded negotiation meeting or session. Notwithstanding the foregoing, any person who engages in lobbying activities in addition to appearing before a procurement committee to make an oral presentation, or at a recorded procurement negotiation meeting or session, shall comply with all lobbyist registration requirements.

The Bidder/Proposer hereby certifies that: (select one)

It has not retained a lobbyist(s) to lobby in connection with this competitive solicitation; however, if one is retained anytime during the competitive process and prior to contract execution for this project, the lobbyist will properly register with the City Clerk's Office within two (2) business days of being retained with copy to the city procurement staff.

It has retained a lobbyist(s) to lobby in connection with this competitive solicitation and certified that each lobbyist retained has timely filed the registration or amended registration required under the City of Coral Gables

CITY OF CORAL GABLES
FINANCE DEPARTMENT/PROCUREMENT DIVISION
LOBBYIST REGISTRATION FORM

Lobbyist Registration requirement pursuant to Ordinance 2021-24 Section and that the required affidavit has been properly filed

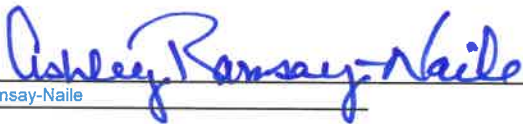
It is a requirement of this solicitation that the following information be provided for all lobbyists retained to lobby in connection with this solicitation be listed below:

Name of Lobbyist: _____
Lobbyist's Firm (if applicable): _____
Phone: _____
E-mail: _____

Name of Lobbyist: _____
Lobbyist's Firm (if applicable): _____
Phone: _____
E-mail: _____

Name of Lobbyist: _____
Lobbyist's Firm (if applicable): _____
Phone: _____
E-mail: _____

Name of Lobbyist: _____
Lobbyist's Firm (if applicable): _____
Phone: _____
E-mail: _____

Authorized Signature: 
Printed Name: Ashley Ramsay-Naile
Date: 04/15/2026
Title: President
Bidder/Proposer Name: CrowderGulf Joint Venture, Inc.

CITY OF CORAL GABLES
 FINANCE DEPARTMENT/PROCUREMENT DIVISION

LOBBYIST AFFIDAVIT

Solicitation Name/Number: Disaster Debris Removal Services

The following provisions shall apply to certain individuals who, in procurement matters participate in oral presentations or recorded responsiveness, responsibility or negotiation meetings and sessions:

- a. The principal shall list below all technical experts or employees of the principal whose normal scope of employment does not include lobbying activities and whose sole participation in the city procurement matter involves an appearance and participation in an oral presentation before an evaluation, selection, technical review or similar committee, or recorded responsiveness, responsibility or negotiation meetings or sessions.
- b. No person shall appear before any procurement committee or at any procurement responsiveness, responsibility or negotiation meeting or session on behalf of a principal unless he/she has been listed as part of the principal's team pursuant to this affidavit or has registered as a lobbyist. For purposes affidavit only, the listed members of the oral presentation or negotiation team shall not be required to separately register as lobbyists or pay any registration fees.

This affidavit will be provided by the city procurement staff to the city clerk after the proposal is submitted or prior to the oral presentation. Any changes after the original affidavit is submitted by the proposer and prior to the oral presentations, an updated copy shall be presented to the Procurement Division and the City Clerk at least twenty-four (24) hours prior scheduled time for the oral presentation session. Notwithstanding the foregoing, any person who engages in lobbying activities in addition to appearing before a procurement committee to make an oral presentation, or at a recorded procurement negotiation meeting or session, shall comply with all lobbyist registration requirements.

List of employees & technical experts:

NAME	TITLE	ROLE	COMPANY/FIRM
Don Madio	Regional Director	Presenter	CrowderGulf Joint Venture, Inc.
Joe Hayes	Regional Manager	Presenter	CrowderGulf Joint Venture, Inc.
Jesus Carretie	Program Manager	Presenter	CrowderGulf Joint Venture, Inc.
Reid Loper	Senior Vice President	Senior Vice President	CrowderGulf Joint Venture, Inc.

CITY OF CORAL GABLES
FINANCE DEPARTMENT/PROCUREMENT DIVISION

LOBBYIST AFFIDAVIT

I do solemnly swear that all of the foregoing information is true and correct and I will fully comply with requirements of this affidavit and the associated City of Coral Gables Lobbyist Registration requirement pursuant to Ordinance 2021-24 Section.

Authorized Signature: Ashley Ramsay-Naile
Printed Name: Ashley Ramsay-Naile Title: President

Date: 04/15/2026
Bidder/Proposer's Name: CrowderGulf Joint Venture, Inc.

NOTARY PUBLIC

STATE OF Alabama
COUNTY OF Mobile

On this 15th day of April, 2026, before me the undersigned Notary Public of the State of Alabama, personally appeared Ashley Ramsay-Naile (Name(s) of individual(s) who appeared before Notary

And whose name(s) is/are subscribed to within the instrument(s), and acknowledges it's execution.

Kerrie A. Noll

NOTARY PUBLIC, STATE OF Alabama

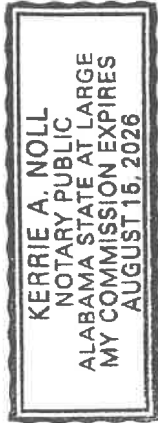
Kerrie A. Noll
(Name of notary Public; Print, Stamp or Type as Commissioned.)

SEAL OF OFFICE:

Personally know to me, or Produced

Identification:

(Type of Identification Produced)



**Attachment E
BID BOND FORM**

STATE OF FLORIDA }
COUNTY OF MIAMI DADE }SS.
CITY OF CORAL GABLES }

KNOWN ALL MEN BY THESE PRESENTS, That CrowderGulf Joint Venture, Inc., as Principal, and Travelers Casualty and Surety Company of America, as Surety, are held and firmly bonded unto the City of Coral Gables as Owner in the penal sum of Dollars (\$~~5%~~ ***Five Percent**), lawful money of the United States, for the payment of which sum well and truly to be made, we bind ourselves, our heirs, executors, administrators, and successors, jointly and severally, firmly by these presents.

* Of Amount Bid

THE CONDITION OF THIS OBLIGATION IS SUCH, that whereas the Principal has submitted to the City of Coral Gables the accompanying Bid, signed and dated April 20, 2026 for

**Disaster Debris Removal Services
RFP 2026-011
CORAL GABLES, FLORIDA**

in accordance with the Plans and Specifications therefore, the call for Bids or Proposals, and the Instructions to Bidders, all of which are made a part hereof by reference as if fully set forth herein.

NOW, THEREFORE,

- (a) If the Principal shall not withdraw said bid within thirty (30) days after date of opening of the same, and shall within ten (10) days after written notice being given by the City Manager or his designee, of the award of the contract, enter into a written contract with the City, in accordance with the bid as accepted, and give bond with good and sufficient surety or sureties, as may be required for the faithful performance and proper fulfillment of such contract,

- (b) in the event of the withdrawal of said bid or proposal within the period specified, or the failure to enter into such contract and give such bond within the time specified, if the Principal shall pay the City the difference between the amount specified in said bid or proposal and the amount for which the City may procure the required work and/or supplies, if the latter amount be in excess of the former, the above obligation shall be void and of no effect, otherwise to remain in full force and effect.

BID BOND

IN WITNESS HEREOF, the above bounded parties have executed this instrument under their several seals this 20th day of April, A.D., 2026, the name and corporate seal of each corporate party being hereto affixed and these presents duly signed by its undersigned representative, pursuant to authority of its governing body.

WITNESS

(If Sole Ownership or Partnership, Two (2) Witnesses Required. If Corporation, Secretary Only will attest and affix seal).

(1) Melinda Edwards
Signature

Melinda Edwards
Name

(2) Kerrie Noll
Signature

Kerrie Noll
Name

WITNESS:

(1) Melissa Beckworth
Signature

Melissa Beckworth, Account Executive
Name

(2) Kari Schmor
Signature

Kari Schmor, Account Executive
Name

PRINCIPAL

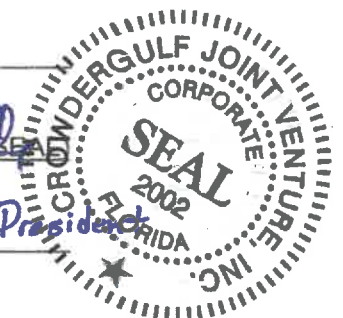
CrowderGulf Joint Venture, Inc.

Name of Firm
Ashley Ramsay-Naile
Signature of Authorized Officer

Ashley Ramsay-Naile, President
Name and Title

5629 Commerce Blvd. East
Business Address

Mobile Alabama 36619
City, State



SURETY:

Travelers Casualty and Surety Company of America
Corporate Surety

[Signature] (SEAL)
Attorney-In-Fact

3111 W Dr. MLK Jr Blvd., Suite 350
Business Address

Tampa Florida 33607
City, State

Sterling Seacrest Pritchard
Name of Local Agency



**Travelers Casualty and Surety Company of America
Travelers Casualty and Surety Company
St. Paul Fire and Marine Insurance Company**

POWER OF ATTORNEY

KNOW ALL MEN BY THESE PRESENTS: That Travelers Casualty and Surety Company of America, Travelers Casualty and Surety Company, and St. Paul Fire and Marine Insurance Company are corporations duly organized under the laws of the State of Connecticut (herein collectively called the "Companies"), and that the Companies do hereby make, constitute and appoint **JAMES C CONGELIO** of **TAMPA**, **Florida**, their true and lawful Attorney(s)-in-Fact to sign, execute, seal and acknowledge any and all bonds, recognizances, conditional undertakings and other writings obligatory in the nature thereof on behalf of the Companies in their business of guaranteeing the fidelity of persons, guaranteeing the performance of contracts and executing or guaranteeing bonds and undertakings required or permitted in any actions or proceedings allowed by law.

IN WITNESS WHEREOF, the Companies have caused this instrument to be signed, and their corporate seals to be hereto affixed, this **21st** day of **April**, **2021**.



State of Connecticut

City of Hartford ss.

By:
Robert L. Raney, Senior Vice President

On this the **21st** day of **April**, **2021**, before me personally appeared **Robert L. Raney**, who acknowledged himself to be the Senior Vice President of each of the Companies, and that he, as such, being authorized so to do, executed the foregoing instrument for the purposes therein contained by signing on behalf of said Companies by himself as a duly authorized officer.

IN WITNESS WHEREOF, I hereunto set my hand and official seal.

My Commission expires the **30th** day of **June**, **2026**



Anna P. Nowik, Notary Public

This Power of Attorney is granted under and by the authority of the following resolutions adopted by the Boards of Directors of each of the Companies, which resolutions are now in full force and effect, reading as follows:

RESOLVED, that the Chairman, the President, any Vice Chairman, any Executive Vice President, any Senior Vice President, any Vice President, any Second Vice President, the Treasurer, any Assistant Treasurer, the Corporate Secretary or any Assistant Secretary may appoint Attorneys-in-Fact and Agents to act for and on behalf of the Company and may give such appointee such authority as his or her certificate of authority may prescribe to sign with the Company's name and seal with the Company's seal bonds, recognizances, contracts of indemnity, and other writings obligatory in the nature of a bond, recognizance, or conditional undertaking, and any of said officers or the Board of Directors at any time may remove any such appointee and revoke the power given him or her; and it is

FURTHER RESOLVED, that the Chairman, the President, any Vice Chairman, any Executive Vice President, any Senior Vice President or any Vice President may delegate all or any part of the foregoing authority to one or more officers or employees of this Company, provided that each such delegation is in writing and a copy thereof is filed in the office of the Secretary; and it is

FURTHER RESOLVED, that any bond, recognizance, contract of indemnity, or writing obligatory in the nature of a bond, recognizance, or conditional undertaking shall be valid and binding upon the Company when (a) signed by the President, any Vice Chairman, any Executive Vice President, any Senior Vice President or any Vice President, any Second Vice President, the Treasurer, any Assistant Treasurer, the Corporate Secretary or any Assistant Secretary and duly attested and sealed with the Company's seal by a Secretary or Assistant Secretary; or (b) duly executed (under seal, if required) by one or more Attorneys-in-Fact and Agents pursuant to the power prescribed in his or her certificate or their certificates of authority or by one or more Company officers pursuant to a written delegation of authority; and it is

FURTHER RESOLVED, that the signature of each of the following officers: President, any Executive Vice President, any Senior Vice President, any Vice President, any Assistant Vice President, any Secretary, any Assistant Secretary, and the seal of the Company may be affixed by facsimile to any Power of Attorney or to any certificate relating thereto appointing Resident Vice Presidents, Resident Assistant Secretaries or Attorneys-in-Fact for purposes only of executing and attesting bonds and undertakings and other writings obligatory in the nature thereof, and any such Power of Attorney or certificate bearing such facsimile signature or facsimile seal shall be valid and binding upon the Company and any such power so executed and certified by such facsimile signature and facsimile seal shall be valid and binding on the Company in the future with respect to any bond or understanding to which it is attached.

I, **Kevin E. Hughes**, the undersigned, Assistant Secretary of each of the Companies, do hereby certify that the above and foregoing is a true and correct copy of the Power of Attorney executed by said Companies, which remains in full force and effect.

Dated this **20th** day of **April**, **2026**



Kevin E. Hughes, Assistant Secretary

**To verify the authenticity of this Power of Attorney, please call us at 1-800-421-3880.
Please refer to the above-named Attorney(s)-in-Fact and the details of the bond to which this Power of Attorney is attached.**



Sterling Seacrest Pritchard

3111 West Dr Martin Luther King Jr Boulevard, Suite 350
Tampa, FL 33607

813.498.1183 office
813.464.7807 fax

www.sspins.com

January 12, 2026

RE: CrowderGulf Joint Venture, Inc.
CrowderGulf, LLC
Status of Bondability

To Whom It May Concern:

Sterling Seacrest Pritchard is proud to represent CrowderGulf Joint Venture, Inc and CrowderGulf, LLC. We consider them to be a premier contractor in their field, and we do not hesitate to recommend them for your project needs.

Travelers Casualty and Surety Company of America has an A.M. Best rating of "A++, XV" and provides a bonding program to CrowderGulf Joint Venture, Inc. and CrowderGulf, LLC with single bond limits up to \$250,000,000 and an aggregate program of \$1,000,000,000. These limits are not to be construed as maximums but are established to handle the daily needs of our client.

As always, Travelers Casualty and Surety Company of America reserves the right to perform standard underwriting at the time of any bond request. This includes, but will not be limited to, the acceptability of the contract documents, bond forms and project financing. We assume no liability for any reason if we do not execute the bonds as requested. This letter is not an assumption of liability, nor should it be considered a bid, payment, or performance bond. If you should have any questions, please do not hesitate to contact us.

Sincerely,

Sterling Seacrest Pritchard


James C. Congelio

State of: Florida
County of: Hillsborough

The forgoing document was acknowledged before me
the 12th day of January, 2026.


Melissa Beckworth, Notary Public
My Commission Expires: January 13, 2027





January 13, 2026

Crowder Gulf LLC
Crowder Gulf Joint Ventures Inc
5629 Commerce Blvd E
Mobile AL 36619

RE: Account Verification

To whom it may concern:

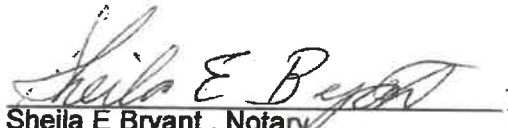
Please use this letter as evidence of a long-standing relationship between Crowder Gulf LLC, Crowder Gulf Joint Venture Inc and Regions Bank. All accounts have been handled as agreed. Regions is privileged to service the operating accounts of the companies since 1987, with all accounts handled in an exemplary manner.

The Company currently maintains balances in the mid nine figures with a line of credit amount of \$150,000,000.00

Please do not hesitate to contact us at 251.438.8059 should you have any questions or need additional information.

Sincerely,


Scottie Green
Vice President


Sheila E Bryant, Notary

01/13/2026



The information in this letter is provided as an accommodation to your inquiry. This letter and any information provided in connection herewith are furnished on the condition that they are strictly confidential, that no liability or responsibility whatsoever in connection herewith shall attach to Regions Bank or any of its affiliates, respective officers, employees, and or agents, that this letter makes no representation regarding the general condition of the company, its management or its future ability to meet its obligation, and that information provided is subject to change without notice.



RE: CrowderGulf LLC & CrowderGulf Joint Ventures, Inc.

To Whom It May Concern:

Pathway Insurance Group handles all insurance for CrowderGulf. The current coverages and Limits carried by CrowderGulf are some of the highest in their industry and have been vetted by risk managers, municipalities, and other organizations throughout the country. We believe these limits are reasonable considering the scope of work performed by CrowderGulf. The Insured also does an excellent job with its subcontractor program and vetting subcontracts and insurance limits maintained by their subcontractors. We are also in constant communication with the leadership at CrowderGulf regarding the state of the insurance marketplace and their activations.

However, in the event of an activation that warrants higher limit requirements, additional limits are readily available to CrowderGulf in the marketplace within 24-48 hours from our current insurance carriers as well as others in the market.

I have attached a sample of their current limit of coverage for your convenience. Please feel free to reach out to me regarding any questions related to the insurance for CrowderGulf.

Sincerely,

A handwritten signature in blue ink, appearing to read "Robby Farmer", is written over the word "Sincerely,".

Robby Farmer
Vice President

Pathway Insurance Group LLC

753 Nichols Avenue - Fairhope, AL 36532 – www.pathwayinsgroup.com
PH-251-279-6373



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

01/12/2026

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Pathway Insurance Group 753 Nichols Avenue Fairhope AL 36532		CONTACT NAME: Nina Glover PHONE (A/C No, Ext): (251) 279-6373 E-MAIL ADDRESS: nina@pathwayinsgroup.com FAX (A/C No):															
INSURED CrowderGulf Joint Venture Inc./CrowderGulf LLC 5629 Commerce Blvd. E. Mobile AL 36619		INSURER(S) AFFORDING COVERAGE <table border="1"> <tr> <th>INSURER</th> <th>NAIC #</th> </tr> <tr> <td>INSURER A: The Gray Insurance Company - Best Rating A-VIII</td> <td>36307</td> </tr> <tr> <td>INSURER B: Westchester Surplus Lines Insurance</td> <td>10172</td> </tr> <tr> <td>INSURER C: Navigators Ins. Company</td> <td>42307</td> </tr> <tr> <td>INSURER D: Lloyds of London</td> <td>15792</td> </tr> <tr> <td>INSURER E: Westchester Surplus Lines Ins. Co.</td> <td></td> </tr> <tr> <td>INSURER F:</td> <td></td> </tr> </table>		INSURER	NAIC #	INSURER A: The Gray Insurance Company - Best Rating A-VIII	36307	INSURER B: Westchester Surplus Lines Insurance	10172	INSURER C: Navigators Ins. Company	42307	INSURER D: Lloyds of London	15792	INSURER E: Westchester Surplus Lines Ins. Co.		INSURER F:	
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INSURER E: Westchester Surplus Lines Ins. Co.																	
INSURER F:																	

COVERAGES

CERTIFICATE NUMBER: CL2461914728

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL SUBR NSD WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR Cont. #20230046 GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input checked="" type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER:		XSGI-100298	07/01/2025	07/01/2028	EACH OCCURRENCE \$ 1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 100,000 MED EXP (Any one person) \$ 5,000 PERSONAL & ADV INJURY \$ 1,000,000 GENERAL AGGREGATE \$ 3,000,000 PRODUCTS - COMP/OP AGG \$ 3,000,000 \$
A	AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO <input checked="" type="checkbox"/> OWNED AUTOS ONLY <input checked="" type="checkbox"/> SCHEDULED AUTOS <input checked="" type="checkbox"/> HIRED AUTOS ONLY <input checked="" type="checkbox"/> NON-OWNED AUTOS ONLY		XSAL-100338	07/01/2025	07/01/2028	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ Cont. #20230046 \$
A/C	<input checked="" type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> OCCUR <input type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED RETENTION \$		GXS100450/HO24LIA15303401	07/01/2025	07/01/2026	EACH OCCURRENCE \$ 14,000,000 AGGREGATE \$ 14,000,000 Cont. #20230046 \$ Following Form
A	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory In NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N N/A	GWC-100588 - Includes USL&H	07/01/2025	07/01/2028	<input checked="" type="checkbox"/> PER STATUTE <input type="checkbox"/> OTH-ER E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000
B	Contractors Pollution Liab. Coverage Includes Transportation Poll Cov. End.		G71538825 003	07/01/2025	07/01/2027	Each Pollution Condition 5,000,000 General Aggregate Limit 5,000,000 Cont. #20230046

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

D-Professional Liability- Claims Made - Lloyds of London - LL00226-02 10/15/2025 - 10/15/2026 2,000,000 Per Occurrence / 2,000,000 General Aggregate
 E-Internet Liability/Cyber Liability 10/2/2025-10/2/2026 G48702004001 \$2,000,000 Per Occurrence/2,000,000 Incident Response

The certificate holder is an additional insured on all policies except Workers' Compensation and is provided a Waiver of Subrogation, all when required by written contract. The above insurance policies shall primary & noncontributory to any other insurance policies maintained by the cert. holder, when required by written contract

CERTIFICATE HOLDER**CANCELLATION**

SAMPLE

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

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Ron DeSantis, Governor

Melanie S. Griffin, Secretary



STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

CONSTRUCTION INDUSTRY LICENSING BOARD

THE GENERAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES



LICENSE NUMBER: CGC1532476

EXPIRATION DATE: AUGUST 31, 2026

Always verify licenses online at MyFloridaLicense.com



ISSUED: 06/04/2024

Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.

State of Florida

Department of State

I certify from the records of this office that CROWDER-GULF JOINT VENTURE, INC. is a corporation organized under the laws of the State of Florida, filed on September 3, 2002.

The document number of this corporation is P02000095020.

I further certify that said corporation has paid all fees due this office through December 31, 2026, that its most recent annual report/uniform business report was filed on February 9, 2026, and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Ninth day of February, 2026*




Secretary of State

Tracking Number: 2498207874CC

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>



Florida Department of Transportation

RON DESANTIS
GOVERNOR

605 Suwannee Street
Tallahassee, FL 32399-0450

JARED W. PERDUE, P.E.
SECRETARY

June 24, 2025

CROWDER-GULF JOINT VENTURE, INC.
5629 COMMERCE BLVD. E.
MOBILE, ALABAMA 36619

RE: CERTIFICATE OF QUALIFICATION

The Department of Transportation has qualified your company for the type of work indicated below.

FDOT APPROVED WORK CLASSES:
DEBRIS REMOVAL (EMERGENCY)

Unless notified otherwise, this Certificate of Qualification will expire **6/30/2026**.

In accordance with Section 337.14(1), Florida Statutes, an application for qualification must be filed within (4) months of the ending date of the applicant's audited annual financial statements.

If the company's maximum capacity has been revised, it may be accessed by logging into the Contractor Prequalification Application System via the following link:

[HTTPS://fdotwp1.dot.state.fl.us/ContractorPreQualification](https://fdotwp1.dot.state.fl.us/ContractorPreQualification)

Once logged in, select "View" for the most recently approved application, and then click the "Manage" and "Application Summary" tabs.

The company may apply for a Revised Certificate of Qualification at any time prior to the expiration date of this certificate according to Section 14-22.0041(3), Florida Administrative Code (F.A.C.), by accessing the most recently approved application as shown above and choosing "Update" instead of "View." If certification in additional classes of work is desired, documentation is needed to show that the company has performed such work.

All prequalified contractors are required by Section 14-22.006(3), F.A.C., to certify their work underway monthly in order to adjust maximum bidding capacity to available bidding capacity. You can find the link to this report at the website shown above.

Sincerely,

A handwritten signature in black ink that reads "James E. Taylor II". The signature is written in a cursive style with a large, stylized "A" at the end.

James E. Taylor II, Prequalification Supervisor
Contracts Administration Office

JTII



FLORIDA DEPARTMENT OF Environmental Protection

Marjory Stoneman Douglas Building
3900 Commonwealth Boulevard
Tallahassee, FL 32399

Ron DeSantis
Governor

Jeanette Nuñez
Lt. Governor

Shawn Hamilton
Secretary

August 14, 2024, 2024

Kerrie A. Noll
Crowder-Gulf Joint Venture, Inc.
5629 Commerce Blvd. East
Mobile, AL 36619

Dear Kerrie,

Effective August 14, 2024, Crowder-Gulf Joint Venture, Inc., is prequalified to bid on the Florida Department of Environmental Protection, Bureau of Design and Construction's projects that require state licenses. This prequalification expires on August 31, 2026.

If you have any questions regarding this prequalification please feel free to contact Laurinda Micheels by phone at (850) 245-2781 or via email at Laurinda.Micheels@FloridaDEP.gov.

Sincerely,

Ralph Perkins, FCCM
Program Administrator
Bureau of Design and Construction

Request for Taxpayer Identification Number and Certification

Go to www.irs.gov/FormW9 for instructions and the latest information.

**Give form to the
 requester. Do not
 send to the IRS.**

Before you begin. For guidance related to the purpose of Form W-9, see *Purpose of Form*, below.

Print or type. See <i>Specific Instructions</i> on page 3.	<p>1 Name of entity/individual. An entry is required. (For a sole proprietor or disregarded entity, enter the owner's name on line 1, and enter the business/disregarded entity's name on line 2.)</p> <p>CrowderGulf Joint Venture, Inc.</p> <p>2 Business name/disregarded entity name, if different from above.</p>
	<p>3a Check the appropriate box for federal tax classification of the entity/individual whose name is entered on line 1. Check only one of the following seven boxes.</p> <p><input type="checkbox"/> Individual/sole proprietor <input checked="" type="checkbox"/> C corporation <input type="checkbox"/> S corporation <input type="checkbox"/> Partnership <input type="checkbox"/> Trust/estate</p> <p><input type="checkbox"/> LLC. Enter the tax classification (C = C corporation, S = S corporation, P = Partnership)</p> <p>Note: Check the "LLC" box above and, in the entry space, enter the appropriate code (C, S, or P) for the tax classification of the LLC, unless it is a disregarded entity. A disregarded entity should instead check the appropriate box for the tax classification of its owner.</p> <p><input type="checkbox"/> Other (see instructions) _____</p>
	<p>4 Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3):</p> <p>Exempt payee code (if any) _____</p> <p>Exemption from Foreign Account Tax Compliance Act (FATCA) reporting code (if any) _____</p> <p style="text-align: right;"><i>(Applies to accounts maintained outside the United States.)</i></p>
	<p>3b If on line 3a you checked "Partnership" or "Trust/estate," or checked "LLC" and entered "P" as its tax classification, and you are providing this form to a partnership, trust, or estate in which you have an ownership interest, check this box if you have any foreign partners, owners, or beneficiaries. See instructions <input type="checkbox"/></p>
	<p>5 Address (number, street, and apt. or suite no.). See instructions.</p> <p>5629 Commerce Blvd E</p> <p>6 City, state, and ZIP code</p> <p>Mobile, AL 36619</p> <p>7 List account number(s) here (optional)</p>
	<p>Requester's name and address (optional)</p>

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

Social security number										
or										
Employer identification number										
0	1		-	0	6	2	6	0	1	9

Note: If the account is in more than one name, see the instructions for line 1. See also *What Name and Number To Give the Requester* for guidelines on whose number to enter.

Part II Certification

Under penalties of perjury, I certify that:

1. The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
2. I am not subject to backup withholding because (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
3. I am a U.S. citizen or other U.S. person (defined below); and
4. The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and, generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

Sign Here	Signature of U.S. person <i>Ashley Ramsey-Naile</i>	Date 1/26/2026
------------------	--	-------------------

General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

What's New

Line 3a has been modified to clarify how a disregarded entity completes this line. An LLC that is a disregarded entity should check the appropriate box for the tax classification of its owner. Otherwise, it should check the "LLC" box and enter its appropriate tax classification.

New line 3b has been added to this form. A flow-through entity is required to complete this line to indicate that it has direct or indirect foreign partners, owners, or beneficiaries when it provides the Form W-9 to another flow-through entity in which it has an ownership interest. This change is intended to provide a flow-through entity with information regarding the status of its indirect foreign partners, owners, or beneficiaries, so that it can satisfy any applicable reporting requirements. For example, a partnership that has any indirect foreign partners may be required to complete Schedules K-2 and K-3. See the Partnership Instructions for Schedules K-2 and K-3 (Form 1065).

Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS is giving you this form because they



< Core Data

Actions

Entity Registration
> Core Data
Business Information
Entity Types
Financial Information
Taxpayer Information
Points of Contact
Assertions
Reps and Certs (FAR/DFARS)
Reps and Certs (Financial Assistance)
Exclusions
Responsibility / Qualification
Entity Reporting

CROWDERGULF, LLC • Active Registration

Entity Information

Unique Entity ID CAGE/NCAGE
TTNUNYNSBDQU4 45ZE0

Expiration Date
Nov 4, 2026

Physical Address
5629 Commerce BLVD E
Mobile, Alabama
36619, United States

Mailing Address
5629 Commerce BLVD E
Mobile, Alabama
36619, United States

Purpose of Registration
All Awards

Version
Current Record

BUSINESS INFORMATION



Section II: Experience and Qualifications



City of Coral Gables, FL

RFP No. 2026-011 for Disaster Debris Removal Services

Section II: Experience and Qualifications

This section answers the following requirements from the RFP: Provide a complete history and description of your company, including, but not limited to, the number of years in business, size, number of employees, office location, copy of applicable licenses/certifications, credentials, capabilities and capacity to meet the City's needs.

CrowderGulf is a premier provider of disaster debris management and response services, with over 55 years of proven experience in debris removal and disposal. We apply industry best practices to minimize risk, maximize efficiency, and deliver cost effective solutions to our clients. CrowderGulf operates a self-sustaining, well-structured, and highly efficient program during all contract activations.

Corporate History

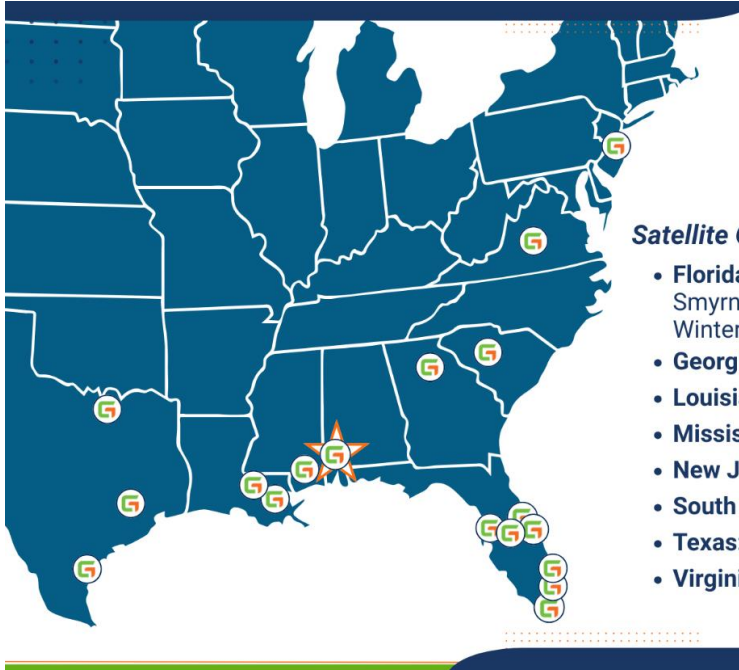
CrowderGulf is a national, full-service debris management company, with **over 55 years of experience**, helping communities, like the City of Coral Gables, recover quickly and efficiently from natural and man-made disasters. Our legacy began in 1969, when brothers John and Woodie Ramsay, then recent Auburn graduates, joined local contractors to help clean up Biloxi, Mississippi after Hurricane Camille.

Raised on a farm in south Mobile County, Alabama, the brothers built their business on hard work, integrity, and community service. In 1984, their operations expanded under Gulf Equipment Corporation, a licensed General Contractor in seven Southeastern states. The company developed three divisions: tower erection, construction, and disaster debris management.

CrowderGulf was formally established in 2002 by John Ramsay, as a dedicated disaster debris management firm. His commitment to honesty, reliability, and client respect, along with his extensive knowledge and experience in disaster debris cleanup, laid the foundation for a highly qualified team. Today, under the leadership of President Ashley Ramsay-Naile, CrowderGulf continues to grow through strong management, deep industry knowledge, and a relentless focus on service excellence. **The company currently employs 48 full-time employees.**

Nationwide Reach, Local Expertise

Headquartered in Mobile, Alabama, CrowderGulf maintains strategically located satellite offices across the Gulf Coast and beyond. We prioritize local engagement, employing qualified local subcontractors and citizens—including Minority Business Enterprise (MBE) owners—to maximize community benefit.



Office Locations

Disaster Administration Office (DAO)
5629 Commerce Blvd. East
Mobile, AL 36619

Satellite Offices

- **Florida:** Edgewater, Jupiter, Miami, New Smyrna Beach, Palm Harbor, West Palm Beach, Winter Garden
- **Georgia:** Cornelia
- **Louisiana:** Baton Rouge, New Orleans
- **Mississippi:** Perkinston
- **New Jersey:** Medford
- **South Carolina:** Laurens
- **Texas:** Denton, Montgomery, Portland
- **Virginia:** Richmond



Proven Performance

- **Zero defaults:** Never failed to meet and complete contract obligations or defaulted on a contract
- **Experienced leadership:** Dedicated, highly skilled Project Management Team remains with each project from start to finish
- **Expert personnel:** Extensive cadre of trained disaster debris professionals with experience managing simultaneous, multi-location contracts
- **Historic reliability:** Simultaneous project execution after every major hurricane since 1969
- **FEMA success:** Over 600 FEMA-funded disaster recovery projects completed
- **Massive impact:** Over 425 million cubic yards of debris removed, managed, and disposed
- **Waterway expertise:** Industry leader in waterway debris removal from New Jersey to Texas

CrowderGulf has responded to hundreds of contract activations, each with its own unique challenges. Our experience spans hurricanes, floods, tornadoes, and other catastrophic events, giving us the confidence and capability to meet the full Scope of Work outlined in this RFP.

Operational Excellence

- **Rapid response capability:** \$250+ million in company-owned and leased equipment
- **Robust planning:** Proven, adaptable Debris Management Plan refined after every event
- **Quality assurance:** “Clean as You Go” policy reinforced through rigorous quality control
- **Client support:** Unlimited technical guidance, training, and FEMA-compliant documentation at no cost
- **Financial strength:**
 - Aggregate Bonding Capacity: **\$1,000,000,000**
 - Single Bonding Capacity: **\$ 250,000,000**
 - Additional Available Funding: **\$ 150,000,000**

Regulatory Compliance

We complete all disaster recovery work in full compliance with local, state, and federal regulations, including the Federal Emergency Management Agency (FEMA), the Federal Highway Administration (FHWA), the Environmental Protection Agency (EPA), and the Florida Departments of Environmental Management, Public Health, and Transportation. Our commitment to regulatory excellence has earned CrowderGulf a reputation for integrity, dependability, and reliability.

Partnership and Preparedness

CrowderGulf is committed to working collaboratively with Client's personnel to ensure seamless debris removal operations. We can provide technical assistance and guidance in developing and updating Debris Management Plans, Emergency Operations Plans, and Mitigation Plans. We also provide tailored preparedness training and technical guidance **—at no cost to the Client—** throughout the contract term. Our team will deliver:

- **Priority service** and expert on-site management
- **High-quality performance** backed by extensive resources, equipment, and manpower
- **Rapid mobilization** through a large equipment inventory and experienced subcontractor network
- **Flexible, scalable response** to meet unforeseen needs beyond the pre-event contract

CrowderGulf's depth of experience, financial strength, and operational capacity ensures we honor every commitment with speed, precision, and professionalism.

Company Integrity

CrowderGulf maintains the highest standards of integrity and professionalism. While operating in a complex industry can present some exposure, our record demonstrates exceptional diligence:

- CrowderGulf has **never had any criminal convictions** against the company, its owners, or officers.
- CrowderGulf has **never been terminated or debarred** from any contract.
- **CrowderGulf has no open lawsuits or litigation.**
- **Zero suits, liens, judgments, or bankruptcy proceedings** as confirmed by the most recent Dun & Bradstreet report
- Minimal historical litigation, none of significance
- CrowderGulf affirms that **no conflicts of interest exist** between the company, its ownership, officers, management, or staff and the client at this time.

CrowderGulf is an **Equal Opportunity Employer**. We are committed to fostering a diverse workforce and ensuring fair treatment based on knowledge, skill, ability, and performance. Our employment practices prohibit any form of unlawful discrimination.

CrowderGulf also participates in the **National Drug-Free Workplace Program**. Our policy strictly prohibits the distribution, possession, or use of drugs while employed or engaged in CrowderGulf operations. This policy applies to all employees, subcontractors, and consultants.

CrowderGulf adopted a formal **Code of Business Ethics** in 2000, applicable to all employees, contractors, subcontractors, and consultants. The program includes ethics logic, standards, policy, and training.

Our ethics plan is available upon request.

CrowderGulf is committed to safeguarding the confidentiality of all client information. We employ secure platforms and controls to protect our systems and data, including multi-factor authentication (MFA), a SonicWall firewall with a zero-trust policy, endpoint detection and response (EDR) for near real-time threat monitoring, and complex password requirements. Our network is both PCI and HIPAA compliant, and we maintain encrypted backups on a regular retention schedule.

CrowderGulf does not collect personal client data, nor do we sell, trade, or share information with third parties. We do not use artificial intelligence or AI platforms to generate bids or responses, select subcontractors, or make personnel- or client-related decisions.

CrowderGulf Services

CrowderGulf provides end-to-end disaster debris management—from before the first hour of emergency clearance through final site restoration and FEMA closeout. We combine **time-bound field execution**, **technology-forward controls**, and a **senior in-house project management team** that remains assigned to your project from mobilization to closeout.

Core Emergency Response & Recovery Capabilities

- **Emergency Road Clearance (PUSH):** Launch within **12–24 hours** of NTP to reopen priority corridors for EMS, police, fire, hospitals, EOCs, and utilities; CG management in your EOC within **≤12 hours**.
- **Right-of-Way (ROW) Debris Removal:** Sectorized deployment with certified trucks; “Clean as You Go” QC; daily progress reviews and re-sectoring to maintain pace and coverage.
- **Debris Management Sites (DMS): Site selection, permitting, construction, operation, and restoration**—including dual-gate traffic, FEMA/OSHA-compliant inspection towers, lined hazardous materials zone, segregated debris streams, and 24/7 operations as authorized. **DMS operational ≤72 hours**.
- **Debris Reduction & Recycling:** Chipping/grinding and air curtain incineration as permitted, with typical reduction ranges of **~75%** (grinding) and **~95%** (incineration); recycling of metals and other materials where cost-effective.
- **Final Disposal:** Transport to approved facilities in full compliance with local, state, and federal regulations; tipping fees can be pass-through items as required.

Specialized Collection, Hazard Streams & Field Services

- **Private Property Debris Removal (PPDR):** Upon FEMA/State/Local authorization for immediate threats; full eligibility documentation and cradle-to-grave records.
- **Demolition of Condemned Structures:** Permitting, safety planning, controlled demo, debris sorting, and disposal in compliance with applicable regulations.
- **White Goods & E-Waste:** Degassing/fluids removal and proper handling/disposal of appliances and electronics.
- **Household Hazardous Waste (HHW) & Hazardous Materials:** Segregation, containment (lined hazmat area at DMS), over-pack and stabilization, compliant transport and disposal.
- **Abandoned Vehicles & Vessels:** Verification of ownership, removal from land or water, secure storage as required, full chain-of-custody documentation.

Waterway & Marine Expertise (Coastal and Inland)

- **Waterway Debris Removal:** Boats, barges, knuckle-boom/long-reach equipment, and manual crews for sensitive wetlands; amphibious/low ground-pressure methods to minimize disturbance.
- **Sonar Scanning & Hydrographic Support:** Side-scan sonar, underwater photo/video to locate, document, and remove submerged debris; methods adopted as best practice on major programs.
- **Shoreline Restoration & Marine Construction:** Sand screening (beaches and public spaces), berms, riprap, gabions, geo-webs, bulkheads, retaining walls; dredging, pile driving, pier/bulkhead replacement, marine salvage.

Hazardous Tree/Limb Removal & Arborist Program (ANSI A300)

- **Hazard Tree Operations:** Leaners, hangers, stump extraction per FEMA guidance; stump hole backfill and restoration.
- **Certified Arborists:** In-house oversight; utility coordination for ROW/easements; compliance with reimbursement criteria.
- **Tiered Assessments:** Level 1 (rapid screening), Level 2 (detailed visual with tools), Level 3 (advanced diagnostics: climbing, resistance drilling, sonic tomography, root analysis).

Additional Services Portfolio

- **Environmental & Infrastructure:** Levee construction; Land clearing & site preparation; Bio-mass recycling.
- **Emergency Support:** Temporary water and ice; temporary consumables; portable housing; temporary emergency power services/generators; cellular tower construction (emergency communications).
- **Restoration & Construction:** Park restoration; historic property preservation; wetlands restoration; utility and road work.
- **Aerial & Survey Technologies:** Enterprise-grade drones integrated with advanced mapping and GNSS/RTK receivers for centimeter-grade positioning; used for aerial damage assessment, volumetrics, linear easement/waterway mapping, and FEMA documentation.

Documentation, Technology & FEMA Reimbursement Support

- **ADMS/E-Ticketing:** End-to-end workflow (truck certification → load tickets → reconciliation → invoice) with daily dashboards by sector; 7–10-year records retention for audit.
- **Data Integrity & Reporting:** Georeferenced imagery, volumetric models (drones + RTK), and standardized production reports for faster closeout.
- **Reimbursement Specialists:** Former **FEMA Regional/Deputy Directors, Emergency Managers**, and PA experts embedded to guide eligibility, policy application, and documentation.

Readiness, Training & Pre-Event Planning

- Annual pre-disaster planning and tabletop exercises; Debris Management Plan refresh; DMS pre-selection and permitting support; client staff training at **no cost** during the contract term.

Quality, Safety & Environmental Stewardship

- “**Clean as You Go**” quality program; structured inspections; restricted site access and security; equipment maintenance logging.
- **Safety:** Daily toolbox talks, Activity Hazard Analyses, tower spotters, traffic control plans, and “Stop-the-Job” authority; site-specific Safety & Health Plans and environmental/cultural sensitivity protocols.

Our deep bench of services and capabilities enables our partners to activate a comprehensive debris management program. Every step is led by a dedicated in-house CrowderGulf Project Manager (not a subcontractor) and powered by proven operational controls that accelerate recovery and protect FEMA reimbursement—delivering the continuity, reliability, and peace of mind your community deserves.

CrowderGulf Knowledge and Experience

This section answers the following requirements from the RFP: Describe the Proposer’s relevant knowledge and experience in providing the services described in the “Scope of Services” to public sector agencies similar in size to the City of Coral Gables, including but not limited to:

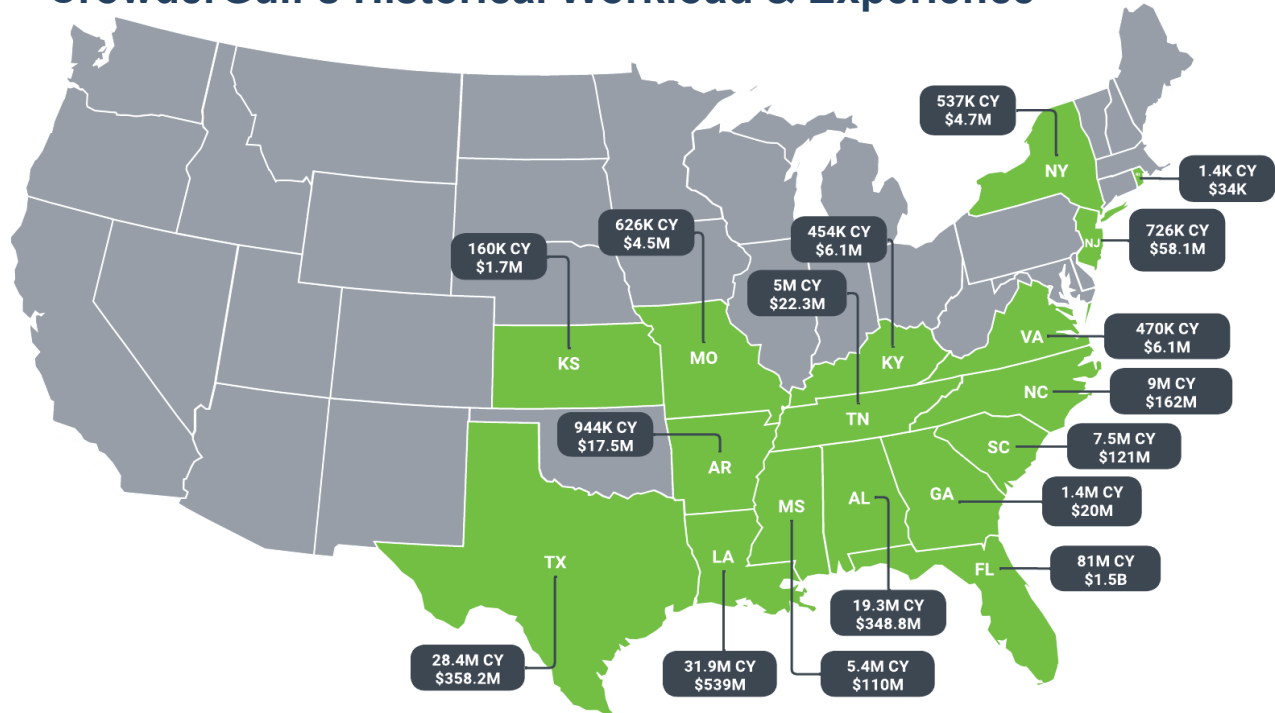
- *Establishing and simultaneously operating a minimum of three (3) full service Temporary Debris Management Sites (TDMS).*
- *Regulations affecting the removal, processing and disposal of mixed debris*
- *Filing and receiving federal and state reimbursements for disaster recovery work, including preparing and submitting federal/state project work sheets*
- *Assessing, removing and disposing of specialty debris including hazardous materials, dead animals, hazardous stumps and submerged debris.*
- *Demolition of structures, and debris removal from private property (right-of-entry programs) and publicly owned property (other than rights-of-way)*
- *Assisting governmental entities in providing community relations including the company’s ability to create audio/visual presentations and fact sheets.*
- *Providing human support activities such as food, water and sanitation services*

Disaster events are unpredictable, but CrowderGulf’s response is not. For over 55 years, we have never failed to meet a client’s contract requirements—regardless of the number of simultaneous activations or the scale of the disaster. Our ability to handle fluctuating workloads and specialized debris projects, including waterway debris removal and demolition, is backed by:

- Seasoned, full-time expert disaster management teams committed to integrity, responsiveness, and reliability
- A large fleet of company-owned equipment and operators
- A nationwide network of vetted, dependable subcontractors
- Strategic agreements with national rental providers

CrowderGulf is committed to providing priority service, expert onsite management, and high-quality performance. We work collaboratively with your personnel to restore operations quickly and in full compliance with FEMA regulations and contract timelines.

CrowderGulf’s Historical Workload & Experience



We are equipped to mobilize rapidly and execute projects of any size, in any location, regardless of the number of active contracts or the complexity of the disaster. Staffing levels are scaled based on the severity and scope of the disaster. Work begins with CrowderGulf personnel and local resources, expanding as needed with additional crews and subcontractors to ensure a fully capable workforce. Assets are continuously adjusted to optimize efficiency and meet evolving project demands.

Ability to provide the services described in the Scope of Work

CrowderGulf has a proven history of successful contract management, fluctuating workloads, and many specialty debris projects such as waterway debris removal and demolition. CrowderGulf has at its disposal an extensive inventory of company-owned equipment coupled with a large pool of dedicated subcontractors to complete any project, large or small. Most importantly, our full-time, disaster-experienced management teams are committed to serving all clients with integrity, promptness and reliability.

The Summary Table below provides a snapshot of CrowderGulf’s relevant disaster work experience. It reflects **the Company’s ability to successfully complete multiple simultaneous disaster projects by providing the personnel and equipment resources needed, regardless of size, location, number of active projects, or the nature and severity of the disaster.** Over 98% of the 631 disaster projects listed in the table below were the result of pre-event contracts that were activated after a disaster. CrowderGulf successfully provided every Client with all the detailed, accurate and timely documentation required by FEMA to receive reimbursement.

SUMMARY TABLE OF SIMULTANEOUS DISASTER DEBRIS PROJECTS					
Year	Hurricanes & Storm Disasters	Simultaneous Contract Activations	# of DMS Managed	Invoice Amt	Approx. Cubic Yards (CY)
2025	Ice Storm, Straight Line Winds, Floods	6	6	\$3,927,567	47,693
2024	Hurricanes Milton, Helene, Francine, Beryl, Debby, & Straight-Line Winds, Severe Storms	89	138	\$463,372,637	18,750,966
2023	Hurricane Idalia; Ice Storm, Tornados,	19	8	\$34,270,393	2,003,207
2022	Hurricanes Ian & Nicole, Severe Storms	45	82	\$413,321,806	19,454,567
2021	Hurricanes Ida, Nicholas; Tornados, Storms	25	26	\$56,594,407	2,772,654
2020	Hurricanes Laura, Sally, Zeta; Tropical Storm (TS) Cristobal, Hanna, Tornados	39	91	\$572,126,410	32,237,626
2019	Hurricane Dorian, TS Imelda, Tornado,	7	4	\$4,558,359	169,827
2018	Hurricanes Florence & Michael, Red Tide	40	56	\$284,507,351	19,311,887
2017	Hurricanes Irma, Harvey, Nate, TS Cindy	98	144	\$298,172,017	18,559,759
2016	Hurricanes Hermine & Matthew; Severe Storms, Flooding, Tornado	53	36	\$100,501,633	6,725,538
2015	Severe Storms, (Flood & Tornados)	10	0	\$2,311,844	109,578
2014	Ice Storms Pax & Ulysses, Severe Storms	14	5	\$9,866,559	669,314
2012	Hurricanes Isaac & Sandy	13	4	\$60,627,670	972,993
2011	Hurricane Irene	31	13	\$14,754,641	1,673,821
2008	Hurricane Ike	36	27	\$178,318,425	16,933,904
2005	Hurricanes Dennis, Katrina, Rita, Wilma	69	41	\$281,418,949	19,441,656
2004	Hurricanes Charley, Frances, Ivan, Jeanne	36	61	\$292,426,233	16,800,678
2003	Hurricane Isabel	16	19	\$66,344,733	5,447,815

Recent Case Studies

CrowderGulf has consistently demonstrated its ability to respond swiftly and effectively to large-scale disasters across the United States. The following case studies highlight our operational capacity, technical expertise, and commitment to supporting communities during their most critical recovery periods.

For all activations, CrowderGulf Management teams have been led by highly qualified, disaster-experienced, knowledgeable personnel. These individuals are well-versed in FEMA regulations, including eligible work, funding and reimbursement requirements. Several of CrowderGulf's personnel have held emergency management positions both locally, as well as state and federal positions. These individuals provide updates and training to CrowderGulf staff on a regular basis. Details of personnel qualifications are provided in the **Key Personnel Section** of this proposal.

CrowderGulf's ability to successfully manage multiple contracts, within client timelines and FEMA guidelines, is highlighted in the following excerpts of experience following major natural disasters. **Within each of the following project summaries, CrowderGulf has met all the criteria requested below:**

- Establishing and operating multiple Debris Management Sites (DMS)
- Regulations affecting the removal, processing and disposal of mixed debris
- Filing and receiving federal and state reimbursements for disaster recovery work, including preparing and submitting
- Federal/state project work sheets
- Assessing, removing and disposing of specialty debris including hazardous materials, dead animals, hazardous stumps and submerged debris.
- Demolition of structures, and debris removal from private property (right-of-entry programs) and publicly owned property (other than rights-of-way)
- Assisting governmental entities in providing community relations including the company's ability to create audio/visual presentations and fact sheets.
- Providing human support activities such as food, water and sanitation services

A Summary Chart is included at the end of each year's work that shows the varied scopes of work that were completed. Please see our Past Performance Chart in Submittal IV: Past Performance and References for more project descriptions showing our qualifications and knowledge of the debris removal scope of work identified in the RFP.



2024: Hurricanes Milton, Helene, Francine, Debby, Beryl & Straight-Line Winds

- Activated by 89 clients across Florida, Texas, and Louisiana
- Developed and operated 19 DMS within one week of Hurricane Beryl
- Removed over 15.2 million cubic yards of debris across events
- Provided rapid damage assessments, debris estimates, and site development support

2024 Hurricanes Milton, Helene, Francine, Debby & Beryl & Straight-Line Winds, Severe Storms												
89 Total Clients	Number of Clients in 2024 Utilizing Tasks Listed Below											
Contract Amt	DMS Sites	ROW Haul	Debris Reduction	Debris Disposal	Tree Work	Stumps	White Goods	Freon	E-waste	HHW	ADMS Utilized	Waterway Debris
\$463,372,637	138	82	53	49	29	9	13	2	10	12	76	2

2022: Hurricanes Ian and Nicole

- Activated by 39 clients within 72 hours of landfall
- Deployed 200 PUSH crews
- Developed and operated 63 DMS simultaneously
- Removed, processed, and disposed of 15 million cubic yards of debris throughout Florida
- Initiated barge operations on five large CrowderGulf-owned barges to restore access to Sanibel Island within three days

2022 Hurricanes Ian & Nicole												
39 Total Clients	Number of Clients in 2022 Utilizing Tasks Listed Below											
Contract Amt	PUSH Ops	ROW Haul	Debris Reduction	Debris Disposal	Tree Work	Stumps	White Goods	Freon	E-waste	HHW	ADMS Utilized	Waterway Debris
\$413,321,806	11	37	52	38	18	8	7	6	7	6	38	4

2021: Hurricanes Ida and Nicolas

- Pre-event contract enabled immediate mobilization
- Deployed full-scale ROW and PUSH operations
- Completed debris removal over a six-month period with full FEMA documentation

2021 Hurricanes Ida and Nicholas; Flooding and Tornado												
15 Total Clients	Number of Clients in 2021 Utilizing Tasks Listed Below											
Contract Amt	PUSH Ops	ROW Haul	Debris Reduction	Debris Disposal	Tree Work	Stumps	White Goods	Freon	E-waste	HHW	ADMS Utilized	Waterway Debris
\$56,594,407	2	15	13	15	4	3	3	2	1	10	11	1

2020: Hurricanes Hanna, Laura, Sally, Zeta, Tropical Storm Cristobal, & Tornadoes

- 34 contract activations across six states
- 49 DMS developed and managed
- 204,000+ cubic yards/day removed during peak operations
- 19+ million cubic yards of debris removed overall
- Cleared more than 1,600 miles of drainage laterals in Calcasieu Parish, removing 2.2 million cubic yards from waterways
- Deployed 500+ PUSH crews within hours of landfall



CrowderGulf grinding vegetative debris in St. John the Baptist Parish, LA during Hurricane Ida recovery operations in 2020.

2020 Hurricanes Hanna, Laura, Sally, and Zeta, TS Cristobal and Tornados												
34 Total Clients	Number of Clients in 2020 Utilizing Tasks Listed Below											
Contract Amt	PUSH Ops	ROW Haul	Debris Reduction	DMS	Debris Disposal	Tree Work	Stumps	White Goods	E-waste	HH W	ADMS Utilized	Water way Debris
\$572,126,410	5	25	20	49	25	23	13	10	8	9	24	2

2019 Hurricane Dorian, TS Imelda, Tornado, Misc. Projects

- Activated by Hilton Head and Dorchester County, SC, following Hurricane Dorian
- Completed emergency PUSH operations for Hilton Head within 24 hours
- Removed, reduced, and disposed of 31,294 cubic yards of debris for Dorchester County within 30 days
- Conducted damage assessments for clients from Florida to Virginia
- Executed special waterway debris removal project for City of Dickinson, TX, removing 27,872 cubic yards of debris from Dickinson Bayou
- Utilized self-loading barges, floating box barges, picker barges, forestry mulchers, and chainsaw crews for waterway and bank clearing

2019 Hurricane Dorian, TS Imelda, Tornado, Misc. projects										
7 Total Clients	Number of Clients in 2019 Utilizing Tasks									
Contract Amt	PUSH Ops	ROW Haul	Debris Reduction	Debris Disposal	Tree Work	White Goods	E-waste	ADMS Utilized	Waterway Debris	
\$4,558,359	1	4	4	4	1	1	1	4	1	

2018 Hurricanes Florence and Michael

Hurricane Florence – North Carolina

- Activated on **18 pre-event contracts** across North Carolina
- Removed and reduced **2.1 million cubic yards** of debris
- Managed 16 Debris Management Sites (DMS)
- Removed approximately 50,000 hazardous trees (leaners and hangers)
- Provided sand and beach restoration for North Topsail Beach, Oak Island, and Bald Head Island
- Utilized drones for damage assessments in flooded areas and identified alternate DMS locations
- Established on-island debris reduction site for Bald Head Island; reduced vegetative debris to mulch for local reuse
- Transported C&D and HHW debris via barges across Cape Fear River to final disposal sites

Hurricane Michael – Florida Panhandle

- Activated 11 additional contracts, totaling 29 simultaneous activations
- Damage assessment teams on-site within 2 hours of storm passing
- Removed, processed, and disposed of 10 million cubic yards of vegetative and C&D debris
- Operated 26 DMS and 13 final disposal facilities
- Removed 83,000 hazardous trees and performed PPDR and demolition services in Bay County and Panama City
- Deployed drones, helicopters, and videography for damage documentation
- Doubled and tripled resources in North Carolina while fully mobilizing Florida operations

2018 Hurricanes Florence, Michael										
34 Total Clients	Number of Clients in 2018 Hurricanes Utilizing Tasks									
Contract Amt	PUSH Ops	ROW Haul	Debris Reduction	Debris Disposal	Tree Work	Stumps	White Goods	E-waste	HHW	ADMS Utilized
\$285,300,477	4	35	33	33	25	5	5	1	2	35

2017 Hurricanes Harvey & Irma

- Hurricane Harvey caused extensive damage along the Texas coast; Hurricane Irma impacted Florida and extended into the Carolinas
- Activated 26 contracts in Texas for Hurricane Harvey debris operations
- Activated 67 contracts in Florida following Hurricane Irma
- Rapidly scaled resources to serve clients in both states simultaneously
- All operations completed within client timelines despite overlapping events

2017 Hurricane Harvey, Irma, Nate, TS Cindy, Tornado Projects and Tasks											
98 Total Clients	Number of Clients in 2017 Utilizing Task										
Contract Amt	PUSH Ops	ROW Haul	Debris Reduction	Debris Disposal	Tree Work	Stumps	White Goods	E-waste	HHW	ADMS Utilized	Waterway Debris
\$303,777,662	7	91	49	91	36	12	18	15	15	79	2

For a complete overview of CrowderGulf’s Past Experience and Performance, please see SUBMITTAL IV: PAST PERFORMANCE AND REFERENCES

Financial Statements

CrowderGulf Joint Venture, Inc’s Confidential Financial Statements for the last two years, have been provided separately with this proposal’s submission.

Bonding Capacity

Financial stability is a critical factor when selecting a debris management contractor. Following a major disaster, municipalities often face significant financial burdens. CrowderGulf offers the assurance of a **financially strong, disaster-experienced partner** capable of completing recovery operations—even when invoice payments are delayed.

Key Highlights:

- **Proven Stability:** CrowderGulf maintains solid financial reserves and an excellent line of credit with our financial institution.
- **Reliable Payments:** We have consistently paid subcontractors and personnel **weekly**, meeting all obligations without interruption—even before receiving client payments.
- **Industry Reputation:** Our long-standing commitment to timely payments attracts the most experienced and well-equipped subcontractors nationwide.
- **Client Support:** We understand the challenges municipalities face in securing disaster recovery funding. CrowderGulf remains patient and flexible as clients work through reimbursement processes.

Over the years, CrowderGulf has advanced **millions of dollars** in recovery costs prior to reimbursement, demonstrating our ability to sustain large-scale operations without financial disruption.

CrowderGulf’s bonding is through Sterling Seacrest Partners:

Sterling Seacrest Partners

Mr. Jim Congelio
3111 W. Dr. Martin Luther King Jr Blvd., Suite 350
Tampa, FL 33637
813-489-1183

AGGREGATE BONDING CAPACITY	\$ 1,000,000,000
SINGLE BONDING CAPACITY	\$ 250,000,000
OTHER AVAILABLE FUNDING	\$ 150,000,000

See "Bank and Bonding Reference Letters" submitted in SUBMITTAL I - REQUIRED MINIMUM QUALIFICATIONS.

See Audited Financial Statements that have been provided separately as requested in the RFP.

CrowderGulf maintains all required insurance coverage, including General Liability, Personal Injury, Workers’ Compensation, Automobile and Equipment Liability, and Maritime Insurance. Maritime insurance coverage is provided by Gray Insurance Company of Metairie, Louisiana. All other insurance is held through Pathway Insurance Group:

Pathway Insurance Group

Mr. Robbie Farmer
753 Nicholas Avenue
Fairhope, AL 36532
251-279-6373

See Insurance Certification SUBMITTAL I - REQUIRED MINIMUM QUALIFICATIONS.

Key Personnel

***This section answers the following requirements from the RFP:** Provide a summary of the qualifications, copy of applicable licenses/certifications, and experience of all proposed key personnel. Include detailed resumes (listing experience, education, licenses/certifications) for your proposed key personnel and specify the role and responsibilities of each team member in providing the services outlined in the RFP. Provide an organizational chart of all key personnel that will be used. For each key team member, please describe the experience in providing the services solicited herein.*

CrowderGulf is proud to have a highly experienced and responsive team. Our expert personnel are trained in debris and disaster recovery operations and are ready to mobilize quickly with the resources, equipment, and subcontractor support to meet project demands.

All CrowderGulf officers, managers, and supervisors have participated in successful debris recovery efforts and are fully trained in:

- Quality control
- Safety protocols
- Ethics and compliance
- Drug-free workplace policies

In addition to our core team, CrowderGulf maintains access to a network of seasoned professionals, including retired and semi-retired experts from construction, municipal government, FEMA, and utility sectors. We also maintain standby agreements with engineering firms to provide supplemental engineering technical support and services, if needed.

Project Management Team

Below is a list of CrowderGulf personnel who may be assigned to the Client's management team. Each team member brings extensive experience in emergency debris management. Additional staff may be added based on project needs, subject to Client approval.

Assigned personnel will be **dedicated full-time** to the Client's project from activation through closeout. This continuity ensures consistent communication and coordination with all recovery stakeholders. Other CrowderGulf staff may be added to the project, subject to the Client's needs and approval.

Those members highlighted in yellow have been specifically assigned to work with the City.

Potential Project Management Team				
Name	Position	Email	Phone	Years' Experience
Ashley Ramsay-Naile	President	jramsay@crowdergulf.com	(646) 872-1548	30
Reid Loper	Senior Vice President	rloper@crowdergulf.com	(678) 477-3755	20
Jacob "Matt" Tate	Director of National Response and Recovery	mtate@crowdergulf.com	(251) 402-4696	26+
Nick Pratt	Director of Operations	npratt@crowdergulf.com	(251) 402-5566	21
Wilber Ledet	Deputy Director of Operations	wledet@crowdergulf.com	(228) 326-5915	18
Margaret Wright, PhD	Documentation Director	mwright@crowdergulf.com	(251) 604-6346	29
Wesley Naile	Director of Pre-Event Services	wnaile@crowdergulf.com	(251) 533-5585	21
Drew Sprinkle	Deputy Director of Pre-event Services	dsprinkle@crowdergulf.com	(251) 423-1100	9
Leigh Anne Ryals	Regional Director	lryals@crowdergulf.com	(251) 751-8660	26+
Barrett Holmes	Regional Director	bholmes@crowdergulf.com	(864) 569-6611	26+
Don Madio	Regional Director	dmadio@crowdergulf.com	(813) 285-8749	26
Bill Doran	Director of Government Programs and Policy / Regional Director	bdoran@crowdergulf.com	(225) 456-1752	27+
Joe Hayes	Regional Manager	jhayes@crowdergulf.com	(561) 315-1360	8
Barton Holmes	Regional Manager	barton@crowdergulf.com	(864) 906-1671	6
Valerie Gonzalez	Regional Manager	vgonzalez@crowdergulf.com	(361) 704-2548	9
Lew Najor	Project Manager	lnajor@crowdergulf.com	(850) 393-9985	28
Howard Turner	Project Manager	hturner@crowdergulf.com	(804) 814-6197	22
Isam Brisco	Project Manager	ibrisco@crowdergulf.com	(512) 373-0586	11
Jim Frye	Project Manager	jfrye@crowdergulf.com	(228) 990-1965	10
Marian Banks	Project Manager	mbanks@crowdergulf.com	(706) 968-1943	7
John Campbell	Senior Director	jcampbell@crowdergulf.com	(859) 963-8672	26+
Buddy Young	Senior Director	byoung@crowdergulf.com	(940) 597-4252	26+
Jeff Zemlik	Safety Manager	jzemlik@crowdergulf.com	(251) 509-9422	13
Jesus Carretie	Program Manager	jcarretie@crowdergulf.com	(512) 375-0229	11
Brandon Remley	Project Manager	bremley@crowdergulf.com	(940) 300-9644	3

Corporate Management Team

CrowderGulf's top-level leadership brings decades of experience in disaster debris removal, recovery operations, and emergency management. These individuals have played key roles in every major contract activation over the past decade, guiding projects from initial mobilization through final invoicing and reconciliation.

Ashley Ramsay-Naile – President – Previous Florida Experience

A graduate of the University of South Alabama, Ms. Ramsay-Naile has been a driving force behind CrowderGulf's operations since 1995. Her leadership was instrumental in establishing and managing the company's Disaster Administration Office (DAO), which supports field operations, logistics, contract management, and back-office functions.

Her responsibilities span:

- Client liaison and contract negotiations
- Proposal development and subcontractor coordination
- Field supervision and project management
- Oversight of accounts payable, receivable, and human resources



With deep expertise in both field operations and documentation management, Ms. Ramsay-Naile is a nationally recognized leader in the debris recovery industry. Her integrity and leadership have helped build one of the most capable and dedicated teams in the business. She is an authorized contract signer and is involved in all major decision-making for the company.

Reid Loper – Senior Vice President – Previous Florida Experience

Mr. Loper has over 15 years of experience in disaster recovery and is a recognized industry authority and Subject Matter Expert in FEMA debris policies and waterway debris removal. His leadership has been pivotal in response efforts for:

- BP Deepwater Horizon oil spill
- Hurricane Sandy (NJ)
- Hurricane Michael (FL)
- Hurricanes Ian, Helene, and Milton



Specializing in complex, high-risk debris removal operations, Mr. Loper has managed:

- Over 92 million cubic yards of debris
- 93 simultaneous debris missions during the 2017 storm season
- Removal of 14.4 million cubic yards of debris during Hurricane Michael response and recovery efforts in 2018
- Removal of more than 22 million cubic yards of debris during the 2020 hurricane season
- Waterway debris removal projects nationwide
- Pricing for more than 1,500 disaster-specific debris removal RFPs

Mr. Loper began his career with CrowderGulf in 2010, demonstrating exceptional skill in managing large-scale operations. He holds a degree in aerospace engineering from Auburn University and maintains certifications in FEMA, NIMS, OSHA 30, and HAZWOPER 40. He is a licensed general contractor in multiple states, including Virginia, North Carolina, South Carolina, Georgia, Alabama, Mississippi, and Louisiana, and serves on the board of the Alabama Coastal Foundation.

Jacob “Matt” Tate – Director of National Response and Recovery – Previous Florida Experience

Mr. Tate began his career with USACE Mobile District and rose to become the National Debris Program Manager. He retired from USACE after 25 years, including 20 years leading disaster response missions. As a Senior Debris Subject Matter Expert, he was deployed to 38 disaster events across the U.S. and internationally, including floods, hurricanes, typhoons, wildfires, winter weather, and building collapses.



His expertise includes:

- Debris removal operations (ROW, PPDR, CDR, demolition, marine debris)
- DMS development, reduction, recycling, and disposal
- Project and contract management
- Budgeting, scheduling, and cost estimating

He frequently briefed senior leadership and served as the primary point of contact for FEMA debris missions. He holds a Bachelor of Science in Civil Engineering from the University of South Alabama and has received numerous awards for his service.

In his role at CrowderGulf, Mr. Tate leads federal market expansion, strengthens pre-event contracts, and fosters strategic partnerships.

Nick Pratt – Director of Operations – Previous Florida Experience

Mr. Pratt leads CrowderGulf’s field operations and serves as the primary point of contact during initial disaster response. Since joining CrowderGulf in 2004, he has participated in every major activation, progressing through roles from equipment operator and crew foreman to project manager and now Director of Operations.



Key Expertise:

- Rapid damage assessment and resource allocation
- Coordination of subcontractors, field personnel, and equipment
- Quality control and compliance with FEMA regulations

Nick has managed logistics for large-scale operations, including the BP Oil Spill response, where he deployed hundreds of pieces of equipment and trained personnel. His leadership was critical in multi-state activations following Hurricanes Harvey and Irma, overseeing resources for **91 contracts across Texas and Florida** and coordinating **683 subcontractors**.

He also directed waterway debris removal projects for the Florida Department of Environmental Protection and managed simultaneous activations in North Carolina and Florida after Hurricanes

Florence and Michael. Most recently, Nick led operations in multiple states following Hurricanes Milton and Helene, ensuring timely mobilization and efficient recovery.

Certifications:

- CPR and First Aid
- OSHA 30-Hour Construction
- HAZWOPER 40-Hour and refresher
- NIMS trained

John Campbell – Senior Director – Previous Florida Experience

Mr. Campbell has over five decades of disaster response and emergency management experience. A retired U.S. Army Colonel, he served as Chief of Operations for Lee County (FL) Emergency Management for six years following his military career.

Expertise Includes:

- Debris recovery operations for several major hurricanes, including Charley, Ivan, Wilma, and Iniki
- Emergency planning and logistics management
- Training in ICS, NIMS, and FEMA Public Assistance processes



He is a former accredited Professional Emergency Manager through the Florida Emergency Preparedness Association and remains active in disaster response training.

Education, Certifications, & Affiliations:

- M.S., Logistics Management
- B.S., Political Science
- NIMS Certified Instructor

Raymond “Buddy” Young – Senior Director – Previous Florida Experience

Mr. Young brings unparalleled expertise in emergency management and FEMA operations. As Regional Director of **FEMA Region VI (1993–2001)**, he oversaw **133 federally declared disasters and emergencies**, making him one of the most experienced professionals in the field.

Key Expertise:

- Extensive knowledge of FEMA policies and procedures
- Direct involvement in major disaster operations since Hurricane Isabel (2003)
- Current Board Member of the Disaster Recovery Contractors Association (DRCA)

Prior to his time with FEMA, Mr. Young was a former Captain with the Arkansas State Police, retiring after 26 years of service. Mr. Young’s experience ensures informed decision-making during complex recovery operations. His leadership and FEMA insight are invaluable to CrowderGulf and its clients.

**Certifications:**

- NIMS trained

**Margaret R. Wright, Ph.D. – Senior Documentation Director –
Previous Florida Experience**

Dr. Wright has over 25 years of experience in technical writing, compliance, and documentation management. She has played a pivotal role in CrowderGulf's Disaster Assistance Office (DAO) since 2010, overseeing:

- Proposal development and training programs
- FEMA compliance and reimbursement documentation
- Coordination with monitoring firms during reconciliation

Dr. Wright's disaster recovery field experience includes setting up field offices, training local employees, and managing ticket documentation before the advent of ADMS systems, ensuring accuracy through CrowderGulf's proprietary database. Dr. Wright developed CrowderGulf's **Hurricane Preparedness and FEMA Regulations Orientation Program**, delivering training across multiple states.

She has supported clients during FEMA audits, including reconciling **\$9 million in invoices** for Tallahassee and Leon County after Hurricane Hermine in 2016. Today, she continues to lead documentation efforts and mentor new employees.

Education, Certifications, & Affiliations:

- PhD – Instructional Design & Development, University of South Alabama
- Ed.S. - Special Education, University of South Alabama
- M.Ed. – Special Education, University of South Alabama
- B.S. – Elementary Education, Auburn University
- NIMS trained



Gary Jones – FEMA Specialist and Technical Assistance Manager – Previous Florida Experience

Mr. Jones offers **28 years of FEMA experience**, including **17 years as Deputy Regional Director of FEMA Region VI** and **four years as Acting Regional Director**. He managed emergency programs across Arkansas, Louisiana, New Mexico, Oklahoma, and Texas, providing oversight for numerous presidentially declared disasters.

Key Expertise:

- Administration of FEMA response and recovery operations
- Leadership in technological hazards programs, including:
- Radiological Emergency Preparedness
- Hazardous Materials and Chemical Stockpile Preparedness
- Earthquake and Hurricane Preparedness
- Served as **Federal Coordinating Officer (FCO)** for Hurricanes Katrina, Rita, and Georges
- Executive leadership for 300+ federally declared disasters



Education, Certifications, & Affiliations:

- M.A., Tulane University
- B.A., University of Arkansas
- NIMS trained

Regional Directors and Managers

Don Madio – Regional Director (Florida) – Florida Resident & Previous Florida Experience

A lifelong Florida resident, Mr. Madio has over **20 years of disaster recovery experience**, managing more than **200 large-scale projects**. Since joining CrowderGulf after Hurricane Matthew, Don has overseen:

- **64 projects** removing **11.8 million cubic yards of debris** post-Hurricane Irma
- **15 million cubic yards** of debris removal following Hurricane Michael
- **34 contract activations** for Hurricanes Ian and Nicole in 2022



Don continues to provide guidance for ongoing projects and recent activations, including Hurricanes Ian and Nicole (2022) and Hurricane Idalia (2023). Outside storm season, he focuses on client relationships, contract maintenance, and annual training for project managers and subcontractors.

Education & Certifications:

- University of Florida graduate
- Numerous FEMA and USACE certifications

Barrett Holmes – Regional Director (East Coast) – Previous Florida Experience

Colonel (Ret.) Holmes brings over 30 years of leadership experience from the U.S. Army, where he commanded engineer units from platoon to brigade level. His distinguished career includes:

- Commanding the **20th Engineer Battalion**, awarded the Army Valorous Unit Citation during Operation Iraqi Freedom II
- Overseeing **\$718 million in construction projects** in Baghdad under austere conditions
- Serving as District Engineer for the USACE Japan Engineer District, managing a \$975 million multinational construction program



As Defense Coordinating Officer (DCO) for FEMA Region IV, Holmes coordinated Department of Defense resources for disasters including Hurricanes Earl, Isaac, and Sandy, and supported the Deepwater Horizon oil spill cleanup.

Since joining CrowderGulf, Holmes has deployed for **16 activations**, managing **65+ projects** involving hurricanes, floods, tornadoes, and ice storms. Notably, he led recovery operations on Sanibel Island after Hurricane Ian, establishing barging operations to transport **1,200 pieces of equipment** when the causeway was breached.

Education, Certifications, & Affiliations:

- B.A., Clemson University
- M.A., University of Florida
- Master of Strategic Studies, Army War College
- Member: Society of American Military Engineers, Army Engineer Association
- NIMS trained

Bill Doran – Director of Government Programs and Policy / Regional Director (Louisiana) – Previous Florida Experience

Bill Doran is a recognized **Subject Matter Expert** in federal disaster programs, federal grant programs, and intergovernmental affairs. His experience includes:

- 8 years as a presidentially appointed Federal Coordinating Officer (FCO) under FEMA
- Leadership in 25 federally declared disasters across nine states
- Service as Response Director for FEMA Region VI
- Current board member of Louisiana Emergency Preparedness Association (LEPA).



Prior to joining FEMA, Bill retired as an Air Force Colonel with 28 years of service, including roles as Joint Director of Military Support for the Louisiana National Guard and Squadron Commander for F-15 aircraft maintenance. He supported domestic disaster operations for Hurricanes Katrina, Rita, Gustav, Ike, and the BP Oil Spill.

Education & Certifications:

- Emergency Management Institute Executive Academy Graduate
- University of Maryland (M.S. in Management)
- USAF Air War College
- Louisiana State University (B.A. Journalism)
- Certified Emergency Manager (CEM), IAEM

Curt Johnson – Regional Manager (Mississippi Valley) – Previous Florida Experience

Curt Johnson is a seasoned emergency management professional with more than **20 years of leadership experience**, including more than **13 years specializing in FEMA-eligible debris removal and monitoring operations**. He has served as Senior Project Manager, Regional Manager, Senior Debris Specialist, and Subject Matter Expert (SME) on complex disaster recovery projects across multiple states and U.S. territories.

Mr. Johnson has overseen the removal of more than **10 million cubic yards of debris** and **700,000+ hazardous trees and limbs**, led large multidisciplinary field teams, and managed high-value contracts resulting in more than **\$206 million in federal reimbursements**. His background includes extensive experience with **PPDR, ROE programs**, and regulatory compliance, supported by prior service in the United States Coast Guard.



Training & Certifications:

- FEMA Independent Study (IS) Program
- OSHA 40-Hour HAZWOPER
- Certified HACCP Manager
- NIMS trained
- TWIC

Leigh Anne Ryals, ALEM, CLEM – Regional Director (AL, MS & TX)

– Previous Florida Experience

Mrs. Ryals brings over **17 years of emergency management experience**, including 11 years as an Emergency Management Director and five years as a Disaster Public Information Officer. She has worked on 12 Presidential Disaster Declarations and one Incident of National Significance—the Deepwater Horizon oil spill—serving as **Incident Commander for eight events** prior to joining CrowderGulf in 2011. Her key expertise includes:

- FEMA Public Assistance Program compliance and appeals
- Writing Debris Management and Mitigation Plans for local governments
- Technical documentation, damage surveys, and audit preparation
- Training and client education on disaster preparedness



Mrs. Ryals has testified before the **110th and 111th U.S. Congress** on Hurricane Katrina preparedness and served on the FEMA Hurricane Liaison Team. She continues to train new project managers and conduct client workshops and seminars nationwide.

Certifications:

- Alabama Licensed Emergency Manager (ALEM)
- Certified Emergency Manager (CLEM)
- NIMS 300 & 400 Instructor
- Multiple FEMA and state emergency management certifications

Drew Sprinkle – Deputy Director of Pre-Event Services/ Regional Manager (Alabama & Mississippi)

Mr. Sprinkle serves as CrowderGulf's **Deputy Director of Pre-Event Services** and **Regional Manager** for Alabama and Mississippi. With over a decade of experience in disaster debris removal, Mr. Sprinkle has managed complex projects and special initiatives across multiple states. Notable career highlights include:

- Field Supervisor during Hurricane Ike (2008)
- Logistics Supervisor for BP Oil Spill response (2010)
- Project Manager for major hurricane recovery operations, including:
- Hurricane Michael: Oversaw removal of 1.2 million cubic yards of debris
- **Hurricane Sally**: Managed recovery for Gulf Shores, AL
- **Hurricane Ian**: Directed operations in Venice, FL



Mr. Sprinkle also led a **\$9 million marine construction project** for The Nature Conservancy, building **33 oyster reefs** using precision limestone placement.

In his current role, Mr. Sprinkle:

- Coordinates pre-event contract pricing and amendments
- Facilitates communication between clients and operations teams
- Oversees proposal development and cost estimates

Education & Certifications:

- B.S. in Business Administration (Supply Chain Management), Auburn University
- Licensed General Contractor in AL, NC, CA, NM, and TN
- OSHA 30, TWIC, NIMS certified
- U.S. Coast Guard Merchant Mariner Credential (OUPV)

Joe Hayes – Regional Manager (Florida) – Previous Florida Experience

Mr. Hayes combines a strong background in general contracting and disaster debris management with extensive field experience. Since joining CrowderGulf in 2016, Mr. Hayes has managed major recovery operations across Florida and beyond. Notable career highlights include:



- **Hurricane Irma (2017):** Managed multiple projects contributing to the removal of **10 million cubic yards of debris statewide**
- **Hurricane Michael (2018):** Directed operations in Jackson County, FL, overseeing removal of **2.5 million cubic yards of debris**
- **Hurricane Laura (2020):** Managed recovery in Calcasieu Parish, LA, removing **7 million cubic yards of debris**

Joe continues to represent CrowderGulf in South Florida, focusing on client preparedness and operational readiness. He is an honors graduate of **Florida Atlantic University**.

Barton Holmes – Regional Manager (East Coast) – Previous Florida Experience

Mr. Holmes brings a distinguished background in law enforcement and U.S. Army Special Operations. Since joining CrowderGulf in 2016, Mr. Holmes has introduced innovative practices, including the **first use of drones for debris documentation and volumetric calculations** during Hurricane Matthew recovery. Key projects include:



- **Hurricane Harvey (2017):** Managed multiple projects along the Texas Coast
- Kentucky Tornado Response (2021): Oversaw removal of 200,000 cubic yards of debris under severe weather conditions
- **Hurricane Ian (2022):** Led cleanup in Fort Myers Beach, managing removal of **800,000 cubic yards of debris**

Currently, Mr. Holmes serves as Regional Manager for Eastern Region clients, focusing on training programs and strengthening client relationships.

Valerie Gonzalez – Regional Manager (Texas) – Previous Florida Experience

Ms. Gonzalez brings a unique blend of legal, environmental, and emergency management expertise. A native Texan and **valedictorian graduate of Thurgood Marshall School of Law**, she previously served as **Director of Environmental Health for Aransas County**, where she managed solid waste and vector control programs. Her vast experience includes the following highlights:



- Directed debris operations for **Hurricane Harvey**, including waterway and private property debris removal
- Served on the Texas Department of Emergency Management Disaster Recovery Task Force as a debris specialist
- Coordinated aerial vector control activities to support recovery efforts

Ms. Gonzalez’s ability to navigate complex regulatory environments and coordinate multi-agency operations makes her an invaluable asset to CrowderGulf’s Texas operations. She also holds a Texas Emergency Manager certification from the Emergency Management Association of Texas.

Field Personnel and Project Management Team

Jeff Zemlik – Director of Health and Safety – Previous Florida Experience

Mr. Zemlik joined CrowderGulf in 2010 during the BP Oil Spill, where he led contractor safety programs for Alabama. Since then, he has directed safety operations for major disaster activations, including:



- **Hurricanes Harvey & Irma:** Managed safety for **1,500 hauling trucks** across three states with zero recordable injuries
- **Hurricane Michael (2018):** Oversaw Panama City PUSH operations and leaner/hanger program
- **2020 Season:** Coordinated PPE distribution for COVID-19 and managed safety for multiple hurricane responses
- **Hurricane Ian (2022):** Provided safety and environmental oversight for Lee County debris operations

Mr. Zemlik holds multiple advanced safety certifications and manages CrowderGulf’s DOT program. His expertise includes root cause analysis, incident investigation, and arborist certification.

Education & Certifications:

- Degrees in Occupational Safety & Health and Organizational Management
- OSHA 500, HAZWOPER trainer, USACE CQM, Asbestos Inspector/Supervisor
- ISA Certified Arborist
- NIMS trained

Wilber Ledet – Deputy Director of Operations – Previous Florida Experience

Mr. Ledet began his disaster recovery career after Hurricane Ike in 2008, managing marine debris removal and hazardous vessel reclamation in Texas. His leadership roles include:



- **Deepwater Horizon Oil Spill (2010–2012):** Managed 800 HAZWOPER-certified responders and coordinated daily environmental meetings
- **Hurricane Isaac (2012):** Oversaw sand removal and beach berm construction for Dauphin Island, AL
- Managed large-scale land and waterway projects across AL, LA, FL, SC from 2014–2023

Mr. Ledet plays a critical role in mobilizing operations post-disaster and ensuring successful project completion. His ability to coordinate clients, subcontractors, and internal teams is a cornerstone of CrowderGulf’s operational success.

Howard Turner – Project Manager – Previous Florida Experience

Mr. Turner has over **20 years of experience** in debris management and reduction. He began his career managing grinding and mulch production operations before joining CrowderGulf in 2003. Since then, he has:



- Managed debris collection, reduction, and disposal for major hurricanes across FL, GA, VA, NC, SC, AL, and AR
- Oversaw DMS restoration and served as liaison to municipalities, USACE, and FEMA

Mr. Turner’s expertise ensures efficient recovery and compliance with all regulatory requirements.

Isam Brisco – Project Manager – Previous Florida Experience

Mr. Brisco joined CrowderGulf in 2017 and quickly advanced to Project Manager. His experience includes:



- **Hurricane Harvey (2017):** Managed debris removal in Dickinson, TX, including DMS setup and subcontractor coordination
- **Hurricane Michael (2018):** Oversaw recovery in West Bay County, FL
- **Hurricane Laura (2020):** Directed removal of **2.2 million cubic yards of debris** from 800 miles of drainage laterals in Calcasieu Parish, LA

Mr. Brisco is NIMS trained and a Certified Asbestos Supervisor.

Robert Lewis Najor – Project Manager & Quality Control – Previous Florida Experience

Mr. Najor has **25 years of USACE experience** in debris management and construction quality control. His expertise includes:

- Debris removal and reduction
- Beach restoration and levee construction
- FEMA Blue Roof projects and flood control

Mr. Lewis Najor is certified in **USACE Construction Quality Management for Contractors** and holds a Florida Underground Utility and Excavation Contractor license. His ability to assess damage and manage complex recovery operations is a major asset to CrowderGulf.



Jim Frye – Project Manager – Previous Florida Experience

Mr. Frye has over **20 years of experience** in debris management across the United States. Since joining CrowderGulf in 2017 after Hurricane Irma, Mr. Frye has participated in **every major activation**, managing projects for hurricanes, tornadoes, floods, and red tide events, and is NIMS-trained.

Key Expertise:

- Asset and subcontractor coordination
- Staging area and debris site management
- Client communication and project oversight



Marian Banks – Project Manager – Previous Florida Experience

Mr. Banks has nearly **10 years of experience** in debris removal operations, including hurricanes, tornadoes, and wildfires. He has managed projects in Florida, Iowa, Kentucky, Texas, and previously in Louisiana and California (Camp Fire recovery).

Before joining CrowderGulf, Mr. Banks served as a lead detective for the Cornelia Police Department for over a decade, bringing strong investigative and organizational skills to disaster recovery operations, and is NIMS-trained.



Brandon Remley – Project Manager – Previous Florida Experience

Mr. Remley joined CrowderGulf in 2022 after Hurricane Ian and has since managed debris operations across Florida, Texas, and Louisiana. His work includes supporting FEMA's largest waterway debris removal project in Calcasieu Parish, assisting Montgomery County, TX with more than 1.3 million cubic yards of hurricane debris, and overseeing major recovery efforts in Tarpon Springs, Oldsmar, and Hillsborough County, FL.

Prior to joining CrowderGulf, Mr. Remley worked in oil and gas production and midstream operations, bringing strong mechanical and field-management experience to disaster recovery projects.



Disaster Administration Office Team

Wesley Naile – Director of Pre-Event Services – **Previous Florida Experience**

Mr. Naile has worked in disaster recovery since 2004, beginning as a Project Manager during Hurricanes Charley, Frances, and Jeanne. He later served as Logistics Coordinator, managing equipment and subcontractor deployment. Today, Mr. Naile oversees:

- Pre-event contract database management
- Client coordination for contract awards and renewals
- Resource mobilization during activations

Wes served three years in the U.S. Army as a 12B Combat Engineer and attended the University of South Carolina-Beaufort. He is also NIMS-trained.



Nadia Mohandessi, Ed.D, PMP® – Director of Strategic Communications, Development, & Integrations – **Previous Florida Experience**

Dr. Mohandessi brings more than 18 years of experience supporting USACE civil disaster response operations at the District, Division, and Headquarters levels. Before joining CrowderGulf in 2025, she served as the USACE National Program Manager for Emergency Management Continuous Improvement, and as a Strategic Communications and Special Projects Advisor at USACE Headquarters. Her disaster response portfolio spans some of the nation's most complex activations, including Hurricanes Idalia, Ian, Ida, Laura, Florence, and Michael.



In her current role with CrowderGulf, Dr. Mohandessi supports company-wide initiatives that strengthen communication, improve processes, and enhance coordination

Education & Certifications:

- Ed.D. – Instructional Design & Technology, University of West Florida
- Ed.S. – Curriculum & Instruction, University of West Florida
- M.S. – Instructional Design & Development, University of South Alabama
- B.A. – Journalism & Communications, University of South Alabama
- Project Management Professional (PMP)®
- Multiple ICS/NIMS Certifications

Jesus Carretie – Program Manager – **Previous Florida Experience**

Mr. Carretie manages program execution across multiple projects ensuring alignment with CrowderGulf's operational goals. His recent projects include leading a **pilot Private/Commercial/Title Property Debris Removal program** for the **Florida Division of Emergency Management** after **Hurricane Ian (2022)**, which included the debris removal and demolition of **2,400+ properties**. After **Hurricanes Helene and Milton (2024)**, Mr. Carretie managed recovery efforts in Lee County, FL, resulting in the removal of more than **450,000 cubic yards of debris**. His additional expertise includes data management and invoicing, client relations and business management, and FEMA Public Assistance, CDBG-DR programs, and EM Specialty Programs.



Mr. Carretie has worked in emergency management since 2014, supporting numerous major projects including the South Carolina Severe Winter Storm (2014), Hurricanes Hermine (2014), Irma (2017), Michael (2018), Ian (2022), Helene (2024), and Milton (2024), as well as the 2020 Oregon wildfires. Prior to joining CrowderGulf’s team, Mr. Carretie worked as a Senior Grants Specialist in a FEMA Public Assistance project, and as a Production Manager on a Community Development Block Grant-Disaster Recovery project.

Certifications:

- OSHA 30-Hour Construction
- USACE Construction Quality Management
- HAZWOPER 40-Hour
- NIMS Trained

Amber Ramsay – Public/Community Relations and Marketing Manager – Previous Florida Experience

Ms. Ramsay has served as CrowderGulf’s Public/Community Relations and Marketing Manager since 2004. Her responsibilities include:

- Acting as liaison between CrowderGulf Project Managers and key stakeholders, including USACE, elected officials, and Emergency Operations Centers
- Coordinating with Public Information Officers to ensure timely and accurate communication to residents during disaster recovery
- Managing CrowderGulf’s continuing education programs and conference coordination



Ms. Ramsay’s field experience includes supervisory roles in Pascagoula, MS (Hurricane Ivan, 2004), Lake Charles, LA (Hurricane Rita, 2005), and multiple activations across TX, NC, and AL. Prior to joining CrowderGulf, she worked as Marketing/Sales Manager for McKenzie-Childs in New York City for 10 years.

Education & Certifications:

- Graduate of Auburn University
- NIMS trained

Lauren Bell – Controller

Ms. Bell joined CrowderGulf in 2022 and oversees financial reporting and accounting operations. During disaster activations, she ensures adequate capital reserves for uninterrupted field operations. Her prior experience includes:

- Assistant Controller for The American Equity Underwriters, Inc., managing consolidated financial statements, forecasting, and budgeting
- Audit experience with KPMG LLP serving diverse industries



Education:

- B.S. in Commerce and Business Administration
- Master of Accountancy, University of Alabama

Gina Walley – Accounts Receivable Manager / Documentation Specialist – Previous Florida Experience

Ms. Walley has managed accounts receivable and documentation for CrowderGulf since 2005. She works closely with clients and monitoring firms to ensure accurate documentation for FEMA audits and reimbursement. Her expertise includes:

- Designing and managing in-house databases for contracts, subcontractors, and historical data
- Developing CrowderGulf’s proprietary database post-Hurricane Ike to improve data accuracy



Her experience spans **20+ major hurricane events** and numerous non-disaster projects, and she is NIMS-trained.

Marcus Lund – Systems Engineering Manager

Mr. Lund oversees CrowderGulf’s IT infrastructure and cybersecurity. His experience includes managing IT security for government, industrial, medical, and logistics sectors. Notable certifications include:

- VMWare Certified Professional (VCP)
- Microsoft Certified Professional (MCP)
- Certified SonicWall Security Admin (CSSA)



In addition to managing all IT needs, Mr. Lund leads CrowderGulf’s digital disaster recovery and prevention efforts, providing risk assessments, managed services, and consulting for clients.

Jenny Todd Weaver – Subcontractor SMBE Compliance Manager – Previous Florida Experience

Ms. Weaver manages subcontractor engagement and promotes CrowderGulf’s Small/Minority Business Enterprise (SMBE) participation. Her responsibilities include:

- Localizing subcontractors during RFP development
- Ensuring compliance with SMBE goals and community involvement

Ms. Weaver joined CrowderGulf in 2005 during Gulf Coast recovery efforts post-Hurricane Katrina.



Education & Certifications:

- B.S. in Marketing, University of Alabama
- NIMS trained

Resumes have been provided per the RFP Requirements.

No employee identified for anticipated assignment to the client’s Site Management Team has ever been a defendant in any proceeding involving or arising out of debris removal services.

Additional Personnel

The following is a partial list of CrowderGulf's available management, administrative, and supervisory personnel (full resumes are available upon request) who, depending on the scope of work, may be assigned to the contract:

Full Time and DAO Personnel

Last Name	First Name	Position
Wright	Kerry	Warehouse Manager
Simon	Paris	Accounting Clerk
Suters	Donna	Executive Administrative Assistant / Accounts Receivable
Turner	Mary	Logistics, Contract Management
Edwards	Melinda	Executive Administrative Assistant
Noll	Kerrie	Deputy Director of Proposal Services
Snell	Brandi	Receptionist
Melton	Madi	Administrative Assistant
Holmes	Betsey	Executive Administrative Assistant
Simmons	Cadie	Accounting Clerk
Kessler	Kurtis	Logistics & Facilities Administrator

Additional Field Personnel

PROJECT MANAGERS			
Last Name	First Name	Last Name	First Name
Bell	Brad	Lund	Barry
Bender	Jay	Matlack	Desiree
Bishop	Anthony	Pearson	Josh
Blackston	John	Pfeifur	Joseph
Brewer	James	Poore	Jim
Cox	JD	Powell	Mark
DeHart	Vance	Rich	Bud
Edge	Ron	Rich	Holiday
Frye	Jim	Roberts	Sam
Gill	Ray	Robinson	Tom
Gilman	Ken	Ryan	Chris
Gittens	Brian	Schley	Joseph
Hall	Eric	Sharpe	Matt
Hayes	Dan	Thorson	Ron
Hayes	Roy	Van Vactor	Joe
Hill	Philip	Wimberly	Mike
Loper	Leigh	Wright	Andy
FIELD SUPERVISORS			
Last Name	First Name	Last Name	First Name
Anderson	Paul	Leggett	Dee & Jan
Baldwin	Lisa	Loper	Leigh
Bell	Maria	Loper	Mark
Brewer	Jacob	Luteri	Rodney
Brewer	Lapa	Mosby	Jacob
Cade	Victor	Nelson	Brian
Campbell	Tony	Perkins	Megan
Crigler	Eric	Rackley	Rodney
Cruz	Lisa	Ransom	Jim
Drinkwater	Cliff	Rel	Gabriel
Frye	Jake	Sabasia	Dalisia
Giffens	Brian	Scantlebury	Clement
Gittens	Margaret	Smith	Tim
Henry	Curn	Spann	Gregory
Holiday	Richard	Tompkins	Alyssa
Hope	Gene	VanVactor	Joe
Laurent	Zakiya	Whitten	Brent
Lee	Brandon	Widgeon	Pam
Wong	Tina	Widgeon	Paul

Key Personnel Past Storm Experience	2005	2006	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
Wilber Ledet, Senior Project Manager				✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Howard Turner, Project Manager		*				*						✓	✓		✓	✓		✓	✓	✓
Joe Hayes, Project Manager												✓	✓	✓	✓		✓	✓	✓	✓
Isam Brisco, Project Manager													✓	✓	✓	✓	✓		✓	✓
Lew Najor, Project Manager												✓	✓	✓	✓	✓				✓
Jesus Carretie, Program Manager								✓	✓	*		*	*					✓	✓	✓
Jeff Zemlik, Safety Manager				✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Jim Frye, Project Manager									✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Marian Banks, Project Manager	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Brandon Remley, Project Manager															✓	✓	✓	✓	✓	✓
Gary Jones, FEMA Specialist **							✓	✓	✓	✓	✓	✓		✓				✓	✓	✓
Wesley Naile, Director of Pre-Event Services	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Amber Ramsay, Marketing & Com. Relations	✓	✓	✓	✓	✓	✓	✓	✓		✓		✓	✓	✓	✓	✓	✓	✓	✓	✓
Gina Walley, Accounts Receivable Mgr.	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Jenny Todd Weaver, Subcontracts Mgr.	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

* This denotes that these employees have additional experience with storms prior to 2005, FEMA, United States Army Corp. of Engineers, Emergency Management or other Companies.*
 Mate Tate also has extensive previous experience under the USACE with the following: California Wildfires 2017-2018, New Mexico Wildfires 2022, Hawaii Wildfires 2023, Guam Typhoon 2023, Tennessee Tornado Outbreak 2023, Puerto Rico Hurricane Maria 2017

Understanding of Governmental Programs

CrowderGulf’s management team includes former FEMA Directors, Emergency Managers, and FEMA- and USACE-trained Debris Specialists. Our staff holds numerous certifications in FEMA programs, OSHA Health & Safety, and Hazardous Materials handling. This expertise ensures full compliance with federal, state, and local regulations and supports clients in meeting all documentation requirements for FEMA, FHWA, and Office of Inspector General audits.

Our team’s regulatory knowledge and expertise include the Code of Federal Regulations (**44 CFR**) and FEMA’s Public Assistance Program and Policy Guide.

Certifications and Training

CrowderGulf personnel maintain FEMA course certifications and OSHA safety credentials. Continuing education is a priority—our staff attends state and national conferences annually to maintain certifications and stay current with evolving regulations. Relevant courses held by staff include:

- FEMA Emergency Management Institute courses
- NIMS ICS 100, 200, 300, 400
- FEMA Debris Management and Monitoring courses
- OSHA 30-Hour Construction Safety
- HAZWOPER 40-Hour and refresher training

Additional courses and certifications held by CrowderGulf staff include, but are not limited to, the following:

Course No.	Course Name	Course No.	Course Name
IS 1	Emergency Program Mgr.	IS-2	Emergency Preparedness in the USA
IS-5	Intro to Hazardous Materials	IS-10/11	Animals in Disaster
IS-26	Guide to Points of Distribution	IS-27	Orientation to FEMA logistics
IS-30/31	Mitigation e-Grants training	IS-30/31	Mitigation e-Grants training
IS-35.10	FEMA Ethics	IS-45.11	FEMA Safety Orientation
IS-55	Household Hazardous Materials	IS-75	FEMA Military Resources and EMA
IS 100	Intro to ICS	IS-111	Livestock in Disaster
IS-111	Livestock in Disaster	IS-101/102	Deployment Basics
IS-120	Introduction to exercises	IS-139	Exercise Design
IS 200	ICS for single resources & Initial Action Incidents	G-202	Debris Management
K-202	Debris MGT Planning Course for State Tribal / locals	IS-208	State Disaster Management
IS-230	Principals of Emergency Management	IS-235	Emergency Planning
IS-240	Leadership & Influence	IS-242	Effective Communications
IS-241	Decision Making and Problem Solving	IS-250	Emergency Support Functions
IS-250	Emergency Support Functions	IS-253b	Overview of FEMA’S Environmental and Historic Preservation Review
E-257	State Director’s Training	IS-288	Role of Vol. Agencies in Emer. Mgt.

L-269	Managing FEMA Staff on Disaster Ops.	L-292	Disaster Field Operations Mgt.
IS-300	Intermediate ICS	IS-317	Intro to Community Emergency Response Teams
IS-324a	Community Hurricane Preparedness	IS- 363	Hurricane Readiness
G-363	Hurricane Readiness	L-382	Public Assistance Coordinator (PAC) Crew Leader
G-385	Disaster Response and Recovery Operations	IS-393	Intro. Hazard Mitigation
IS-403	Individual Assistance	IS 400	Advanced ICS
L-545	Basic Human Resources for Disaster Supv.	L-449	ICS Incident Command Train the Trainer
IS-552	The Public Works Role in Emergency Management	IS-546	Continuity of Operations Planning (COOP)
IS-631	Public Assistance Operations	IS-630	Intro to Public Assistance Process
IS-633	Debris Management Plan Development	IS-632	Intro to Debris Ops in FEMA's PA Program
E-684	Integrating Science into Em. Mgt. Policies & Dec.	L-680	Emergency Management – A Leadership Challenge
NIMS 702	NIMS Public Information System	NIMS 700/701a	Multi Agency Coordination System (MAC)
NIMS 703	NIMS Resource Management	NIMS 800a	National Response Plan
IS-810	Oil and Hazardous Materials Response	IS 803	Emergency Support Functions PW
FEMA	Executive Academy Graduate Course	OSHA	HazWoper Training
FEMA	State Director's Training	FEMA	EMI Professional Development Series
	Side Scan Sonar Systems Introduction and Side Scan Sonar Systems Operators Course		Asbestos Contractor Supervisor
Q-534	Emergency Response to Terrorism		

The list below highlights select certifications and specialized training held by CrowderGulf personnel. More than 135 additional certifications and training records are available upon request.

IS-100 Intro to Incident Command Systems, and IS-200 ICS for Single Resources & Initial Action Incidents		
Amber Ramsay	Donna Suters	Marion Banks
Andrew Sprinkle	Gary Jones	Mark Loper
Ashley Ramsay-Naile	Gina Walley	Matt Tate
Barrett Holmes	Jeff Zimlik	Nadia Mohandessi
Barry Lund	Jenny Todd Weaver	Nick Pratt
Barton Holmes	Jesus Carretie	Reid Loper
Betsey Holmes	Joe Hayes	Ronald Thorson
Bill Doran	John Campbell	Sarah Melton
Buddy Young	Kerrie Noll	Valerie Gonzalez
Charles Clark	Leigh Anne Ryals	Vance DeHart
Curt Johnson	Lisa Baldwin	Wilber Ledet
Desiree Matlock	Marcus Lund	
Don Madio	Margaret Wright	

IS-230 Principles of Emergency Management		
Bill Doran	Joe Hayes	Nadia Mohandessi
Curt Johnson	Leigh Anne Ryals	
IS-235 Emergency Planning		
Barry Lund	Curt Johnson	Nadia Mohandessi
Barton Holmes	Joe Hayes	
Bill Doran	Leigh Anne Ryals	
IS-242 Effective Communication		
Barry Lund	Curt Johnson	Nadia Mohandessi
Barton Holmes	Leigh Anne Ryals	Reid Loper
Bill Doran	Mike Moulder	
IS-253b Overview of FEMA’s Environmental and Historic Preservation Review		
Barton Holmes		
IS-300 Intermediate ICS, and IS-400 Advanced ICS Command & General Staff IS-300 and IS-400 Instructors: Leigh Anne Ryals, John Campbell		
Bill Doran	Nadia Mohandessi	Valerie Gonzalez
Jeff Zemlik	Reid Loper	
IS-632 Intro to Debris Operations in FEMA’s Public Assistance Program		
Barry Lund	Jesus Carretie	Reid Loper
Barton Holmes	Leigh Anne Ryals	Sarah Melton
Curt Johnson	Matt Tate	
Donna Suters	Nadia Mohandessi	
IS-700 Intro to NIMS and IS 800 – Intro to National Response Framework		
Amber Ramsay	Gary Jones	Matt Tate
Andrew Sprinkle	Gina Walley	Nadia Mohandessi
Ashley Ramsay-Naile	Jeff Zemlik	Nick Pratt
Barrett Holmes	Jenny Todd Weaver	Reid Loper
Barry Lund	Jesus Carretie	Ronald Thorson
Barton Holmes	Joe Hayes	Sarah Melton
Bill Doran	John Campbell	Valerie Gonzalez
Buddy Young	Kerrie Noll	Vance DeHart
Charles Clark	Leigh Anne Ryals	Wes Naile
Curt Johnson	Lisa Baldwin	Wilber Ledet
Desiree Matlack	Margaret Wright	
Don Madio	Marian Banks	
Donna Suters	Mark Loper	
OSHA 30-Hour – Construction		
Andrew Sprinkle	John Campbell	Reid Loper
Barret Holmes	Lew Najor	Ronald Thorson
Buddy Young	Lisa Baldwin	Vance DeHart
Charles Clark	Mark Loper	Wes Naile
Eric Hall	Mike Moulder	Wilber Ledet
Jeff Zemlik	Nick Pratt	

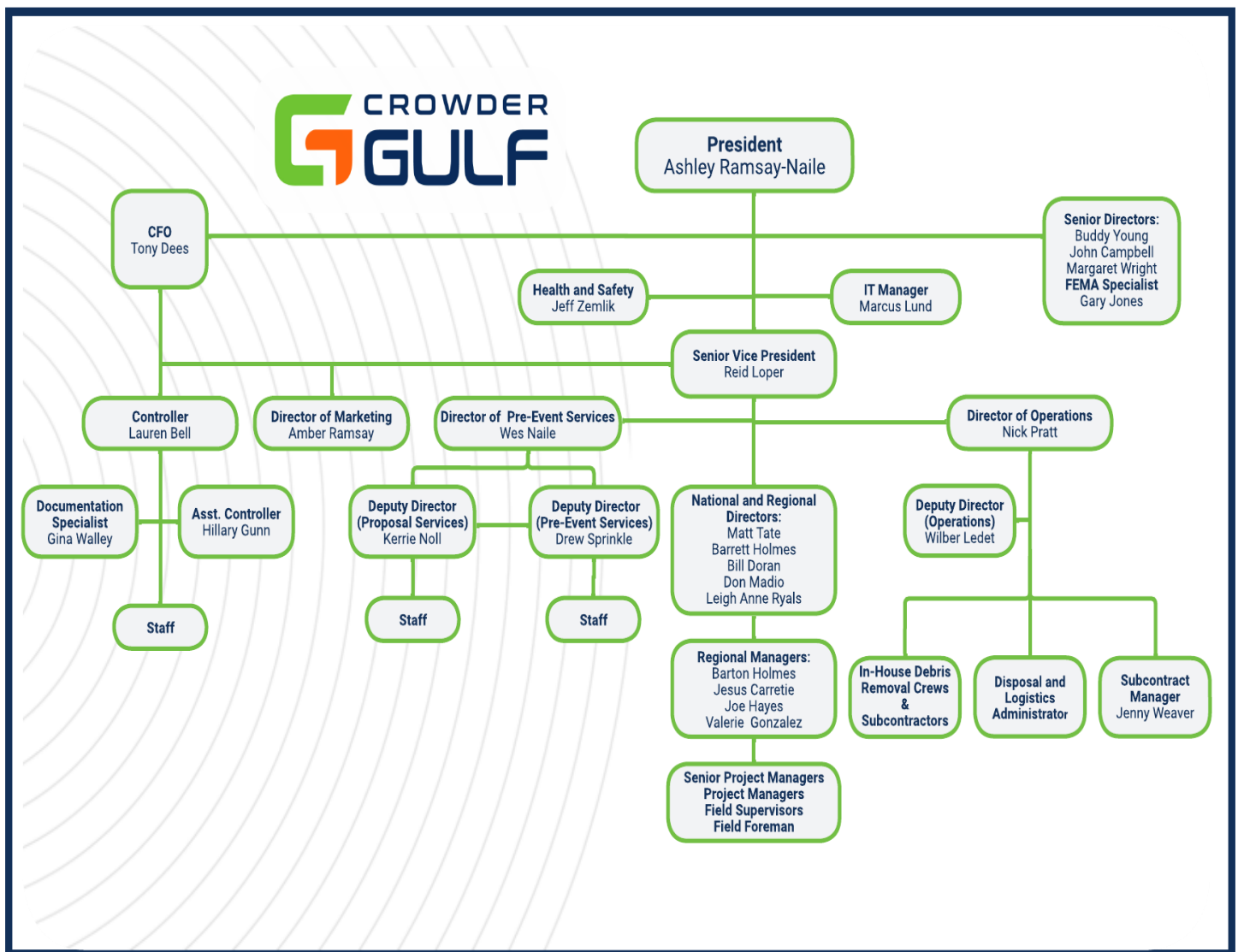
OSHA 40-HR- Hazardous Waste and Emergency Response (HAZWOPER)		
Curt Johnson	John Campbell	Reid Loper
Jason Zirlott	Mark Loper	Vance Dehart
Jeff Zemlik	Nick Pratt	Wilber Ledet
OSHA 10-Hour General Industry		
Jeff Zemlik	Lew Najor	Reid Loper
OSHA 500 Train-the-Trainer		
Jeff Zemlik		
Watershed Management Training		
Barry Lund	Jeff Zemlik	Reid Loper
Brandi Snell	Leigh Anne Ryals	
USACE Construction Quality Management		
Amber Ramsay	Jason Zirlott	Matt Tate
Andrew Sprinkle	Jeff Zemlik	Nadia Mohandessi
Barrett Holmes	John Campbell	Nick Pratt
Barry Lund	Leigh Anne Ryals	Reid Loper
Barton Holmes	Lew Najor	
Don Madio	Margaret Wright	
Transportation Worker's Identification Card (TWIC)		
Andrew Sprinkle	Jeff Zemlik	Wilber Ledet
Barry Lund	Nick Pratt	
Curt Johnson	Reid Loper	
First Aid/CPR		
Amber Ramsay	Eric Hall	Matt Tate
Andrew Sprinkle	Gary Jones	Mike Moulder
Ashley Ramsay-Naile	Gina Walley	Nick Pratt
Barrett Holmes	Jeff Zemlik	Reid Loper
Barry Lund	Jenny Todd Weaver	Ronald Thorson
Buddy Young	John Campbell	Vance DeHart
Charles Clark	Leigh Anne Ryals	Wes Naile
Desiree Matlack	Margaret Wright	Wilber Ledet
Donna Suters	Mark Loper	
Asbestos Supervisor; Certified Arborist; Utility Specialist; Tree Risk Assessment		
Jeff Zemlik		
Asbestos Inspectors		
Jeff Zemlik	Jim Frye	
Underground Utility and Excavation Certification		
Lew Najor		
Federal Aviation Administration Unmanned Aircraft General – Small UAG		
Barton Holmes		

Organization Chart

CrowderGulf’s organizational hierarchy is based on the nationally recognized **Incident Command System (ICS)**, which provides a scalable and flexible framework for managing disaster recovery operations. This structure ensures:

- **Clear Chain of Command:** Defined roles and responsibilities for efficient decision-making
- **Controlled Supervision:** Groups of five or fewer to maintain quality control under high-stress conditions
- **Operational Flexibility:** Adaptable structure to meet the demands of any activation

By leveraging ICS principles, CrowderGulf maintains optimal performance and accountability throughout all phases of debris management—from initial mobilization to final closeout.





Resumes



Core Competencies

- Disaster Response & Recovery
- Emergency Planning & Management
- Strategic Leadership & Negotiation
- Contract Administration
- Budgeting & Cost Control
- Procurement & Vendor Management
- Project Planning & Execution
- Client & Partner Relations & Engagement
- Operational Compliance
- Team Development & Performance Management

Education & Affiliations

- Bachelor of Science, Special Education, University of South Alabama
- Governor-Appointed Member, Alabama State Workforce Investment Board
- Board Member, Family Business Institute, University of South Carolina

Ashley Ramsay-Naile

President

Professional Overview

As President of CrowderGulf, Ashley Ramsay-Naile brings more than three decades of experience leading large-scale disaster response and debris management operations nationwide. Known for her **steady leadership, strategic foresight, and operational excellence**, she has overseen recovery missions for **dozens of federally declared disasters**, hurricanes, and major weather events.

Since joining CrowderGulf in 2004, Ms. Ramsay-Naile has advanced from Project Manager to Chief Operating Officer and now President—driving the company's growth into **one of the most trusted disaster recovery contractors in the nation**. She manages all administrative, financial, and field operations with a focus on **efficiency, accountability, and client satisfaction**.

Her deep expertise in **emergency management, contract negotiation, and resource optimization** ensures that every CrowderGulf project—from initial mobilization through final closeout—meets the highest standards of safety, compliance, and performance.

Key Achievements & Responsibilities

- **Operational Leadership:** Directed enterprise-wide operations and disaster activations across multiple states, overseeing hundreds of personnel, subcontractors, and equipment assets
- **Strategic Program Management:** Led response and recovery missions for more than 30 federally declared disasters, including major hurricanes, floods, tornadoes, and environmental emergencies
- **Financial Oversight:** Managed administrative and financial processes for debris projects exceeding hundreds of millions in total value, ensuring transparency and fiscal control
- **Regulatory Compliance:** Supervised accounts receivable/payable, documentation, and reporting for complex multi-jurisdictional operations to maintain compliance with FEMA and client audit standards
- **Contract Negotiation:** Negotiated contracts, vendor agreements, and procurement strategies to secure favorable terms and ensure timely delivery of materials and services
- **Process Optimization:** Championed company-wide process improvements, streamlining mobilization timelines, enhanced safety performance, and improved client satisfaction metrics
- **Client Coordination:** Maintained proactive communication with city, county, and state officials to coordinate debris operations, permitting, and environmental compliance
- **Strategic Growth:** Guided organizational growth through business development, workforce planning, and long-term strategic partnerships

Representative Project Portfolio

- **Hurricanes Milton, Helene, Francine, Debbie, and Beryl (2024):** Company-wide oversight of multi-state debris recovery and reduction operations
- **Hurricanes Ian & Nicole (2022):** Company-wide oversight of large-scale debris removal, temporary debris reduction sites, and final disposal coordination
- **Hurricanes Irma & Harvey, Michael, Laura, Sally, & Ida (2017-2021):** Oversaw complex, multi-state debris management operations, ensuring efficient execution of concurrent activations, temporary reduction sites, and final disposal logistics.
- **Deepwater Horizon Oil Spill (2010):** Coordinated shoreline cleanup and documentation for one of the largest environmental recovery efforts in U.S. history.

(Selected major activations; full list available upon request)

Core Competencies

- Disaster Response & Recovery
- Large-Scale Operations Management
- Marine & Waterway Debris Removal
- Contract Negotiation & Administration
- Project Estimating & Budgeting
- Strategic Planning
- Multi-State Activation Management
- Client Relations
- Safety Leadership
- Business Development
- Technical Proposal Writing
- Personnel & Equipment Logistics

Education & Certifications

- Bachelor of Science, Aerospace Engineering, Auburn University
- LEED AP (Leadership in Energy and Environmental Design Accredited Professional)
- National Incident Management System: Multiple Certifications
- HAZWOPER 40-Hour & 8-Hour Refresher
- NASCLA Accredited Contractor
- OSHA 10 & 30-Hour Safety
- Licensed General Contractor (Qualified Agent) – AL, GA, LA, MS, SC, & VA

Reid Loper

Senior Vice President, LEED AP

Professional Overview

Reid Loper is a proven leader in large-scale disaster recovery operations, with 15 years of experience directing complex, multi-state debris management and emergency response missions. Since joining CrowderGulf in 2010, he has led or overseen **more than 18 federally declared disaster responses** and managed **over \$800 million in projects** involving debris removal, sand screening, dredging, marine and waterway debris removal, and vessel operations.

As Senior Vice President, he provides strategic oversight for CrowderGulf's national response operations, ensuring safe, compliant, and cost-effective performance across diverse mission types. Recognized as one of the industry's foremost experts in **waterways debris management**, he has led more marine debris recovery missions since 2012 than any other professional in the field.

Mr. Loper's **field-tested leadership** is defined by **strategic planning, disciplined execution, and strong client relationships**. His prior experience in commercial construction enhances his ability to manage complex programs with technical precision, financial accountability, and operational efficiency.

Key Achievements & Responsibilities

- **Strategic Program Leadership:** Directed multi-regional, simultaneous activations for hurricanes, tornadoes, floods, and ice storms, ensuring safe, compliant, and profitable execution across diverse geographies
- **Financial Oversight:** Managed more than \$800 million in total project costs, consistently meeting performance and profitability goals
- **Operational Command:** Supervised teams of more than 1,200 field staff and 600+ assets, ensuring readiness and rapid mobilization in dynamic emergency environments.
- **Contract & Client Management:** Negotiated and execute complex client contracts; managed subcontractor compliance, insurance, billing, and performance
- **Business Development:** Spearheaded proposal development, RFP responses, and technical presentations; cultivated long-term relationships with local, state, and federal clients
- **Safety Leadership:** Maintained company-wide TRIR below 2.0, integrating safety and operations into a unified management system
- **Innovation & Growth:** Developed new operational models for marine debris removal and expanded CrowderGulf's footprint into new markets

Representative Project Portfolio

- **Hurricanes Milton, Helene, Francine, Debbie, and Beryl (2024):** Directed 70+ activations across five states, coordinating large-scale debris and marine recovery operations
- **Hurricanes Ian & Nicole (2022):** Oversaw 44 activations in Florida and South Carolina; accelerated recovery timelines through optimized logistics and contractor coordination
- **Hurricanes Irma & Harvey (2017):** Managed concurrent activations in Florida and Texas, including removal of over 250,000 CY of waterway debris for Florida DEP
- **Deepwater Horizon Oil Spill (2010):** Served as Senior Project Manager overseeing statewide response for Alabama, coordinating large-scale vessel operations and shoreline cleanup

(Selected major activations; full list available upon request)

Core Competencies

- Disaster Recovery & Debris Operations
- Strategic & Operational Planning
- Emergency Management
- Interagency Coordination
- Federal Program Leadership
- Contract Management
- Training & Workforce Readiness
- Client Relations
- Logistics & Field Operations

Education, Awards, & Certifications

- Bachelor of Science, Civil Engineering, University of South Alabama
- National Incident Management System: Multiple ICS and ESF certifications
- Army Engineer Association Bronze Order of the De Fleury Medal
- Civilian Award for Humanitarian Service
- Superior Civilian Service Award
- Achievement Medal for Civilian Service
- Commander's Award for Civilian Service
- USACE South Atlantic Division Emergency Manager and Responder of the Year

Professional Overview

Matt Tate is a **nationally recognized leader in disaster recovery and debris management** with over 20 years of experience directing large-scale emergency operations across the United States. His expertise spans every phase of disaster response—from initial mobilization and debris clearance to long-term recovery and after-action improvement.

As CrowderGulf's National Director for Response and Recovery, Mr. Tate leverages his extensive U.S. Army Corps of Engineers (USACE) background to strengthen federal partnerships, advance operational capabilities, and ensure rapid, compliant, and cost-effective service delivery. He has managed debris programs valued at **over \$5 billion**, trained national response teams, and shaped policy and best practices that continue to guide national debris operations today.

Key Achievements & Responsibilities

- **Strategic Program Leadership:** Directed national response and recovery initiatives for federal and local clients, expanding CrowderGulf's footprint across multiple states & markets
- **Federal Debris Management Expertise:** Led the USACE National Debris Program, overseeing seven ESF #3 Debris Planning and Response Teams and more than 40 subject matter experts supporting FEMA mission assignments nationwide
- **Operational Excellence:** Developed and executed logistics, staffing, and operational plans for complex, multi-state activations, ensuring rapid mobilization, field coordination, and regulatory compliance
- **Training & Workforce Development:** Implemented the Mobile Training Team (MTT) model to improve national debris team readiness, training hundreds of personnel for field operations, quality assurance, and specialty debris streams
- **Contract & Fiscal Oversight:** Served as Contracting Officer's Representative (COR) for the USACE Advanced Contract Initiative (ACI), managing programs exceeding \$5 billion and leading two Source Selection Evaluation Boards
- **Interagency Coordination:** Served as the USACE liaison to FEMA, DHS, and other federal, state, and tribal agencies, ensuring synchronized debris missions under ESF #3 and supporting operations at multiple levels
- **Continuous Improvement:** Integrated lessons learned into USACE and CrowderGulf training, plans, and Standard Operating Procedures, strengthening nationwide debris response through data-driven after-action programs
- **Field Operations Leadership:** Deployed as Debris SME and mission manager to major disasters across the U.S., providing lifecycle mission management

Representative Project Portfolio

- **Hurricanes Milton, Helene, Francine, Debbie, and Beryl (2024):** Coordinated 70+ activations across five states, coordinating large-scale debris & marine recovery operations
- **Maui Wildfires (2023):** Led USACE debris response & recovery operations, including a PPDR mission for more than 2,000 structures and construction of a temporary debris management site for final regulated disposal of hazardous materials
- **Hurricanes Ian & Nicole; NM Wildfires; KY Floods (2022):** Provided debris technical assistance and oversight to the state and FEMA; led PPDR missions for more than 400 structures in challenging terrain with significant environmental constraints
- **Hurricanes Laura, Sally, Zeta, and Ida (2020-2021):** Provided debris technical assistance and oversight to the states and FEMA; managed deployment of hundreds of volunteer responders

(Selected major activations; full list available upon request)

Core Competencies

- Disaster Debris Management & Recovery Operations
- Multi-State Field Operations Oversight
- Strategic Planning & Logistics Coordination
- Contractor & Subcontractor Management
- Environmental Protection & Regulatory Compliance
- Resource Allocation & Workforce Optimization
- Equipment & Resource Readiness Management

Education & Certifications

- Coursework in Disaster Management & Emergency Services, University of South Alabama
- CPR & First Aid
- 40-Hour HAZWOPER Certification; 20-Hour Refresher
- OSHA Construction Safety
- National Incident Management System: Multiple ICS certifications

Nick Pratt

Director of Operations

Professional Overview

Nick Pratt is a results-driven disaster recovery and debris management professional with over 20 years of experience leading complex, multi-state response operations. He specializes in directing large-scale disaster debris removal projects, coordinating personnel, equipment, and subcontractors to deliver safe, efficient, and timely outcomes.

Mr. Pratt has a proven track record of managing operations for hurricanes, tornadoes, floods, and other severe weather events, consistently meeting or exceeding project goals. He excels at pre-event planning, resource allocation, and strategic execution, ensuring operations run smoothly from initial mobilization through final debris disposal. Known for his ability to build cohesive teams and foster operational excellence, he maintains strict compliance with federal, state, and local regulations while implementing innovative solutions to optimize efficiency and minimize risk.

Key Achievements & Responsibilities

- **Operational Leadership:** Directed multi-state disaster debris operations, coordinating hundreds of personnel, equipment, and subcontractors to complete complex projects safely and efficiently
- **Project & Asset Management:** Oversaw the planning, staging, and deployment of field assets to ensure timely execution and adherence to project goals
- **Environmental Compliance:** Led waterway debris removal and other sensitive operations while maintaining strict environmental protection standards
- **Interagency Coordination:** Managed communication and coordination with federal, state, and local agencies to streamline disaster response and ensure compliance
- **Performance Oversight:** Implemented quality control processes and performance monitoring to maximize productivity, reduce rework, and meet or exceed operational benchmarks

Representative Project Portfolio

- **Hurricane Helene (2024):** Directed 16 activations across four states, managing multi-state debris removal operations resulting in timely clearance of over 1.5 million cubic yards of debris
- **Hurricane Milton (2024):** Oversaw 32 activations in Florida, implementing strategic logistics and operational planning that improved crew productivity and ensured safe disposal of vegetative and construction debris across multiple counties
- **Hurricane Debbie & Francine (2024):** Managed single-activation responses in GA and LA, optimizing local resources and ensuring compliance with FEMA debris management protocols while expediting debris clearance
- **Hurricane Beryl, Winds & Floods (2024):** Coordinated 29 activations across three states, leading multi-jurisdictional debris removal, enhancing operational efficiency, and supporting critical post-storm infrastructure restoration
- **Hurricane Idalia & Misc. Winter Storms (2023):** Directed 15 activations across six states, overseeing almost 2 million cubic yards of debris removal, coordinating multiple crews and temporary debris sites to accelerate storm recovery

(Selected major activations; full list available upon request)

Core Competencies

- Disaster Recovery Operations
- Marine Debris & Vessel Reclamation
- Hazardous Material Management
- Environmental Remediation
- FEMA & USACE Compliance
- Team Leadership & Safety Training
- Sand Recovery & Beach Restoration
- Shoreline Stabilization & Environmental Stewardship
- Operational Planning & Logistics
- Contract & Resource Management

Education & Certifications

- USACE Construction Quality Management for Contractors Certification
- OSHA 30-Hour Construction Safety Course
- HAZWOPER 40-Hour Certification
- National Incident Management System: Multiple ICS certifications

Wilber Ledet

Deputy Director of Operations

Professional Overview

With over 16 years of experience in disaster recovery, marine debris operations, and large-scale environmental response, Mr. Ledet brings proven leadership in coordinating complex field operations across multiple states and agencies. His expertise spans vessel reclamation, hazardous material removal, sand reclamation, and debris management for both public and private sector clients. He has successfully managed multimillion cubic-yard debris removal projects, ensuring full regulatory compliance and environmental stewardship under FEMA and USACE guidelines.

Mr. Ledet is known for his operational precision, team leadership, and safety-first approach. He has developed and implemented training programs, optimized resource deployment, and led field teams through high-pressure recovery missions. His consistent delivery of safe, efficient, and high-quality results has contributed to the success of numerous disaster recovery missions nationwide.

Key Achievements & Responsibilities

- **Project Leadership & Field Operations:** Directed multimillion-cubic-yard debris removal, marine debris recovery, and reclamation efforts across multiple states, maintaining schedule, safety, and environmental standards
- **Environmental Compliance:** Ensured adherence to federal, state, and local regulations during hazardous material removal, waste disposal, and shoreline restoration operations
- **Marine & Vessel Reclamation:** Oversaw vessel storage, fuel and oil removal, and environmentally responsible disposal, reducing contamination risk and restoring waterways to navigable condition
- **Training & Safety Oversight:** Implemented staff training programs and daily safety briefings, ensuring compliance with OSHA and HAZWOPER protocols across all operations
- **Coordination:** Collaborated with federal, state, and local officials, including FEMA, USACE, and environmental agencies, to align project execution with mission objectives

Representative Project Portfolio

- **Hurricane Idalia (FL, GA, 2023):** Led multi-state debris recovery operations, coordinating resources across regional teams for rapid mobilization and cleanup
- **Tornado & Storm Response (AR, FL, NC, TX, VA, 2023):** Managed simultaneous activations, streamlining logistics and field oversight
- **Hurricanes Ian & Nicole (FL, 2022):** Directed large-scale debris management operations with focus on coastal environmental protection
- **Hurricane Ida (LA, MS, 2021):** Managed debris clearance and disposal, ensuring compliance with FEMA debris eligibility requirements
- **Hurricane Laura & Sally (LA, AL, FL, 2020):** Supervised simultaneous operations totaling over one million cubic yards of debris removal
- **Hurricane Florence & Michael (NC, 2018):** Oversaw 1.1 million CY debris removal and disposal across multiple jurisdictions

(Selected major activations; full list available upon request)

Core Competencies

- Disaster Documentation & Data Management
- QA/QC Oversight & Compliance
- Technical Writing, Editing, & RFP Support
- FEMA Policy & Audit Support
- Debris Management Training & Mentorship
- Multi-State Project Coordination
- Change Management & Documentation
- Historical Data Analysis & Reporting

Education & Certifications

- Ph.D, Instructional Design & Development, University of South Alabama
- Masters Degree, University of South Alabama
- AA Certification, Learning Disabilities, University of South Alabama
- Bachelor of Science, Elementary Education, Auburn University
- National Incident Management System – Multiple ICS certifications

Margaret Wright, Ph.D

Senior Documentation Director

Professional Overview

Margaret R. Wright, PhD, is a highly experienced disaster documentation and QA/QC leader with nearly 30 years in disaster recovery, debris operations, and emergency management. She specializes in managing large-scale documentation teams, coordinating FEMA-compliant processes, and ensuring accurate reconciliation and invoicing across multi-state disaster projects. Dr. Wright brings extensive expertise in training development, technical proposal writing, program evaluation, and quality assurance oversight for complex debris operations.

She has led documentation and reconciliation for hundreds of disaster activations, including hurricanes, tornadoes, ice storms, and flooding across Florida, Texas, North Carolina, South Carolina, Louisiana, Maryland, and Virginia. Dr. Wright is recognized for her ability to streamline documentation workflows, mentor project managers, and provide strategic guidance on compliance and audit readiness. Her leadership ensures consistency, accuracy, and timeliness in all documentation processes, supporting both field operations and client reporting.

Key Achievements & Responsibilities

- **Documentation Leadership:** Directed all aspects of disaster project documentation, ticket reconciliation, invoicing, and FEMA audit compliance for multi-state, large-scale debris removal operations
- **Quality Assurance/Quality Control:** Served as Director of QC/QA documentation teams, ensuring accurate data collection, reporting, and technical compliance for dozens of simultaneous contracts
- **Training & Mentorship:** Developed and maintained CrowderGulf Project Manager Training Manual; designed, coordinated, and conducted client and internal training sessions across multiple states
- **Technical Proposal Development:** Managed proposal writing and editing teams for pre-event RFPs, ensuring accuracy and alignment with contract requirements
- **Program Evaluation & Research:** Conducted post-project evaluation research, analyzing operations and documentation efficiency to guide process improvements
- **Client & Audit Support:** Provided technical assistance to clients for FEMA audits, coordinated follow-up documentation, and ensured accurate reporting of debris operations.
- **Field Office Operations:** Oversaw setup, staffing, and management of Debris Management Field Offices, coordinating personnel and workflows for high-volume activations.

Representative Project Portfolio

- **Hurricanes Beryl, Debbie, Francine, Helene, Milton & Winds/Floods (2024):** Oversaw documentation for multiple simultaneous debris projects across impacted jurisdictions
- **Hurricane Idalia & Tornadoes (2023):** Managed documentation and QA/QC for multiple activations
- **Hurricanes Ian & Nicole (2022):** Directed all documentation and oversaw documentation QA/QC for multiple concurrent and overlapping activations in Florida
- **Hurricanes Ida & Nicholas (2021):** Supervised documentation flow for multiple contracts across MS, LA, and TX
- **Hurricanes Sally & Zeta (2020):** Assisted self-monitoring clients in FEMA-required documentation processes
- **Hurricanes Florence & Michael (2018):** Led QC/QA documentation teams for 30 simultaneous contracts in NC, SC, and FL

(Selected major activations; full list available upon request)

Core Competencies

- Disaster Operations Planning & Pre-Event Logistics
- Multi-State Contract & Project Management
- Debris Operations & Large-Scale Recovery
- Interagency Coordination & Client Engagement
- Equipment & Resource Readiness Management
- Operational Process Improvement & Risk Mitigation
- Emergency Response Communication Systems Management
- Strategic Resource Allocation

Education & Certifications

- Bachelor of Science, University of South Carolina
- US Army - 12B Combat Engineer
- National Incident Management System: Multiple ICS certifications

Wesley Naile

Director of Pre-Event Services

Professional Overview

Wesley Naile is a results-driven disaster operations leader with over 20 years of experience in pre-event planning, logistical coordination, and disaster debris operations. He excels at developing and managing complex operational strategies, deploying pre-positioned equipment, and leading teams to execute large-scale recovery and mitigation efforts efficiently and safely. Mr. Naile has extensive expertise in planning, procurement, tactical operations, and interagency coordination, ensuring disaster readiness across multiple states and jurisdictions.

He is recognized for streamlining logistics and communication systems, implementing innovative pre-event strategies, and ensuring rapid, safe, and effective deployment of personnel and resources. His leadership style emphasizes proactive planning, operational excellence, and team development, enabling high-performing results in high-pressure disaster environments.

Key Achievements & Responsibilities

- **Pre-Event Planning & Logistics:** Oversees all pre-event disaster planning, equipment staging, and "Quick Kit" readiness to ensure rapid deployment and operational efficiency
- **Contracts & Project Oversight:** Manages multiple disaster contracts across federal, state, and local agencies, ensuring timely and compliant debris removal and disaster response operations
- **Team Leadership & Training:** Directs and trains multi-disciplinary teams, providing clear guidance on safety, operational procedures, and project execution
- **Interagency Coordination:** Cultivates and leverages strong collaborative relationships with FEMA, USACE, and state and local agencies to streamline communication and ensure unified operational strategies
- **Operational Process Improvement:** Evaluates and implements innovative logistical processes, procedures, and systems to maximize disaster response efficiency and minimize operational delays
- **Equipment & Supply Management:** Maintains and manages warehouses, equipment, and pre-positioned supplies for rapid activation during disasters

Representative Project Portfolio

- **Hurricane Idalia & Tornado/Winter Storms (2023):** Managed 12 activations across AL, AR, FL, NC, TX, and VA, nearly 2 million CY of debris removed/disposed
- **Hurricanes Ian & Nicole (2022):** Supervised 44 activations in FL, LA, and SC, over 13 million CY of debris removed/disposed
- **Hurricanes Nicholas & Ida; Tornadoes & Flooding (2021):** Directed 14 activations in TX, LA, and KY, including disaster debris and flood mitigation
- **Hurricanes Delta, Zeta & Sally (2020):** Oversaw 18 activations in LA, TX, AL, and FL, including large-scale C&D and vegetative debris removal
- **Hurricane Laura (2020):** Supervised 8 activations in LA & TX, coordinating multi-jurisdictional debris operations
- **Hurricane Michael (2018):** Managed 11 activations in FL & GA, 12 million CY of debris removed, including FL DEP waterways

(Selected major activations; full list available upon request)

Core Competencies

- Disaster Debris Operations & Field Management
- Pre-Event Planning & Client Coordination
- Subcontractor Oversight & Performance Management
- Heavy Marine Construction & Coastal Infrastructure
- Regulatory Compliance & Documentation Management
- Safety Leadership & Quality Control
- GIS, Reporting Systems, & Project Scheduling

Education, Licenses, & Certifications

- Bachelor of Science, Auburn University
- Alabama Heavy Construction General Contractor License
- North Carolina Highway & Heavy Construction License
- California Class A General Engineering Contractor License
- National Incident Management System – multiple ICS certifications
- USACE Construction Quality Management
- OSHA Certified

Drew Sprinkle

Deputy Director of Pre-Event Services

Professional Overview

Drew Sprinkle is an experienced project manager and pre-event services leader with a strong background in disaster debris operations, heavy marine construction, subcontractor oversight, and multi-jurisdictional client coordination. With nearly a decade of hands-on experience at CrowderGulf, he has managed large, complex field operations involving hundreds of personnel and equipment assets while ensuring regulatory compliance, safety performance, and meticulous documentation across all project phases.

Mr. Sprinkle excels at client communication, operational problem-solving, and quality-driven execution, consistently delivering efficient, compliant, and cost-effective results. His industry experience spans hurricanes, tornadoes, flooding, shoreline restoration, marine construction, and habitat restoration projects across the Southeast and Gulf Coast. He also serves as the qualified individual for CrowderGulf's general contractor licenses in Alabama, North Carolina, and California.

Key Achievements & Responsibilities

- **Project Leadership:** Directs large-scale debris and construction projects, overseeing field operations, staffing, equipment, and daily progress to meet client objectives.
- **Client Coordination:** Serves as the primary liaison to municipal, county, and state clients, ensuring clear communication, schedule alignment, and rapid issue resolution.
- **Subcontractor Oversight:** Manages subcontractor performance, reporting accuracy, and documentation compliance to support timely invoicing and payment.
- **Operational Efficiency:** Implements process improvements, field solutions, and productivity enhancements to maximize output and minimize project delays.
- **Safety & Compliance:** Leads safety meetings, enforces regulatory standards, and maintains strict adherence to OSHA, USACE CQM, and project-specific protocols.
- **Technical Execution:** Delivers heavy marine construction support—including rock placement, dredging, and shoreline restoration—when not deployed for disaster operations.
- **Pre-Event Services:** Supports proposal development, client deliverables, and pre-event contract readiness across multiple states.

Representative Project Portfolio

- **Hurricane Idalia (2023):** Managed four activations across Florida & Georgia, overseeing debris operations, subcontractor coordination, and client communication
- **Lightning Point Shoreline Restoration Phase II (2023):** Directed \$1.4M coastal restoration effort in Bayou La Batre, AL, including rock placement and access-channel dredging
- **Hurricane Ian (2022):** Supported 35 activations in Florida, including managing all debris operations for the City of Venice
- **Hurricane Nicole (2022):** Managed debris collection across three county activations in Florida
- **Hurricane Ida (2021):** Led field operations and subcontractor oversight for debris removal activities in Gulfport, MS
- **ALDOT Bridge Fender System Repair (2021):** Executed marine infrastructure repairs supporting state transportation assets in Dauphin Island, AL
- **Lightning Point Shoreline Restoration (2021):** Supported major living shoreline habitat restoration in Bayou La Batre, AL
- **Hurricanes Delta & Zeta (2020):** Coordinated multi-state debris operations across Mississippi & Texas under tight response timelines

(Selected major activations; full list available upon request)

Core Competencies

- Disaster Response & Recovery Operations
- FEMA Public Assistance Policy & Documentation
- Multi-Jurisdictional Incident Coordination
- Crisis Communications
- Project Management & Client Relations
- Technical Writing & Proposal Development
- Emergency Management Training & Instruction
- Team Leadership & Contractor Oversight

Education, Affiliations, & Certifications

- Bachelor of Arts, Radford University
- Certified Local Emergency Manager (CLEM), Alabama
- Advanced Level Certification in Emergency Management (ALEM)
- CPR & Bloodborne Pathogens Certified
- National Incident Management System Certified Instructor
- USACE Construction Quality Management

Leigh Anne Ryals

Regional Director – Alabama, Mississippi, Texas

Professional Overview

Ms. Leigh Anne Ryals is an accomplished emergency management and disaster recovery leader with extensive experience directing large-scale debris operations, coordinating multi-agency response efforts, and guiding municipal and county governments through complex FEMA recovery programs. She brings strong expertise in debris management, client coordination, public information, and project oversight across multiple states and disaster types.

At CrowderGulf, Ms. Ryals has served as Regional Director, Project Manager, Incident Commander, and Government Liaison, recognized for her operational efficiency, FEMA policy expertise, and high-level client service. She has supported 12 Presidential Disaster Declarations, delivered training across the Southeast, and provided strategic guidance on FEMA PA policy, documentation, and disaster readiness. Her portfolio spans hurricanes, tornadoes, ice storms, and specialized debris missions in AL, MS, TX, FL, GA, NC, and SC.

Key Achievements & Responsibilities

- **Regional Leadership:** Directs debris operations and provides daily oversight for Project Managers across AL, MS, and TX, ensuring consistent performance, compliance, and client satisfaction
- **Client Liaison:** Serves as the primary point of contact for regional municipal and county clients, offering expert guidance on FEMA PA policy, reimbursement documentation, and disaster recovery procedures
- **Operational Management:** Leads multi-jurisdictional debris removal missions for hurricanes, tornadoes, and ice storms, coordinating field teams, subcontractors, and monitoring partners to maintain safe and efficient operations
- **Project Execution:** Manages high-profile activations and statewide responses delivering timely and compliant project outcomes
- **Training & Capacity Development:** Conducts annual disaster debris management training for city and county governments and provides policy updates and best practices at national and state emergency management conferences

Representative Project Portfolio

- **Hurricane Ian (2022):** Supported debris clearing and removal for 38 school and support facilities in Florida, ensuring rapid restoration of safe access and operational continuity
- **Hurricanes Nicholas & Ida (2021):** Managed multi-jurisdiction debris operations and served as government liaison in Texas, Mississippi, and Louisiana, aligning field activities with FEMA PA requirements
- **Hurricane Sally (2020) – City of Daphne, AL:** Directed debris removal operations and client coordination to expedite community recovery and documentation accuracy
- **Tornado & Special Projects (2019):** Oversaw two Texas county activations, providing debris management support and technical guidance to local officials
- **Hurricane Dorian (2019):** Led two debris removal activations in South Carolina, ensuring compliance with FEMA policies and supporting local government recovery operations
- **Hurricane Michael (2018) – Panama City Beach, FL:** Served as QC and Data Manager in Panama City, FL for more than 12 million cubic yards of debris, establishing rigorous documentation, reporting, and quality standards

(Selected major activations; full list available upon request)

Core Competencies

- Disaster Debris Operations & Emergency Response
- Multi-Site Project Coordination & Logistics
- Team Leadership & Workforce Development
- Risk Management & Safety Compliance
- Strategic Planning & Interagency Collaboration
- Client Relations & Government Liaison
- Safety Management & OSHA Standards
- Strategic Planning & Team Leadership

Education, Affiliations, & Certifications

- Master of Science, Construction Management, University of Florida
- Master of Science, Strategic Studies, U.S. Army Senior Staff College
- Bachelor of Science, Agricultural Economics, Clemson University
- Certified Emergency Manager (CEM), International Association of Emergency Managers
- Society of American Military Engineers
- Army Engineer Association

Barrett Holmes

Regional Director – East Coast

Professional Overview

Barrett Holmes is an accomplished disaster response and recovery leader with over 30 years of experience managing large-scale, multi-site emergency operations across the Eastern U.S. He is known for building high-performing teams, optimizing operational efficiency, and delivering measurable results under pressure. Mr. Holmes is experienced in strategic planning, operational oversight, and coordinating with federal, state, and local agencies to execute complex disaster recovery missions.

Mr. Holmes drives results by mentoring high-performing teams, streamlining operations, and building trusted relationships with clients and government partners, consistently turning complex projects into successful outcomes.

Key Achievements & Responsibilities

- **Regional Operations Leadership:** Directed regional disaster debris removal operations across multiple states, leading project managers, field personnel, and subcontractors to execute complex, multi-site recovery efforts efficiently
- **Operational Planning & Execution:** Developed and implemented logistics plans for personnel, equipment, and temporary debris management sites, ensuring safe and timely removal of millions of cubic yards of debris
- **Resource & Workforce Management:** Optimized allocation of crews, trucks, and equipment across multiple simultaneous activations, improving efficiency and maximizing project outcomes
- **Safety & Risk Oversight:** Enforced rigorous safety protocols, risk management measures, and environmental compliance across all operations, reducing incidents and maintaining regulatory adherence
- **Team Development & Mentorship:** Coached and mentored project managers and field staff, building high-performing teams capable of executing large-scale, high-pressure disaster recovery projects
- **Performance Optimization:** Implemented innovative operational strategies and quality control measures, achieving measurable improvements in response times, debris removal rates, and client satisfaction

Representative Project Portfolio

- **Hurricane Idalia, Tornadoes & Storms (2023):** Directed regional debris removal operations across multiple counties, efficiently managing personnel, equipment, and temporary disposal sites to restore impacted communities
- **Hurricanes Ian & Nicole (2022):** Led multi-county disaster response, coordinating teams to remove millions of cubic yards of C&D and vegetative debris while ensuring regulatory compliance and public safety
- **Hurricanes Ida & Nicholas; KY Tornadoes & Floods (2021):** Oversaw large-scale debris operations, integrating multiple municipal and county contracts and maintaining seamless communication with government agencies
- **Hurricanes Laura, Sally, Delta & Zeta (2020):** Managed operations for multi-parish, multi-state activations, directing crews through C&D, white goods, and HHW removal, while maintaining schedule and budget adherence
- **Hurricane Dorian, Tropical Storm Imelda & Tornadoes (2019):** Coordinated debris removal across multiple states, implementing strategic resource deployment and operational oversight for maximum efficiency.

(Selected major activations; full list available upon request)

Core Competencies

- Disaster Response & Recovery Operations
- FEMA Public Assistance Program
- Emergency Operations Planning & Execution
- Multi-Agency Coordination & Client Engagement
- Project Management & Contract Oversight
- Regulatory Compliance & Documentation Control
- Risk & Impact Analysis
- Training & Technical Assistance
- Crisis Communication & Public Information Management

Education & Certifications

- Bachelor of Science, Public Relations, University of Florida, Gainesville
- OSHA/MOT Certified
- National Incident Management System: Multiple ICS certifications

Donald Madio

Regional Director – Florida

Professional Overview

Donald Madio is a disaster recovery and debris management specialist with over 25 years of experience leading large-scale emergency response and recovery operations across the United States. As a Regional Director for CrowderGulf, he has managed complex, multi-jurisdictional projects involving FEMA, USACE, HUD, and other federal, state, and local agencies.

He is recognized for his strategic leadership, technical expertise in the FEMA Public Assistance Program, and proven ability to deliver rapid, compliant, and cost-effective debris management solutions. His career is defined by high-impact coordination across teams, agencies, and contractors—consistently improving recovery efficiency, safety, and documentation accuracy in disaster environments.

Key Achievements & Responsibilities

- **Regional Leadership:** Oversees debris management and disaster recovery operations across the Southeast, directing multi-state teams and ensuring timely, cost-effective project delivery
- **Program & Compliance Management:** Ensures all activities adhere to FEMA Public Assistance, USACE, HUD, and EPA regulations, optimizing reimbursement and audit readiness
- **Operational Execution:** Leads planning, mobilization, and execution for hurricane, flood, tornado, and ice storm recovery missions—completing projects exceeding 13 million cubic yards of debris removal
- **Interagency Coordination:** Cultivates and leverages strong working relationships with federal, state, and local officials to streamline communication, resource allocation, and mission success
- **Process Optimization:** Implements operational procedures that enhance efficiency, reduce cost, and improve safety and documentation accuracy
- **Training & Mentorship:** Develops and facilitates technical training for federal, state, and local partners to strengthen disaster readiness and response capacity

Representative Project Portfolio

- **Hurricanes Ian & Nicole (2022) – Florida:** Directed 34 contract activations statewide, managing debris operations exceeding 13 million cubic yards
- **Hurricane Idalia & Winter Storms (2023) – AR, FL, GA, NC, TX & VA:** Supervised 15 contracts across six states, removing nearly 2 million cubic yards of debris
- **Hurricane Michael (2018) – Florida Panhandle:** Oversaw 11 contracts totaling 12 million cubic yards of debris, restoring access and supporting community recovery
- **Hurricane Irma (2017–2018) – Florida:** Managed 64 contract activations throughout the state, coordinating large-scale debris removal and site reduction operations
- **Hurricane Matthew (2016–2017) – Flagler County, FL:** Led debris management for multiple municipalities, achieving full project closeout within FEMA timelines
- **Red Tide Cleanup (2018) – Southwest Florida:** Directed marine and coastal debris removal in Collier, Lee, and Sarasota Counties, ensuring environmental compliance

(Selected major activations; full list available upon request)

Core Competencies

- Disaster Recovery & Emergency Management
- Federal Interagency Coordination (FEMA, HUD, DHS, USACE)
- Public Assistance & Mitigation Programs
- Executive Leadership & Policy Development
- Strategic Planning & Program Delivery
- Multi-State Operations & Intergovernmental Affairs
- Crisis Communication & Client Engagement
- Military Support to Civil Authorities

Education & Certifications

- Master of Science, Management, University of Maryland
- Bachelor of Arts, Journalism, Louisiana State University
- Certified Emergency Manager (CEM), International Association of Emergency Managers
- Emergency Management Institute Executive Academy
- U.S. Air War College

Professional Overview

Bill Doran is a seasoned emergency management and disaster recovery executive with more than 30 years of progressive leadership experience spanning federal, state, military, and private-sector operations. His background includes service as a **Presidentially appointed Federal Coordinating Officer (FCO)** for FEMA Region VI, executive-level consulting for Ernst & Young, and senior program direction for Plexos Group and CrowderGulf.

Mr. Doran's career reflects a rare blend of **strategic acumen, operational command, and intergovernmental coordination**, developed through decades of leadership in all-hazards preparedness, response, recovery, and mitigation. He has coordinated billions in federal disaster aid, led complex recovery missions across nine states, and advised governors, senior military officials, and cabinet-level leaders on disaster policy and operations. As Regional Director for CrowderGulf in Louisiana, he leverages this deep experience to deliver efficient, compliant, and community-focused recovery programs.

Key Achievements & Responsibilities

- **Strategic Leadership & Program Oversight:** Directs CrowderGulf operations throughout Louisiana, overseeing multi-state response and recovery activations, contract execution, and client engagement for hurricanes, floods, ice storms, and tornado events
- **Federal Coordination & Policy Expertise:** Served as FEMA Federal Coordinating Officer for 25 federally declared disasters, leading interagency collaboration among federal, state, tribal, and local partners to deliver timely and effective disaster assistance
- **Executive Program Management:** Guided multi-billion-dollar recovery missions, including DR-4277-LA (Baton Rouge Floods) and multiple Texas disasters, achieving over \$3 billion in combined aid delivery and cost savings through operational and policy innovation
- **Consulting & Advisory Experience:** Provided senior-level policy, program, and subject matter expertise to FEMA, HUD, USDA, DHS, and DoD through Ernst & Young and Plexos Group, ensuring alignment between government and private-sector emergency management practices
- **Organizational Leadership & Process Improvement:** Led FEMA's Louisiana Recovery Office for Hurricanes Katrina and Rita and directed the FEMA Region VI Response Division, implementing reforms to streamline coordination, reduce costs, and enhance transparency

Representative Project Portfolio

- **Presidentially Appointed FCO (2010-2018):** Presidential appointee for 25 federally declared disasters, coordinating all federal recovery and mitigation assistance; directed multi-state operations in nine states and advised the FEMA Administrator on national disaster response policy
- **Baton Rouge Floods (2016):** Delivered over \$2.4 billion in aid, including \$750M in Public Assistance and \$750M in Individual Assistance; directed one of the largest temporary housing missions in FEMA history with over 4,000 units; implemented QC measures that saved the federal government nearly \$30 million in program costs
- **Texas Floods (2016):** Administered over \$1 billion in federal aid across 120 counties while navigating complex political environments among federal, state, and local agencies

(Selected major activations; full list available upon request)

Core Competencies

- Disaster Debris Operations & Recovery
- Multi-Jurisdictional Project Management
- Debris Estimation & Reduction Strategies
- Field Operations & Crew Supervision
- Operational Logistics & Asset Coordination
- Client Relations & Advisory
- Safety Management & OSHA Standards
- Strategic Planning & Team Leadership
- Performance Metrics & Quality Assurance

Education & Certifications

- Bachelor of Arts, College of Inquiry And Social Design; Florida Atlantic University
- OSHA 30-Hour Construction Safety & Health Certification
- National Incident Management System: Multiple ICS certifications

Joe Hayes

Regional Manager – Florida

Professional Overview

Joe Hayes is a dynamic senior project manager with 10+ years of experience leading large-scale disaster response and debris removal operations across Florida and the Gulf Coast. He is experienced in directing multi-phase recovery efforts for hurricanes, floods, tornadoes, and environmental hazards, with a proven ability to manage multiple simultaneous scopes, coordinate personnel and equipment, and maintain clear communication with federal, state, and local officials.

Mr. Hayes specializes in operational logistics, strategic planning, and client advisory support, consistently delivering efficient, safe, and FEMA-compliant results in complex and austere environments. He is adept at developing innovative response protocols that maximize efficiency, enhance client satisfaction, and set new industry standards.

Key Achievements & Responsibilities

- **Regional Operations Leadership:** Directed large-scale disaster response efforts in Florida and Louisiana, managing personnel, subcontractors, and equipment to ensure timely, efficient, and compliant debris removal operations
- **Multi-Phase Project Management:** Oversaw concurrent debris removal scopes across multiple jurisdictions, providing logistical oversight, operational planning, and on-site decision-making for complex disaster events
- **Client Relations & Advisory:** Served as primary point of contact for county, municipal, and state officials, providing operational guidance, administrative updates, and strategic support for disaster response and recovery
- **Operational Efficiency & Safety:** Implemented hands-on management and innovative processes to streamline mobilization, optimize debris removal operations, and ensure adherence to safety and regulatory standards
- **Strategic Oversight & Reporting:** Supported senior management teams by coordinating multi-million-cubic-yard debris operations, monitoring project progress, and ensuring accurate reporting to clients and regulatory agencies

Representative Project Portfolio

- **Hurricane Ian (2022):** Directed statewide recovery operations, including 10+ million cubic yards removed from Lee County ROW; managed personnel, assets, and subcontractors while coordinating with local, state, and federal agencies to ensure safe, efficient debris removal
- **Red Tide Fish Kill (2021):** Served as senior project manager for the mass fish kill event in Fort Myers, FL, overseeing removal & disposal of almost 2 tons of dead fish from Florida beaches and shorelines
- **Hurricane Laura (2020):** Oversaw removal of nearly 7 million cubic yards of debris in Calcasieu Parish, LA, integrating multiple municipal contracts and providing operational oversight across the parish for a combined 12+ million cubic yards
- **Hurricane Michael (2018):** Managed debris removal logistics in Jackson County, FL for nearly 3 million cubic yards of debris; coordinated directly with county officials and FDOT to expand scope and improve efficiency
- **Hurricane Irma (2017):** Directed debris operations for Jupiter, Palm Springs, Stuart, and Vero Beach, FL; provided advisory support statewide to augment a 10+ million cubic yard recovery effort

(Selected major activations; full list available upon request)

Core Competencies

- Large-Scale Disaster Debris Operations Management
- Strategic Planning & Leadership
- Multi-State Program Coordination & Oversight
- Client & Government Relations
- Risk Mitigation & Safety Compliance
- Resource & Asset Logistics Optimization
- Budgeting, Cost Control, & Contract Administration
- Innovative Technology Integration

Education & Certifications

- Special Forces Assessment & Qualification Course
- US Army John F. Kennedy Special Warfare Center & School NCOA Basic Leadership Course
- US Army Airborne School
- US Army Infantry School
- South Carolina Criminal Justice Academy, Basic Law Enforcement Class
- National Incident Management System: Multiple ICS certifications

Barton Holmes

Regional Manager – East Coast

Professional Overview

Barton Holmes is a resourceful and results-driven leader with over 15 years of progressive management experience in disaster response, debris operations, and team leadership across national and international projects. He is adept at assembling, coaching, and motivating high-performing teams to achieve operational excellence while maintaining safety, compliance, and ethical standards.

Mr. Holmes is skilled in strategic planning, project oversight, and complex multi-site operations, with a proven ability to deliver results under pressure. He has extensive experience overseeing large-scale disaster debris removal efforts across multiple states, ensuring the safe and efficient execution of all operational scopes while maintaining the highest standards of safety, compliance, and accountability.

Key Achievements & Responsibilities

- **Disaster Debris Management:** Directed multi-state recovery operations, overseeing personnel, assets, and subcontractors to ensure safe, compliant, and efficient debris removal under demanding conditions
- **Operational Oversight:** Managed all phases of large-scale response projects, maintaining alignment with federal, state, and municipal standards to meet or exceed client expectations
- **Business Development & Training:** Designed and implemented workforce development programs to enhance operational readiness and support regional expansion initiatives
- **Innovation & Technology:** Introduced drone and data-driven documentation systems to streamline project monitoring, reporting, and quality assurance
- **Client & Agency Collaboration:** Served as primary liaison for municipal, county, and state clients, facilitating transparent communication, rapid decision-making, and integrated operational coordination

Representative Project Portfolio

- **Hurricane Idalia, Tornadoes & Storms (2023):** Directed multi-state operations for VA Beach, Eastern NC, and South Georgia, coordinating multiple project teams and resources
- **Hurricane Ian (2022):** Senior Project Manager for Fort Myers Beach, FL, overseeing one of the most complex post-storm debris operations in company history
- **Bowling Green, KY Tornado (2021):** Managed large-scale debris recovery and restoration activities, coordinating with local officials and emergency agencies
- **Hurricane Florence (2018):** Led debris operations for multiple North and South Carolina jurisdictions, achieving over 20 million cubic yards of debris removal
- **Hurricane Harvey (2017):** Oversaw operations for multiple coastal Texas municipalities, ensuring rapid clearance and compliance with federal recovery standards

(Selected major activations; full list available upon request)

Core Competencies

- Disaster Response & Debris Management
- FEMA Public Assistance & Documentation
- Environmental Health & Regulatory Compliance
- Intergovernmental Coordination
- Public Administration & Program Leadership
- Policy Interpretation & Legal Analysis
- Training & Community Engagement
- Bilingual Communication (English/Spanish)

Education, Affiliations, & Certifications

- Juris Doctor (Valedictorian), Thurgood Marshall School of Law, Texas Southern University
- Bachelor of Arts, Criminal Justice, University of Texas at San Antonio
- Bachelor of Science, Biology, University of Texas at San Antonio
- State Bar of Texas – Active Member in Good Standing
- Registered Sanitarian & Floodplain Management, Municipal Solid Waste Operator (Class B)
- Member of the Texas Environmental Health Association

Valerie Gonzalez

Regional Manager – Texas

Professional Overview

Valerie Gonzalez is an accomplished environmental health and disaster recovery professional with over a decade of leadership experience in public sector environmental regulation, emergency management, and large-scale debris operations. As Regional Manager for CrowderGulf in Texas, she oversees multi-site emergency response projects, directing project managers, subcontractors, and field personnel to ensure safe, compliant, and efficient operations across multiple jurisdictions.

Her prior service as Director of Environmental Health for Aransas County, Texas, combined with her extensive legal background, gives her a rare dual perspective on environmental regulation and operational execution. Ms. Gonzalez is recognized for her deep understanding of FEMA debris management protocols, Texas administrative and environmental regulations, and her ability to build collaborative partnerships among local, state, and federal agencies. She is widely regarded as a Debris Management Specialist, known for translating complex regulatory requirements into practical field solutions that enhance community resilience and accelerate disaster recovery.

Key Achievements & Responsibilities

- **Regional Operations Leadership:** Directs multiple emergency debris and recovery projects across Texas, managing regional staff, subcontractors, and equipment to deliver safe, efficient, and FEMA-compliant operations
- **Environmental Program Management:** Led Aransas County's Environmental Health Department, overseeing Environmental Health, Solid Waste, and Vector Control divisions and ensuring full compliance with TCEQ, TDA, and TDLR regulations
- **Disaster & Debris Management Expertise:** Served as Debris Manager for Aransas County after Hurricane Harvey, coordinating with FEMA, TDEM, TXDOT, and USACE. Later deployed with the Texas Division of Emergency Management's Disaster Recovery Task Force to support wildfire debris removal and recovery operations
- **Legal & Regulatory Experience:** Practiced law in Houston with expertise in environmental, contract, and probate matters; skilled in compliance review, legal research, and documentation for regulated industries
- **Public Engagement & Training:** Developed and delivered public education programs on environmental health and debris management, fostering community collaboration and interagency coordination

Representative Project Portfolio

- **Hurricanes Beryl, Helene & Milton (2024):** Oversaw debris response and recovery operations and permitting in several counties, including Clay County (FL) after Hurricanes Helene and Milton, and Angleton, TX after Hurricane Beryl
- **2023 Winter Storms & Straight-Line Winds:** Led regional debris response and recovery operations across Texas, coordinating multi-site activations, field personnel, and FEMA-compliant documentation in partnership with local and state clients
- **Eastland County (TX) Wildfires (2022):** Served as the TDEM Disaster Recovery Task Force Debris Specialist Liaison for debris removal, disposal, and volunteer coordination
- **Hurricane Harvey (2017 - 2022):** Directed countywide environmental health and debris programs in Aransas County; managed debris removal and recovery following Hurricane Harvey; ensured compliance with state and federal regulations; and maintained interagency coordination with FEMA and TDEM

(Selected major activations; full list available upon request)

Core Competencies

- Disaster Debris Operations Management
- Quality Control & Compliance
- Project Planning & Execution
- Team Leadership & Training
- Client Communication & Reporting
- Hazardous Materials & Environmental Safety
- Marine Debris & Coastal Project Management

Education, Licenses, & Certifications

- Bachelor of Science, Auburn University
- Associate's Degree, Jefferson Davis Community College
- USACE Construction Project Management Certification
- Florida Underground Utility Excavation License #CUCO57058
- Class B CDL & OSHA 10-Hour Training
- National Incident Management System: Multiple ICS certifications

Lew Najor

Project Manager

Professional Overview

Lew Najor is an experienced Project Manager with over 25 years in disaster debris management, quality control, and construction operations, and a proven ability to lead large-scale projects, ensure compliance with federal, state, and local regulations, and maintain high-quality standards across multiple sites. He is skilled at implementing structured Quality Control programs, coordinating field teams, and optimizing operational efficiency under challenging conditions.

Mr. Najor is known for his results-oriented approach that emphasizes safety, cost-effectiveness, and schedule adherence. He is adept at managing simultaneous activations, overseeing debris removal operations, and providing actionable reporting to senior management and clients. He is a strong communicator with the ability to train, mentor, and lead high-performing teams to deliver measurable outcomes.

Key Achievements & Responsibilities

- **Quality Control Implementation:** Developed and executed three-phase Quality Control programs for debris operations, ensuring compliance with contract requirements and regulatory standards
- **Debris Operations Oversight:** Directed daily operations of debris removal crews, monitored production rates, and ensured safe, efficient, and compliant work across multiple activations
- **Contract and Project Management:** Managed project execution from mobilization to closeout, including client communications, resource allocation, and schedule oversight
- **Safety & Regulatory Compliance:** Monitored safety protocols and adherence to environmental and construction regulations, issuing rework logs and corrective actions when needed
- **Reporting & Documentation:** Prepared detailed weekly reports, tracked definable features of work, and maintained accurate debris removal documentation for federal and local agencies

Representative Project Portfolio

- **St. John the Baptist Parish, LA (2022-2023):** Oversaw NRCS canals, ditches, waterways, PPDR, and ROW operations
- **Pensacola East Bay Oyster Habitat Restoration (2021-2022):** Managed placement of 70K tons of aggregate and installation of 33 habitat reefs
- **Hurricanes Laura, Sally, Delta & Zeta (2020):** Supervised large-scale debris removal activations across multiple jurisdictions, counties, and states
- **Tropical Storm Imelda & Hurricane Dorian (2019):** Directed operations in Texas and South Carolina, ensuring quality control compliance
- **Hurricane Michael (2018):** Provided quality control oversight of 2 million cubic yards of debris removal in Bay County, FL

(Selected major activations; full list available upon request)

Core Competencies

- Disaster Debris Operations Management
- TDSRS Site Management
- Vegetative Debris Grinding & Reduction
- Client & Agency Coordination
- Logistics & Crew Scheduling
- Claims Resolution & Quality Assurance
- Documentation & FEMA Compliance
- Environmental & Special Projects Oversight

Certifications

- National Incident Management System: Multiple ICS certifications

Howard Turner

Project Manager

Professional Overview

Howard Turner is a veteran disaster recovery and debris management leader with more than two decades of experience directing large-scale debris operations, managing Temporary Disposal Storage & Reductions Sites (TDSRS) sites, and coordinating post-disaster recovery efforts across numerous states and hazard types. He brings deep expertise in debris reduction, subcontractor oversight, site restoration, operational logistics, documentation verification, and client coordination under FEMA Public Assistance programs.

Over his 20+ years with CrowderGulf and partner operations, he has delivered high-efficiency field management, reliable service to municipal and county clients, and consistent execution across hurricanes, tornadoes, winter storms, and special reduction missions.

Key Achievements & Responsibilities

- **Operational Leadership:** Manages daily debris removal, reduction, hauling, and disposal operations, including TDSRS oversight and subcontractor supervision.
- **Debris Reduction Management:** Leads grinding operations, secures additional sites, and ensures efficient processing, transport, and beneficial reuse of vegetative materials and wood fiber.
- **Client & InCoordination:** Acts as primary liaison with CrowderGulf clients and FEMA, resolving claims, aligning operations with policy, and maintaining clear communication.
- **Contract & Proposal Management:** Develops bid proposals, manages post-event contract changes, and supports competitive procurement for debris and reduction services.
- **Logistics & Crew Scheduling:** Plans and schedules crews, equipment, and site activities to ensure timely rights-of-way debris collection and coordinated material transport.
- **Compliance & Documentation:** Verifies load tickets, delivery records, and reduction documentation to ensure accurate invoicing and FEMA audit readiness.

Representative Project Portfolio

- **Hurricane Idalia (2023):** Managed multi-jurisdiction debris reduction and hauling operations across impacted communities in Florida and Georgia
- **Miscellaneous Storms & Tornadoes (2023):** Directed diverse tornado and severe-storm debris response missions for 11 activations in five states
- **Hurricane Ian (2022):** Led large-scale debris site management and reduction operations across 35 separate activations in Florida
- **Hurricane Nicole (2022):** Coordinated field operations and site oversight for coastal debris impacts in Florida
- **Winter Storms, Tornadoes & Special Projects (2022):** Supervised varied debris reduction and hauling missions across multiple hazard types in three states
- **Hurricane Ida (2021):** Managed municipal debris operations in Gulfport, MS, including reduction, hauling, and final disposal logistics
- **ALDOT Bridge Special Project (2021):** Oversaw debris and material movement supporting bridge and infrastructure restoration in Dauphin Island, AL
- **Kentucky Tornadoes (2021):** Directed debris removal and reduction operations across tornado-affected communities

(Selected major activations; full list available upon request)

Core Competencies

- Debris Management Operations
- Construction & Project Management
- Emergency Response & Recovery
- Client Communication & Coordination
- Site Permitting & Compliance
- Logistics & Resource Management
- Field Operations Leadership
- Crew & Contractor Oversight

Education & Certifications

- Bachelor of Arts, Hospitality Management, University of North Texas
- Certified Asbestos Supervisor
- National Incident Management System: Multiple ICS certifications

Isam Brisco

Project Manager

Professional Overview

Isam Brisco is an accomplished Project Manager with over a decade of experience leading large-scale construction and disaster recovery operations across the Gulf Coast and Southeast regions. His expertise spans the full lifecycle of debris management projects—from rapid emergency mobilization and push operations to long-term drainage restoration and debris reduction site management.

Known for his strong leadership, organizational precision, and results-driven approach, Mr. Brisco has directed multi-million-yard debris operations and coordinated hundreds of field personnel, subcontractors, and equipment assets to achieve safe, efficient, and compliant project completion. His proven track record of operational excellence, client satisfaction, and innovative problem-solving makes him a trusted leader within CrowderGulf's disaster response and recovery division.

Key Achievements & Responsibilities

- **Strategic Program Leadership:** Directed large-scale debris removal and drainage restoration operations across multiple states, overseeing hundreds of personnel and managing millions of cubic yards of material safely, efficiently, and within budget
- **Operational Excellence:** Delivered complex disaster recovery missions—often across concurrent activations—by optimizing resources, accelerating timelines, and maintaining strict compliance with FEMA and local standards.
- **Client & Sub-contractor Coordination:** Served as the primary point of contact for clients, monitoring firms, and subcontractors, ensuring clear communication, issue resolution, and alignment of operational priorities across all project phases
- **Continuous Improvement:** Implemented process improvements and field innovations that streamlined mobilization, enhanced safety, and improved performance metrics for debris management programs nationwide.

Representative Project Portfolio

- **Hurricane Milton Floods – Hillsborough County, FL (2025):** Directed debris removal operations across multiple Florida counties; managed field crews, subcontractors, and monitoring teams to expedite recovery and reduce public safety risks
- **Private Property Debris Removal (PPDR) & Drainage Lateral Project – Calcasieu Parish, LA (2024):** Oversaw complex drainage and debris removal in flood-prone areas, coordinating marine-based access and compliance with environmental regulations
- **Hurricane Beryl & Flooding – Montgomery County, TX (2024):** Led coordinated recovery and debris operations in residential areas; ensured efficient communication and completion of multiple simultaneous activations
- **Hurricane Nicholas – Texas (2021):** Directed six concurrent debris removal contracts; established access agreements with thousands of property owners to facilitate safe and lawful debris removal
- **Hurricane Laura – Calcasieu Parish, LA (2020–2021):** Managed daily operations for 200+ trucks removing nearly 100,000 cubic yards of debris per day; permitted 12 temporary debris sites; completed 6.2 million cubic yards of total debris removal and reduction
- **Hurricane Michael – Bay County, FL (2018–2019):** Led push operations and site permitting for post-storm clearance; managed debris site operations that removed nearly 2 million cubic yards of debris

(Selected major activations; full list available upon request)

Core Competencies

- Disaster Debris Management Operations
- Emergency Management & FEMA Compliance
- Multi-State Project Oversight & Coordination
- Pre-event Planning & Preparedness Training
- Special Projects
- Operational Leadership & Strategic Oversight
- Marine Debris & Demolition

Education & Certifications

- Keeler Polygraph Institute, Graduate
- FBI National Academy, Graduate
- Arkansas State Police Academy, Graduate
- Certificate of Public Administration, University of Arkansas
- National Incident Management System - Multiple ICS certifications

Buddy Young

Senior Director

Professional Overview

Buddy Young is a nationally recognized leader in emergency management and disaster debris operations with decades of experience directing large-scale recovery efforts. He served as Regional Director for FEMA Region VI from 1993–2001, overseeing 133 federally declared disasters and emergencies. Since joining CrowderGulf in 2003, Mr. Young has served as Director of Debris Operations and Senior Project Manager for all major hurricanes in the Southeast, managing debris removal, reduction, disposal, and special projects including demolition and marine debris operations.

He provides strategic guidance, preparedness training, and technical support to municipal and county clients, leveraging his extensive knowledge of federal disaster programs and compliance requirements. Additionally, Mr. Young has conducted full-scale emergency response exercises as an adjunct instructor with the Texas A&M Engineering Extension Program and serves on the Board of Directors for the Disaster Recovery Contractors Association (DRCA).

Key Achievements & Responsibilities

- **Operational Leadership:** Directed large-scale debris operations across multiple jurisdictions, including removal, reduction, hauling, and disposal
- **Disaster Management Expertise:** Oversaw field operations for hurricanes, tornadoes, ice storms, and flooding, ensuring compliance with FEMA and municipal requirements
- **Training & Preparedness:** Developed and delivered annual pre-event debris management training for municipal clients in multiple states
- **Client & Agency Coordination:** Serves as senior liaison between CrowderGulf, local governments, and federal agencies to ensure effective response and recovery
- **Strategic Oversight:** Provides guidance on technical proposals, operational planning, and emergency management exercises for multi-state projects
- **Special Projects Management:** Led marine debris removal, demolition, and other non-standard debris operations, ensuring safety, efficiency, and regulatory compliance

Representative Project Portfolio

- **Hurricane Idalia & Tornadoes (2023):** Provided oversight and direction for multiple activations across the Gulf Coast
- **Hurricanes Ian & Nicole (2022):** Oversaw comprehensive debris removal, reduction, and disposal operations across multiple counties
- **Hurricanes Ida & Nicholas (2021):** Oversaw debris operations and municipal coordination for high-impact storm events
- **Hurricanes Laura, Sally, Delta, & Zeta (2020):** Provided oversight and direction of multi-jurisdictional debris operations for impacted municipalities across four states
- **Hurricanes Florence & Michael (2018):** Managed debris operations and field project oversight for multiple municipal contracts

(Selected major activations; full list available upon request)

Core Competencies

- Disaster Debris Operations Safety Management
- Health, Environmental, & Marine Safety
- OSAH & Regulatory Compliance
- Hazard Analysis & Job Safety Analysis
- Incident Investigation & Case Management
- Safety Program Development & Implementation
- Employee Training & HAZWOPER Instruction
- Permit Oversight & Compliance

Education & Certifications

- Bachelor of Arts, Occupational Health & Safety, Columbia Southern University
- Associate's Degree, Organizational Management, Indian River State College
- National Incident Management System – Multiple ICS certifications
- 40-Hour HAZWOPER Certificate & Instructor
- SONS & TWIC Certified

Jeff Zemlik

Health & Safety Manager

Professional Overview

Jeff Zemlik is a highly experienced Health & Safety Manager with extensive expertise in disaster debris operations, environmental safety, and marine operations. Since joining CrowderGulf in 2010, he has developed, implemented, and overseen comprehensive safety programs for debris removal, reduction, hauling, and disposal projects across multiple states.

Mr. Zemlik has managed safety operations for hundreds of field personnel during major hurricanes, tornadoes, flooding events, and large-scale environmental responses, including oil spill recovery and marine debris removal. He is skilled in regulatory compliance, incident investigation, hazard analysis, and employee training, ensuring zero OSHA recordable incidents across numerous high-risk projects. He also serves as an adjunct HAZWOPER instructor, providing hands-on safety training to over 240 employees.

Key Achievements & Responsibilities

- **Operational Safety Leadership:** Directs health and safety for all debris operations, managing up to 16 safety observers and monitoring field crews across multiple states
- **Program Development & Implementation:** Designs and enforces project-specific safety plans, procedures, and policies, including permits, hot-work protocols, lockout/tagout, and ground disturbance programs
- **Incident Management:** Leads thorough incident investigations and aggressive case management to prevent recurrence and ensure compliance with federal, state, and local regulations
- **Training & Mentorship:** Conducts daily safety briefings and provides structured training programs, including HAZWOPER certification and Job Safety Analysis (JSA) oversight
- **Documentation & Compliance:** Maintains all safety records, JSA documentation, and regulatory files, ensuring proper electronic and physical preservation for audits and inspections
- **Client Coordination:** Collaborates with municipal clients, subcontractors, and federal agencies to align safety programs with operational requirements and regulatory standards

Representative Project Portfolio

- **Hurricane Idalia (2023):** Oversaw safety for four activated debris contracts, managing crews and monitoring compliance across impacted jurisdictions
- **Miscellaneous Ice Storms & Tornadoes (2023):** Directed safety operations for eleven activated contracts following tornadoes and severe storms
- **Hurricanes Ian & Nicole (2022):** Monitored field safety for thirty-five activations, including debris collection, hauling, and reduction operations
- **Hurricane Ida & Nicolas; Severe Flooding & Tornadoes (2021):** Supervised safety operations for twenty-four activated contracts, ensuring zero OSHA recordable incidents
- **Hurricanes Laura, Sally, & Zeta (2020):** Directed safety programs across twenty-eight activations and coordinated 27, 37, and 9 DMS sites

(Selected major activations; full list available upon request)

Core Competencies

- Disaster Recovery Operations & Program Management
- FEMA Public Assistance & Compliance
- Debris Removal Oversight & Data Management
- Contract Administration & Financial Controls
- Client, Contractor & Agency Coordination
- Quality Assurance & Operational Readiness
- Automated Debris Management Systems (ADMS)
- Bilingual Communication (English/Spanish)

Education & Certifications

- Associate of Arts/Bachelor of Arts Candidate, Accounting & Real Estate, Florida State University
- National Incident Management System: Multiple ICS certifications

Jesus Carretie

Program Manager

Professional Overview

Jesus Carretie is an accomplished Program Manager with more than a decade of experience leading large-scale disaster recovery and debris management operations across the United States. He has overseen complex response efforts for hurricanes, floods, tornadoes, and wildfires, providing strategic direction from field mobilization through project closeout. His expertise spans data management, financial oversight, and client relations, with a proven record of managing multimillion-cubic-yard debris programs efficiently and in full compliance with FEMA and state requirements.

Mr. Carretie is known for his collaborative leadership and ability to coordinate seamlessly with federal, state, and local agencies to ensure transparent, accountable, and timely disaster recovery operations. Bilingual in English and Spanish and highly proficient in Automated Debris Management Systems (ADMS), he brings a balance of technical expertise and people-centered leadership that consistently drives successful outcomes for CrowderGulf clients and communities nationwide.

Key Achievements & Responsibilities

- **Program & Project Leadership:** Leads multi-state recovery operations for hurricanes, floods, tornadoes, and wildfires, providing strategic oversight of personnel, logistics, and project execution from mobilization through completion
- **Operational & Financial Management:** Oversees quality control, invoicing, and data management for FEMA-funded debris programs exceeding tens of millions in value, ensuring accuracy, transparency, and audit readiness
- **Client & Partner Coordination:** Serves as primary liaison for Florida-based and national clients, maintaining strong relationships with government officials, monitoring firms, and subcontractors to ensure seamless communication and contract performance
- **Continuous Improvement & Innovation:** Implements process improvements, reporting tools, and best practices to strengthen accountability, enhance efficiency, and accelerate program delivery across all recovery operations

Representative Project Portfolio

- **2023 Hurricanes and Tornados:** Directed hurricane debris removal operations across multiple Florida and Georgia counties through four activations; managed 11 additional activations nationwide, including Arkansas, Florida, North Carolina, Texas, and Virginia
- **Hurricane Ian (2022):** Led data management, invoicing, proposal writing, project management, and client relations teams with a focus on Florida operations
- **Hurricane Michael (2020):** Managed FEMA Public Assistance Category A debris projects totaling more than \$200 million for Bay County, FL
- **Oregon Wildfires (2020):** Served as Branch Director for the Oregon Department of Transportation's wildfire recovery mission, managing HR, invoicing, and data systems for removal of 100,000 hazardous trees and 76,000 cubic yards of debris
- **Hurricane Irma (2017-2020):** Managed data and financial documentation for 23 Hurricane Irma debris removal contracts in Florida, tracking over 10 million cubic yards of debris and 200,000 hazardous trees/limbs; oversaw data management, reporting, and performance tracking for the Florida Department of Economic Opportunity's Rebuild Florida CDBG-DR program

(Selected major activations; full list available upon request)

Core Competencies

- FEMA Public Assistance Compliance
- Debris Monitoring & Removal Operations
- Hazardous Tree & Special Waste Management
- Private Property Debris Removal (PPDR)
- Right-of-Entry (ROE) Programs
- QA/QC & Audit Readiness
- Environmental & Historic Preservation Coordination
- Team Leadership & Contractor Oversight
- Multi-Jurisdictional Project Management
- Safety & Operational Risk Management

Certifications

- OSHA 40-Hour HAZWOPER
- Certified HACCP Manager
- TWIC Card Holder
- National Incident Management System: Multiple ICS certifications

Curt Johnson

Senior Project Manager

Professional Overview

Curt Johnson is a senior emergency management professional with more than 20 years of leadership experience and over 13 years specializing in FEMA-funded debris monitoring and removal operations. He has served in senior leadership roles including Senior Project Manager, Senior Regional Manager, Senior Debris Specialist, and Subject Matter Expert on large-scale disaster recovery projects across multiple states and U.S. territories.

Throughout his career, Mr. Johnson has overseen high-value debris operations supporting more than \$206 million in federal reimbursements, managing complex Cat A projects involving vegetative debris, construction and demolition debris, hazardous trees, PPDR, and special waste streams. His background includes extensive experience in QA/QC oversight, regulatory compliance, environmental and historic preservation coordination, and large-team leadership. Prior to entering emergency management, Curt served honorably in the United States Coast Guard, bringing a disciplined, mission-focused approach to disaster response operations.

Key Achievements & Responsibilities

- **Disaster Operations Leadership:** Serves as Senior Project Manager and Regional Manager for large-scale FEMA debris monitoring and removal projects
- **Debris Volume Oversight:** Directed removal and reduction of 10+ million cubic yards of vegetative and C&D debris and 700,000+ hazardous trees and limbs
- **FEMA Compliance & QA/QC:** Implements QA/QC programs to ensure documentation accuracy, eligibility, and audit readiness
- **PPDR & ROE Management:** Oversees Private Property Debris Removal programs and Right-of-Entry execution involving thousands of parcels
- **Team & Resource Management:** Leads and mentors large, multi-disciplinary teams of up to 250+ staff across simultaneous activations
- **Specialized Debris Projects:** Manages environmentally sensitive and historic preservation debris operations requiring interagency coordination

Representative Project Portfolio

- **Hurricane Milton (2024):** Led debris removal across eastern Orange County, FL, managing 25,661 CY of vegetative and C&D debris from ROWs, parks, and county properties
- **Hurricane Idalia (2023):** Served as the Senior PM/Regional Manager in Taylor County, FL, overseeing removal of 22,568 CY of debris, 318 hazardous trees, and 979 limbs; managed 35 staff and \$792K Cat A costs
- **Hurricane Ian (2022):** Directed debris operations in Sanford, FL, totaling 44,646 CY, managing 64 staff and \$674K Cat A costs
- **Hurricane Ida (2021):** Managed removal of 41,000+ CY of debris and special waste from levees for the Southeast Louisiana Flood Protection Authority; supported SOW development and led 41 staff on a \$3.37M Cat A project
- **Hurricane Isaias (2020):** Served as Senior PM for debris operations exceeding 1.5 million CY, managing 70–80 staff and Cat A costs exceeding \$5.3M
- **Hurricane Florence (2018-2019):** Led debris monitoring for multiple jurisdictions in North Carolina, overseeing 1.6M+ CY of debris and 7,500+ hazardous trees, with Cat A costs over \$13.3M

(Selected major activations; full list available upon request)

Core Competencies

- Disaster Debris Operations Management
- Strategic Planning & Logistics Coordination
- Field Team Leadership & Workforce Integration
- Safety, Compliance, & Environmental Oversight
- Interagency & Client Relations
- Advanced Mapping & GIS Integration
- Quality Assurance & Operational Efficiency
- Multi-Project Management Across Diverse Regions
- Risk Assessment & Emergency Response Planning

Certifications

- OSHA 30-Hour Certification
- National Incident Management System: Multiple ICS certifications

Rich Holiday

Project Manager

Professional Overview

Rich Holiday is a results-driven Project Manager with over 10 years of leadership in disaster recovery and debris operations across the United States. He excels at managing complex, large-scale projects under challenging conditions, integrating logistics, field operations, and client coordination to deliver efficient and compliant outcomes. Known for combining technical expertise with strategic oversight, Mr. Holiday consistently improves operational processes and maximizes team performance.

He has extensive experience coordinating municipal, state, and federal responses, including FEMA and FDEM missions, across diverse disaster types such as hurricanes, wildfires, floods, and oil spill recovery. Mr. Holiday's approach prioritizes safety, environmental stewardship, and client satisfaction, while implementing innovative field solutions and mapping technology to enhance efficiency and reporting.

Key Achievements & Responsibilities

- **Project Leadership:** Directed large-scale debris management operations across multiple states, overseeing logistics, safety, and field performance for multimillion-cubic-yard recovery missions
- **Operational Oversight:** Supervised more than 50 subcontractors and hundreds of personnel to ensure efficient debris removal, compliance, and schedule adherence under high-pressure disaster conditions
- **Client & Interagency Coordination:** Served as primary liaison with municipal, state, and federal partners to ensure transparency, client satisfaction, and alignment with FEMA and USACE requirements
- **Safety & Compliance:** Enforced strict safety and environmental protection standards across all job sites, achieving zero-incident operations in high-risk recovery environments
- **Process Innovation:** Integrated GIS and digital mapping tools to enhance operational efficiency, situational awareness, and performance reporting in disaster recovery projects

Representative Project Portfolio

- **Hurricane Ian (2022–2024):** Managed large-scale right-of-way debris operations in Lee County, FL, removing over 6.3 million cubic yards, overseeing 50+ subcontractors and multiple municipal and state-led missions
- **Hurricane Ida (2021):** Led waterway debris removal operations in Lafayette, LA, ensuring environmental compliance and efficient recovery efforts
- **Camp Fire Wildfire (2018):** Supervised wildfire debris removal and disposal in Paradise, CA, maintaining strict environmental and safety standards
- **Hurricane Michael (2018):** Directed countywide debris collection and disposal operations in Bay County, FL, optimizing safety and logistics performance
- **Hurricane Florence (2018):** Coordinated flood-related debris operations in Brunswick & Pender Counties, NC, ensuring compliance with FEMA and local regulations

(Selected major activations; full list available upon request)

Core Competencies

- Disaster Debris Removal Operations
- Waterway & Marine Debris Management
- FEMA Public Assistance & Compliance
- DMS Operations
- Municipal & County Project Coordination
- Safety & Regulatory Compliance
- Production Tracking & Reporting
- Contractor & Crew Coordination

Certifications

- HAZWOPER Certified
- Respirator Fit Test
- H₂S Safety Certified
- SafeLand Certified

Professional Overview

Brandon Remley is an experienced Project Manager with a strong background in large-scale disaster debris operations, waterway restoration, and municipal recovery projects. Since joining CrowderGulf in 2022, he has supported and led complex city and county-led debris removal efforts across multiple states, managing high-volume operations following major hurricane events.

Mr. Remley's experience spans FEMA-funded waterway debris removal, private property debris removal (PPDR), debris management site (DMS) oversight, and multi-jurisdictional coordination. Prior to disaster recovery, he built a strong operational foundation in the energy sector, managing production and midstream facilities with a focus on safety, compliance, and equipment reliability.

Key Achievements & Responsibilities

- **Disaster Operations Management:** Manages municipal debris removal and waterway restoration operations following major hurricane events, ensuring compliance with FEMA and state requirements
- **Waterway Debris Removal:** Supports and leads large-scale river, bayou, and drainage system cleanups, restoring natural flow and protecting critical infrastructure
- **Volume & Site Oversight:** Oversees debris management sites (DMS) and monitors debris reduction, hauling, and disposal activities across multiple jurisdictions
- **Interagency Coordination:** Works closely with municipal clients, contractors, and regulatory agencies to align field operations with project objectives and compliance standards.
- **Operational Reporting:** Tracks production metrics, debris quantities, and site performance to support documentation, invoicing, and reimbursement processes
- **Safety & Compliance:** Applies industry safety standards and certifications to maintain safe work environments across active field operations

Representative Project Portfolio

- **Hurricane Laura Recovery (2022):** Supported FEMA's largest waterway debris removal project to date, clearing over 900 miles of bayous, canals, and drainage laterals, and assisting with PPDR operations on more than 350 private properties in Calcasieu Parish, LA
- **Hurricane Beryl (2024):** Assisted in managing debris removal operations in Montgomery County, TX, totaling over 1.3 million cubic yards of storm debris
- **Hurricanes Helene & Milton (2024):** Served as Project Manager in Tarpon Springs and Oldsmar, FL, overseeing debris removal operations totaling over 200,000 cubic yards across municipal rights-of-way. Managed debris removal from more than 250 retention ponds in Hillsborough County, FL, totaling 65,000 cubic yards, supporting flood mitigation and infrastructure protection.
- **Hurricane Helene Recovery (2024):** Served as Project Manager in Cleveland County, NC, overseeing DMS operations and large-scale waterway debris removal from over 60 miles of rivers and creeks

(Selected major activations; full list available upon request)

Core Competencies

- Federal Emergency Management Leadership
- Disaster Response & Recovery Operations
- Interagency Coordination & Policy Implementation
- Strategic Program Development & Oversight
- FEMA Compliance & Technical Assistance
- Risk Assessment & Hazard Mitigation
- Public Safety & Infrastructure Resilience
- Crisis Management & Emergency Preparedness
- Client & Government Relations

Education & Certifications

- Master of Public Health Administration, Tulane University
- Bachelor of Education, University of Arkansas
- National Incident Management System: Multiple ICS certifications

Professional Overview

Gary Jones is an accomplished emergency management executive with over 40 years of experience leading large-scale federal response and recovery operations across the United States. He brings exceptional expertise in policy implementation, interagency coordination, and disaster program management, developed over 28 years with the Federal Emergency Management Agency (FEMA). Mr. Jones served as Deputy Regional Director for FEMA Region VI, providing strategic oversight for hundreds of federally declared disasters across Arkansas, Louisiana, New Mexico, Oklahoma, and Texas.

As a Presidentially-appointed Federal Coordinating Officer, he directed national-level operations for Hurricanes Katrina, Rita, and Georges, delivering coordinated response and recovery across multiple jurisdictions. He is recognized for strong leadership under pressure, cross-sector collaboration, and commitment to improving disaster readiness, resilience and operational excellence at every level of government.

Key Achievements & Responsibilities

- **Executive Disaster Oversight:** Directed large-scale FEMA disaster response and recovery operations across Region VI, managing resources and personnel for more than 300 federally declared disasters
- **Policy Development & Implementation:** Led the creation and execution of national preparedness programs for radiological, chemical, and natural hazard events
- **Client & Partner Engagement:** Cultivated and leveraged intergovernmental relationships to streamline disaster communication, coordination, and response efficiency
- **Public Health & Emergency Services Leadership:** Directed statewide EMS operations and professional certification programs in Arkansas, improving healthcare access and emergency response capabilities
- **Advisory & Technical Expertise:** Provided FEMA technical assistance and policy guidance to public-sector clients and private disaster response teams to ensure compliance and effective recovery

Representative Project Portfolio

- **Hurricanes Katrina, Rita & Georges:** Served as FEMA Federal Coordinating Officer, leading interagency recovery operations across multiple states
- **Hurricane Andrew:** Directed multi-state federal response and recovery coordination
- **Oklahoma City Bombing:** Led FEMA Region VI's response coordination and recovery support
- **Columbia Space Shuttle Disaster:** Oversaw federal coordination and debris recovery operations
- **Tropical Storm Allison:** Managed regional flood recovery and mitigation efforts

(Selected major activations; full list available upon request)

Core Competencies

- Disaster Recovery Communications & Public Relations
- Emergency Operations Planning & Coordination
- Strategic Marketing & Outreach
- Client Engagement & Liaison Management
- Training & Education for Clients & Field Teams
- Media & Community Information Management
- Program Development & Client Support
- Crisis Communication & Rapid Response
- Cross-Functional Team Leadership

Education & Certifications

- Bachelor of Science, Auburn University
- National Incident Management System: Multiple ICS certifications

Amber Ramsay

Director of Marketing

Professional Overview

Amber Ramsay is an accomplished marketing and communications professional with over 25 years of experience supporting disaster recovery operations and strategic client engagement. She leverages her expertise in community relations, media management, and emergency planning to ensure clear communication between field operations, federal and local agencies, and the public. Ms. Ramsay excels at developing proactive strategies to improve outreach, client satisfaction, and program effectiveness in high-pressure disaster environments.

She is highly skilled in coordinating multi-state disaster response efforts, preparing and managing media communications, and providing technical guidance on FEMA eligibility and public assistance programs. Ms. Ramsay has a proven ability to build strong partnerships with government officials, community leaders, and operational teams, and to represent organizational interests at national and regional conferences.

Key Achievements & Responsibilities

- **Community & Client Engagement:** Served as the primary liaison between CrowderGulf, USACE, elected officials, and clients, ensuring consistent communication and understanding of project scope and FEMA requirements
- **Media & Public Relations Management:** Coordinated press releases, media briefings, and public communications related to debris operations, enhancing transparency and community trust
- **Debris Program Oversight:** Managed CrowderGulf's Community Debris Hotline and Damage Claim Program, ensuring timely response to public inquiries and issues
- **Training & Education:** Conducted annual training sessions for clients and project managers on disaster debris management procedures and FEMA eligibility, increasing operational efficiency
- **Professional Representation:** Represented CrowderGulf at state, regional, and national conferences and seminars, promoting best practices and organizational expertise in disaster recovery

Representative Project Portfolio

- **Hurricane Idalia (2023):** Oversaw communications and public engagement for four activations, providing timely updates to communities and local officials
- **Miscellaneous Storms & Tornadoes (2023):** Managed information flow across 11 activations, supporting multi-state debris removal operations
- **Hurricane Ian (2022):** Directed media and community relations for 35 activations, ensuring clarity in FEMA eligibility and debris removal procedures
- **Hurricane Nicole (2022):** Managed communications for three activations, maintaining consistent public messaging and operational transparency
- **Hurricane Irma (2017):** Directed media and community relations across 61 activations, supporting large-scale debris removal operations.
- **Hurricane Harvey (2017):** Coordinated communications for 26 activations, maintaining consistent messaging to federal, state, and local agencies.

(Selected major activations; full list available upon request)

Core Competencies

- Disaster Documentation & Record-Keeping
- Data Analysis & Reporting
- Invoice Reconciliation & Accounts Receivable
- Client Coordination & Communication
- Database Design & Management
- FEMA Compliance & Audit Support
- Proposal Support & Historical Data Presentation
- Multi-Event Project Oversight

Education & Certifications

- Associate's Degree, Electronics & Computer Engineering Technology
Remington College
- Coursework, University of Southern Mississippi
- Coursework, Faulkner State Community College
- National Incident Management System – Multiple ICS certifications

Gina Walley

Documentation Specialist

Professional Overview

Gina Walley is a seasoned Documentation and Data Management Specialist with nearly two decades of experience supporting large-scale disaster recovery operations. She brings expertise in invoice reconciliation, data capture and analysis, database development, and historical project documentation to ensure accurate reporting, compliance, and effective client communication.

Ms. Walley has played a critical role in streamlining project documentation, supporting FEMA audits, and providing actionable insights for pre- and post-event recovery projects across multiple states and hazard types.

Key Achievements & Responsibilities

- **Documentation Management:** Ensures accurate and sufficient records of work completed, supporting client reporting and historical project tracking
- **Data Analysis & Audit Support:** Reviews and validates project data, prepares charts and tables for proposals, and assists clients with audits and investigations
- **Invoice & Accounts Receivable Management:** Prepares accurate invoices based on contract requirements, reconciles data, and maintains client satisfaction through timely reporting
- **Database Development & Management:** Designs and maintains client-specific databases to capture project data efficiently and support invoicing, reporting, and FEMA compliance
- **Client & Interagency Coordination:** Serves as a primary point of contact for client inquiries, reconciles discrepancies, and ensures documentation aligns with contractual and regulatory requirements
- **Project Reporting & Historical Data Support:** Creates visualizations, reports, and summaries from past projects to support proposals, performance reviews, and operational planning

Representative Project Portfolio

- **Hurricane Idalia (2023):** Managed documentation and data reconciliation for multi-jurisdictional debris operations for six activations in Florida and Georgia
- **Texas and Arkansas Tornadoes (2023):** Oversaw invoice generation and database management to support rapid response operations for three separate, concurrent activations
- **Hurricanes Ian & Nicole (2022):** Led comprehensive data and invoice management for 38 concurrent and overlapping activations across Florida
- **Kentucky Tornadoes (2021):** Provided accurate project documentation, invoice reconciliation, and database oversight
- **Hurricane Nicholas (2021):** Directed reconciliation of invoices and management of client-specific databases throughout the Gulf Coast for seven concurrent activations
- **Hurricane Ida (2021):** Ensured accurate records, reporting, and compliance with FEMA and municipal requirements for four activations in two states
- **Hurricanes Zeta, Delta, Sally & Laura (2020):** Managed invoices and databases for multiple disaster response and debris removal operations across five states

(Selected major activations; full list available upon request)

Core Competencies

- Subcontractor Management & Oversight
- Minority & Disadvantaged Business Engagement (S/WMBE)
- Contract Administration & RFP Preparation
- Invoicing, Reconciliation, & Accounts Oversight
- FEMA Compliance & Audit Support
- Data Management & Tracking
- Multi-Event Activation Coordination

Education & Certifications

- Bachelor of Science, Marketing, University of Alabama
- Associate's degree, General Studies Faulkner State Community College
- National Incident Management System – Multiple ICS certifications
- First Aid/CPR

Jenny Todd Weaver

Subcontract Manager

Professional Overview

Jenny Todd Weaver is a highly experienced Subcontract Manager with 18 years supporting large-scale disaster recovery operations, specializing in subcontractor management, minority and disadvantaged business engagement, and contract compliance. She brings extensive expertise in RFP preparation, subcontract execution, database management, and multi-event activation coordination.

Ms. Weaver has successfully overseen hundreds of subcontractors across complex debris operations, ensuring compliance with federal and state regulations while maintaining client satisfaction during high-volume disaster responses. She has consistently demonstrated the ability to streamline subcontractor processes, improve operational efficiency, and maintain accurate documentation for FEMA auditing and municipal reporting. Her strategic approach to subcontractor engagement ensures that projects meet both budgetary and timeline goals while fostering strong relationships with local contractors and community .

Key Achievements & Responsibilities

- **Subcontract Management:** Executes subcontractor activations, oversees insurance and compliance requirements, and manages subcontractor reconciliation
- **S/WMBE Engagement:** Develops and implements company Small, Minority, and Women-Owned Business utilization plans and solicits local subcontractors to meet client goals
- **Contract Administration & Proposal Support:** Assists in RFP preparation, organizes proposals, and reviews contracts to ensure adherence to scope, pricing, and regulatory requirements
- **Data Management & Analysis:** Maintains and analyzes debris area databases, organizes field certifications, and reconciles subcontractor invoices with municipalities
- **Audit & Documentation Support:** Investigates discrepancies, prepares final reconciliations, and ensures accurate documentation for invoicing and FEMA compliance
- **Client & SCoordination:** Serves as primary point of contact for subcontractors and municipal clients, facilitating timely communication and issue resolution

Representative Project Portfolio

- **Hurricane Idalia (2023):** Managed subcontractor activations and compliance for multi-jurisdictional debris operations in Florida and Georgia
- **Texas and Arkansas Tornadoes (2023):** Directed subcontractor oversight and invoice reconciliation during severe storm response for three concurrent activations
- **Hurricanes Ian & Nicole (2022):** Oversaw large-scale subcontractor deployment, documentation, and compliance tracking for 38 concurrent and overlapping activations
- **Kentucky Tornadoes (2021):** Coordinated subcontractor crews and reconciled project data for FEMA compliance
- **Hurricane Nicholas (2021):** Managed subcontractor engagement and documentation for multiple county debris operations in Texas
- **Hurricane Ida (2021):** Directed subcontractor operations and ensured alignment with municipal and federal requirements in Mississippi and Louisiana
- **Hurricanes Zeta, Delta, Sally & Laura (2020):** Managed diverse subcontractor teams and project documentation across multiple disaster events
- **Hurricanes Michael & Florence (2018-2020):** Oversaw subcontractor activations and compliance for over 80 disaster operations in Florida and Georgia

(Selected major activations; full list available upon request)



Section III: Project Approach and Methodology



City of Coral Gables, FL
RFP No. 2026-011 for Disaster Debris Removal Services

Section III: Project Approach and Methodology

Scenarios

The City has requested information regarding CrowderGulf's ability to respond and mobilize resources as it relates to the given scopes of work. The following scenarios and response plans are provided as examples of CrowderGulf's ability to respond to any disaster with the appropriate commitment of human and physical resources.

CrowderGulf has a proven history of successful contract management, fluctuating workloads and many specialty debris projects such as waterway debris removal and demolition. CrowderGulf has at its disposal an extensive inventory of company-owned equipment coupled with a large pool of dedicated subcontractors to complete any project, large or small. Most importantly, our full-time, disaster-experienced management teams are committed to serving all clients with integrity, promptness and reliability.

CrowderGulf's **Debris Management and Operations Plan, provided within this RFP**, has been the cornerstone of all CrowderGulf's disaster relief efforts for the past 55+ years and the method for which we respond to all jobs, whether our role is to push debris for emergency road clearing or to respond to a catastrophic event in which all debris streams need to be removed and disposed.

Regardless of the scope of work, when an event is likely to occur, all stakeholders are put on alert and resources are marshaled. Immediately after the event occurs, Mobilization of personnel and equipment resources begins in anticipation of the initial Debris Emergency Response or "PUSH" period. As debris operations plans are developed and additional resources flow to the impacted areas, Debris Recovery Operations – the most demanding phase - is initiated. This is the phase in which CrowderGulf delivers what it has promised and makes certain that debris is removed and reduced as quickly and as efficiently as possible. Throughout the operation, the Documentation of all work must be completely and accurately documented for Reimbursement to occur. Below CrowderGulf has identified response efforts to the suggested scenarios requested by the City. We have provided our response with actual examples of our experience. In addition, a Past Performance chart detailing the size and scope of previous projects and our experience of responding to the requested scenarios has been included in this proposal.

Scenario 1. Spot Jobs – Localized (Removal of Localized Woody Debris -Awarded by Personnel and Equipment Rates or Combination with Individual Job Total.)

Response

For this type of event, CrowderGulf will use its local resources to meet our client's project needs. Regardless of the scope of work, we will provide experienced managers with the proper equipment and necessary resources needed by the Client. If required, we will have resources and manpower capable of clearing critical routes and removing hazardous leaners and hangers within 12-24 hours of a Notice to Proceed (NTP). An experienced Project Manager will arrive on scene within 8 hours or less of notification of need and begin a damage assessment as directed by the Client. Damage assessment will include documentation in the form of photographs, video and project sectoring / mapping. Based on the damage assessment, the Project Manager, in consultation with the Client's assigned Debris Manager, will prepare a response plan delineating specific equipment and personnel needs to accomplish the project objectives.

Depending on the scope of work identified, the response plan will be complete and ready for approval within 12-24 hours. Based on the Client's approval of the response plan, CrowderGulf's Project Manager will mobilize crews with appropriate equipment to accomplish the work in a timely and orderly manner. If hauling is required, our Project Manager will coordinate with the Client and/or their monitoring representative to measure debris hauling trucks and ensure that all documentation requirements are met for each load of debris.

Field Supervisors, quality control and safety personnel will oversee and document each work site and provide close coordination between the field work and the Client. Daily status reports will be prepared by CrowderGulf's Project Manager. All of CrowderGulf's debris removal efforts will be documented and available to the Client to review via a secure website. This type of transparency and accountability enables the Client to remain informed of disaster expenditures and the efficiency of the debris removal process.

There may be as few as one to two crews assigned or a multitude of teams assembled, as determined by the Project Manager and the Client's debris representative, during the preliminary damage assessment. Depending on the needs and specific tasks, each crew may consist of the following:

- Two pieces of rubber-tired pushing / loading equipment such as backhoe loaders, rubber tired front-end loaders, and skid steer loaders with operators
- One - three chain saw operators, laborers, and flaggers with transport vehicles
- Three – five 16 to 20 cubic yard capacity dump trucks and/or two to four dump trailers with drivers
- One Quality Control/Foreman with communications capability and pickup truck
- If needed, a minimum of one professional Arborist and at least one-two crews of Tree Removal Specialists to assist in tree and limb removal and stabilization projects. Tree crews will use their expertise in stabilizing and or removing hazardous trees utilizing specialized equipment and proven techniques.

Depending on the amount of damage and the direction given by the Client to CrowderGulf, crews may simultaneously begin removal efforts in different areas of the County (this effort may be to augment County crews and other first responders in order to remove the debris as quickly as possible.) This effort will demonstrate a presence throughout the County and enhance overall citizen satisfaction. Pending approval of the County, CrowderGulf will operate debris loading and hauling during daylight hours, seven (7) days a week.

ACTUAL EXAMPLES

CrowderGulf has successfully completed many jobs with a similar scope of work as described in Scenario 1. CrowderGulf may be contracted for PUSH operations but seldom does the job end with that task. The jobs listed below best fit the scenario description:

Carrollton and Coppell, Texas

In 2024, Straight line winds impacted Carrollton and Coppell, Texas. CrowderGulf provided debris removal and hauling services at an agreed upon Day Rate. Additionally in 2024, CrowderGulf provided debris removal and hauling services at a Day Rate for work performed because of a Super cell and Tornado event for Angleton, Texas and Henagar and Jackson County, Alabama.

Charlotte County School System, Charlotte Co., FL

Following Hurricane Ian in 2022, CrowderGulf performed Vegetative, C&D, Hangers, Leaners, and Stump removal for 36 schools and maintenance facilities and Building Repair including demolition of four classroom portal unit facilities for the Charlotte County School System in Charlotte County, Florida. This work consisted of clearing all identified school grounds by removing and disposing of the above referenced debris streams. Work was performed by clearing and push crews, specialized tree cut crews and demolition teams. Debris Removal, Building Repair and Demolition work was identified and priced separately by lump sum/project scope. The debris was directly hauled to two local land waste facilities. Total project completion \$3,264,654

**City of Gulf Shores, AL**

In 2020, the City of Gulf Shores, AL experienced direct landfall from Hurricane Sally, a strong category 2 hurricane. CrowderGulf crews were on the ground within hours of landfall clearing roadways of fallen trees and other debris. Prior to hurricane Sally the City of Gulf Shores did not have a contract in place with a monitoring company. CrowderGulf management performed onsite training for City of Gulf Shores employees to properly train them in FEMA documentation procedures for ROW debris collection. This process remained until the City could procure a debris monitoring company. Once obtained, CrowderGulf worked with the monitoring company to ensure a smooth transition and scaled operations significantly to facilitate a speedy recovery and begin the removal and disposal process for the remaining debris streams. Starting as a PUSH operation, this project grew and at peak operations, CrowderGulf utilized 15 Self-loader trucks for ROW collection, bringing in close to 17,000 cy per day to the DMS. Utilizing specialized equipment, CrowderGulf was also tasked to clear 40,000 linear feet of drainage areas and creeks that were clogged with storm debris

City of Daphne, AL

Also following the landfall of Hurricane Sally, the City of Daphne, AL Public Works Department requested assistance in Emergency Push operations for the Lake Forest Subdivision. The Lake Forest Subdivision contains over 3,000 homes and has over 52 miles of roadway intertwined throughout. The heavily wooded development suffered tremendous tree damage resulting in downed power lines and blocked roadways, thus trapping residents and preventing emergency response vehicles from access. CrowderGulf's Rapid Response Clearing Crews were dispatched to the City and began immediately removing trees, assisting in road clearing operations and working alongside power crews to remove tangled debris from downed lines. In less than 48 hours, crews cleared the necessary obstructions to open all roadways in the community. Work was completed under a Time and Materials Cost.

Coleman, Florida

In 2017, following Hurricane Irma, CrowderGulf assisted Coleman, Florida, in the removal of 3,030 cubic yards of debris. CrowderGulf removed and disposed of vegetation, mulch and six stumps. The reduction was by grinding and the County self-monitored all operations. CrowderGulf assisted in the reconciliation and documentation process, working directly with the County to provide all needed information for FEMA reimbursement.

Scenario 2. Small Event – Widespread or City-wide

Response

All procedures that are included in the previous Scenario will also apply to Scenario 2. In addition, our resources will be provided in greater quantities, and we will stage the necessary equipment in the County at pre-determined locations identified during our site visits or as determined during preparedness training sessions. If requested, we will have a project manager present in our Client's Emergency Operation Facility prior to the event. After conducting a damage assessment, CrowderGulf will start its forces in numerous areas throughout the City/County. This type of event could include 10 or more debris self-loading debris trucks and 3 or more tree crews with knuckle-boom trucks for removing leaners and hangers.

It may be determined that one or multiple Debris Management Sites (DMS) may be needed to facilitate debris removal and meet any identified debris stream removal needs. Debris brought to a DMS facility will be sorted to remove recyclable materials and materials not suitable for reuse. The materials not re-useable will be reduced (either by grinding or as directed by the Client) or taken to an approved final disposal facility.

Whether CrowderGulf provides the DMS facility or utilizes a government-provided site, our goal is to have the DMS fully functional within 48 hours of an issued NTP. Each DMS site will be photographed, and soil testing and monitoring will be performed throughout the use of the site facility, as required. Land use development will include roads for safe ingress, and egress, proper segregation of materials, construction of monitoring towers and/or other necessary facilities (as discussed in greater detail in our Debris Operations Plan which is provided for review in the RFP. Staffing for the DMS will include a site manager, a segregation crew which consists of one foreman, one equipment operator, two laborers and a skid steer, safety personnel and tower monitors. The Project Manager along with our Reduction Specialist and Safety Coordinator will develop site specific plans for each DMS facility. These plans will include a site layout, copies of any necessary permits and land use agreements as well as the site-specific safety and environmental plan. At the completion of the project, all remaining debris will be removed and either taken to a recycling facility or to the final disposal location. Land used for the DMS will be returned to its original condition and the Client will be provided with all necessary documentation on the site reclamation.

ACTUAL EXAMPLES

City of Dunedin, FL

2023 Hurricane Idalia impacted the City of Dunedin, FL with a storm surge creating flooding throughout portions of the City. CrowderGulf was activated and the team immediately mobilized personnel and support equipment assets to begin the initial storm debris collection process. Utilizing self-loading grapple trucks to perform the work, 800 cubic yards of debris were directly hauled to a state permitted transfer facility in the direction of the City.

Thomas County, GA

On September 1, 2023, Thomas County, GA experienced wind and flooding effects from Hurricane Idalia. The project consisted of hauling vegetative debris from the Right of Way and hauling to a Debris Management Site (DMS) and/or final disposal location. CrowderGulf did not handle the reduction of the debris, as the County opted to burn the debris later. CrowderGulf had 1 subcontractor, Creel Brothers and used 4 trucks to complete the project. The Notice to Proceed was issued to CrowderGulf on September 18th and the project was completed on October 3, 2023, far exceeding the County's original timeline. Overall, approximately 14,000 Cubic Yards of debris were removed from the County Right of Way.



City of Bowling Green and Warren County, Kentucky

December 11, 2021, a strong EF-3 tornado with wind speeds up to 150 miles per hour touched down in the City of Bowling Green and in Warren County, Kentucky. The tornado ripped through the area damaging and destroying over 500 homes, as well as approximately 100 businesses. The municipalities wasted no time organizing a rapid response and recovery. Within hours of receiving the notification of need, personnel and equipment were in Bowling Green to begin the recovery.

During this clean up, CrowderGulf experienced an ice storm, several snowfalls, and yet another tornado in this devastated area. On New Year's Day, the National Weather Service confirmed a tornado hit the south side of Bowling Green, Kentucky with 85 mile per hour winds and straight-line winds of 75 miles per hour. Despite these conditions, CrowderGulf and the City of Bowling Green Public Work's Department had already removed over 70,000 cubic yards of debris (approximately 30% complete in 10 operational days) to assist with the recovery effort. A rapid clean-up effort was also facilitated by the City of Bowling Green's volunteer coordinator. In less than 60 days, Nearly 290,000 cubic yards of debris was collected and processed.

Scenario 3. Significant Event – Removal, Reduction, Hauling Woody Debris Only – Widespread or City-wide

Response

In addition to the response procedure described for Scenario 1 and 2 events, this event may require more than one DMS, depending on how widespread the damage may be. Depending on the details of each site, reduction may be done by burning, grinding or both, depending on the Client's desired method of reduction. Each site will operate independently and have its own manpower and equipment (as described in Scenario 2). In addition, several pieces of heavy equipment, grinders and air curtain incinerators with operators may be added to the DMS. Flaggers will be used at the entrance and exit points to assist with traffic control into and out of the facility. The DMS will be fully functional within 48 hours of a NTP and reduction by grinding or burning will start within 72 hours of receiving debris. As with Scenario 2, debris will be removed and properly disposed of at designated facilities and plans, testing and site documentation will be administered.

Any damage to the DMS would be remediated at the completion of the project. All cleanup operations will be documented in accordance with FEMA and Client's local, state and environmental regulations. All work will be conducted and documented in compliance with FEMA Public Assistance Program and Policy Guidelines version 5.0 dated January 6, 2025.

ACTUAL EXAMPLES

Angleton, Texas

On June 8, 2024, a Category 1 Hurricane Beryl impacted Angleton, Texas. Before the winds stopped, the City of Angleton put CrowderGulf on notice that emergency push operations would be requested. CrowderGulf team members were on site within hours of receiving the notice to proceed. Early the morning after Hurricane Beryl made landfall, push crews were methodically clearing streets throughout the city. During the PUSH operations, CrowderGulf also worked alongside the City of Angleton to begin the TDMS permitting process and city mapping. Once the debris crew began moving Right of Way (ROW) debris, the City enlisted the help of CrowderGulf to clean up the numerous hazardous limbs and trees within the City parks as well as the City right-of-way (ROW). CrowderGulf trucks began work in the hardest hit areas and worked seven days a week until every street was cleared on August 20th. This project was completed within the City's timeline and to the City's satisfaction.



City of Austin, TX and Travis County, TX

On January 31, 2023, Winter Storm Mara took Texas by surprise. Many of Travis County's citizens were left without power while the freezing cold rain and sleet fell upon the County. Texas's state capital, Austin, is within Travis County and was also impacted by this winter storm. A disaster declaration was issued on February 4th by the Texas State Governor.

Within 48 hours of the declaration, CrowderGulf was ready to assist the citizens of Texas with its recovery. The freezing sleet and rain accumulating in the area damaged more than 786,000 cubic yards of vegetative debris. Upon activation, within the City of Austin, CrowderGulf was on the ground and hauling on February 6th with 14 trucks. CrowderGulf crews used one debris management site to process more than 450,000 cubic yards of vegetative material. After collecting, vegetative debris was reduced by mulching. The reduced vegetation was simultaneously transported to the county landfill for final disposal.

Although within the same general area, Travis County had its challenges from the beginning. A pre-event contract was not in place for the County. As a result, recovery was not as timely as with the City of Austin. CrowderGulf was awarded the contract for Travis County, and 15 trucks were immediately dispatched to begin hauling operations. Due to the size of Travis County (1,023 square miles), multiple debris management sites were necessary to expedite the removal of the debris from the right of way. A total of 343,768 cubic yards of vegetative debris were removed from the right of way, reduced and hauled to the landfill for final disposal. Both projects were completed within the City's and County's timelines.

City of St. Petersburg, FL

Hurricane Ian was a late season storm that developed on September 23, 2022. Ian became a large and powerful major hurricane in the Gulf of Mexico a few days later before making landfall on Florida's west coast on September 28th as a Category 4 hurricane. It was the deadliest hurricane to strike Florida since the 1935 Labor Day Hurricane.

September 28, 2022, Hurricane Ian devastated the City of St. Petersburg. CrowderGulf's Regional Manager, Don Madio met with city representatives that same day and developed a plan of action that included right-of-way debris removal, vegetative debris reduction via grinding, and final disposal of the reduced material. The plan included providing residents with plenty of time to place storm generated debris to the curbside for collection. To accomplish this, the City issued several public service announcements via newspaper, social media, and local news to notify the public that CrowderGulf would be starting collection the following week (*sample from St. Petersburg website provided below*).

St. Petersburg, FL (Sept. 29, 2022) - City of St. Petersburg Announces Debris Pickup Citywide

Beginning Monday, Oct. 3, the City of St. Petersburg will start collecting debris from residential homes. A couple of important details:

Only green vegetation will be collected. Residents are asked to sort out any normal garbage or other construction materials from the green vegetation.

- Vegetation can be left on the edge of your property line, but do not block meters or stack vegetation against other items like trees or garbage cans.
- The City will collect debris from all houses; and will follow normal sanitation routes.
- There is no need to call and report the need for a special sanitation pickup.
- Debris may not be picked up on your first scheduled trash pickup date - expect the process to take time as City crews work the entire city grid.

In addition to pick up by the city, residents can take debris to one of the City's five brush sites, which will offer extended hours of 9 a.m. - 7 p.m. beginning Friday, 9/30, until Sunday, Oct. 9. Brush site locations be found at:

Locations

All brush site locations are open 9 a.m. - 5:30 p.m., 7 days a week. Brush sites are closed Thanksgiving Day, Christmas Day, and New Year's Day.

- 1000 62nd Ave. NE.
- 7750 26th Ave. N.
- 2500 26th Ave. S.
- 4015 Dr. Martin Luther King St. S.
- 2453 20th Ave. N.

CrowderGulf crews got to work shortly thereafter and used several self-loading grapple trucks to remove more than 75,000 cubic yards of vegetative debris that were transported to a debris management site centrally located in the city. The material was then processed and reduced using a tub grinder prior to final disposal at a local facility. The careful planning and close coordination between CrowderGulf and the City led to a successful project that was completed **in less than 45 days**.

Scenario 4. Significant Event – Removal, Reduction, Hauling, And Separating Mixed Debris - Widespread or City-wide

Response

If our client suffers a significant debris generating event, it will likely result in major damage. CrowderGulf will follow the Client's contract goals and directives and in coordination with our Debris Operations Plan will immediately begin mobilization efforts. Crews will be deployed to begin work within 48 hours of the NTP. Safety for crews and first responders will be a priority in our planning efforts, and the necessary precautions will be taken for all downed lines and live wires. CrowderGulf will coordinate with local Power and Utility Companies as their assistance will be needed in planning for and responding to emergency clearance activities. Emergency crews used to clear priority roadways during the 'Push' time will begin work as soon as it is deemed safe to proceed.

In addition to all the procedures included in Scenarios 1, 2 and 3, CrowderGulf will add additional clearing and segregation crews and equipment to our response and to the DMS facilities. The need to add additional crews and equipment will be coordinated daily with the Client's Debris Manager and CrowderGulf's Project Manager. Based on the damage assessment and response plan, CrowderGulf will continue to add manpower and equipment to meet the debris removal expectations and needs of the Client. Debris may be segregated into six areas for reduction or further handling. These include clean vegetative debris, vegetative debris with foreign matter, construction and demolition debris, recyclable debris, white goods and hazardous waste. CrowderGulf can provide the Client with literature on proper curbside segregation to help citizens

segregate debris. This may expedite curbside pick-up and help alleviate citizens placing debris under power lines and near fire hydrants and mailboxes.

A storm of this magnitude may do damage to the Client's freshwater wetlands, coastal marshes and bays. Submerged debris may also be an issue. CrowderGulf has extensive experience in working with clients and environmental agencies to address and remove debris in sensitive areas. CrowderGulf will work closely with our Client and its representatives during the damage assessment period so that the appropriate remediation measures can be taken and the type of equipment needed is immediately deployed to the Client.

After the emergency push and first pass of ROW debris removal is completed, other specialty jobs will be assessed and started at the Client's direction. This may include removing leaning trees and hanging limbs, hazardous stump removal, shoreline restoration, etc.

All documentation will be available online for review by the Client as well as any other method the Client chooses, i.e., email, hard copies, etc. Updates will be given to local personnel by our Project Manager every morning. If requested, our experienced marketing team will assist our Client with public notices for local media outlets, websites, and social media accounts.

All work will be conducted and documented in compliance with all FEMA Public Assistance Program and Policy Guidelines version 5.0 dated January 6, 2025.

ACTUAL EXAMPLES

VOLUSIA COUNTY, FL

Volusia County activated CrowderGulf immediately on September 28th, 2022, following the landfall of hurricane Ian. Although its winds had diminished from their Category 5 strength by the time the hurricane impacted Volusia Co, the wind and rain caused devastating effects to the 1,200 sq mile County. Volusia experienced heavy rain for several weeks prior to the 23 inches of rain that accompanied Hurricane Ian. This combination created a dire flooding emergency throughout the county. Immediately after the Hurricane dissipated, CrowderGulf's program manager met with county representatives to develop and begin implementing a proper action plan that included DMS set up, right-of-way debris removal, debris reduction, and final disposal.

CrowderGulf's regular operational plan for Volusia County lasted 4 and half months in which we collected over 530,000 cubic yards of storm generated debris of which 480,000 was vegetative debris and 35,000 was construction & demolition debris. In addition to responding to Volusia County, CrowderGulf simultaneously was activated and responded to the following clients within Volusia County:

- City of Edgewater
- City of Oak Hill
- City of Ormond Beach
- Town of Ponce Inlet
- City of Port Orange
- City of South Daytona

Friendswood, Texas

Hurricane Harvey struck the southern Texas Coast on August 25, 2018. After its initial landfall, Harvey stalled over Southeast Texas causing unprecedented amounts of rain. Hurricane Harvey easily became one the wettest storms ever recorded in the continental United States, leaving over 60 inches of rainfall in some areas.

The City of Friendswood contacted CrowderGulf on August 29th, to set up a coordination meeting to plan for cleaning up of the 3000 homes that were flooded in the city. CrowderGulf's Regional Director and Project Manager were already onsite and met with the City staff the same day their NTP was issued to discuss the start date for cleanup. Debris removal and cleanup are slower after a major flood. Citizens need time for water to recede, make insurance claims and remove damaged debris from their homes before placing debris curbside. For those reasons, operations were delayed until September 6th, to remove and dispose of debris from the estimated 3,000 flooded homes. In addition to the removal of 135,952 cubic yards of vegetative debris, CrowderGulf removed over 5,800 white goods, 7,600 E-waste products, and 182,000 lbs. of Household Hazardous Waste. As requested by the City, all operations were successfully completed within 180 days.

Scenario 5. Catastrophic Event – Removal, Reduction, Hauling, and Separating – Mixed Debris – City-wide

Response

For a Catastrophic event, all the procedures included in Scenarios 1-4 will apply. CrowderGulf will follow the Client's Debris Management Plan and in consultation with the Client, CrowderGulf will stage equipment and resources prior to the event. If requested, a senior Project Manager will be present in the Client's Emergency Operations Center prior to the storm for planning purposes. CrowderGulf will pre-position management team members to the area to begin immediate assessments of debris. We will have resources in place within 24 hours for the emergency PUSH operation. CrowderGulf's company-owned equipment resources coupled with over 1,600 subcontractors nationwide will give us the ability to access the necessary resources needed for response to this large-scale operation. With an estimation that at least 100 trucks will be needed, those resources will be allocated and working within 48 hours of establishing a City/County-wide debris recovery plan.

The City will be sectioned and crews assigned to each damaged area so that debris will be removed concurrently in all areas. DMS development will begin immediately upon NTP and site selection. Grinders and/or air curtain burners will be deployed for use within 48 hours of the start of debris removal. Documentation and Emergency Management specialists will be onsite to train local personnel who will be working at each DMS office. All documentation will be available online at a secure site for review by the Client. Updates will be given to local personnel by our Senior Project Manager every morning and our experienced marketing team will assist the Client with public notices via the Client's website, and other social media outlets if requested.

All work will be conducted and documented in compliance with all FEMA Public Assistance Program and Policy Guidelines version 5.0 dated January 6,2025.

ACTUAL EXAMPLES

In CrowderGulf's 50 plus years in the debris removal business, we have worked catastrophic events for numerous cities and counties across the United States. Our Past Performance includes Lee County in Florida after Hurricane Ian in 2022 (which included the severely devastated Fort Myers Beach and Sanibel Island), Calcasieu Parish, LA following Hurricane Laura in 2020, Hurricane Michael in 2018 for Bay County and Panama City, Florida. And, in 2005 after Hurricanes Katrina and Rita; the counties of Galveston, Montgomery and Jefferson, TX, following Hurricane Ike in 2008; and Hurricane Ivan in Baldwin County, AL, and numerous other contracts in Florida following the 2004 hurricane season.

Calcasieu Parish, LA

In the early morning hours of August 27th, 2020, **Hurricane Laura** slammed into the Southwest Louisiana coast at near peak **Category 4** strength. Having made its initial landfall in Cameron Parish, Laura churned up the state and tore through Calcasieu Parish, leaving unprecedented destruction in its path. With sustained windspeeds peaking at 150mph, just 6mph shy of a **Category 5** rating, Laura was the strongest hurricane to ever make landfall in the state of Louisiana and the **10th strongest hurricane by windspeed on record**.



CrowderGulf, having strategically staged its management team prior to landfall, was able to answer the call for assistance just hours after the storm had passed. Once on the ground, management staff immediately began surveying damage, mobilizing assets, and coordinating emergency “PUSH” efforts within the Parish. Utilizing over **200 “PUSH” crews**, CrowderGulf was able to cut and clear downed trees and debris from all vital thoroughfares, including the numerous residential neighborhoods throughout Calcasieu Parish. The massive push effort not only ensured Parish roadways were passable but also allowed key emergency and recovery personnel access to those in dire need of assistance.

With access to the Parish having been restored, CrowderGulf began the collection of right-of-way debris on September 3rd, 2020. As debris removal efforts ramped up, CrowderGulf was able to remove over **150,000 cubic yards in the first week of hauling**. In the weeks after the storm, the volume of debris continued to grow exponentially, creating a unique challenge for the management team. Considering the debris on the ground, and the staggering pace at which the expansive field of debris continued to grow, CrowderGulf personnel employed several measures to facilitate a successful debris removal effort. In order to maximize efficiency, CrowderGulf operated **13 debris management sites** throughout the Parish, and continued to bolster its fleet of equipment with additional assets. At peak operational capacity, CrowderGulf utilized over 130 double grapple trucks to ensure that the debris removal needs of Calcasieu Parish were fully met. With these measures in place, CrowderGulf was able to set a new industry standard, hauling up to **100,000 cubic yards in a single day**. In addition to the right-of-way collection effort, CrowderGulf made over **48,000 hazardous tree cuts, removing over 15,000 leaners and 33,000 hangers** throughout Calcasieu Parish. Furthermore, in just 145 days of removal operations, CrowderGulf collected and reduced over **6.9 million cubic yards** of vegetative and C&D debris.

Bay County, FL

On October 10, 2018, Hurricane Michael made landfall in Bay County, Florida devastating the area. Hurricane Michael was the first **Category 5 Hurricane** to ever hit the Florida Panhandle. The 160 mph sustained winds knocked out power to over 1.2 million customers and were responsible for over 25 Billion Dollars of damage.

CrowderGulf held a pre-event contract with Bay County and immediately mobilized within a few hours of the storm passing. Upon arrival, the CrowderGulf management team instantly procured a helicopter to allow CrowderGulf and County Personnel to begin the much-needed damage assessment. It was obvious from the damage assessment that the County needed their priority roads cleared to aid police, fire and medical personnel in emergency transit to assist the impacted residents. Within **2 hours of receiving the NTP**, CrowderGulf began clearing priority routes as directed by the County. CrowderGulf operated throughout the 1,033 Square Mile County for 3 days until the necessary roads were cleared of hurricane debris.

Simultaneously, CrowderGulf is located and set up 4 DMS sites throughout the County. Over the next few months CrowderGulf removed, hauled and reduced over **3 Million Cubic Yards** of Hurricane Michael generated debris. During peak operations, CrowderGulf was operating over 100+ debris removal trucks on the Right of Ways, 7 grinders across 4 DMS sites and over 30+ haul out trucks for reduced vegetative and C&D debris disposal.

Bay County as a whole removed over **16 Million Cubic Yards** of Hurricane Michael debris making it the **largest volume of hurricane debris to ever be removed from one county from a single disaster event in U.S. history.**

CrowderGulf was also responsible for the removal of hazardous hanging limbs, hazardous leaning trees, hazardous stumps, debris from impacting creeks and ditches, white goods and the demolition of structures and Private Property Debris Removal (PPDR).



Polk County, FL

Polk County, FL, experienced a Scenario 5 event after Hurricane Irma in 2017. CrowderGulf removed over two million cubic yards of debris from Polk County alone, in just a few months' time. The damage from the hurricane was significant throughout numerous counties in FL and required multiple resources to be deployed quickly. As a result of Hurricane Irma, CrowderGulf was activated on 67 pre-event contracts in Florida and removed, reduced and disposed of **over 10 million cubic yards** of debris. Simultaneously, CrowderGulf was working in the State of Texas to complete the removal and disposal of five million cubic yards of debris for 26 contract activations following Hurricane Harvey.

Aransas County, TX

After Hurricane Harvey, in September of 2017, CrowderGulf crews removed and reduced **over 2 million cubic yards** of debris from the rights-of-way in Aransas County, Texas. The overall cost to Aransas was over \$24,000,000. CrowderGulf assisted the County in the removal and disposal of mixed vegetative debris and construction and demolition materials. This material had to be segregated and hauled to the proper facility for disposal. CrowderGulf removed, transported and disposed of 15,000 leaners/hangers, over 6,000 white goods and 22,500 lbs. of HHW. Debris was reduced by grinding at three separate sites.

Scenario 6: Catastrophic Event – Site Management

Response

CrowderGulf has significant experience in site management and site reclamation. All jobs are concluded with debris management sites returned to as good or better condition than originally found. Sites are considered complete when all materials are removed, and the site is graded, and soil/ ground cover conditions are remediated. An inspection and sign-off by the client is also part of our close-out procedures. No project is complete without proper documentation of closure and required soil sampling/testing is performed (if required).

The table below demonstrates CrowderGulf’s experience in Site Management

Year	Hurricanes & Storm Disasters	Simultaneous Contract Activations	Number of DMS Managed During Event
2024	Hurricane Milton (Ongoing), Hurricane Helene, Hurricane Francine, Hurricane Beryl, Tropical Storm Debby, Straight Line Winds	76	112
2023	Ice Storm, Tornados, Idalia	18	7
2022	Hurricanes Ian & Nicole	44	62
2021	Ida, Nicholas; Tornados, Storms,	24	21
2020	Laura, Sally, Zeta; Tropical Storm (TS) Cristobal, Hanna, Tornados	34	72
2019	Dorian, TS Imelda, Tornado,	6	3
2018	Florence, Michael, Red Tide	40	56
2017	Irma, Harvey, Nate, TS Cindy, Tornado	96	143
2016	Hermine, Matthew; Severe Storms, Flooding, Tornado	53	36
2014	Ice Storms Pax & Ulysses, Severe Storms	14	5
2012	Isaac & Sandy	13	4
2011	Irene	31	13
2008	Ike	36	27
2005	Dennis, Katrina, Rita, Wilma	67	41
2004	Charley, Frances, Ivan, Jeanne	36	61
2003	Isabel	16	19

Actual Examples

On September 28, 2022, Hurricane Ian made landfall on Sanibel Island as a deadly Category 4 Hurricane. Maximum sustained winds of 155 mph and a storm surge inundation of an unprecedented 12 to 18 feet caused catastrophic damage to Sanibel Island and the causeway linking island to the mainland. The causeway was breached in multiple locations, and it would be weeks before Florida Department of Transportation could make temporary repairs.



The causeway damage did not hinder CrowderGulf's efforts to begin recovery operations. Following rapid aerial and ground assessments operations were underway. CrowderGulf immediately began coordinating, managing and supervising barge operations to ensure critical equipment, supplies and logistical support were available to enable a rapid recovery on the island. On October 3, 2022, CrowderGulf landed the first barge of heavy equipment on Sanibel Island to begin emergency push operations to clear debris and sand from roads to begin recovery. Within the next several weeks, CrowderGulf transported over 1,200 pieces of essential equipment and supplies to Sanibel Island. All Equipment, material and supplies necessary to support debris removal operations were transported by barge: debris removal trucks, Heavy loaders, excavators, skid steers, fuel trucks, water trucks, maintenance/support trucks, buckets trucks, and campers for housing. Additionally, barge transportation for other agencies was vital to expedite recovery: electrical utility trucks, fire trucks, police vehicles, refrigeration vans, propane tankers and fuel trucks were the many vehicles that were transported by barge.

Due to the extensive damage caused by Hurricane Ian, CrowderGulf established 5 debris management sites to remove and process over 2.2 million cubic yards of storm debris from the Island. The effort also included safely removing 13,154 hazardous trees/limbs from roadways and bike trails, 15,583 white goods, 7,102 pieces of electronic waste and 6,873 pounds of household hazardous waste.

One of the construction and demolition debris management sites was reclaimed to provide a nature preserve to the Sanibel Captiva Conservation Foundation (SCCF). During the debris removal operations, nesting bald eagles raised a pair of young fledglings adjacent to the debris management site. The Puschel Preserve Eagles were quite famous and became a symbol of resilience and recovery for the residents of Sanibel Island. The Puschel Preserve will serve as a lasting reminder that a beautiful and sustainable park was created following the devastation of Hurricane Ian for the residents and visitors of Sanibel Island to enjoy for generations to come.

Additionally, 12,357 cubic yards of bulk beach debris and 3,823 cubic yards of dirty sand were screened and processed. This enabled the City of Sanibel to open 3 beach parks and 7 beach access points so residents and tourists could once again begin enjoying the beaches on Sanibel Island.



2022 Hurricane Ian, Lee County, FL

In the days leading up to landfall of Hurricane Ian, CrowderGulf senior staff and key members of the Lee County Solid Waste Department established communication and began high level communication and coordination on a potential debris mission related to Ian. Relying on a longstanding relationship, and a comprehensive framework of planning and preparation methodically structured by year-round coordination and successful past performance, both Lee County and CrowderGulf prepared for an imminent large-scale response.

CrowderGulf’s Senior Project Manager reported to the Lee County Emergency Operations Center in the early morning hours following the storm and immediately began conducting aerial damage assessments with the Lee County Sheriff’s Office Aviation Unit. Upon approach over coastal Lee County and the barrier islands, the devastating impacts of Ian’s pounding surge and blistering winds were clear, leaving the coastline etched with truly catastrophic destruction. Multiple coastal bridges experienced catastrophic failures because of the historic surge, leaving entire spans of the Sanibel Causeway in collapse and the Matlacha Pass Bridge washed into the coastal waters, taking with it the historic fishing village of Matlacha.

With the County’s coastal communities left inaccessible, it quickly became apparent that the distinct and historic nature of Ian’s devastation would require an unprecedented response. Having prepositioned an extensive fleet of resources and personnel throughout the State, additional key members of CrowderGulf’s senior staff and over one hundred Emergency PUSH crews were on the ground just hours after the first round of aerial assessments the morning following landfall. With CrowderGulf’s Senior Project Manager filling an advisory role for State and County Leadership in the County’s EOC, CrowderGulf’s Director of Operations began mobilizing additional prepositioned resources as well as the fleet of specialized equipment and operators needed to conduct the full-scale barge operation that would serve as a lifeline for the coastal communities isolated by Ian’s devastation. CrowderGulf’s Director of Safety began damage assessments from the ground, focusing on the emergent safety concerns stemming from the dangerous operational environment that Ian had left in its wake.



In total, CrowderGulf removed over **6.3 Million Cubic Yards** of debris from Lee County Rights-of-Ways. Dedicated planning, and proof of concept through practical application, made up the framework of contingencies that allowed CrowderGulf the immediate operational infrastructure needed to account for the scope of Hurricane Ian, and allowed CrowderGulf’s senior staff to augment the rapidly evolving response with specialized operations and innovative solutions to the unique challenges created by the storm’s historic devastation.

Additional work performed under the scope of the Lee County pre-event contract includes:

- ***The collection, management, and disposal of 461 Tons of Household Hazardous Waste (HHW)***, keeping environmental safety and compliance at the forefront of operations, and playing a critical role in protecting Lee County’s sensitive coastal eco-systems from further devastation in the wake of Ian.
- ***The collection, management, reduction, and disposal of 12,493 White Goods***, adding an additional layer to CrowderGulf’s role in safeguarding the environmentally sensitive areas of the county by properly removing and disposing of freon, as well as compacting and recycling the inert components of each unit.

- **The collection and disposal of over 10,000 units of E-Waste**, further augmenting the dedicated removal and responsible disposal of mass volumes of hazardous debris streams posing the largest acute ecological threats to the environment of Lee County, and more broadly, the sensitive eco-systems of coastal Southwest Florida.
- **The removal of over 6,000 Hazardous Trees, and nearly 40,000 Hazardous Hanging Limbs** posed an imminent threat to Lee County right of way, and public safety at large. This effort comprised one of the largest and most successful Hazardous Tree Removal operations in recent history, once again adding to the ever-expanding scope of the historic response.
- **Specialized debris removal operations at over 60 School District of Lee County Schools**, including a substantial hazardous tree removal operation that restored safe access to schools across the county, and allowed SDLC schools to reopen just weeks removed from landfall.
- **Specialized debris removal operations at over 200 Lee County Parks and Facilities**, including: all Lee County Parks, Lee County Emergency Services facilities, Lee County Utilities compounds/ features, Lee County Libraries, Lee County BoCC administrative buildings, Lee County Department of Transportation facilities, Lee County Transit compounds, and Lee County Health Department facilities. These operations required enhanced logistical planning due to the multiple scopes and the urgent need to restore access to vital county resources, while also ensuring the safety of Lee County personnel and the county's many citizens in desperate need of service.
- **The clearance, staging, management, screening, and replacement of nearly 150,000 Cubic Yards of debris contaminated sand**, identifying, securing, and utilizing 14 separate staging sites to accommodate the mass volumes displaced by Ian. This extensive cradle to grave operation saw CrowderGulf charged with clearing, screening, and ultimately restoring the County's beaches. CrowderGulf's county-led screening operation, in conjunction with CrowderGulf's municipal beach debris removal operations, charged CrowderGulf with a key role in the restoration of the county's many beloved and historically significant beaches. Once again adding additional layers to an increasingly complex effort to protect the uniquely sensitive coastal environment.
- **Debris management for Lee County Natural Resources waterway debris removal program**, including site management, reduction, and disposal of nearly 250,000 Cubic Yards of waterborne vegetative and construction and demolition debris (C&D). At Lee County's request, CrowderGulf allocated additional resources, equipment, and personnel to the Natural Resource Department's effort, sharing use of three of its debris management sites (DMS) throughout the county, and played a critical role in restoring Lee County's waterways. CrowderGulf supported the Natural Resource Department and its contractors through 2 separate administrative and operational phases, seamlessly integrating the external operations into the dozens of CrowderGulf operations ongoing in Lee County.
- **The staging, management, processing, and haul-out of reduced debris from Lee County DMS to final disposal sites (FDS)** throughout the Tri-County area. Lee County's over 6.3 Million Cubic Yards was comprised of nearly 2.3 Million Cubic Yards of Construction and Demolition Debris (C&D) and nearly 4 Million Cubic Yards of Vegetative Debris. While the bulk of the volume collected throughout the county was comprised of traditional debris streams, the overwhelming volume totals were further compounded by the atypical ratio of C&D debris, posing distinct challenges throughout the entire debris management process. With Construction and Demolition (C&D) debris posing not only operational challenges due to its inherent weight and variability, but also poses additional environmental challenges, and has far fewer alternative final disposal options. Successfully managing the overall debris volume, while accounting for the additional unique considerations defined by Ian's impacts, is a testament to both CrowderGulf's dynamic capabilities, and the dedicated planning effort between client and contractor.

Principles of Project Management

Standards

CrowderGulf conducts all debris operations to meet or exceed all regulations and program standards of FEMA Public Assistance Program and Policy Guide, the Occupational Safety and Health Administration, the Environmental Protection Agency, and all other local, state and federal agencies.

Responsiveness

CrowderGulf will be in contact with the City's Debris Manager at least 48-72 hours prior to a tropical storm and/or hurricane making landfall or immediately upon the occurrence of any debris generating event within the City of Coral Gables.

- Within 12 hours of receiving a NTP, CrowderGulf will have our management team report to the City representative for operations planning and mobilization of personnel and equipment.
- Mobilization for PUSH operations will begin within 12-24 hours of NTP.
- Within 48 hours of initial NTP, crews will be fully operational and hauling debris.
- Within 72 hours of the NTP, a DMS is fully operational for reduction and disposal of debris.
- Crews will maintain full debris hauling operational capacity, seven days a week during daylight hours, until completion of the project, to the satisfaction of the City of Coral Gables.
- The DMS may, if required to meet the needs of the City, operate 24 hours per day.

Reimbursement Assistance

CrowderGulf's debris management staff consists of previous FEMA Regional Directors and Deputy Directors, City and City Emergency Management Directors and emergency operations personnel with over 20± years of experience in working State and Federal Disaster Declarations. CrowderGulf is prepared to share its knowledge and experience concerning reimbursement matters with City personnel to obtain maximum reimbursement by utilizing accurate record keeping and exacting quality control measures. Specifically, with:

- Estimating debris volumes for initial damage assessment
- Developing Project Worksheets/Damage Survey Reports
- Identifying eligible and ineligible reimbursements
- Documenting every element of the recovery process and reviewing all records to ensure that they meet federal and state reimbursement guidelines.
- Orientating and training the City of Coral Gables personnel on requirements for quality and quantity of required documentation
- Closeout and final audit
- Hazard Mitigation Planning efforts
- FEMA Disaster Assistance policy changes

Corporate Support On-Site Operations

Daily operational decisions and daily communications with the City of Coral Gables will be facilitated by the CrowderGulf on-site Management team. If needed, one or more field offices will be set up immediately upon NTP. Local citizens will be employed and trained to work in the field office under experienced CrowderGulf management supervision. Local employees are always an asset to the response and recovery operation. Their knowledge of the area and its people is invaluable to CrowderGulf's overall operations. The Team will be fully reinforced at all levels by logistical support, records management/storage, report development and other operations at CrowderGulf's main office in Mobile, Alabama.

On-Site Project Management

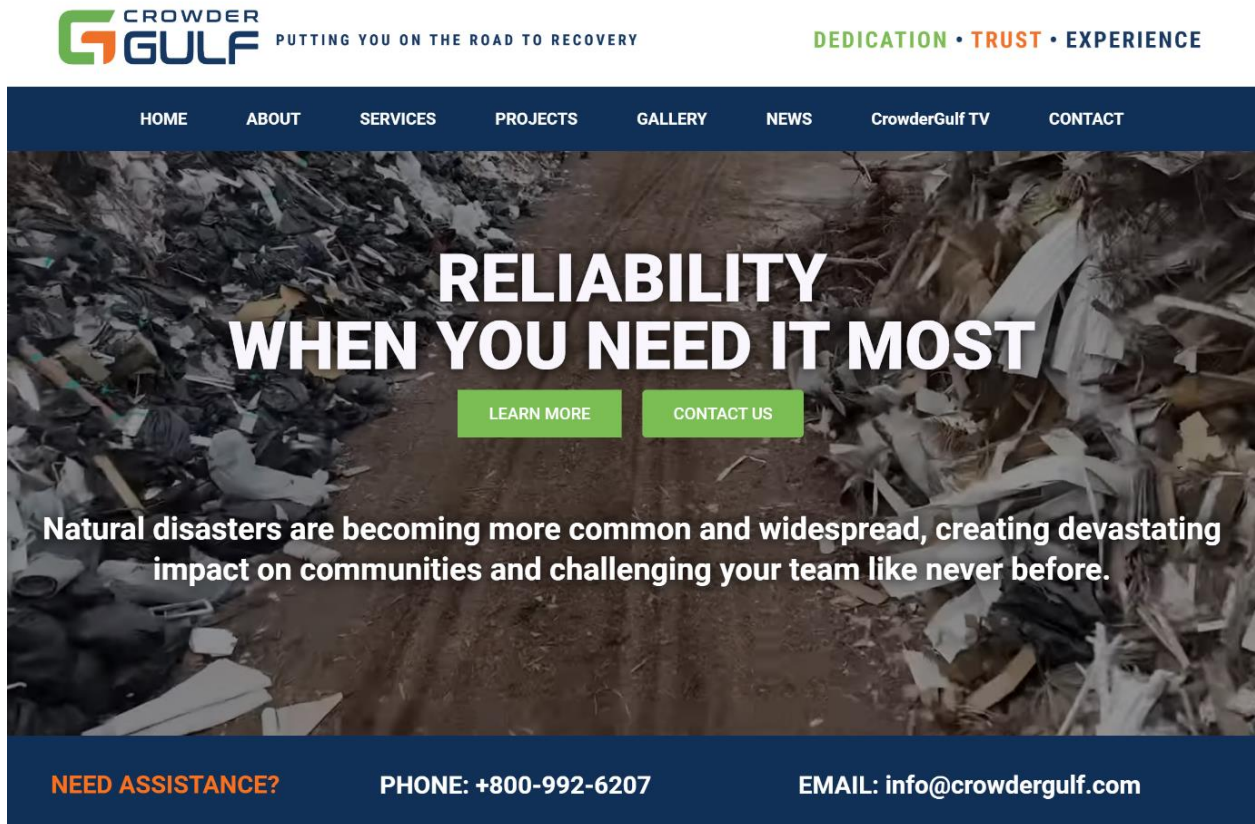
CrowderGulf utilizes National Incident Management Systems (NIMS) principles in our command structure, planning, operations, logistics and administration. This will not only facilitate an easy interface with the City's Emergency Operations Center but also ensures maximum quality control by limiting the span of supervision for individual field managers.

Pre Planning and Training

On at least an annual basis, CrowderGulf specialists will provide training and pre-planning sessions. In addition, our Debris Reduction specialists will be available to review and advise on potential Debris Management Sites. Preparedness training will be tailored to the City of Coral Gables' needs and requests.

Audio/Visual Presentations

CrowderGulf has the capability to generate audio and video presentations to help the City communicate necessary information to the public or to document the overall operation as a whole. One of our first tasks is to video all the existing conditions. This is typically done during the initial damage assessment. Please visit our website to see some of our previous videos.



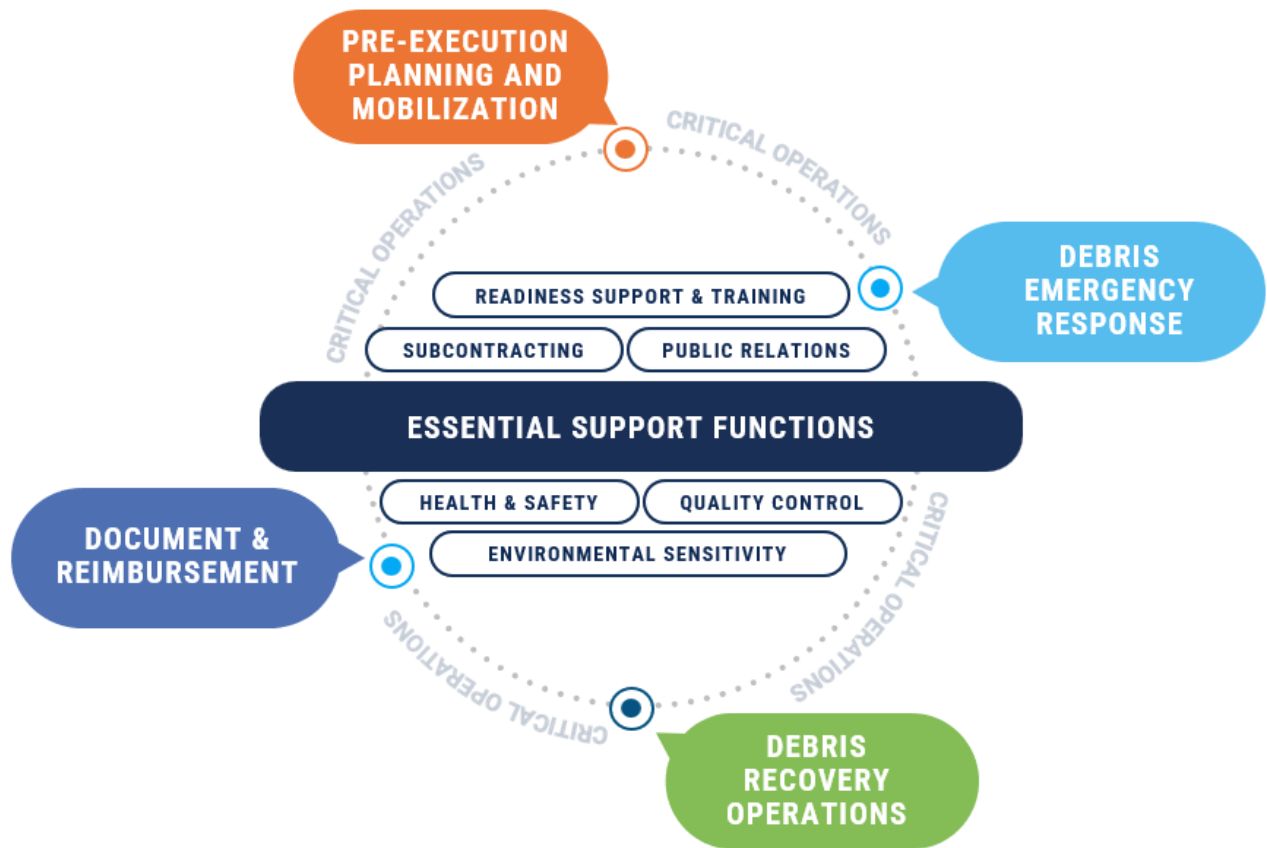
The screenshot shows the CrowderGulf website homepage. At the top left is the CrowderGulf logo with the tagline "PUTTING YOU ON THE ROAD TO RECOVERY". To the right of the logo is the text "DEDICATION • TRUST • EXPERIENCE". Below the logo and tagline is a dark blue navigation bar with the following links: HOME, ABOUT, SERVICES, PROJECTS, GALLERY, NEWS, CrowderGulf TV, and CONTACT. The main content area features a large background image of a dirt road covered in debris. Overlaid on this image is the text "RELIABILITY WHEN YOU NEED IT MOST" in large white letters. Below this text are two green buttons: "LEARN MORE" and "CONTACT US". At the bottom of the main content area, there is a dark blue banner with the text "Natural disasters are becoming more common and widespread, creating devastating impact on communities and challenging your team like never before." Below this banner is another dark blue footer with the text "NEED ASSISTANCE? PHONE: +800-992-6207 EMAIL: info@crowdergulf.com".

Please view our website @ www.crowdergulf.com for more information and watch our videos on CrowderGulf TV

Debris Management and Operations Plan

CrowderGulf’s **Debris Management and Operations Plan** is a flexible, scalable strategy designed to rapidly assess disaster impacts, mobilize trained crews, and execute debris removal with minimal disruption to the community. The plan aligns critical operations (actions that are set in motion by an event) with essential support functions to ensure efficient, cost-effective, and FEMA-compliant recovery.

Core Components and Overview



The primary objective of this plan is to help clients recover from disaster impacts as quickly, efficiently, and economically as possible. These components have been central to CrowderGulf’s disaster response efforts for over 55 years.

The four Critical Operations—Pre-Execution Planning & Mobilization, Debris Emergency Response, Debris Recovery Operations, and Documentation and Reimbursement—are the foundation of CrowderGulf’s approach. These are supported by six Essential Support Functions, which, though less visible, are vital to the success of the debris management effort. Each component is outlined in the following sections.

Critical Operations: Pre-Execution Planning & Mobilization

Alert & Team Notifications

When advance notice is available (e.g., a hurricane), CrowderGulf initiates alert protocols as soon as a credible threat is identified. The call-down list is verified for accuracy, and Field Project Managers and Supervisors are instructed to monitor communications frequently. Additional devices may be distributed as needed.

The CrowderGulf Director of Operations (DO), in coordination with the Client’s designated Debris Manager and based on National Weather Service data, determines whether to activate the full notification plan. If activated, the CrowderGulf Calling Plan is executed, initiating a cascading notification process to mobilize personnel. This system is tested at least twice annually to ensure readiness.

Preparation & Planning

Upon confirmation of a high-probability event, the DO initiates resource preparation. Personnel are briefed on status, assignments, and mobilization details. The DO oversees the deployment of managers, crews, and equipment.

Staging Resources

Prior to landfall (for a notice event), equipment may be staged near the projected disaster zone. Local assets will be secured and positioned for rapid deployment. Post-landfall, upon issuance of a Task Order (TO), resources will be staged near the Client’s truck certification area.

A large, hard-surfaced area will be secured early for equipment certification and safety inspections. This site will serve as the initial reporting location for all subcontractors, vendors, and job seekers, and must be established in advance of moving debris on a unit price payment basis. A Mobile Emergency Response Command Center may be deployed to support operations, along with temporary fueling and shelter facilities if needed.

Mobilization of Resources

CrowderGulf will contact the Client’s designated Debris Manager at least 48 hours prior to forecasted landfall or immediately following an unanticipated disaster. Mobilization begins upon receipt of the Notice to Proceed (NTP), in accordance with Client requirements, described in the table below:

Milestone	Timeline from Notice to Proceed (NTP)
Management team on-site for operations planning & personnel/equipment mobilization	Within 12 hours
Mobilization for PUSH operations	Within 12-24 hours
Crews fully operational & hauling debris	Within 48 hours
DMS fully operational	Within 72 hours

The scale of mobilization is determined by the severity of the event. CrowderGulf deploys a combination of internal crews and subcontractors, expanding the workforce as needed to meet operational demands. Assigned management personnel are detailed in later sections of this proposal.

Internal Communication & Coordination

To maintain situational awareness and operational efficiency, CrowderGulf’s Senior Vice President or designee holds daily coordination calls with senior management, field managers, and support staff. These calls address staffing, resource gaps, and critical issues.

Consistent, real-time communication across locations promotes continuous improvement, operational flexibility, and strong client relationships, reinforcing CrowderGulf’s commitment to collaboration and readiness.

Company-Owned and Leased Equipment

CrowderGulf maintains a substantial inventory of debris-specific equipment, ready for immediate deployment. Equipment is pre-positioned for emergency “PUSH” operations and dispatched upon receipt of the Notice to Proceed (NTP) to restore critical services.

Specialty equipment is also available to support restoration of parks and sensitive areas without causing property damage. In addition, CrowderGulf maintains active accounts with major national rental companies (e.g., Beard, Hertz, Caterpillar, John Deere, United Rentals, Sunbelt) to supplement equipment as needed. All equipment complies with federal, state, and local regulations.

Partial CrowderGulf-Owned Equipment Inventory:

- Self-Loading Trucks; (130 – 160 cubic yards)
- Dump Trucks (16 yards – 50 yards)
- Rubber Tire Loaders (equipped with debris handling grapples)
- Rubber Tire and Track Equipped Excavators (with buckets and grapples)
- Pick-Up Trucks (equipped with portable phones for Foremen)
- Service Trucks
- Skid-Steer Loaders (equipped with buckets and grapples)
- Cherrington Beach Cleaners 4500 & 4500 XL
- Stationary Power Screens – (sand screener)
- Diamond Z 14' Tub Grinders
- Shallow and deep-water boats equipped with latest sonar and photo equipment
- Barges, tugs and large boats for heavy marine debris removal

Additional Equipment Guidelines

- Equipment will be rubber-wheeled or tracked unless otherwise approved.
- Self-loading trucks with grapples or grapple attachments are preferred; hand-loading is prohibited.
- Subcontractors may not solicit private work while under contract.
- Equipment assigned to this contract will not be used elsewhere.
- All trucks will display legible signage (minimum 3” lettering).

Subcontractor Equipment and Support

CrowderGulf maintains a nationwide database of vetted subcontractors and vendors. In compliance with 44 CFR 206.10, we will work with the client to identify and onboard local subcontractors. We prioritize using local resources and strive to include Minority Business Enterprises (MBEs) when possible.

In past activations, subcontractors have been pre-positioned with equipment for immediate response. A summary of available subcontractor resources specific to the State is provided below.

Florida Subcontractor Statistics	Regional	FL	US. 2026
Florida Subcontractor Statistics	168	1030	3393
Florida Subcontractor Statistics	Regional	FL	US. 2026
Dump Trucks (16-65)	1396	5408	19576
Self-Loaders 30 - 90 CY/90-170 CY	320	1168	7652
Tub Grinder 800+HP	30	144	635
Horizontal Grinder 800+HP	4	21	37
Service Trucks, w/fuel, tools	10	203	325
Wheel Loader 50hp – 150hp	307	1835	5964
Mini Excavator, w/thumb or grapple	11	122	200
Excavators	211	1505	7149
Skid steer 40 hp – 80 hp	409	2239	9176
Bucket Trucks	161	960	3714
Chipper, with 12 inch minimum	77	326	1657
Dozers, 2-3 yd blade/root rake blade D7	176	1063	3785
Grader, Motor, 12 ft blade 130-140hp	26	172	790
C&D Walking Floor 80-110 CY	223	502	2152
Mulch Trailer 80-110 CY	90	430	1561
Water Truck	40	236	1025
Pick up w/ dump trucks	305	1639	5484
Trailer Mounted floodlight	75	673	2422
Low-bed Trailer w/ tractor	90	2232	1025
5 ton Pickup truck	292	323	1800
Vacuum Trucks	9	107	1656
Barges	29	174	1278
Work Boats	70	234	1427
Air Curtain Burner	16	260	385

Florida Subcontractor Statistics	Regional	FL
Small Business	118	751
M/WBE, HUB, SDB or Veteran Certified	107	556
Push Crews	83	482
Debris Haulers	134	861
Marine Debris	5	33
Haul Outs	27	129
Grinding	8	79
Tree Work	28	180

Emergency Operations Center (EOC) Staffing

CrowderGulf will assign a senior manager to the Client’s EOC to coordinate debris operations, communications, and scheduling. If requested, this representative will be present prior to storm landfall.

Mobile Command Center

If needed, CrowderGulf’s Mobile Command Center—a state-of-the-art Prevost bus—provides living quarters and a fully equipped office for key personnel. This unit enables rapid deployment and sustained operations in areas that may be otherwise inaccessible, ensuring unmatched response times.

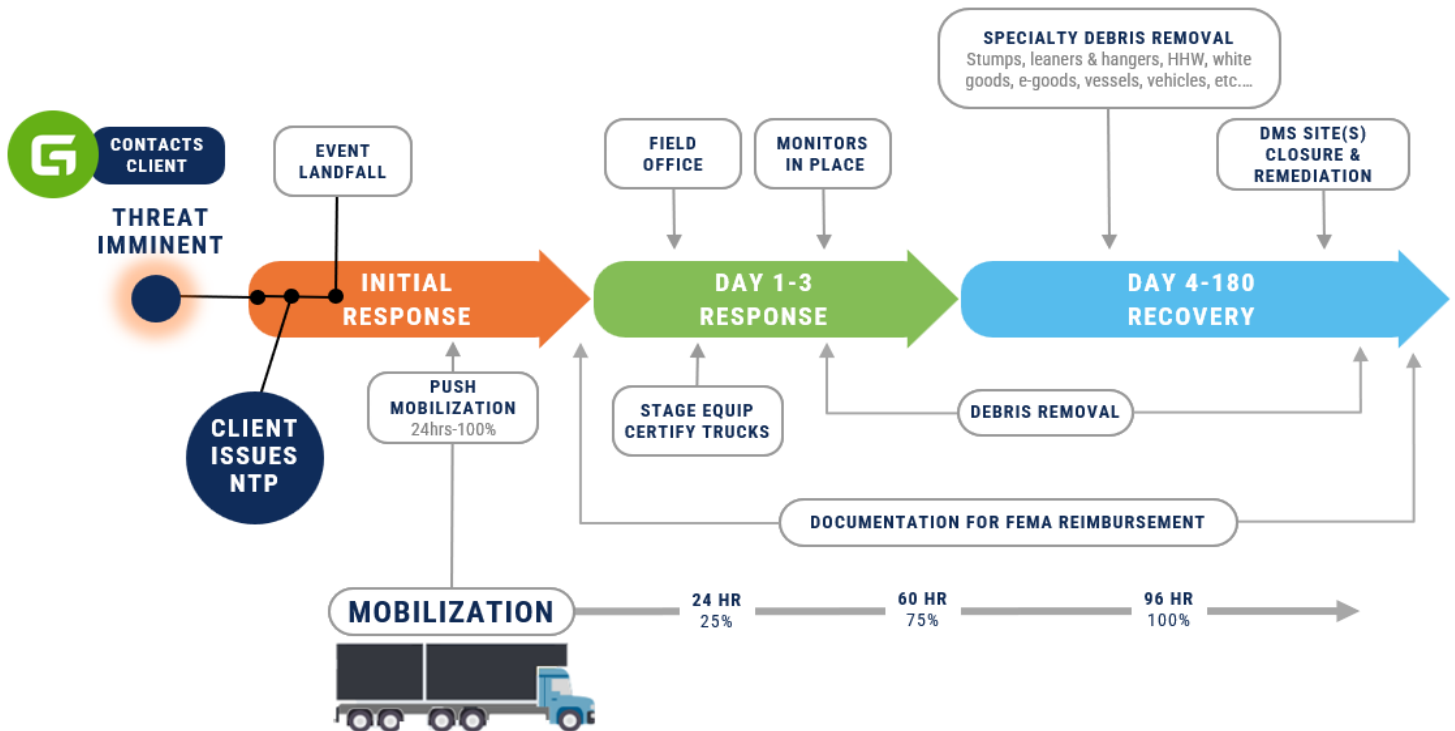
Operational Support

CrowderGulf’s main office will serve as the central hub for administrative support and documentation. It will maintain backup records and provide continuous support to field operations throughout the project.

Sample Mobilization Timeline Parameters

CrowderGulf is committed to meeting all mobilization and operational timelines. We have consistently met or exceeded project deadlines. A sample mobilization and project timeline is provided below. CrowderGulf will develop Client-specific timelines for minor and major activations in collaboration with local officials during our pre-event training sessions.

Mobilization Activities	Timelines
Contact Client’s Emergency Operations Manager	48–72 hours before predicted event
Deploy Operations Managers to EOC	24–48 hours before event or upon activation
Stage personnel/equipment	Prior to impact, ensuring asset protection
Begin “PUSH” operations	Within 12 hours of NTP
Begin hauling/sorting/storing debris	Within 48 hours of NTP
Begin reduction/disposal operations	Within 72 hours of NTP
Maintain full operational capability	24/7 for extended duration.
Clear all debris from Client-maintained ROWs	Within 90 days of NTP. <ul style="list-style-type: none"> ○ Adjust resource flow based on damage extent. ○ Deploy Rapid Response Crews (RRC) as needed.
Complete full debris management cycle	Within 180 days of NTP or as directed.



Sample mobilization timeline; CrowderGulf will develop client-specific timelines for minor and major activations in collaboration with the Client during our pre-event training sessions.

Critical Operations: Debris Emergency Response

Debris Emergency Response activities begin immediately after a disaster to clear emergency access routes and support lifesaving operations. This phase focuses on removing debris that obstructs critical infrastructure or poses immediate threats to public health and safety.

“PUSH” crews can be on-site within hours of an event, with multiple teams operating within 24 hours of receiving the NTP. The Client will determine priority routes, typically starting with major thoroughfares and emergency service corridors.

CrowderGulf’s emergency “PUSH” operations prioritize:

- Facilitating search and rescue efforts
- Restoring access to hospitals, fire stations, and police departments
- Preventing flooding and other secondary hazards

Emergency Clearance Prioritization

CrowderGulf uses an operational triage approach to prioritize emergency clearance. Primary routes include:

- Emergency service routes (fire, police, ambulance)
- Access to hospitals, trauma centers, nursing homes
- Routes to the Emergency Operations Center (EOC)
- Government facility access
- Emergency supply distribution routes
- Secondary Routes:
 - Major arterial roads
 - Utility access routes
 - Communication infrastructure
 - Shelter access routes
 - Routes to DMS

All emergency clearance objectives are executed with CrowderGulf’s commitment to quality, coordination, and public safety. Resources are allocated based on urgency and Client direction. Once emergency and major access routes are cleared, operations transition to full-scale recovery, including feeder roads and residential streets.

Priority Access Restoration

Following initial emergency clearance, CrowderGulf will expand operations to restore access to other critical facilities, including:

- Schools
- Municipal buildings
- Water and wastewater treatment plants
- Power generation units
- Airports and seaports

Once these locations are identified, CrowderGulf will deploy specialized clearing crews within 48 hours of NTP. Crews will utilize all available resources, with an emphasis on local personnel and firms.

Standard Clearing Crew Composition

- 2 rubber-tired loaders (e.g., backhoes, front-end loaders, skid steers)
- 2–3 chainsaw operators, laborers, flaggers with transport vehicles
- 1 Quality Control Foreman with communications and a pickup truck
- Crew transport equipment

Crews may split into two teams to increase efficiency, maintaining visual contact and reliable communication via radio or cellular devices.

Search and Rescue Support

When required, CrowderGulf will provide Search and Rescue Support Crews equipped to assist emergency personnel. Each crew includes, at a minimum:

- 1 track hoe excavator (minimum 150 HP) with operator
- 3 laborers/riggers
- 1 crew foreman
- Slings, rigging tools, and transport equipment

Safety Protocols

Safety is paramount during emergency response. Hazards such as downed power lines, unstable trees, equipment risks, and fatigue require constant vigilance. Daily toolbox safety briefings are mandatory, and work areas are surveyed before and during operations. The Safety Director is responsible for hazard identification and mitigation. Safety is a core priority throughout all operations and is addressed in greater detail in the **Health & Safety Section**.

Critical Operations: Debris Recovery Operations

Debris Recovery involves the removal, reduction, and disposal of FEMA-eligible storm-generated debris to support community recovery and eliminate lingering public health and safety risks. This phase is guided by proven operational principles that ensure efficiency, compliance, and cost-effectiveness.

Damage Assessment and Operational Planning

CrowderGulf's senior and field management teams conduct comprehensive damage assessments throughout all phases of the project lifecycle. These assessments inform operational planning, resource deployment, and sequencing of debris removal activities.

Damage assessment outputs are integrated into dynamic mapping products that support real-time situational awareness and operational decision-making. These products provide visibility into:

- Right-of-way (ROW) debris collection progress bypass
- Debris quantities and material types
- Emerging hazards and access limitations
- Potential service disruptions
- Specialized scopes of work, including waterway and marine debris removal

This approach enables adaptive planning and timely adjustments to field operations as site conditions evolve.

Field Mapping and Data Integration Technology

CrowderGulf employs an integrated field mapping system utilizing **ArcGIS layers, Google Earth, and complementary open-source platforms**, including tools capable of incorporating Large Language Model (LLM) outputs. These platforms allow project data to be visualized and shared across field operations, management, and reporting functions.

Key capabilities include:

- Integration of pre-existing, designated debris zones with field-generated data
- Creation of new, clearly delineated work areas as conditions change
- Real-time synchronization of operational data for schedule tracking and reporting

This technology-driven approach ensures accurate documentation, transparent communication, and defensible FEMA reimbursement support.

Offline Operational Capability

A defining feature of CrowderGulf's technical approach is the ability to operate **fully offline** during catastrophic events. In environments where cellular service and internet connectivity are degraded or unavailable, management personnel can:

- Generate, update, and distribute mapping "workbooks" offline
- Share data seamlessly across major operating systems and devices
- Produce hard-copy outputs to support field execution and oversight

These mapping products are accessible to CrowderGulf project managers, field supervisors, subcontractors, the Client, and authorized Client representatives, ensuring continuity of operations regardless of infrastructure conditions.

Pre-Event Readiness and Blue-Sky Planning

To ensure immediate readiness upon activation, CrowderGulf pre-loads critical geographic and operational data, including:

- Client boundaries and incorporated municipalities
- Designated Debris Management Sites (DMS)
- Key transportation corridors and access points

The system also supports proactive "blue sky planning" by identifying areas with:

- Aging or vulnerable infrastructure
- Increased flood or storm surge risk
- Anticipated access or logistical constraints

These capabilities augment Client GIS resources and complement mapping provided by the County's debris monitoring firm, providing additional operational clarity and context.

Execution of Multi-Stream Debris Operations

CrowderGulf's mapping-driven approach supports the execution of multiple, targeted debris passes for distinct debris streams. This methodology was successfully implemented following **Hurricanes Helene and Milton (Fall 2024)** in **Fort Myers Beach**, enabling separate and efficient collection of:

- Vegetative debris
- Construction and demolition (C&D) debris
- Household hazardous waste (HHW)

A similar approach was deployed following **Hurricane Ian (2022)**, which produced a catastrophic **14-foot storm surge**, demonstrating the scalability of the system under extreme conditions.

Coordination with Reconstruction and Infrastructure Activities

By identifying areas of active construction and infrastructure installation, CrowderGulf can minimize conflicts, avoid service disruptions, and reduce operational delays.

This coordination allowed CrowderGulf to successfully manage debris operations across events of significantly different scales within the same jurisdiction, ranging from nearly **one million cubic yards** of debris after Hurricane Ian to **less than 15,000 cubic yards** following Helene and Milton.

Key Operational Principles

CrowderGulf applies the following best practices to all debris recovery efforts:

- Do not load debris until a Debris Management Site (DMS) or landfill is identified.
- Handle only FEMA-eligible debris.
- Sort debris prior to loading when feasible to improve efficiency.
- Follow a "Clean as You Go" policy—thoroughly clear streets and roads with each pass.
- Minimize handling—ideally load debris once and deliver directly to final disposal.
- Use DMS only when they enhance operational efficiency.
- Employ the most efficient reduction method approved by the client.
- Recycle when cost-benefit analysis supports it.
- Utilize publicly or privately owned landfills for final disposal.

Debris Collection Methods

Effective debris collection reassures the public and signals that recovery is underway. The method used depends on debris type, volume, and urgency. The Client will determine the appropriate approach, which may include:

1. **Curbside Collection:** Residents place storm-related debris along public rights-of-way. This method may involve:
 - **Source-segregated collection:** Improves recycling and processing efficiency, especially for hazardous materials and white goods.
 - **Mixed debris collection:** Allows all debris types in one location but complicates recycling and increases costs. FEMA classifies mixed vegetative and C&D debris as C&D, which limits reduction options.

2. Collection Centers: Residents transport debris to designated public locations. Roll-off bins may be placed for different types of debris. These centers must be monitored to ensure:

- Only storm-related, eligible debris is accepted.
- Debris is from eligible residents.

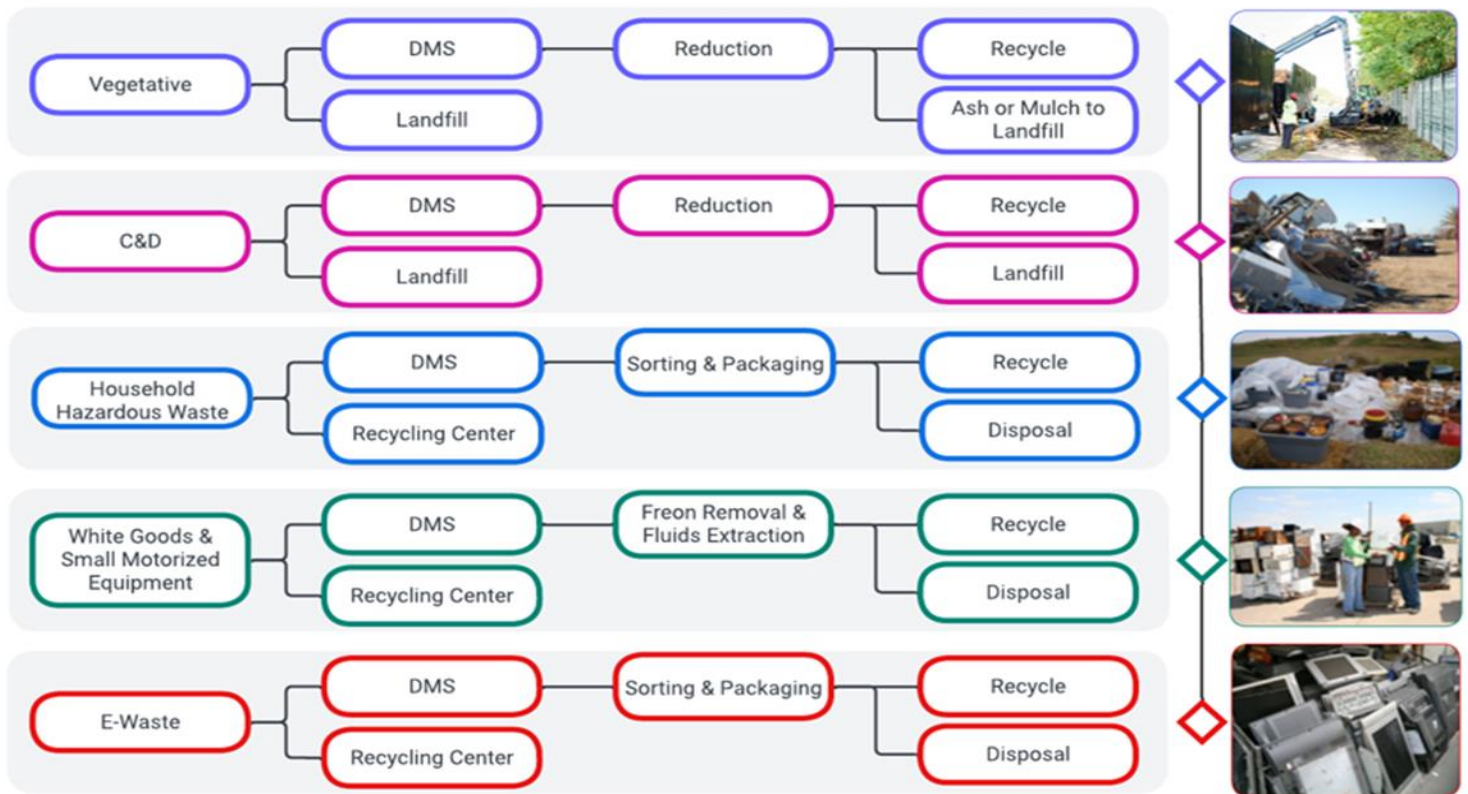
Public Education is critical to successful collection. CrowderGulf supports outreach efforts to inform residents about debris removal procedures before and after a disaster, reducing confusion and improving participation.

Debris Types

CrowderGulf is equipped to manage all FEMA-eligible debris types as defined in the *FEMA Public Assistance Program and Policy Guide*. The Client will determine the scope of debris to be managed under this contract. Supported debris types include:

- Vegetative debris
- Construction & Demolition (C&D) debris
- White goods
- Household Hazardous Waste (HHW)
- Electronic waste
- Abandoned vehicles and vessels
- Putrescent debris
- Infectious waste
- Hazardous materials (chemical, biological, radiological, nuclear-contaminated)

The general debris stream is depicted in the diagram below:



Truck Certification

Before debris hauling begins, all trucks must be certified by the Client or its designated debris monitoring firm. Certification includes:

- Accurate measurement of truck bed dimensions
- Verification of safety compliance
- Documentation of truck details, including driver name, license, tag number, and photos

CrowderGulf provides FEMA-compliant certification forms. Originals are retained by the Client; copies are issued to CrowderGulf and the driver. The driver's copy must remain in the vehicle at all times. A placard displaying truck ID and measurement data will be visibly mounted on both sides of the vehicle.

Additional documentation requirements are outlined in the **Documentation and Reimbursement** section.

Sectoring and Crew Assignments

Upon NTP, CrowderGulf will assist the Client in assessing damage and developing a sector-based action plan. Crews, subcontractors, and equipment will be assigned to each sector to ensure simultaneous service across all affected areas.

Debris Loading Operations Prerequisites

- Certified trucks and completed safety inspections
- Identified disposal site(s)
- Prepared debris management sites (if needed)
- Sector assignments finalized
- Quality Control team operational
- Load ticketing and data systems active
- Safety plans (Accident Prevention Plan [APP], Site Safety and Health Plan [SSHP], Activity Hazard Analysis [AHA]) in place
- Initial safety briefing completed
- Traffic control training completed
- Site inspections by QC staff and foremen
- Hazard clearance (e.g., downed lines, hazardous materials)
- Infrastructure protection (e.g., water meters, hydrants, pedestals)
- FEMA eligibility criteria communicated to all field personnel
- Overhead utility lines identified for safe equipment clearance

Crew Composition and Responsibilities

CrowderGulf tailors crew composition to the task and equipment type. Self-loading trucks require fewer support assets than dump trucks or trailers. All crews include:

- Traffic control personnel
- A foreman
- A designated quality control staff member
- Chainsaw operators and laborers for ground support

A typical Crew composition includes the following:

Role	Responsibility	Quantity
Crew Foreman	On-site management, Safety	1
Quality Control Staff Member		1
Self-loaders or Dump trucks (80-140 CY or 20-60 CT)	Debris pickup & hauling	4-6 (as needed)
Chainsaw Operators	Tree/limb reduction, trim debris hanging from loaded trucks	1-2
Flaggers	Traffic and truck movement control	3-6
Laborers	Collect small debris	2

Truck and Equipment Optimization

Truck assignments are based on haul time to and from disposal sites. To avoid idle equipment, hauling assets are reallocated as needed. Crew sizes and configurations are adjusted to maximize productivity.

During initial passes, large stumps and heavy debris may be left for specialized equipment. While crews follow a “Clean as You Go” policy, expediency may require deferred cleanup. Specialized equipment will be deployed in subsequent passes to remove stumps and other large debris, as well as backfill stump holes.

Truck drivers will not be issued a load ticket until:

- The tailgate is secured to prevent debris loss
- Any overhanging debris is trimmed to avoid utility line damage
- The truck bed is safely and fully loaded

Once ticketed, the driver exits the loading zone and proceeds to the designated disposal site or DMS.

Field Repair and Maintenance

CrowderGulf maintains a fleet of service trucks to perform field repairs on company-owned and subcontractor equipment. This ensures operational continuity, especially when local repair services are unavailable due to disaster impacts.

Service trucks include specialized equipment to facilitate repairs, including:

- Air compressors
- Lubricants and fluids
- Welding equipment
- Boom cranes
- Small tools and parts
- Tommy-gates

Box Service trucks with full-time mechanics are deployed for repairs requiring heavier equipment and expanded capabilities. These units are stocked with a wide range of tools and supplies to support field repairs:

- Large air compressors
- Welding equipment
- Exhaust and other fluids
- Hydraulic hose crimping machines and lines
- Lubricants, hoses, fittings
- Lift gates
- Multiple tire sizes
- Small tools and miscellaneous parts

CrowderGulf also operates a state-of-the-art mobile repair shop, towed by a semi-truck. Once deployed, this unit functions as a fully equipped field garage, ensuring uninterrupted equipment maintenance during large-scale activations, regardless of local service availability.

Mobile Repair Shop features include:

- Diesel-powered electrical system
- Hydraulic hose manufacturing capability
- Tool room and tire racks
- Exterior flood lighting

Debris Hauling Operations

Debris hauling begins when a truck departs the loading zone. Drivers are responsible for safe transport until the load is dumped at the disposal site. Hauling prerequisites and protocols dictate that:

- Only trucks/trailers capable of mechanical unloading are used
- No self-load trailers, with the exception for HHW, E-Waste, ACM, or white goods, when necessary
- All hauling units must be certified and safety-inspected
- Drivers must wear safety vests and steel-toed boots
- Loads must be properly trimmed to prevent debris loss during transport
- Drivers follow the safest, most direct pre-approved route
- Extra caution is exercised near schools and pedestrian zones
- Tarps or covers are used as required by local/state regulations

At the disposal site:

- The load is inspected and “called” by a Client representative estimating the percent of the full volume or by estimating the number of cubic yards short of full volume
- Drivers must not dispute load calls; any concerns are escalated to crew foremen for resolution
- Debris is dumped only when the truck/trailer is level to prevent tipping
- CrowderGulf-employed Spotters assist with safe dumping procedures
- After dumping, trucks return to the inspection tower to confirm the bed is clear

All disposal sites will have a site manager to supervise operations, a safety officer to ensure compliance with all safety measures and protocols, and Flaggers to direct traffic flow.

Safety Measures

CrowderGulf's Safety Manager and designated Safety Officers oversee all safety protocols, including:

- Monitoring daily reports of incidents or property damage
- Conducting regular safety meetings with crews and subcontractors
- Ensuring compliance with all safety plans and hazard mitigation procedures

Safety is a core priority throughout all operations and is addressed in greater detail in the **Health & Safety Section**.

Truck and Equipment Maintenance

CrowderGulf ensures all trucks and equipment are maintained in peak condition. Responsibilities include:

- Daily inspections by crew and subcontractor foremen
- Oversight by Field Project Managers
- Onsite troubleshooting by CrowderGulf mechanics
- Use of local mechanic shops when available

Traffic Control

CrowderGulf minimizes disruption to local traffic by implementing adequate signage, flagging, and barricades; use of safety equipment and communication tools; and compliance with all applicable federal, state, and local regulations.

Hours of Operation

- **Debris Collection & Loading:** Dawn to dusk, seven days per week
- **Debris Reduction at DMS:** 24/7 operations if requested and approved

Number of Passes

CrowderGulf will perform as many passes as directed by the Client to complete debris removal. A brief interval between passes allows residents time to move debris to the Right-of-Way (ROW).

Daily Coordination Meetings

Daily meetings will be held between CrowderGulf's Field Project Manager, Field Supervisors, subcontractor foremen, and Client representatives to:

- Review progress
- Adjust manpower and equipment
- Reassign work areas as needed (with Client approval)

Accurate Record Keeping

CrowderGulf employs robust systems to ensure accurate documentation, including, but not limited to:

- Truck certification records
- Debris hauling logs
- Production reports
- Safety meeting documentation
- Daily crew and equipment usage reports

Technology-driven data collection supports operational decision making and ensures complete documentation for FEMA and other agency reimbursement. Full details are provided in the **Documentation and Reimbursement** section.

Documenting and Resolving Damages

Despite best efforts, minor property damage may occur during debris removal operations. CrowderGulf is committed to responding promptly and professionally to all damage claims submitted by the Client or its residents.

We recognize the stress and disruption caused by disasters and train our personnel to be courteous, empathetic, and responsive to community needs.

Damage Reporting and Resolution Process

- A dedicated **citizens' hotline** will be established for reporting damage. This may be provided by the Client, the monitoring firm, or CrowderGulf.
- CrowderGulf will assign a **Claims Resolution Person (CRP)** to manage all property damage claims. If possible, this role will be filled by a qualified local resident with strong communication and negotiation skills.
- The CRP will investigate and resolve claims in coordination with the Client, ensuring timely and satisfactory outcomes.

Debris Management Site (DMS) Development

CrowderGulf has extensive experience in selecting, developing, and operating Debris Management Sites (DMS), also referred to as Temporary Debris Separation and Reduction Sites. DMSs are used when debris cannot be transported directly to final disposal and serve as staging areas for sorting, reducing, and processing debris.

DMS Site Selection

Site selection is critical to operational success. CrowderGulf will collaborate with the Client to identify suitable locations. Site Plans will be developed for each site upon activation, or upon request, in accordance with FEMA's *Public Assistance Program and Policy Guide* and will include:

- Ownership and lease potential
- Site size, location, and accessibility
- Environmental and historical considerations
- Required permits and baseline environmental testing

Costs for site preparation, operation, and restoration are addressed in the unit price schedule. Restoration costs are treated as pass-through expenses with no markup unless otherwise specified.

DMS Design and Operational Features

Efficient site design is essential for safe and effective DMS operations. Each site will include:

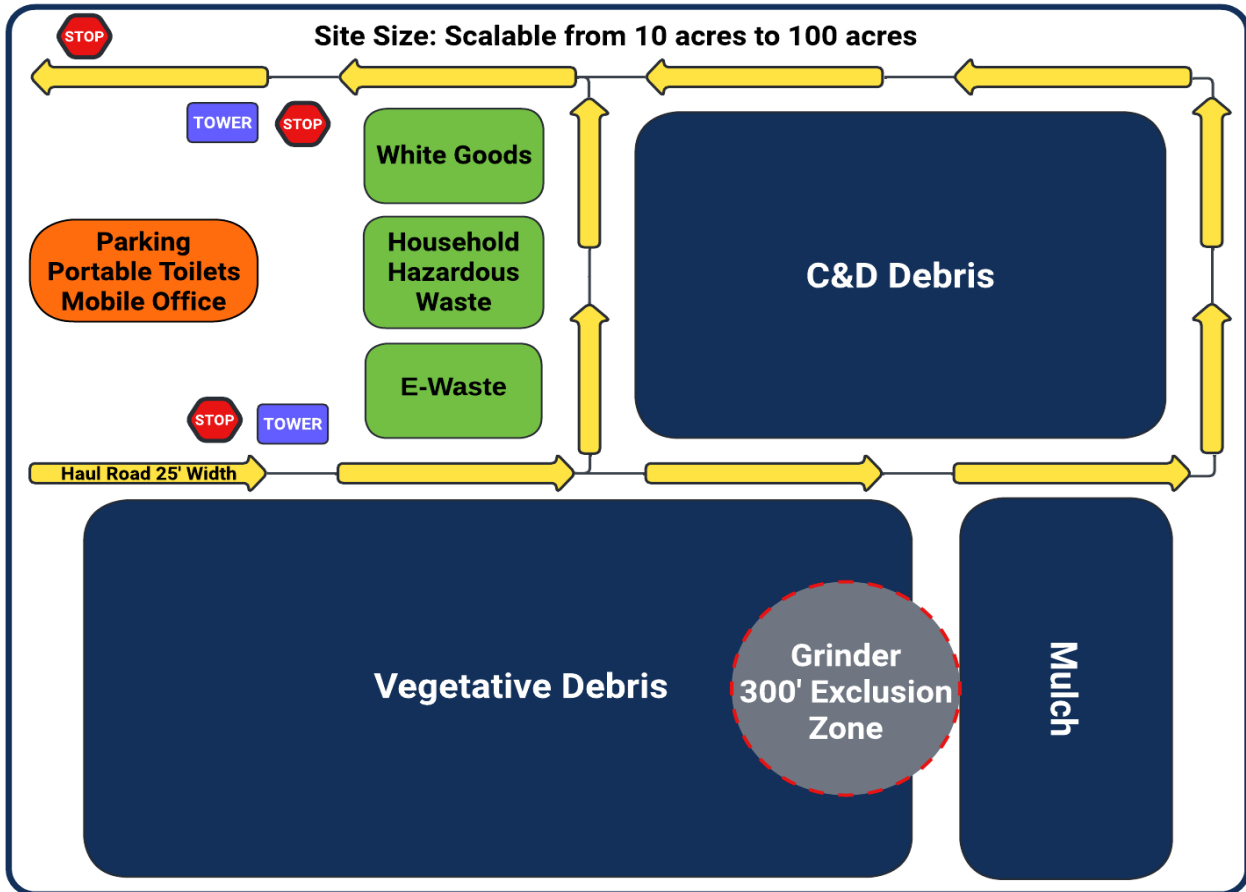
- Portable toilets for crews, inspectors, and office staff
- Perimeter chain link fencing, erosion/sediment control fencing, and other necessary drainage systems
- Dual gated entrances/exits to manage traffic flow
- Restricted access (Client and Contractor vehicles only, if requested)
- Fire safety and rescue equipment accessible throughout the site and debris stockpiles
- Safety zones:
 - **200 ft** around grinders
 - **1,200 ft** from structures and **250 ft** from other debris piles for Air Curtain Incinerators (ACI) or open burning pits
- Ash storage pits adjacent to ACI units
- Crushed rock/mulch surfacing for ingress/egress roads
- Designated parking for 30 vehicles
- Space for two 12'x50' office trailers
- Lined hazardous materials containment area with berm
- Separate areas for vegetative debris, chip piles, and C&D debris
- Adequate maneuvering space for trucks and equipment
- Debris separation zones for mixed loads
- Site orientation considering prevailing winds (ACI and grinding operations downwind from offices/towers)
- Optional public dumping areas with separate towers for material tracking, if included in the Client's Debris Management Plan

DMS Site Plan

A detailed **DMS Site Plan** will be prepared at a scale of 1" = 50'. This plan will be incorporated into the Task Order-Specific Management and Operations Plan and will include:

- Site access and preparation details
- Traffic control layout
- Security and safety zones
- Segregated debris storage areas
- Locations for ash disposal, hazardous materials, contractor work zones, and inspection towers
- Incineration and chipping operation zones
- Protection of existing structures and sensitive areas
- HHW and HTRW storage zones
- Equipment inventory
- Sanitation facilities

The general site plan shown below will be customized to meet the specific needs of the location and will comply with all FEMA, local, state, and federal regulations.

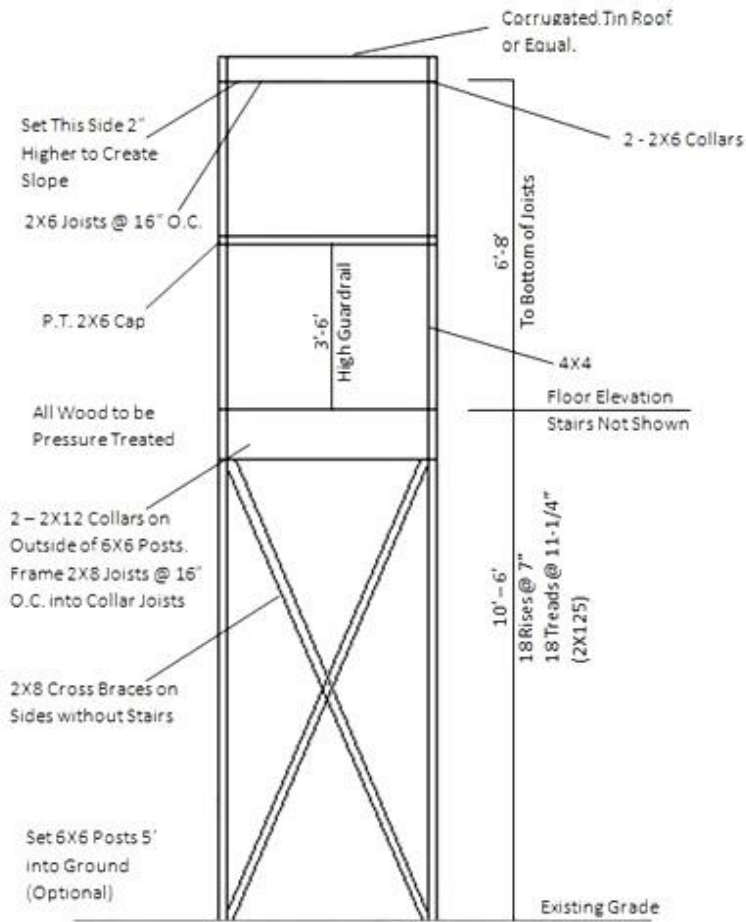


Inspection Towers

CrowderGulf will construct a minimum of one inspection tower per site, at **no cost to the Client**. Towers will be positioned adjacent to the roadway with visibility over at least one exit lane to verify that truck beds are fully emptied before departure. Each tower location will include a 0.25-mile approach outside the public road system to accommodate truck queuing. Additional tower specifications include:

- OSHA and FEMA compliant
- Constructed with pressure-treated wood
- **Floor elevation:** 15 feet above ground
- **Floor area:** 8' x 8', built with 2" x 8" joists (16" O.C.) and ¾" plywood
- **Perimeter:** 4' high wall (2" x 4" studs with ½" plywood)
- **Roof:** Corrugated tin with minimum 6'8" headroom clearance
- **Access:** Wooden steps with handrails
- **Seating capacity:** Minimum of three inspectors
- **Compliance:** All applicable building codes
- **Removal:** Towers will be dismantled upon project completion or site closure

Inspection Tower



Hazardous Materials Containment Area

In accordance with FEMA guidelines, CrowderGulf will construct a secure area for temporary storage and stabilization of hazardous materials. All deposited materials will be inventoried, and leaking containers will be placed in overpack drums. A clearly marked **NO SMOKING** zone will be enforced within 200 feet of the containment area. Minimum design criteria include:

- **Size:** 30' x 30'
- **Perimeter:** Hay bales stacked in place
- **Ground cover:** Waterproof liner or plastic sheeting
- **Weather protection:** Rain/snow cover over the entire area



Debris Separation

The **Debris Reduction Manager** will oversee the sorting and segregation of all loads at the DMS. Mixed loads will be separated into the following categories, in full compliance with CrowderGulf's Environmental Plan and applicable regulations:

- Clean vegetative debris
- Vegetative debris with foreign matter
- Construction & Demolition (C&D) debris
- Salvageable or recyclable materials
- White goods and electronic waste
- Household Hazardous Waste (HHW), Asbestos-Containing Materials (ACM), and other toxic materials

Operational Notes:

- Vegetative debris will be placed in piles no higher than 15 feet to allow for safe reduction.
- C&D will be hauled directly to certified landfills or processed for recycling, as directed.
- White goods will be degassed, crushed, and baled for scrap metal resale.

Debris Reduction Methods and Timelines

CrowderGulf utilizes two primary methods for debris volume reduction: **chipping/grinding** and **incineration**.

Chipping and Grinding

- Reduces vegetative debris volume by up to 75%
- Clean chips may be recycled as biomass fuel
- CrowderGulf has extensive experience with this method, used in most contracts over the past decade
- All safety and environmental regulations are strictly enforced

Incineration

- Reduces vegetative debris volume by up to 95%
- Methods include controlled and uncontrolled open-air incineration, air curtain pit incineration, and portable air curtain incineration
- Portable air curtain incinerators are preferred for efficiency and environmental control
- Incineration will only be conducted with Client approval

Safety and Environmental Controls for Incineration

- Minimum 100’ setback between debris piles and incineration area
- 1,000’ buffer between incineration area and nearest structure
- Fires extinguished two hours before ash removal
- Ash removed before reaching two feet below pit lip
- No hazardous or flammable materials allowed in incineration pits
- Fencing and signage used to restrict public access

CrowderGulf’s **Environmental Plan** provides detailed guidance on managing dust, smoke, erosion, stormwater, and hazardous/toxic waste. Special precautions will be taken to protect environmentally sensitive or historically significant areas near DMS locations.

Debris Reduction Timelines

The following **Debris Reduction Timeline** outlines key tasks and associated timeframes. This schedule ensures efficient processing and supports overall recovery goals:

DEBRIS REDUCTION PLAN TIMELINE	
TASK	TIME FRAME (from NTP)
Conduct requirements assessment of damaged area for DMS.	Within 24 hrs.
Develop DMS according to Management Plan, including rd. construction, erosion control, portable office & toilet facility	Within 48 hrs.
Ensure that all necessary permits from the proper State agency are in place in order to perform debris storage/reduction activities on the selected site.	Within 48 hrs.
Construct observation platforms per FEMA requirements	Within 48 hrs.
Construct grinding, burn pit, ash storage & hazardous waste storage areas	Within 48 hrs.
Determine the number of burners &/or grinders/chippers required per site	Within 48 hrs.
Ensure Hazardous Waste Plan in place	Within 48 hrs.
If burning is permitted, begin construction of burn pits	Within 48 hrs.
Complete installation of burners	Within 72 hrs.
Secure permits & transport grinders/chippers to designated reduction areas	Within 72 hrs.
Set up grinders/chippers	Within 96 hrs.
Maintain records of hours worked for operators, location worked, repairs, etc.	Daily
Ensure maintenance of burners &/or grinders/chippers	Daily
Make dumpsite adjustments	Daily
Provide daily operations reports to Project Manager & Client Rep	Daily

Inspect DMS operations for safety & quality control monitoring	Daily & periodically
Handle storage & disposal of hazardous waste	As required
Restoration of site to Client's specifications	Upon completion of project
Demobilization of equipment	Upon completion of all tasks

The table below provides the typical number of crew members and their responsibilities per DMS.

Basic Debris Reduction Crews		
Personnel / Equipment	Task Responsibility	Crew #
DMS Reduction Project Mgr.	Supervise set up & daily ops of debris reduction site; Ensure all safety regulations enforced	1
Day Foreman	Monitor incoming trucks, direct separation of materials; Supervise reduction crews; Monitor for safety regulations being followed and report infractions to Foreman	1
Night Foreman (<i>if burning</i>)	Supervise crews & secure site, Monitor safety regulations & report infractions to Foreman	1
Spotters	Monitor incoming debris types; Ensure drivers drop loads in proper locations at stockpiles; Direct clean loads of recyclable material to storage areas; Follow all safety requirements & report any infractions to Foreman	2 - 4
Flagmen	Direct flow of incoming & outgoing trucks at site; Follow all safety requirements & report any infractions to Foreman	2 - 4
Laborers	Assist with debris separation, if required.	2 - 4
Water Truck w/spray nozzles & high-pressure hose	Spray nozzles used for dust control, High pressure for hose for fire control	1
Road Grader w/Operator	Maintain roads & site	1
Onsite Fuel & Oil Storage Tanks	Replenish equipment as needed	2 - 4
Track Hoe w/grapple w/Operators	Build burn pit according to Ops Manual; Clean ash from pits & pile in designated areas; Supply debris to burn pit & grinder	2 - 4
Bulldozer &/or Rubber Tire Loader w/Operator	Stockpile material; Push debris with Track hoe	2 - 4
Burner Technician / Mechanic	Initial burner set-up; Assist starting fires according to Ops Manual; Daily maintenance & care of burner & loader equipment	1 / Site when burning
1000-1200hp Tub or Horizontal Grinder	Grind vegetative debris	1 / Site when grinding
Grinder Operator	Fuel tub grinder & control grinder operation.	1 / Grinder

Debris Disposal

Final disposal of debris reduction products will be conducted in accordance with Client directives and all applicable federal, state, and local regulations.

Vegetative Debris

Based on the Client's preference, vegetative debris will be either ground or burned:

- **Grinding:** Mulch will be transported to a properly permitted disposal site.
- **Burning:** Ash will be hauled to an approved disposal site.

Where feasible and permitted, CrowderGulf will recycle mulch and clean ash. In past events, clean ash has been repurposed as agricultural fertilizer. All recycling efforts will comply with environmental regulations.



Construction and Demolition (C&D) Debris

All C&D debris will be disposed of at Client-approved facilities in full compliance with federal, state, and local laws.

Specialty Debris Management

CrowderGulf's supervisory personnel are trained and experienced in identifying and managing specialty debris, including:

- Abandoned vehicles and vessels
- Animal carcasses
- Asbestos-containing materials (ACM)
- Electronic waste (E-Waste)
- White goods and Freon recovery
- Household Hazardous Waste (HHW)
- Waterway debris (sand, beach, and marine debris)

We work in coordination with all relevant regulatory agencies and follow strict compliance protocols. For specialty debris requiring advanced hazardous materials handling, CrowderGulf partners with **NEXGEN Environmental, Inc.**, a licensed and highly qualified Hazmat contractor.

Debris Recycling

CrowderGulf will implement debris recycling programs aligned with the Client's goals and objectives, as market conditions allow. When recycling is feasible, CrowderGulf will ensure all contractors comply with local, tribal, state, and federal environmental regulations. Any proceeds from recycled materials will be credited directly to the Client.

Vegetative Debris Recycling

Natural disasters generate large volumes of vegetative debris, presenting both logistical and environmental challenges. CrowderGulf prioritizes recycling over landfill disposal whenever possible, even when freight and tipping fees apply.

With over 50 years of experience, CrowderGulf has developed innovative recycling strategies for wood chips, including:

- **Hurricane Ian (2023):** Over 100,000 CY of mulch was distributed to nearly 30 agricultural Small Business Enterprises (SBEs) in Lee County, FL, supporting restoration efforts and reducing haul costs. Mulch was also delivered to composting facilities for use by nurseries and farms.
- **Biomass Fuel:** Clean wood chips were used by paper mills after Hurricanes Michael (2018) and Isaac (2012).
- **International Recycling:** Post-2003/2004 storm seasons, clean chips were exported to Italy for biomass fuel.

Recycling Plan Highlights

- **Log Recovery:** Tree trunks cut into 8'+ lengths will be separated and marketed to pulp, saw, and veneer mills.
- **Stump Management:** Stumps will be split and burned (if permitted) or ground separately to avoid contamination.
- **Grinding Operations:** Limbs, twigs, and inferior logs will be ground or burned using equipment designed to minimize dirt contamination.
- **Chip Distribution:** Chips will be moved promptly to prevent fire hazards and buildup.
- **Fuel Partnerships:** CrowderGulf maintains relationships with paper mills, sugar mills, and other biomass users across the Southeast.
- **Composting Sites:** If permitted, CrowderGulf will secure rural land near chipping operations to compost surplus chips and clean ash for landscaping or agricultural use.

C&D Debris Recycling

Concrete, asphalt, and masonry debris may be crushed and reused as base material for road construction or trench backfill. The Client may choose to manage this recycling directly. For example, Galveston County repurposed crushed concrete from Hurricane Ike for road reconstruction and public building foundations.

Metal debris from mobile homes, trailers, and appliances will be separated, crushed, baled, and recycled. Proceeds from recycled metals will be credited to the Client.

Site Closure and Restoration

Upon completion of debris reduction operations, CrowderGulf will restore all DMS to their pre-existing condition. All site restoration and closeout activities will be completed within **30 calendar days** of Client notification that the final load of debris has been delivered. This includes:

- Removal of all equipment, inspection towers, and temporary structures
- Grading and restoration of burn pits
- Hauling of remaining chipped or unburned materials to approved facilities
- Disposal of separated materials (metals, plastics, white goods) per contract and regulatory requirements
- Environmental Testing and Remediation:
 - Groundwater and soil testing, if required, will be billed to the Client as pass-through costs
 - Site reclamation and remediation will also be billed as pass-through costs

A final inspection will be conducted by Client officials. Any discrepancies will be promptly addressed by CrowderGulf.

Case Study: Wa-Ke Hatchee Park DMS

CrowderGulf managed over 1 million CY of debris at Wa-ke Hatchee DMS in Lee County, FL— one of 18 sites activated during the response. Surrounded by sensitive infrastructure and natural resources, this site exemplifies CrowderGulf’s commitment to environmental stewardship and community coordination. Restoration efforts were conducted with care to minimize further disruption and ensure full compliance with local and state requirements.



Critical Operations: Documentation and Reimbursement

CrowderGulf is committed to providing accurate, complete, and transparent documentation throughout the debris removal process. All records are readily accessible to the Client, FEMA, FHWA, and other agencies involved in reimbursement.

Our documentation system is built on a foundation of **financial accountability**, **field-based data collection**, and **compliance with FEMA’s Public Assistance Program and Policy Guide**. From project initiation to closeout, we maintain a robust system of checks and balances supported by the best available technology. CrowderGulf uses a two-phase documentation process to ensure precise tracking of debris operations, including truck certification and debris load ticket completion.

Monitoring Companies and Electronic Ticketing

Monitoring companies may be contracted by the Client to oversee and document debris operations. These firms typically use an **Automated Debris Management System (ADMS)** to capture all data required for FEMA reimbursement.

CrowderGulf has extensive experience working with leading monitoring firms and is fully compatible with their systems and procedures. We prioritize open communication and collaboration with the Client’s representatives to ensure documentation is accurate, timely, and accessible.

Debris Hauling Documentation: Phase 1 – Truck Certification

All debris-hauling trucks are certified by FEMA guidelines. Documenting truck certification includes:

- Measurement of truck bed dimensions by the Client’s representative or monitoring firm
- Safety and insurance verification
- Completion of FEMA-compliant Truck Certification Forms (copies retained by the Client, CrowderGulf, and the driver)
- Placards affixed to each truck displaying owner name, equipment number, and certified capacity
- Optional barcode tagging for ADMS integration
- Photo documentation of each truck and driver
- Electronic Capacity Certification Log maintained for quality control

CROWDER GULF Truck / Equipment Certification Form

Note: Complete safety/registration checklist first, if any of the answers are no, do not certify the truck/equipment.

Assigned Truck Number: 00100

Client Code: _____

SubContractor: _____

License Plate Number: _____ State: _____

Driver's Name: _____ Ph #: _____

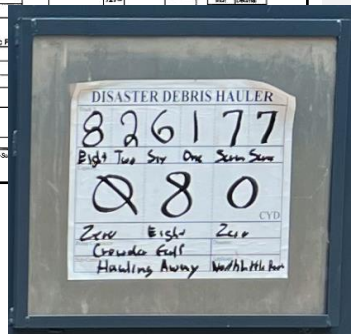
Measured by: _____

Truck/Trailer Type (Check One):
 Self Loader
 Dump Truck
 Semi-trailer
 Dump Trailer
 Other Equipment _____

Measurements:
 Overall Dimensions: Length x Width x Height = Cubic Feet
 Total Gross Cubic Feet
 Cubic Yds

Signatures:
 CrowderGulf Representative _____
 Client Representative _____

Net Total Cubic Yards: _____



Debris Hauling Documentation: Phase 2 – Debris Load Ticket Completion

The load ticket is the primary tracking document for debris movement from collection to disposal. If electronic ticketing (ADMS) is used, the following documentation procedures apply:

- Field monitors initiate tickets by entering truck number, debris type, and pickup location
- Tower monitors complete tickets by entering load volume at the DMS or disposal site
- CrowderGulf receives and stores digital copies of all tickets in real-time or daily
- Drivers may receive paper copies for reference

If ADMS is not used, and the Client opts to self-monitor with manual ticketing, the following documentation procedures apply:

- Multi-part paper tickets completed at loading and disposal sites
- Client representatives at the loading site record and verify all required data; provide the debris hauler with partially complete ticket to take to the disposal site
- Client representatives in the inspection tower at the disposal site/DMS receive the ticket and complete required disposal information
- Copies distributed to the driver and CrowderGulf representative; Client retains original ticket
- CrowderGulf field office processes and forwards tickets to the Home Office for quality control and archiving

Accurate completion of both quantitative and descriptive data is essential for reimbursement and invoicing. CrowderGulf adapts seamlessly to either electronic or manual systems while maintaining FEMA compliance.

Documentation of Special Projects

In addition to standard debris removal, CrowderGulf supports special recovery projects initiated through formal **Task Orders**. Each Task Order outlines scope, rates, and documentation requirements. CrowderGulf maintains detailed records for each project in accordance with FEMA guidelines.

Data Management

CrowderGulf employs a comprehensive data collection and storage system tailored to each project. Whether using ADMS or manual ticketing, our database captures:

- Quantitative and descriptive debris data
- Ticket images for reconciliation and audit support
- Real-time updates for operational decision-making
- Long-term data retention for post-project support

Our trained personnel ensure data integrity and functionality throughout the project lifecycle—and beyond. CrowderGulf maintains full-time documentation support staff available year-round, even after project completion.

Reporting and Information Access

CrowderGulf provides customized reports to support project planning and reimbursement. Reports are tailored to Client specifications and can be generated daily or weekly. Standard reports can be provided in Excel, MS Word, or pdf format, and can include such items as total cubic yards: vegetative, C&D, stumps, mulch hauled, leaners and hangers cut, etc.

Reconciliation and Invoicing

CrowderGulf is committed to accurate and transparent invoicing, supported by thorough reconciliation of all documentation. We work closely with subcontractors and monitoring firms to ensure all data is verified before invoices are submitted. The Reconciliation Process is ongoing, and includes the following steps:

- Subcontractors submit weekly invoices to CrowderGulf.
- Our Documentation Team compares each invoice against data from the monitoring company's ADMS system.
- Discrepancies are immediately addressed with both the monitoring firm and subcontractor.
- Reconciliation is continuous throughout the project.
- Once reconciled, CrowderGulf submits the invoice to the monitoring company.
- Any remaining discrepancies are resolved collaboratively between the monitoring company and CrowderGulf.
- The monitoring company then submits the final invoice to the Client.
- CrowderGulf adheres to the invoicing schedule outlined in the contract.

Invoices can be structured to meet the Client's preferences, including dollar limits per invoice, designated work periods (e.g., weekly), and/or task-specific invoicing as outlined in the contract. CrowderGulf's financial stability allows us to accommodate modified payment schedules when needed due to disaster severity or resource constraints.

Documentation Maintenance

CrowderGulf retains all project documentation for **7–10 years**, depending on regulatory requirements. This includes load tickets, truck certifications, task orders, and all supporting documentation.

Records are maintained in both **electronic and hard copy formats**, ensuring easy access for audits or FEMA reviews. Our organized digital filing system supports rapid retrieval and long-term accountability.

FEMA Requirements and Reimbursement Support

CrowderGulf has a proven track record of supporting clients through FEMA reimbursement processes. Over the past 20 years, **98%** of our work has been with agencies receiving FEMA Public Assistance (PA) funding.

CrowderGulf's team includes former FEMA Directors, Emergency Managers, and FEMA-trained Debris Specialists. Our staff is well-versed in **44 CFR** (Code of Federal Regulations) and the **FEMA Public Assistance Program and Policy Guide (PAPPG)**.

DOCUMENTATION & REIMBURSEMENT EXPERTS

"One of CrowderGulf's most important attributes is their adherence to FEMA protocol.

They exhibited a thorough understanding of FEMA regulations and procedures, consistently following protocol.

As a result, we encountered no issues with FEMA's reimbursement throughout our collaboration, which is a testament to the company's commitment to compliance and professionalism."

*Nicholas E. Hunter,
Mayor,
City of Lake Charles, LA*

CrowderGulf will assist with all aspects of the reimbursement process, including:

- Developing Project Worksheets
- Estimating debris volumes for initial damage assessments
- Identifying eligible vs. ineligible costs
- Documenting all recovery activities
- Reviewing records for compliance with federal and state guidelines
- Providing training for Client personnel
- Maintaining all documentation for audit readiness

Regulatory Compliance

CrowderGulf operates in full compliance with all agencies involved in disaster recovery. Our goal is to deliver efficient, cost-effective recovery services while ensuring maximum reimbursement through meticulous documentation and regulatory alignment.

Essential Support Function: Readiness Support and Training

CrowderGulf's success in disaster response is rooted in our commitment to **year-round readiness planning and training**. We continuously refine our procedures through preparation, practice, review, and analysis—ensuring continuous improvement and exceptional project execution.

Collaborative Training

CrowderGulf will conduct **annual training and pre-planning sessions** tailored to the Client's geographic and operational needs. Our Regional Directors and Project Managers will also assist in evaluating potential DMS and advising on preparedness strategies.

These sessions help decision-makers evaluate DMS needs and locations, determine whether to engage a monitoring firm, and identify other critical considerations.

Essential Support Function: Subcontracting

CrowderGulf prioritizes the use of **qualified local subcontractors** in compliance with **44 CFR 206.10**. As a Prime Contractor, we also meet **44 CFR 13.36(e)** requirements by taking affirmative steps to engage minority-owned businesses, women's business enterprises, and labor surplus area firms

We maintain a **national database of over 3,200 pre-qualified subcontractors**, searchable by company size, equipment type, geographic location, past performance, and W/MBE status. Subcontractors can register via our website at www.crowdergulf.com or submit information directly to our Disaster Administration Office.

CrowderGulf's reputation for fair treatment and **weekly payments** has earned us a strong network of subcontractors nationwide, ready to mobilize at a moment's notice. The graphic below shows the regional distribution of registered subcontractors. The number of subcontractors typically increases after a major disaster and is updated periodically as new subcontractors register on our website.

Subcontracting Practices

CrowderGulf follows a structured and inclusive approach to subcontracting, guided by the following principles:

1. **Prioritize Local Engagement:** Subcontract with qualified local firms and small businesses whenever possible. Preference is also given to local vendors for equipment rentals and supplies within the jurisdiction.
2. **Promote Local Participation:** A senior manager is tasked with outreach through local media and organizations to encourage subcontractor engagement.
3. **Ensure Equal Opportunity Compliance:** All subcontracting efforts adhere to equal opportunity hiring standards.
4. **Establish Clear Communication Channels:** Subcontractors are provided with a defined chain of command for all communications.
5. **Timely Payments:** Subcontractor invoices are processed and paid according to CrowderGulf's established payment policies.
6. **Performance-Based Consideration:** Priority is given to subcontractors with a proven track record of quality work in past activations.
7. **Inclusive Contracting:** While no set-aside percentage is mandated, CrowderGulf gives special attention to small, disadvantaged, and women-owned businesses, and is committed to engaging minority, disadvantaged, and women-owned businesses whenever and wherever possible.
8. **Pre-Qualified Database:** We maintain a dynamic database of over 3,200 pre-qualified subcontractors, including D/M/W/SBE firms. Subcontractors may register via our website or submit information via mail, fax, or email.
9. **Contract Compliance:** CrowderGulf meets or exceeds all local minority workforce and professional firm utilization goals as required by each contract.

Subcontracting Policy

All subcontractors must comply with CrowderGulf's contractual standards and operational protocols. Requirements include:

1. **E-Verify Enrollment:** Subcontractors must enroll in the E-Verify program and provide documentation (a copy of the properly completed E-Verify Company Profile page or a copy of the fully executed E-Verify Memorandum of Understanding for the company) at contract execution.
2. **Contract and Safety Manual Acknowledgment:** Subcontractors must review and sign CrowderGulf's subcontractor agreement and safety manual.
3. **Licensing and Bonding:** Proof of compliance with jurisdictional licensing and bonding requirements.
4. **Debarment Status:** Subcontractors must certify that no current owner, principal, or officer of the firm is currently or was previously debarred by state or federal agencies.

5. **Insurance Coverage:** Subcontractors must provide evidence of required insurance from a reputable carrier.
6. **Regulatory Compliance:** Full adherence to all applicable laws, including labor, safety, and transportation regulations.
7. **Timely Mobilization:** Work must begin within two business days of award notification unless otherwise specified.
8. **Performance Standards:** CrowderGulf reserves the right to terminate contracts for failure to meet staffing, equipment, or material requirements.
9. **Safety Compliance:** Subcontractors must follow all safety and environmental protocols as directed by CrowderGulf.
10. **Progress Reporting:** Regular updates and use of CrowderGulf's debris reporting system are required.
11. **Billing Procedures:** Subcontractors must submit progress payment requests as outlined in their contracts.
12. **Final Payment Conditions:** Final payments may be withheld pending receipt of lien waivers, releases, and closeout documentation.
13. **Local Adaptations:** Additional stipulations may apply based on local conditions or contract requirements.

Understanding Requirements

CrowderGulf takes proactive steps during the proposal phase to ensure compliance with **M/WBE utilization policies** and **44 CFR 13.36(e)**. This includes:

- Reviewing the Client's M/WBE goals and procedures
- Determining required utilization breakdowns
- Identifying necessary certifications and directories for outreach
- Clarifying percentage goals and expectations

Once requirements are confirmed, CrowderGulf proceeds with a targeted implementation strategy to meet or exceed the Client's subcontracting and diversity goals and engage qualified firms:

Subcontractor Engagement Process

1. Pre-Solicitation Review

- CrowderGulf compiles a list of local, pre-qualified subcontractors from our database
- Verify eligibility using one or more of the following websites:
 - SAM: The System for Award Management (SAM) is a Federally owned and operated free website used to review all subcontractors' debarred status prior to approval as a prequalified subcontractor (<https://www.sam.gov/>)
 - SBA HUBZone Search-confirmation, (http://dsbs.sba.gov/dsbs/search/dsp_searchhubzone.cfm)
 - Dun and Bradstreet, (<https://sso.dnbi.com>)
- Confirm E-Verify enrollment and insurance compliance

2. **Directory Checks:** Access Client M/WBE directories or contact the M/WBE Office, and cross-reference with CrowderGulf's database to identify matches.
3. **Initial Outreach:** Contact potential M/WBE firms.
4. **Formal Correspondence:** Provide scope of work, registration instructions, and submission deadlines.
5. **Documentation Review:** Collect and verify letters of intent and M/WBE certifications.
6. **Proposal Inclusion:** Include only responsive firms that meet all requirements and deadlines.
7. **Goal Adjustment:** If initial percentages fall short, CrowderGulf will adjust allocations in coordination with the Client.
8. **Notification:** Notify selected firms post-award and request any additional documentation.
9. **Annual Updates:** Maintain and update subcontractor records annually.
10. **Activation Adjustments:** If a proposed M/WBE firm becomes unavailable, CrowderGulf will identify and onboard a certified replacement, ensuring compliance with proposed goals.

Reporting

For "Stand-By" contracts, M/WBE utilization is tracked upon activation. CrowderGulf will submit quarterly or annual reports as requested by the Client to document subcontractor participation and compliance.

Good Faith Effort

CrowderGulf is committed to meeting or exceeding the Client's goals for minority workforce and professional firm utilization. We maintain full compliance with **44 CFR 13.36(e)** and **FEMA's Super Circular (2 C.F.R. Part 200)**. Affirmative steps include:

- Placing qualified small and minority businesses and women-owned business enterprises on solicitation lists.
- Assuring that small and minority businesses, and women-owned business enterprises are solicited whenever they are potential sources.
- Dividing total requirements, when economically feasible, into smaller tasks or quantities to permit maximum participation by small and minority businesses, and women-owned business enterprises.
- Establishing delivery schedules, where the requirement permits, which encourage participation by small and minority businesses, and women-owned business enterprises; and
- Using the services and assistance, as appropriate, of such organizations as the Small Business Administration and the Minority Business Development Agency of the Department of Commerce.

Subcontractor Oversight

CrowderGulf has successfully mobilized over **400 subcontractors**, including **5,000 personnel**, **2,600 trucks**, and **800 pieces of equipment** during past activations.

To ensure quality and efficiency, CrowderGulf’s Management Team applies NIMS protocols to determine appropriate supervisory staffing levels, deploying as many Field Project Managers and Debris Supervisors as needed. Project Managers and Field Supervisors are responsible for ensuring all workers receive safety training and education in Federal Rules and Regulations as they pertain to debris removal operations.

Minority/Small Business Enterprise (M/SBE) Subcontractors

See enclosed a partial list of qualified M/SBE Subcontractors. A current qualified subcontractor list will be provided for pre-approval prior to an event upon request.

2026 FL Region 7 Potential Subcontractors	Address	City	ST	Zip	SB	WO	VET	SDV	HUB	SDB
2 Quick Hauling	7520 Pembroke Rd	Miramar	FL	33023	1					
A & E Land Clearing, Inc	7040 Seminole Pratt Whitney Rd Ste 25-157	Loxahatchee	FL	33470	1					
A and J Transport, Inc.	20075 SW 180 Ave	Miami	FL	33187	1	1				
A Native Tree Service, Inc.	15733 SW 117 Ave	Miami	FL	33177	1	1				
ABC Hauling Services, Inc.	666 NW 23rd St	Miami	FL	33127	1					
Able Business Services	1234 NW 79th St	Miami	FL	33147	1					1
ACT Management, Inc	12608 53rd Rd, N	West Palm Beach	FL	33411	1					1
Adventure Environmental, Inc.	12935 SW 87th Ave	Miami	FL	33176	1		1	1		1
Agri-Soils, Inc.	5341 W Hillsboro Blvd #303	Coconut Creek	FL	33073	1					
Alex Landscaping, Inc	18855 SW 296th St	Homestead	FL	33030	1					
All Across America, Inc.	7001 NW 80th Ct	Tamarac	FL	33321	1					
All American Junk Removal Inc	801 S Dixie Hwy E	Pompano Beach	FL	33060	1					
All Florida Tree	5855 NW 47 Place	Coral Springs	FL	33067	1					
All Phase Disaster Cleanup	6278 North Federal	Fort Lauderdale	FL	33308	1	1				
American Hauling & Equipment Corp	8829 NW 177 Terr	Miami	FL	33018	1					
Aquatic Control Group, Inc.	1501 NW 37 St	Miami-Dade	FL	33142	1					
Arborist Services, Inc.	5855 NW 47 Place	Coral Springs	FL	33067	1					
Artem, Inc.	PO Box 716	Pahokee	FL	33479	1				1	
Asphalt Consultants, Inc.	880 NW 1st Ave	Boca Raton	FL	33432						
Atkins Paving	2020 W McNab Rd, Ste 99D	Fort Lauderdale	FL	33309						
Atlantic Coast Environmental, Inc.	1751 SW 43rd Terrace	Deerfield Beach	FL	33442						
Austin Tupler Trucking	6570 SW 47th Ct	Davie	FL	33314						
B and G Property Maintenance Inc.	17861 SW 113 Ct	Miami	FL	33157	1		1			1
BCB Landscapers Corp	1545 NW 7th Ter	Pompano Beach	FL	33060	1	1				
Bergeron Emergency Services, Inc.	19612 SW 69th PL	Fort Lauderdale	FL	33332					1	
BG Katz Nurseries, Inc.	15800 Loxahatchee Rd	Parkland	FL	33076	1					
Bill West, Inc.	1110 NW 133rd Ave	Sunrise	FL	33323	1					
Blue Team Restoration, LLC	1395 NW 17th Ave, #113	Delray Beach	FL	33445						
Boosted Towing, Inc.	3566 NW 32nd St	Miami	FL	33142	1					
Brickell Vizcaya Development, Inc.	12150 SW 132 Ct 211	Miami	FL	33186	1					
Budget Construction Co. Inc.	7416A SW 48th St	Miami	FL	33155						
Bulk Express Transport, Inc.	3355 NW 41st St	Miami	FL	33142						
Bulldog Arborist, Inc.	17413 43rd Rd N	Loxahatchee	FL	33470	1					
C & A Contracting, Inc.	7200 Griffin Rd Ste 3A	Davie	FL	33314						
C & C Loader	1128 Royal Palm Beach Blvd #282	Royal Palm Beach	FL	33411	1					
C & S Property Services, LLC	20520 SW 48th PL	Southwest Ranches	FL	33332	1					
Cambridge Project Development, Inc	4851 SW 71st PL	Miami	FL	33155	1					
Camelot Debris Removal LLC	7740 NW 32nd St	Hollywood	FL	33024	1	1				
Camino Real Group, Inc. dba: Alpha Wrecking	601 MW 12th Ave, Ste A	Pompano Beach	FL	33069	1					
CBC Real Estate, LLC	9498 SW 221 LN	Cutler Bay	FL	33190	1					
Charley Toppino & Sons, Inc.	PO Box 787	Key West	FL	33041	1		1			
CJ Disaster Repair LLC	2600 Hammondville Rd	Pompano Beach	FL	33069	1	1				
Committed to Trucking LLC	11117 W Okeechobee Rd	Hialeah	FL	33018	1					
Community Tree & Landscape Service Inc.	7315 Pine Tree Ln	West Palm Beach	FL	33406						
Conch Tree & Landscape Professionals, Inc.	PO Box 372283	Key Largo	FL	33037	1	1				
Critt Transportation LLC	608 NE 3rd St	Belle Glade	FL	33430	1					
CSP MGT 1, LLC	23257 State Rd 7, Ste 211	Boca Raton	FL	33428	1		1	1	1	1
CSX Property Services	5000 Godfrey Rd	Parkland	FL	33067	1					
David Mummert LLC	376 Wayman Cir	West Palm Beach	FL	33413	1					

2026 FL Region 7 Potential Subcontractors	Address	City	ST	Zip	SB	WO	VET	SDV	HUB	SDB
Debris Removal Hauling	1009 Fairfax Cr W	Boynton Beach	FL	33436	1					
Dennis Bobcat Services Corp	800 NW 72 Ter	Plantation	FL	33317						1
Disaster Response Team Intl, LLC	28605 SW 172nd Ave	Homestead	FL	33030	1					
Dot Palm Landscaping, Inc.	5200 Overseas Hwy	Marathon	FL	33050	1					
DRD Enterprises Inc	858 NW 81 Ter	Fort Lauderdale	FL	33324	1		1	1		
E & M Recycling, Inc	630 South Palmway	Lake Worth	FL	33460	1					
EarthScape, Inc.	6985 Athena Dr	Lake Worth	FL	33463	1					
Eastern Waste Systems, Inc.	1660 NW 19th Ave	Pompano Beach	FL	33069						
FG Construction, LLC	2701 NW 55th Ct	Tamarac	FL	33309						
First Impression Landscape	4028 160th St	Laxahatchee	FL	33470	1					
Fitsaw Construction LLC	11110 W Oakland Park Blvd #252	Sunrise	FL	33351						
Florida Grab Services Corp	2461 W 76 St # 203	Hialeah	FL	33016						
Florida Grade Co. Inc.	15632 100th Ln N	West Palm Beach	FL	33412	1	1				
Florida Land Specialist, LLC	17851 Bridle Ln	Jupiter	FL	33478	1	1	1	1		
Florida Tree Trimmers, LLC	8551 W Sunrise Blvd, Ste 105L	Plantation	FL	33322	1					
Florida's Dirty Work	900 Osceola Dr	West Palm Beach (WPB)	FL	33409						
Foster Marine Contractors, Inc.	7313 W Place	West Palm Beach	FL	33413	1					
Four R Equipment	3701 SW 128 Ave	Miramar	FL	33027	1					
FURI Development, LLC	6560 W Rogers Cir, Ste B-26	Boca Raton	FL	33487						
G. S. Obler, Inc.	911 NE 24th St	Boca Raton	FL	33431	1		1			
Georgis Fence Concrete Co. Inc.	316 SE 14 St	Fort Lauderdale	FL	33316						1
Great Southern Enterprises	7227 7th Pl N	West Palm Beach	FL	33411	1					
Great Waste and Recycling Service	3051 NW 129 St	Opa-Locka	FL	33054	1					
GT Supplies, Inc.	7010 Barbour Rd	Riviera Beach	FL	33407						
GUTD Hauling Service, Inc.	4161 Laurel Ridge Cir	Fort Lauderdale	FL	33331	1	1				1
Hustle n Grinding Logistics and Trucking LLC	2161 Palm Beach Lakes Blvd	West Palm Beach	FL	33409	1	1				
Image Lawn Maintenance, Inc.	1020 NW 81 Ave	Pembroke Pines	FL	33024	1					
In Touch Logistics, LLC	1020 NW 163rd Dr, Ste 35	Miami Gardens	FL	33169	1					1
Intercounty Engineering Inc.	1925 NW 18 St	Pompano Beach	FL	33069						
J.A. Daniel Management, Inc.	4448 Palm Ave	West Palm Beach	FL	33406						
Jatibre Property Preservation, Inc	PO Box 772252	Coral Springs	FL	33077	1	1				
Jay and Co Junk Removal LLC	661 NW 15th Manor	Pompano	FL	33060	1					
JD Larios Trucking Corp.	14530 US Hwy 441 N	Canal Point	FL	33438						
JDL Enterprises of South Florida	16373 132nd Terrace N	Jupiter	FL	33478	1					
Jet Hauling, Inc.	7368 Westport Pl	West Palm Beach	FL	33413	1					
JMS Construction Services, Inc.	4405 Peters Rd	Plantation	FL	33317	1					1
Joseph Landscaping, Inc.	12501 NE 5th Ave	North Miami	FL	33161						
JSM Enterprises, LLC	8875 SW 172nd Ter	Palmetto Bay	FL	33157						
KLBz Backhoe Service, Inc.	10 High Point Rd, Ste A	Tarvermier	FL	33070						
Lamaz Trucking, Inc.	3031 NW 78 Ave	Hollywood	FL	33024	1					
Larios Trucking Inc.	17200 US Hwy 441	Canal Point	FL	33438	1					
Last Pass Inc.	100 ST 17890 SW	Miami	FL	33196	1	1				
Lawn Boyz, LLC	6333 N 40th St	Hollywood	FL	33024	1	1				
Lawn Rescue Plus	15700 SW 169 Ave	Miami	FL	33187						
Led Property Investors	2397 SW 26 St	Miami	FL	33133						1
Let's Move It LLC	185 NE 4th Ave	Delray Beach	FL	33482	1	1				
Lightning Commercial Cleaning Service, LLC	8309 Fairway Rd	Sunrise	FL	33351						
Load Masters Management, Inc.	18701 SW 358th St	Homestead	FL	33030	1	1				
LOGITRAN LLC	12620 SW 2nd St	Plantation	FL	33325	1					
M. Muller Tree Service	9242 Roan Ln, Ste D	Lake Park	FL	33403						
M.J.K. Services	19101 SW 53rd St	Ranches	FL	33332						
Mario's Bobcat Inc	1915 Cedar Ct	Weston	FL	33327	1					
Mayfair Hall, LLC	303 Banyan Blvd, Ste 305	West Palm Beach	FL	33401						
Mayflowers Express, Inc.	21104 SW 88 Pl	Cutler Bay	FL	33018	1					
Metro Equipment Service, Inc	9425 SW 72 St #225	Miami	FL	33173						
Metro Trucking Company	2225 W 78th St	Hialeah	FL	33016	1					
MHD Marketing	8975 SW 6th St	Boca Raton	FL	33433	1					
Miami Wrecking Co.	4540 NW 8th Ter	Oakland Park	FL	33309						
MJC Land Development, LLC	4201 W Gate Ave	West Palm Beach	FL	33409	1	1				1
MKS Task Force Services	213 W Indies Rd	Tavernier	FL	33070						
Modern Scapes of South Florida, LLC	5300 SW 164th Terr	Southwest Ranches	FL	33331	1			1		
Mow Hog Mowing & Grading	8304 N W 37th St	Coral Springs	FL	33065	1	1				1
Murray Land Development Inc.	303 E Woolbright Rd #153	Boynton Beach	FL	33435	1					
MVS Industries	8786 SW 133rd St	Miami	FL	33176						
Nationwide Emergency Resources	PO Box 161761	Miami	FL	33116						
Novo Arbor	PO Box 359	Boynton Beach	FL	33425	1		1			
Ontime Back Hoe	31 N Channel Dr	Key Largo	FL	33037	1					
P.J.'s Land Clearing & Excavating, Inc.	PO Box 540517	Greenacres	FL	33454	1					

2026 FL Region 7 Potential Subcontractors	Address	City	ST	Zip	SB	WO	VET	SDV	HUB	SDB
Pastora Lawncare LLC	3130 SW 22nd Ct	Fort Lauderdale	FL	33312						
Perfect Choice Maintenance, Inc .	16256 NW 17th St	Pembroke Pines	FL	33028						
Pillar Construction	7169 150th Ct N	Palm Beach Gardens	FL	33418	1		1			
Plantation Tree & Landscape	PO Box 1426	Tavemier	FL	33070	1					
Prestigious Tree Care, Inc.	21008 SW 124 Ave Rd	Miami	FL	33177	1					
Quime Corp	224 Seminole Lake Dr	Palm Beach	FL	33411						
Quimeza, Inc.	442 Rainbow Spring Terr	North Palm Beach	FL	33411	1	1				
QuinCo Corp.	17882 35 PI N	Loxahatchee	FL	33470	1	1				
R. M. Trucking Service Inc.	3931 NW 34 Ave	Lauderdale Lakes	FL	33309		1				1
R.A.L. Services Corp	2911 SW 26th St	Miami	FL	33133	1					
Raidan Development, LLC	6956 SW 47 St	Miami	FL	33155	1					1
Relyc Contractor Corp.	7547 W 24th Ave	Hialeah	FL	33016						
Resol Construction Inc.	1172 S Dixie Hwy	Coral Gables	FL	33146						
Ric-Man Construction FL	3100 SW 15th St	Deerfield Beach	FL	33442						
Rio-Bak Corporation	12773 W Forest Hill Blvd, Ste 210	Wellington	FL	33414						
RPM Landworks, Inc	13673 82nd Ln N	West Palm Beach	FL	33412	1					
Runway Agricultural Services	3035 SW 36 St	Fort Lauderdale	FL	33312	1					1
Rush Roll-Off & Recycling, Inc	PO Box 1431	Deerfield Beach	FL	33443	1					
Ryan Incorporated Southern	1700 S Powerline Rd, Ste H	Deerfield Beach	FL	33442						
Salient Development Corp (SDC)	1724 SW 14th St	Fort Lauderdale	FL	33312						
Scott Lewis Gardening & Trimming Inc	375 Possum Pass	West Palm Beach	FL	33413	1					
SDAC	13495 SW 260th St	Naranja	FL	33032	1		1	1	1	1
Seldin Construction Co. Inc.	513 Spinnaker	Weston	FL	33326	1					1
Seoane FJ Inc (Formerly What an Idea, Inc)	1174 NE 110 St	Miami	FL	33161	1					
Shaw Equipment Inc.	100 NW 51 St	Oakland Park	FL	33309	1					
Sinco Trading & Transport Services	4727 NW 1 St	Plantation	FL	33317	1					
Soil Tech Distributors (Intercity Disposal)	3355 NW 41st St	Miami	FL	33142						
Sorrel	8835 NW 95th St	Medley	FL	33178						
South Coast Equipment LLC	21313 SW 147 Ave	Miami	FL	33187						
Spearhead Development Group, Inc.	14844 SW 54 St	Miramar	FL	33027	1					
Stanford Construction Co	1081 NW 12th Terrace	Pompano Beach	FL	33069	1					1
Staying Green, Inc.	4700 SW 83rd Ter	Davie	FL	33328	1	1				1
Stingray Group Inc.	1881 70th St Cswy, Ste 1807	North Bay Village	FL	33141	1					
Straightline Relief and Recovery	6671 W Indian Town Rd #50	Jupiter	FL	33458		1				
Sunny Coast Enterprises Co.	8938 SW 150 Ct-Cir E	Miami	FL	33196	1					
Sunquest Logistics, Inc.	3001 SW 173 Ter	Miramar	FL	33029	1					
Tamara Trucking, LLC	15886 85th Rd N	Loxahatchee	FL	33470	1	1	1			
Tarzan Tree Care, Inc	22976 Bluegill Ln	Cudjoe Key	FL	33042	1	1				
Tate Transport Corporation	2830 SR 84 Ste 102	Fort Lauderdale	FL	33312	1					
TCI Disaster Service	16703 Golfview Dr	Weston	FL	33326	1					
Tecta America South Florida, Inc	1431 SW 30th Ave	Deerfield Beach	FL	33442						
Tetro Land Development & Construction, LLC	13538 Okeechobee Blvd	Loxahatchee	FL	33470	1					1
Thomas Domiano	PO Box 41	Tavemier	FL	33070	1					
Tiger Property Maintenance LLC	12399 153rd Ct N	Jupiter	FL	33478		1				
Tip Top Tree Service, Inc	4686 133 Rd S	Delray Beach	FL	33445	1					
TNA Trucking	15895 93rd St N	West Palm Beach	FL	33412		1				
TNT Alliance Services Corp	18331 Pines Blvd, Unit # 113	Pembroke Pines	FL	33029	1	1				
Trintec Construction Inc.	13901 NW 43rd Ave A-2	Opa Locka	FL	33054	1	1				
Triple Nickel Paving, Inc.	1300 NW 18 St	Pompano Beach	FL	33069	1					1
Tropical Waste Recycling	PO Box 327264	Fort Lauderdale	FL	33332						
Two Brothers Transport & Sod Service Inc.	825 NW 9th St	Belle Glade	FL	33430	1					
US Sweeping, Inc.	20533 Biscayne Blvd Ste 443	Aventura	FL	33180						
Waste Services USA	840 NW 144 St	Miami	FL	33168	1					
WBI Contracting of Palm Bch, Inc	1544 B Rd	Loxahatchee	FL	33470	1					1
Weekley Asphalt Paving, Inc.	20701 Stirling Rd	Pembroke Pines	FL	33332						
William Gregory Construction, Inc.	19 Royal Palm Way, Unit 204	Boca Raton	FL	33432						
Winston Ricketts And Associates Inc	1211 NW 29 Way	Fort Lauderdale	FL	33311	1				1	1
Xtreme	9257 NW 3rd Ct	Coral Springs	FL	33071	1					
Xtreme Land Development	2760 NW 55th Ct	Fort Lauderdale	FL	33309	1					
Ziegler Builders Inc.	4930 NW 74 Place	Coconut Creek	FL	33073	1					1

Exclusive Subcontractors

The table below provides a list of the exclusive subcontractors specific to the state.

Subcontractor	Storm Event	Work Location	
Dawn Til Dusk Disaster LLC (Bethany, MO) (PUSH, ROW Hauling, Stumps, L & H, ROE Hauling, Beach/ Sand) 44 Activations 3 Activations in FL Master Subcontract # 12_133	2026 Ice Storm Fern	Nashville & Davidson Co, TN	
	2024 Helene	SCDOT - Newberry	
	2024 Beryl	Brazoria Co, TX West Columbia, TX	Brazoria, TX
	2024 TX Straight Line Winds	Coppell, TX	
	2023 AR Tornado	North Little Rock, AR	Sherwood, AR
	2022 Ian	Lee Co, FL	
	2021 KY Tornado	Bowling Green, KY	Warren County, KY
	2021 Nicholas	Angleton, TX Brazoria Co, TX	Lake Jackson, TX
	2020 Zeta	Gulfport, MS	
	2020 Sally	Fairhope, AL	Orange Beach, AL
	2020 Laura	Lake Charles, LA West Lake, LA	Calcasieu Parish, LA
	2020 Tornado	Nashville, TN	
	2019 Imelda	Montgomery Co, TX	
	2018 Michael	Panama City, FL	
	2018 Florence	Duplin Co, NC Onslow Co, NC	Jacksonville, NC
	2017 Harvey	Aransas Co, TX	Corpus Christi, TX
	2017 Mississippi Tornado	Hattiesburg, MS	
	2016 Matthew	Deltona, FL	
	2016 LA Flooding	Ouachita Parish, LA	Central, LA
	2016 Texas Flooding / Misc	Montgomery Co, TX Waller Co, TX	Newton Co, TX
2015 SC Flooding	SCDOT		
2014 Ulysses – Ice Storm	Greensboro, NC		
2014 AL Tornado	ACCA – Blount Co, AL		
2011 Irene	Dare Co, NC Kill Devil Hills, NC	Kitty Hawk, NC Nags Head, NC	
2008 Ike	Montgomery Co, TX		
2005 Katrina	Pascagoula, MS		
Dotson & Sons (Higbee, MO) (ROW Hauling, L & H, Stumps) 38 Activations 16 Activations in FL Master Subcontract # 16_725	2024 Milton	Ft Myers, FL Sarasota Co, FL	Sarasota Co, Schools, FL Venice, FL
	2024 Beryl	Montgomery Co, TX	
	2023 Winter Storm- TX	Austin, TX	Travis Co, TX
	2022 Ian	Ft. Myers, FL FDEM	Lee Co, FL
	2021 May Floods	Lake Charles, LA	
	2020 Laura	Lake Charles, LA	Calcasieu Parish, LA
	2018 Michael	Bainbridge, GA Decatur Co, GA	Panama City, FL
	2018 Florence	Holly Ridge, NC Onslow Co, NC	Richlands, NC
	2017 Irma	Bonita Springs, FL	Lee Co., FL
	2017 Harvey	Aransas Co, TX Corpus Christi, TX	Montgomery Co, TX San Patricio Co, TX,
2016 Matthew	Hilton Head Island, SC		
2016 LA Flooding	Central, LA		
2006 Ice Storm	Erie Co, NY		
2005 Rita	Calcasieu Parish / Lake Charles, LA		
2005 Katrina	North Miami, FL Pascagoula, MS	Wilton Manors, FL Pompano Beach, FL	
2004 Ivan	Escambia Co, FL		
2004 Charley, Frances, Jeanne	Lee Co, FL Orlando, FL	Sanibel, FL	
Gulf Services (Theodore, AL)	2026 Ice Storm Fern	Nashville & Davidson Co, TN	
	2024 Milton	Sarasota Co, FL	Venice, FL
	2024 Helene	Ware Co, GA	
	2024 Beryl	Montgomery Co, TX	
	2024 TX Flooding May	Liberty Co, TX	Montgomery Co, TX
	2024 TX Straight Line Winds	Carrollton, TX Coppell, TX	Richardson, TX
2023 Idalia	St. Petersburg, FL	Dunedin, FL	

Subcontractor	Storm Event	Work Location	
(PUSH, ROW Hauling, L&H, Stumps, Site Mgt, Ditch work, PPDR) 34 Activations 15 Activations in FL Master Subcontract # 12_191	2023 Winter Storm- TX	Austin, TX	Travis Co, TX
	2022 Ian	Bonita Springs, FL Estero, FL FDEM Lee Co, FL	Lee Co School District Sanibel, FL Sarasota Co, FL
	2021 Ida	St. John the Baptist Parish, LA	Calcasieu Parish, LA Waterways
	2021 May Flooding	Lake Charles, LA	Calcasieu Parish, LA
	2020 Laura	Lake Charles, LA Sulphur, LA	Calcasieu Parish, LA
	2018 Michael	Bay Co, FL Lynn Haven, FL	Panama City, FL Washington Co, FL
Hauling Away LLC (Mobile, AL) (PUSH, ROW Hauling, L&H, ROE Hauling, Stumps, Grinding, HaulOuts, Sand, Demo, Waterway Debris) 134 Activations 39 Activations in FL Master Subcontract # 12_223	2026 Ice Storm Fern	Nashville & Davidson Co, TN	
	2025 TX Beach Marine Debris	TX GLO	
	2025 KY Ice Storm	Henderson, KY	
	2024 Milton	Apopka, FL Bonita Springs, FL Clearwater, FL Dunedin, FL FDEM Ft. Myers Beach, FL Greenville, SC Laurens Electric Co-Op Laurens Public Works, Sc	Hillsborough Co, FL Lee Co, FL Oldsmar, FL Sanibel, FL St. Petersburg, FL Tarpon Springs, FL Clearwater, FL St. Petersburg, FL Tarpon Springs, FL
	2024 Helene	SCDOT Cleveland Co, NC Garner Webb University, NC Mitchell Co, NC Alvin, TX Angleton, TX Brazoria Co, TX	Lake Tahoma Sediment, NC Marion Water Intake, NC NC State Parks Brazoria, TX Lake Jackson, TX West Columbia, TX
	2024 Beryl	Dorchester Co, SC	
	2024 SC Straight Line Winds	Dorchester Co, SC	
	2024 LA Tornado	Lake Charles, LA	
	2024 FL Tornado May	Kissimmee, FL	
	2024 AL Tornados	AL Counties- Region 7	Henager, AL
	2024 TX Flooding April	Angleton, TX	
	2023 AR Tornado	North Little Rock, AR	Sherwood, AR
	2023 Ice Storm	Deer Park, TX	
	2022 Ian	Bonita Springs, FL Estero, FL Ft. Myers, FL FDEM	Ft. Myers Beach, FL Lee Co, FL Sanibel, FL Synergy, Charlotte Co Schools, FL
	2021 TX GLO	Beach Debris – Sunken Car	
	2021 LA Tornado	Calcasieu Parish, LA	
	2021 Ida	St. John the Baptist Parish, LA	Calcasieu Parish, LA Waterways
	2020 Hanna & Beta	Texas General Land Office (GLO)	
	2020 Zeta	Gulfport, MS	
	2020 Sally	AL DOT SW Region Baldwin Co, AL	Gulf Shores, AL Orange Beach, AL
	2020 Laura	Lake Charles, LA Sulphur, LA Vinton, LA	Calcasieu Parish, LA West Lake, LA West Calcasieu Port, LA
	2020 Cristobal	Dauphin Island, AL	
	2020 Tornado	Nashville, TN	Chattanooga, TN
	2019 TX Tornado	Richardson, TX	
	2019 Dorian	Dorchester Co, SC	
	2019 Imelda	Montgomery Co, TX	
2018 Michael	Bay Co, FL FL Dept of Enviro. Protection Bainbridge, GA	Jackson Co, FL Panama City Beach, FL Panama City, FL Decatur Co, GA	
2018 Florence	Jacksonville, NC North Topsail Beach, NC	Onslow Co, NC	
2018 Florida Red Tide	Collier Co, FL Sanibel Island, FL	Fort Myers Beach, FL	
2017 Irma	Collier Co, FL FL DEP Waterway Cleanup Hilton Head Island, SC	Kissimmee, FL Okeechobee Co, FL Polk Co., FL	
2017 Harvey	Aransas Co, TX Texas General Land Office (GLO)	Corpus Christi, TX	
2017 Maintenance	Corpus Christi, TX		

Subcontractor	Storm Event	Work Location
	2017 T.S. Cindy 2016 Matthew	Dauphin Island, AL FL Dept. of Enviro. Protection Hilton Head Plantation POA, SC
	2016 LA Flooding	Central, LA
	2016 Texas Flooding / Misc	Newton Co, TX Montgomery Co, TX
	2016 Maintenance	Corpus Christi, TX
	2016 Tornado	Rowlett, TX
	2015 Flooding-Alabama	AL DCNR, Baldwin Co, AL AL DOT, Baldwin Co, AL
	2015 SC Flooding	SCDOT
	2015 Demolition	Orange Beach, AL
	2015 Fish Kill	Orange Beach, AL
	2015 Texas Flooding / Misc	Blanco Co, TX Corpus Christi, TX
	2015 Severe Storm AL	Limestone Co, AL
	2014 Tornado	Blount Co, AL
	2014 Maintenance	Corpus Christi, TX
	2014 Pax (Ice Storm)	Dorchester Co, SC
	2013 T.S. Andrea	Gulf Shores, AL
	2012-2013 Sandy	NJ DEP
	S. St. George Enterprises (Fredonia, NY) (PUSH, ROW Hauling, L&H, Grinding, Stumps, HaulOuts, Site Work) 91 Activations 44 Activations in FL Master Subcontract # 13_376	2012 Isaac
2012 Miscellaneous		The Nature Conservancy, AL
2012 Tornado		Motel 6 - Mobile, AL
2011 Irene		Rocky Mount, NC
2026 Ice Storm Fern		Nashville & Davidson Co, TN
2024 Milton		Edgewater, FL Lake Helen, FL Ormond Beach, FL
2024 Helene		Greenville, SC
2023 Ice Storm TX		Travis Co, TX
2022 Ian		Bonita Springs, FL Edgewater, FL Ft. Myers, FL Ft. Myers Beach, FL Lee Co, FL FDEM
2021 KY Tornado		Bowling Green, KY
2020 Zeta		Gulfport, MS
2020 Laura		Lake Charles, LA
2020 Tornado		Nashville, TN
2018 Michael		Bay Co, FL Jackson Co, FL Lynn Haven, FL Decatur Co, GA
2018 Florence		Brunswick Co, NC Bolivia, NC Caswell Beach, NC Leland, NC Holly Ridge, NC Sandy Creek, NC Navassa, NC Swansboro, NC
2017 Irma		Bonita Springs, FL Edgewater, FL Flagler Co, FL Lake Mary, FL Lake Co, FL Lee Co, FL
2017 Harvey		Aransas Co, TX San Patricio Co, TX
2016 Matthew	Hilton Head Island, SC Windmill Harbor POA, SC	
2014 AL Tornado	ACCA- Blount Co, AL	
2014 Pax – Ice Storm	Berkeley Co, SC	
2011 Irene	James City Co, VA York Co, VA	

Subcontractor	Storm Event	Work Location
	2005 Dennis	Bay Co, FL Destin, FL
	2005 Wilma	Ft. Lauderdale, FL West Palm Beach, FL
	2005 Rita	Calcasieu Parish / Lake Charles, LA
	2005 Katrina	Aventura, FL Daphne, AL Lazy Lakes, FL Pascagoula, MS Pompano Beach, FL Wilton Manors, FL
	2004 Ivan	Escambia Co, FL Walton Co, FL

Other Pre-Qualified Subcontractors

Currently, we have subcontracts or Letters of Commitment with the Subcontractors listed below. for a table of all subcontractors and their previous work history with CrowderGulf.

Subcontractor	Storm Event	Work Location
Dawn Til Dusk Disaster LLC (Bethany, MO) (PUSH, ROW Hauling, Stumps, L & H, ROE Hauling, Beach/ Sand) 44 Activations 3 Activations in FL Master Subcontract # 12_133	2026 Ice Storm Fern	Nashville & Davidson Co, TN
	2024 Helene	SCDOT - Newberry
	2024 Beryl	Brazoria Co, TX West Columbia, TX Brazoria, TX
	2024 TX Straight Line Winds	Coppell, TX
	2023 AR Tornado	North Little Rock, AR Sherwood, AR
	2022 Ian	Lee Co, FL
	2021 KY Tornado	Bowling Green, KY Warren County, KY
	2021 Nicholas	Angleton, TX Brazoria Co, TX Lake Jackson, TX
	2020 Zeta	Gulfport, MS
	2020 Sally	Fairhope, AL Orange Beach, AL
	2020 Laura	Lake Charles, LA West Lake, LA Calcasieu Parish, LA
	2020 Tornado	Nashville, TN
	2019 Imelda	Montgomery Co, TX
	2018 Michael	Panama City, FL
	2018 Florence	Duplin Co, NC Onslow Co, NC Jacksonville, NC
	2017 Harvey	Aransas Co, TX Corpus Christi, TX
	2017 Mississippi Tornado	Hattiesburg, MS
	2016 Matthew	Deltona, FL
	2016 LA Flooding	Ouachita Parish, LA Central, LA
	2016 Texas Flooding / Misc	Montgomery Co, TX Waller Co, TX Newton Co, TX
2015 SC Flooding	SCDOT	
2014 Ulysses – Ice Storm	Greensboro, NC	
2014 AL Tornado	ACCA – Blount Co, AL	
2011 Irene	Dare Co, NC Kill Devil Hills, NC Kitty Hawk, NC Nags Head, NC	
2008 Ike	Montgomery Co, TX	
2005 Katrina	Pascagoula, MS	
Dotson & Sons (Higbee, MO) (ROW Hauling, L & H, Stumps) 38 Activations 16 Activations in FL Master Subcontract # 16_725	2024 Milton	Ft Myers, FL Sarasota Co, FL Sarasota Co, Schools, FL Venice, FL
	2024 Beryl	Montgomery Co, TX
	2023 Winter Storm- TX	Austin, TX Travis Co, TX
	2022 Ian	Ft. Myers, FL FDEM Lee Co, FL
	2021 May Floods	Lake Charles, LA
	2020 Laura	Lake Charles, LA Calcasieu Parish, LA
	2018 Michael	Bainbridge, GA Decatur Co, GA Panama City, FL
	2018 Florence	Holly Ridge, NC Onslow Co, NC Richlands, NC
	2017 Irma	Bonita Springs, FL Lee Co., FL
	2017 Harvey	Aransas Co, TX Corpus Christi, TX Montgomery Co, TX San Patricio Co, TX,
	2016 Matthew	Hilton Head Island, SC
2016 LA Flooding	Central, LA	
2006 Ice Storm	Erie Co, NY	
2005 Rita	Calcasieu Parish / Lake Charles, LA	
2005 Katrina	North Miami, FL Pascagoula, MS Wilton Manors, FL Pompano Beach, FL	

Subcontractor	Storm Event	Work Location
	2004 Ivan	Escambia Co, FL
	2004 Charley, Frances, Jeanne	Lee Co, FL Orlando, FL
<p>Gulf Services (Theodore, AL)</p> <p>(PUSH, ROW Hauling, L&H, Stumps, Site Mgt, Ditch work, PPDR)</p> <p>34 Activations 15 Activations in FL</p> <p>Master Subcontract # 12_191</p>	2026 Ice Storm Fern	Nashville & Davidson Co, TN
	2024 Milton	Sarasota Co, FL
	2024 Helene	Ware Co, GA
	2024 Beryl	Montgomery Co, TX
	2024 TX Flooding May	Liberty Co, TX
	2024 TX Straight Line Winds	Carrollton, TX Coppell, TX
	2023 Idalia	St. Petersburg, FL
	2023 Winter Storm- TX	Austin, TX
	2022 Ian	Bonita Springs, FL Esterro, FL FDEM Lee Co, FL
	2021 Ida	St. John the Baptist Parish, LA
	2021 May Flooding	Lake Charles, LA
	2020 Laura	Lake Charles, LA Sulphur, LA
	2018 Michael	Bay Co, FL Lynn Haven, FL
	<p>Hauling Away LLC (Mobile, AL)</p> <p>(PUSH, ROW Hauling, L&H, ROE Hauling, Stumps, Grinding, HaulOuts, Sand, Demo, Waterway Debris)</p> <p>134 Activations 39 Activations in FL</p> <p>Master Subcontract # 12_223</p>	2026 Ice Storm Fern
2025 TX Beach Marine Debris		TX GLO
2025 KY Ice Storm		Henderson, KY
2024 Milton		Apopka, FL Bonita Springs, FL Clearwater, FL Dunedin, FL FDEM Ft. Myers Beach, FL Greenville, SC Laurens Electric Co-Op Laurens Public Works, Sc SCDOT Cleveland Co, NC Garner Webb University, NC Mitchell Co, NC
2024 Helene		Hillsborough Co, FL Lee Co, FL Oldsmar, FL Sanibel, FL St. Petersburg, FL Tarpon Springs, FL Clearwater, FL St. Petersburg, FL Tarpon Springs, FL Levy Co, FL Lake Tahoma Sediment, NC Marion Water Intake, NC NC State Parks
2024 Beryl		Alvin, TX Angleton, TX Brazoria Co, TX Dorchester Co, SC Lake Charles, LA
2024 SC Straight Line Winds		Kissimmee, FL
2024 LA Tornado		AL Counties- Region 7
2024 FL Tornado May		Angleton, TX
2024 AL Tornos		North Little Rock, AR
2024 TX Flooding April		Deer Park, TX
2023 AR Tornado		Bonita Springs, FL Esterro, FL Ft. Myers, FL FDEM
2023 Ice Storm		Ft. Myers Beach, FL Lee Co, FL Sanibel, FL Synergy, Charlotte Co Schools, FL
2022 Ian		Beach Debris – Sunken Car
2021 TX GLO		Calcasieu Parish, LA
2021 LA Tornado		St. John the Baptist Parish, LA
2021 Ida		Texas General Land Office (GLO)
2020 Hanna & Beta		Gulfport, MS
2020 Zeta		AL DOT SW Region
2020 Sally		Baldwin Co, AL
2020 Laura		Lake Charles, LA Sulphur, LA Vinton, LA
2020 Cristobal		Dauphin Island, AL
2020 Tornado	Nashville, TN	
2019 TX Tornado	Richardson, TX	
2019 Dorian	Dorchester Co, SC	
2019 Imelda	Montgomery Co, TX	
2018 Michael	Bay Co, FL FL Dept of Enviro. Protection	

Subcontractor	Storm Event	Work Location	
		Bainbridge, GA	Panama City, FL Decatur Co, GA
	2018 Florence	Jacksonville, NC North Topsail Beach, NC	Onslow Co, NC
	2018 Florida Red Tide	Collier Co, FL Sanibel Island, FL	Fort Myers Beach, FL
	2017 Irma	Collier Co, FL FL DEP Waterway Cleanup Hilton Head Island, SC	Kissimmee, FL Okeechobee Co, FL Polk Co., FL
	2017 Harvey	Aransas Co, TX Texas General Land Office (GLO)	Corpus Christi, TX
	2017 Maintenance	Corpus Christi, TX	
	2017 T.S. Cindy	Dauphin Island, AL	
	2016 Matthew	FL Dept. of Enviro. Protection Hilton Head Plantation POA, SC	Hilton Head Island, SC
	2016 LA Flooding	Central, LA	Ouachita Parish, LA
	2016 Texas Flooding / Misc	Newton Co, TX Montgomery Co, TX	Waller Co, TX
	2016 Maintenance	Corpus Christi, TX	
	2016 Tornado	Rowlett, TX	
	2015 Flooding-Alabama	AL DCNR, Baldwin Co, AL AL DOT, Baldwin Co, AL	
	2015 SC Flooding	SCDOT	
	2015 Demolition	Orange Beach, AL	
	2015 Fish Kill	Orange Beach, AL	
	2015 Texas Flooding / Misc	Blanco Co, TX Corpus Christi, TX	Republic Services, TX Friendswood, TX
	2015 Severe Storm AL	Limestone Co, AL	
	2014 Tornado	Blount Co, AL	Limestone Co, AL
	2014 Maintenance	Corpus Christi, TX	
	2014 Pax (Ice Storm)	Dorchester Co, SC	Berkeley Co, SC
	2013 T.S. Andrea	Gulf Shores, AL	
	2012-2013 Sandy	NJ DEP	
	2012 Isaac	Biloxi, MS Dauphin Island, AL McComb, MS	Magnolia, MS Pascagoula, MS
	2012 Miscellaneous	The Nature Conservancy, AL	
	2012 Tornado	Motel 6 - Mobile, AL	
2011 Irene	Rocky Mount, NC		
S. St. George Enterprises (Fredonia, NY) (PUSH, ROW Hauling, L&H, Grinding, Stumps, HaulOuts, Site Work) 91 Activations 44 Activations in FL Master Subcontract # 13_376	2026 Ice Storm Fern	Nashville & Davidson Co, TN	
	2024 Milton	Edgewater, FL Lake Helen, FL Ormond Beach, FL	South Daytona, FL Volusia Co, FL
	2024 Helene	Greenville, SC	SCDOT
	2023 Ice Storm TX	Travis Co, TX	
	2022 Ian	Bonita Springs, FL Edgewater, FL Ft. Myers, FL Ft. Myers Beach, FL Lee Co, FL FDEM	Lee Co School District Ormond Beach, FL Port Orange, FL Sanibel, FL South Daytona, FL
	2021 KY Tornado	Bowling Green, KY	Warren County, KY
	2020 Zeta	Gulfport, MS	Harrison Co, MS
	2020 Laura	Lake Charles, LA	Calcasieu Parish, LA
	2020 Tornado	Nashville, TN	Chattanooga, TN
	2018 Michael	Bay Co, FL Jackson Co, FL Lynn Haven, FL Decatur Co, GA	Panama City, FL Panama City Beach, FL Bainbridge, GA
	2018 Florence	Brunswick Co, NC Bolivia, NC Caswell Beach, NC Leland, NC Holly Ridge, NC Sandy Creek, NC Navassa, NC Swansboro, NC	Onslow Co, NC Jacksonville, NC Duplin Co, NC Richlands, NC Oak Island, NC Northwest, NC Shallotte, NC Varnamtown, NC
	2017 Irma	Bonita Springs, FL Edgewater, FL Flagler Co, FL	Okeechobee Co, FL Orlando, FL Ormond Beach, FL

Subcontractor	Storm Event	Work Location
		Lake Mary, FL Lake Co, FL Lee Co, FL Sanford, FL Sarasota Co, FL St. Petersburg, FL Sumter Co, FL
	2017 Harvey	Aransas Co, TX San Patricio Co, TX Corpus Christi, TX
	2016 Matthew	Hilton Head Island, SC Windmill Harbor POA, SC Long Cove POA, SC Norfolk, VA
	2014 AL Tornado	ACCA- Blount Co, AL
	2014 Pax – Ice Storm	Berkeley Co, SC Dorchester Co, SC
	2011 Irene	James City Co, VA York Co, VA Newport News, VA Rocky Mount, NC
	2005 Dennis	Bay Co, FL Destin, FL
	2005 Wilma	Ft. Lauderdale, FL West Palm Beach, FL
	2005 Rita	Calcasieu Parish / Lake Charles, LA
	2005 Katrina	Aventura, FL Daphne, AL Lazy Lakes, FL Pascagoula, MS Pompano Beach, FL Wilton Manors, FL
	2004 Ivan	Escambia Co, FL Walton Co, FL

Essential Support Function: Quality Control

CrowderGulf’s Quality Control (QC) Plan ensures consistent adherence to workplace policies and procedures that support safe, efficient, and effective debris removal and reduction. Our success is rooted in a commitment to the people, processes, and systems that drive performance.

Core Values of Quality Control

- **Transparent Communication:** Open, honest dialogue with clients at all levels to align expectations and foster mutual respect.
- **High Standards:** A “lead by example” approach to quality and accountability.
- **Training & Education:** Ongoing instruction for all personnel to ensure safe and correct task execution.
- **“Clean As You Go” Policy:** A proactive approach to debris removal that emphasizes thoroughness and minimizes rework.

Additional Quality Control Information has been provided later within this section.

“Clean As You Go” Philosophy

This principle is central to CrowderGulf’s QC approach. It emphasizes completing each task thoroughly on the first pass to reduce the need for rework. While this does not replace contracted requirements for multiple passes, it ensures that each pass is executed with maximum efficiency and attention to detail, regardless of the number of passes required by the client.

Originally coined by CrowderGulf over 20 years ago, “Clean As You Go” has since become an industry standard. All CrowderGulf personnel, subcontractors, and consultants are expected to uphold this policy.

QC Inspections

CrowderGulf uses a structured inspection hierarchy based on the **Incident Command System (ICS)** to maintain quality and timeliness. This approach ensures manageable spans of control and optimal performance across all operational levels.

Site Security

Access to DMS is restricted to essential CrowderGulf and Client personnel to ensure safety and security. Access is granted based on role, responsibility, and operational need.

Equipment Maintenance

CrowderGulf follows manufacturer-recommended maintenance schedules for all equipment. Routine maintenance is logged and retained for the life of the equipment. Maintenance is performed by CrowderGulf personnel or contracted mechanics, with major repairs handled by certified heavy equipment service providers.

Training and Knowledge Management

The Quality Control Manager conducts daily briefings for team leads, with weekly sessions for supervisors. Organizational roles and responsibilities are reviewed regularly to ensure clarity and alignment.

CrowderGulf employs experienced personnel across all operational levels. Supervisors assess each team member's knowledge and experience to determine training needs and ensure readiness for assigned tasks.

Essential Support Function: Health & Safety

CrowderGulf is committed to maintaining a safe and healthy work environment for employees, subcontractors, and the public. Safety is integrated into every aspect of our operations, alongside our commitment to quality and cost-efficiency.

Safety Philosophy

We believe all injuries and accidents are preventable through proactive planning and adherence to safe work procedures. Safety is a shared responsibility across all levels of the organization.

Key Principles:

- Safety is prioritized in every action and decision.
- All personnel are responsible for maintaining a safe work environment.
- Prevention of injury and protection of health are core operational values.

CrowderGulf's **Site-Specific Safety Plan** will be in place from initial response through final closeout, providing clear directives and procedures for all personnel.

Regulatory Compliance

CrowderGulf complies with all applicable safety and environmental regulations, including but not limited to:

- Occupational Safety and Health Administration (OSHA)
- Environmental Protection Agency (EPA)
- Department of Transportation (DOT)
- Local, state, and federal safety standards
- Any additional safety requirements specified by the Client

Corporate Commitment

CrowderGulf's leadership is deeply committed to safety. Our Senior Executive, **Ms. Ashley Ramsay-Naile**, serves as the company's senior Safety Official, reinforcing safety as a top priority across all projects.

Our comprehensive **Health and Safety Plan** governs all company operations and is available upon request. Current and past OSHA Form 300A summaries are also available upon request, demonstrating our exemplary safety record.

Safety Performance Summary

CrowderGulf has maintained an exemplary safety record:

- **Zero OSHA citations or violations since 2014**
- **Over 1.8 million hours worked** with only **1 recordable incident**
- **Mandatory daily toolbox meetings** and use of **Job Safety Analysis (JSA)** tools
- All personnel are empowered to **“Stop the Job”** if unsafe conditions are observed, or if any work process needs clarification.

Year	Hours Worked	OSHA Recordable	Days Away from Work Cases	R.I.F Rate (Recordable Incident Frequency)	D.a.r.t. Rate (Days Away, Restrictions, or Transfers)
2025	120,805	0	0	0	0
2024	122,932	0	0	0	0
2023	114,400	0	0	0	0
2022	414,960	1	1	.48	.48
2021	161,180	0	0	0	0
2020	177,820	0	0	0	0
2019	189,433	0	0	0	0
2018	173,960	0	0	0	0
2017	148,975	0	0	0	0
2016	111,243	0	0	0	0
2015	94,222	0	0	0	0
2014	89,478	0	0	0	0

Site-Specific Safety Plan Components

CrowderGulf’s **Accident Prevention Plan (APP)** and **Site Safety and Health Plan (SSHP)** include:

- Compliance with OSHA and all applicable laws
- Provision of required Personal Protective Equipment (PPE) and safety gear
- Hazard identification and mitigation planning
- Ongoing safety training for all personnel
- Zero-tolerance policy for employee or subcontractor substance use on duty, including alcohol, narcotics, intoxicants, and/or mind-altering substances. Violations of this policy may result in immediate dismissal.
- Immediate reporting of accidents, injuries, and near misses
- Regular safety meetings and hazard reviews

- Clear communication of Health, Safety, Security, and Environment (HSSE) standards via orientations, memos, and toolbox talks
- Empowerment of all personnel to halt work for safety concerns
- Job Hazard Analyses (JHA) for all major tasks

A list of local hospitals, police stations, and emergency response facilities will be included in the Safety Plan upon project activation.

Safety is our paramount concern—always.

Essential Support Function: Environmental and Cultural Sensitivity

CrowderGulf is committed to protecting the environment and preserving cultural and historical resources at all work sites. This commitment is reflected in our operational practices, regulatory compliance, and restoration efforts.

Environmental Oversight and Evaluation

CrowderGulf monitors environmental impact across all levels of operations. Personnel with direct environmental responsibilities (e.g., incinerator operators) are evaluated continuously by senior supervisors.

All employees and subcontractors are assessed daily for environmental compliance related to noise, smoke, dust, traffic, drainage, and both general and hazardous materials containment.

Regulatory Permits and Compliance

CrowderGulf operates in full compliance with all relevant agencies. We ensure all required permits are obtained prior to initiating work. These may include:

- Surface mining sites reclamation
- Ground and surface water protection
- Local health department permits
- Air quality and forestry permits
- Stormwater management

Environmental and Historic Preservation

CrowderGulf adheres to all federal, state, and local regulations related to environmental and historic preservation. Key federal laws considered during debris operations include:

- National Environmental Policy Act
- Clean Water Act
- Clean Air Act
- Coastal Barrier Resources Act
- Coastal Zone Management Act
- Endangered Species Act
- Fish and Wildlife Coordination Act
- Wild and Scenic Rivers Act
- Executive Orders
- National Historic Preservation Act
- Resource Conservation and Recovery Act

Case Study: Puschel Preserve – Sanibel Island, FL

Following Hurricane Ian (2022), CrowderGulf removed over **2.2 million cubic yards** of debris from Sanibel Island, including:

- 13,154 hazardous trees and limbs
- 15,583 white goods
- 7,102 electronic waste items
- 6,873 pounds of household hazardous waste

One of the C&D debris management sites was restored and donated to the **Sanibel Captiva Conservation Foundation (SCCF)** as the **Puschel Preserve**, a nature sanctuary. During operations, nesting bald eagles raised fledglings adjacent to the site, becoming a symbol of resilience for the community.

Visit CrowderGulf’s website to view the full video overview of the Puschel Preserve Project.

Sensitive Area Protocols

CrowderGulf takes special care when working near environmentally, historically, or archaeologically sensitive areas to ensure minimal disturbance to any potential artifacts:

- CrowderGulf, in coordination with the State, will identify and map sensitive zones using GPS and State-provided data.
- Buffer zones are established to alert crews and prevent disturbance.
- If artifacts or sensitive materials are discovered, work is halted and authorities are notified.
- Natural Resource Advisors (NRAs) may be deployed to guide operations in environmentally sensitive areas.

Specific Environmental Concerns: Spills, Leaks, and Asbestos-Containing Materials

CrowderGulf will report and remediate any spills or leaks in accordance with all applicable laws—at no cost to the Client or other government entities.

CrowderGulf is experienced in ACM removal and complies with EPA’s **NESHAP 40 CFR Part 61, Subpart M**. All asbestos-related activities are conducted safely and in full regulatory compliance.

Compliance Commitment

Environmental stewardship is a core value of our operations—from initial response to final site restoration. CrowderGulf conducts all debris operations in accordance with FEMA’s Public Assistance Program and Policy Guide and all applicable federal, state, and local laws and regulations.

CrowderGulf has experience in restoring DMS sites to natural preserve areas. One such example is the Puschel Preserve area on Sanibel Island, Florida.

On September 28, 2022, Hurricane Ian made landfall on Sanibel Island as a deadly Category 4 Hurricane. Maximum sustained winds of 155 mph and a storm surge inundation of an unprecedented 12 to 18 feet caused catastrophic damage to Sanibel Island and the causeway linking island to the mainland. Due to the extensive damage caused by Hurricane Ian, CrowderGulf established 5 debris management sites to remove and process over 2.2 million cubic yards of storm debris from the Island. The effort also included safely removing 13,154 hazardous trees/limbs from roadways and bike trails, 15,583 white goods, 7,102 pieces of electronic waste and 6,873 pounds of household hazardous waste.



One of the construction and demolition debris management sites was reclaimed to provide a nature preserve to the Sanibel Captiva Conservation Foundation (SCCF). During the debris removal operations, nesting bald eagles raised a pair of young fledglings adjacent to the debris management site. The Puschel Preserve Eagles were quite famous and became a symbol of resilience and recovery for the residents of Sanibel Island. The Puschel Preserve will serve as a lasting reminder that a beautiful and sustainable park was created following the devastation of Hurricane Ian for the residents and visitors of Sanibel Island to enjoy for generations to come.

Please visit CrowderGulf's website to view full video with an overview of the Puschel Preserve Project: <https://crowdergulf.com/crowder-gulf-tv/>

Essential Support Function: Public Relations

Effective communication is essential following a disaster. CrowderGulf will work closely with the Client to ensure residents receive accurate, timely, and actionable information to support their personal recovery efforts.

Public Information Campaign

CrowderGulf will assist in developing a tailored public information campaign that clearly outlines:

- Debris removal parameters
- Operational guidelines
- Resident responsibilities
- Any other details per the client's request

All messaging will be written in clear, accessible language and translated into additional languages as needed to serve non-English-speaking communities.

Debris Removal Guidelines for Private Residential Properties
 In efforts to expedite the debris removal process, please follow these rules.

Debris Separation
 Please separate debris into the categories shown below.

Never touch, cut, remove or place debris on downed lines.

- Can result in injury or death
- Placing debris near utility boxes or on lines can cause injury or damage.

Placing debris near or on trees, poles or other structures makes removal difficult. This includes fire hydrants and meters.

Placing debris near utility boxes or on lines can cause injury or damage.

Debris should be placed curbside
Debris should not block roadway or access to the property

Check with your local office of emergency management for more information on debris removal.

- Large Appliances**
 Refrigerator, washer/dryer, air conditioner, stove, water heater, dishwasher. Do not leave doors unsealed or unsecured.
- Construction Debris**
 Building materials, drywall, lumber, carpet, furniture, plumbing.
- Vegetative Debris**
 Tree branches, leaves, logs, plants.
- Hazardous Waste**
 Oil, battery, pesticide, paint, cleaning supplies.
- Electronics**
 Television, computer, stereo, phone, DVD player.

A sample flyer to assist citizens in properly segregating their debris at the curbside

Distribution Strategy

Information will be disseminated through multiple channels to maximize reach:

- **Media:** Local television, radio, newspapers, and community newsletters
- **Digital Platforms:** City website and social media
- **Public Forums:** Town hall meetings, community kiosks, and pop-up info booths
- **Direct Outreach:** Door hangers, mailers, utility bill inserts, flyers, and billboards

As operations evolve, CrowderGulf can support updating and redistributing public information.

Debris Recovery Information Center

CrowderGulf can assist in establishing a **temporary debris recovery information center** to address residents’ questions and concerns, provide clarification beyond the public campaign, and accept reports of fraud or misconduct.

Feedback from the center will help the Management Team assess operational effectiveness and make necessary adjustments in coordination with the Client.

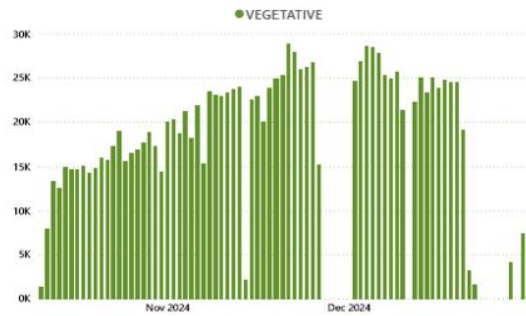
Database Reporting System and Capabilities

Depending on the Monitoring Firm chosen by the City, various reports can be created using data related to Debris Type, DMS, Load Tickets, Haul Out amounts, etc. Below are a few examples of possible reporting capabilities during an activation utilizing data that would be provided by the Monitoring Company.

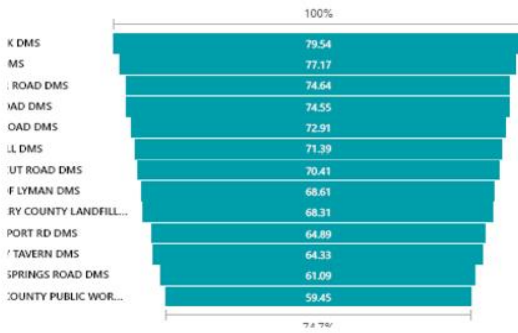
Leaner Hanger Stump removal by Service Codes



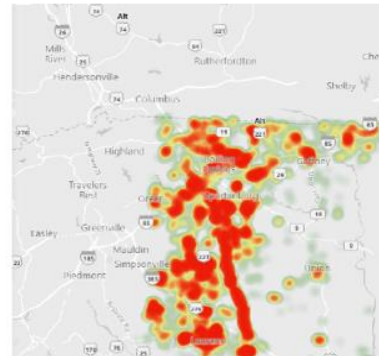
Debris Volume in CY by Day by Debris Type



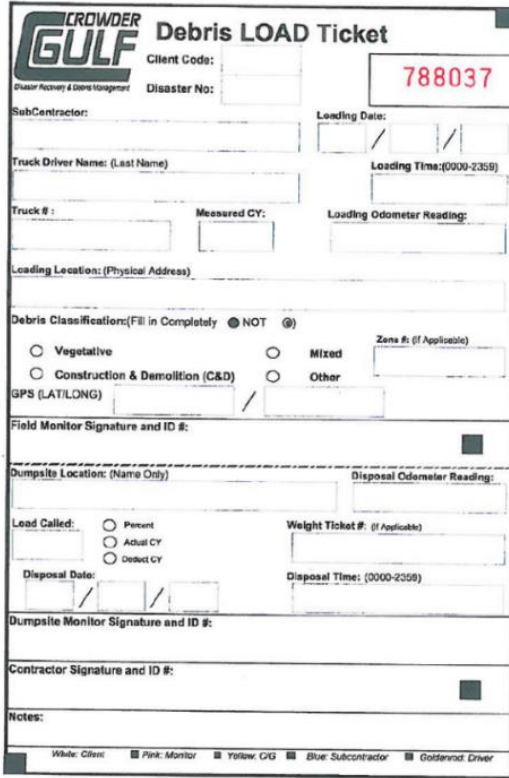
Average Load Call % by Disposal Site



Debris Collected by Location



Example of Debris Load Ticket and Database Entry Forms



Debris LOAD Ticket

Client Code: **788037**

Disaster No:

SubContractor: Loading Date:

Truck Driver Name: (Last Name) Loading Time: (0000-2359)

Truck #: Measured CY: Loading Odometer Reading:

Loading Location: (Physical Address)

Debris Classification: (Fill in Completely) NOT

Vegetative Mixed Other

Construction & Demolition (C&D) Other

GPS (LAT/LONG)

Field Monitor Signature and ID #:

Dumpsite Location: (Name Only) Disposal Odometer Reading:

Load Called: Permit Actual CY Deduct CY

Weight Ticket #: (if Applicable)

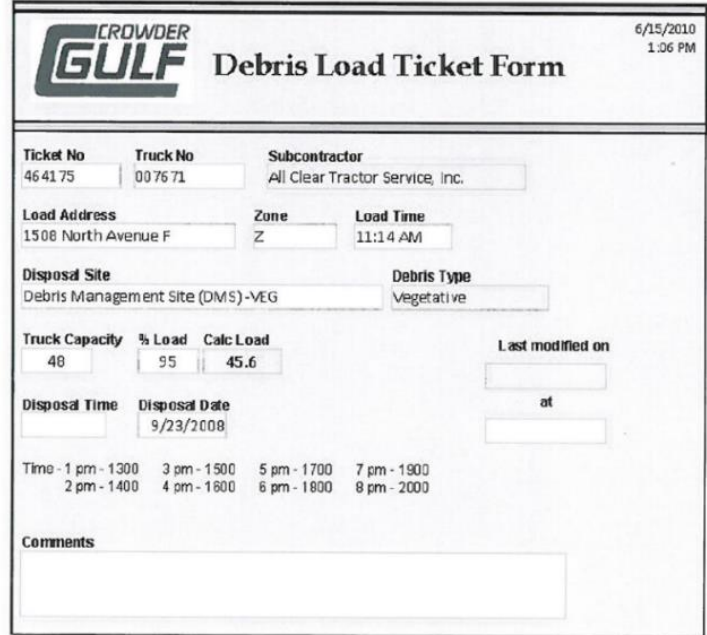
Disposal Date: Disposal Time: (0000-2359)

Dumpsite Monitor Signature and ID #:

Contractor Signature and ID #:

Notes:

White-Client Pink-Monitor Yellow-C/D Blue-Subcontractor Goldwood-Driver



6/15/2010
1:06 PM

Debris Load Ticket Form

Ticket No: 464175 Truck No: 007671 Subcontractor: All Clear Tractor Service, Inc.

Load Address: 1508 North Avenue F Zone: Z Load Time: 11:14 AM

Disposal Site: Debris Management Site (DMS)-VEG Debris Type: Vegetative

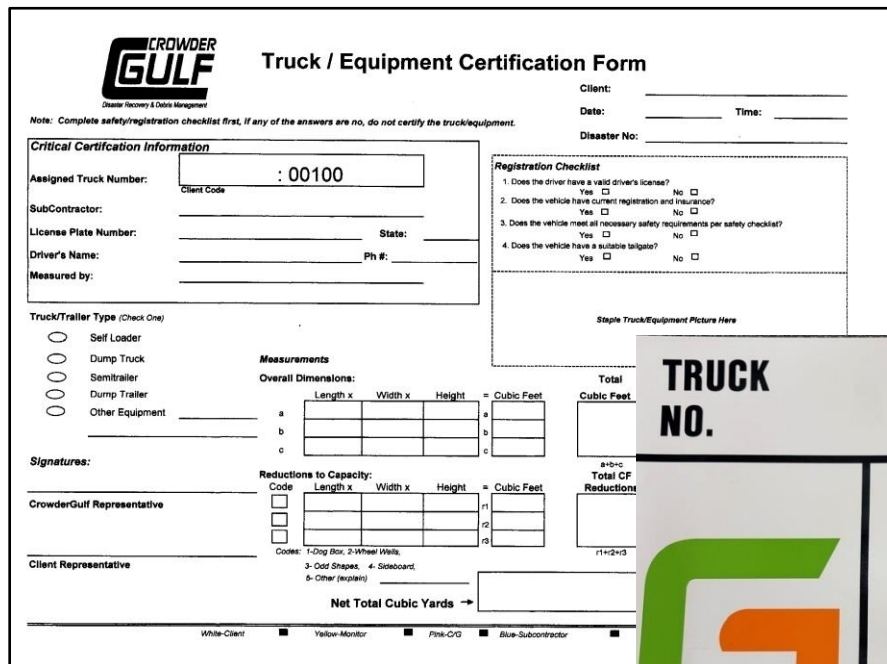
Truck Capacity	% Load	Calc Load	Last modified on
48	95	45.6	

Disposal Time: Disposal Date: 9/23/2008 at

Time - 1 pm - 1300	3 pm - 1500	5 pm - 1700	7 pm - 1900
2 pm - 1400	4 pm - 1600	6 pm - 1800	8 pm - 2000

Comments:

Example of Truck Placards and Forms



Truck / Equipment Certification Form

Client: Date: Time:

Disaster No:

Note: Complete safety/registration checklist first, if any of the answers are no, do not certify the truck/equipment.

Critical Certification Information

Assigned Truck Number: : 00100

SubContractor:

License Plate Number: State:

Driver's Name: Ph #:

Measured by:

Truck/Trailer Type (Check One)

Self Loader
 Dump Truck
 Semitrailer
 Dump Trailer
 Other Equipment

Measurements

Overall Dimensions:

Length x	Width x	Height	= Cubic Feet
a	b	c	a*b*c
b			
c			

Signatures:

CrowderGulf Representative:

Client Representative:

Reductions to Capacity:

Code	Length x	Width x	Height	= Cubic Feet	Total CF Reduction
<input type="checkbox"/>	r1				a*b*c
<input type="checkbox"/>					
<input type="checkbox"/>					
<input type="checkbox"/>					

Codes: 1-Dig Box, 2-Wheel Wells, 3-Odd Shapes, 4-Sideboard, 5-Other (explain)

Net Total Cubic Yards →

White-Client Yellow-Monitor Pink-C/D Blue-Subcontractor



Current Projected Workload & Personnel Assigned

Below you will find our current workload and the status of each project.

Job #	Description	Status
25-NCE-015	SMART - Lake Tahoma Sediment	Active
25-NCE-016	SMART - Mitchell Co	Active
25-NCE-017	SMART - Cleveland Co	Active
25-DUN-021	Dunedin Waterway Debris Removal	Active
26-NCE-001	SMART - Lake Lure	Active
26-NDC-003	Nashville Winter Storm Fern	Active

Primary Current Disaster Recovery Contracts

The chart below contains CrowderGulf's current pre-event contracts held throughout the United States. CrowderGulf is fully committed to fulfilling each of its contracts with the same unwavering attention and service, regardless of the number of activations for any given event or storm season. CrowderGulf has the expertise, personnel, and resources to handle multiple activations of all sizes, ensuring the utmost client satisfaction.

Client	Duration	Client	Duration	Client	Duration
ALABAMA					
AL DOT – SW Region, Mobile	2025-2030	Atmore (City)	2025-2030	Baldwin County	2024-2027
Daphne (City)	2025-2028	Evergreen (City)	2024-2029	Fairhope (City)	2025-2028
Gulf Shores (City)	2023-2026	Mobile (City)	2025-2031	Tuscaloosa (City)	2024-2027
FLORIDA					
Aventura (City)	2021-2026	Brevard County	2023-2028	Casselberry (City)	2023-2029
Clay County	2019-2026	Clearwater (City)	2024-2028	Cocoa (City)	2021-2027
Cocoa Beach (City)	2021-2026	Coral Springs Improvement Dist.	2024-2029	Edgewater (City)	2021-2026
Estero (Village)	2024-2028	Fort Myers (City)	2024-2029	Golf (Village)	2022-2028
Juno Beach (Town)	2022-2028	Jupiter (Town)	2022-2028	Kissimmee (City)	2025-2030
Lantana (Town)	2022-2028	Lauderdale-By-The-Sea (Town)	2023-2030	Lee County	2022-2032
Levy County	2024-2029	Lynn Haven (City)	2025-2032	Manalapan (Town)	2022-2028
Miami Gardens (City)	2024-2030	Ocala (City)	2023-2028	Ormond Beach (City)	2021-2026
Panama City (City)	2022-2027	Panama City Beach (City)	2023-2028	Parkland (City)	2024-2033
Pembroke Pines (City)	2021-2026	Plantation (City)	2025-2035	Pompano Beach (City)	2024-2034
Sanibel (City)	2024-2031	Sebastian (City)	2024-2029	South Daytona (City)	2019-2029
Stuart (City)	2023-2028	Sunrise (City)	2020-2030	Tarpon Spring (City)	2023-2030
Tequesta (Village)	2022-2028	Venice (City)	2024-2029	Washington County	2025-2035
Wilton Manors (City)	2017-2026	Winter Springs (City)	2023-2028		
GEORGIA					
Columbus (City)	2022-2027	Liberty County	2024-2029	Port Wentworth (City)	2022-2027

Client	Duration	Client	Duration	Client	Duration
Savannah (City)	2025-2030	Ware County	2025-2030		
LOUISIANA					
Acadia Parish Policy Jury	2023-2029	Alexandria (City)	2024-2027	Audubon Nature Institute	2022-2026
Calcasieu Parish	2023-2027	Lake Charles (City)	2023-2028	St. John the Baptist Parish	2021-2029
Sulphur (City)	2023-2028	Washington Parish	2025-2027	Westlake (City)	2025-2030
MISSISSIPPI					
Gulfport (City)	2025-2029	Hattiesburg (City)	2023-2027	Jackson County	2023-2028
Moss Point (City)	2024-2027	Pascagoula (City)	2023-2027		
MISSOURI					
Greene County	2019-2026	Springfield (City)	2021-2025		
NEW JERSEY					
State of New Jersey	2024-2029	State of New Jersey - Waterway	2019-2025		
NORTH CAROLINA					
Calabash (Town)	2023-2026	Duplin County	2025-2030	Fayetteville (City)	2024-2030
High Point (City)	2024-2029	Jacksonville (City)	2023-2030	North Topsail Beach (Town)	2022-2027
Pender County	2023-2029	Raleigh (City)	2021-2026	Surf City (Town)	2019-2025
Topsail Beach (Town)	2019-2029				
SOUTH CAROLINA					
Dorchester County	2021-2026	Greenville (City)	2022-2027	Hilton Head Island (Town)	2024-2029
HH Private Communities	2024-2029				
TENNESSEE					
Davidson County	2021-2026	Nashville County	2021-2026		
TEXAS					
Addison (Town)	2022-2026	Alvin (City)	2021-2031	Angleton (City)	2022-2027
Aransas County	2022-2027	Bayou Vista (City)	2025-2030	Baytown (City)	2024-2027
Brookside Village (City)	2023-2027	Carrollton (City)	2022-2027	Chambers County	2022-2027
Collin County	2025-2030	Deer Park (City)	2025-2028	Dickinson (City)	2022-2027
Farmers Branch (City)	2020-2027	Friendswood (City)	2022-2026	Galveston County	2022-2027
Georgetown (City)	2023-2028	Hitchcock (City)	2021-2028	Iowa Colony (City)	2022-2027
Lake Jackson (City)	2022-2027	League City (City)	2022-2027	Manvel (City)	2023-2029
Mont Belvieu (City)	2023-2028	Montgomery County	2023-2028	Nueces County	2021-2026
Pasadena (City)	2025-2030	Rowlett (City)	2022-2027	San Patricio County	2025-2030
Terrell (City)	2024-2029	Tyler (City)	2024-2028	Williamson County	2024-2030
VIRGINIA					
Commonwealth of Virginia	2022-2027	Hampton Roads Sanitation District	2024-2029	James City Co. (2 contracts)	2019-2029
Newport News (City)	2023-2028	Norfolk (City)	2024-2029	VPPSA – Pre-Qualified Contractor	2023-2028

Workload Assurances

Due to the uncertainty of disaster related events, it is difficult to predict when a contract activation will occur. Regardless of the number of contracts CrowderGulf has activated after a disaster, in 55+ years, we have never failed to meet a client's contract requirements for equipment resources and personnel. Having an experienced management team, a large pool of company owned equipment and operators, a nationwide database of trusted and experienced subcontractors and agreements with national rental companies, allows CrowderGulf the ability to assure each client that we can and will meet your disaster response needs. We are committed to providing each client with priority service, quality performance and onsite management. We will work as a team with you and your representatives to successfully restore Coral Gables to normal, following all FEMA regulations and within the designated timeline established by the City's contract.

The severity of the disaster will determine how many employees will be assigned to a specific client. Depending on the scope of the disaster, CrowderGulf will use a combination of company crews and subcontractors to perform work. We will begin with CrowderGulf personnel and local resources and proceed to add additional manpower and subcontractors until we have a sufficient workforce in place to ensure the City that we can effectively manage and handle the disaster effort. CrowderGulf will adjust assets as required to optimize operations.

During the historic 2017 Hurricane Season (involving Hurricanes Harvey and Irma), CrowderGulf had **91 simultaneous** contract activations. Due to the widespread and devastating effects of Hurricane Harvey, many crews and subcontractors were deployed when Hurricane Irma affected Florida. While it was more challenging to pre-position equipment and subcontractors and ramp up resources, CrowderGulf never tried to re-negotiate a contract price with our clients and we never defaulted on a contract. We completed all of our contractual obligations on-time and per contract bid prices and guidelines.

Quality Control Plan (QC Plan)

CrowderGulf's success in managing quality is achieved by our commitment and attention to the people, processes, and procedures involved in our projects. This starts with identifying and communicating the following Fundamental Values to Quality Control Success:

- Assurance of open and honest communication with clients at all levels in order to foster a clear and mutual understanding of expectations and promote mutual respect.
- Commitment to high quality standards – "Lead by Example."
- Dedication to staff training and education at all levels to ensure the correct and safe performance of their tasks.

The systematic incorporation of Quality Management into contract work is accomplished using contract specific Quality Control Plans (QC Plan). The objective of each QC Plan is to:

- Establish and communicate standards for quality
- Established the organization (people) responsible for implementing the QC plan and assign mission specific responsibilities.
- Prescribe the processes, procedures, and tools necessary for achieving quality.
- Establish a process for identifying quality deficiencies quickly and correcting the deficiencies promptly.
- Document and report quality management.
- Incorporate Safety and Health in Quality Management
- Identify and incorporate into quality management criteria and standards applicable to the specific contract work (i.e. FEMA Debris Eligibility Criteria).
- Promote the concept “Clean As You Go” in the debris removal process.

CrowderGulf’s contract-specific Quality Control Plan addresses operational features unique to the task orders issued. The contract-specific Quality Control Plan prescribes the plans, procedures, and organization that CrowderGulf uses to ensure the debris removal, reduction and disposal operations, including that of subcontractors, and includes **strict** compliance with FEMA debris eligibility criteria.

Three Phased Control Approach

The foundation of CrowderGulf’s Quality Management Program is the “Three Phased Control Approach.” The Quality Control Manager (QCM) has the responsibility for ensuring implementation of the Three Phased Control process throughout the Project.

Preparatory Phase: The first phase, Preparatory Phase, begins well in advance of initial debris removal and continues into every new definable feature of work. Development and approval of necessary submittals, inspection and acceptance of equipment, operational and safety inspections of all work sites, obtaining necessary permits, identifying quality standards and identifying FEMA eligibility criteria, are all examples of actions that may be taken in the Preparatory phase for work. Documentation is normally accomplished using contract specific Checklists. These Checklists are designed to record the necessary resources, controls, and procedures, to accomplish the work safely and in compliance with all contract specifications and FEMA eligibility criteria.

Initial Phase Inspection: The initial control or inspection of each segment of work is made at the onset of the debris operation. This is the best opportunity to get the work off to a proper start in full compliance with contract requirements and consistent with FEMA eligibility criteria. If there are differences of opinion in the interpretation of contract requirements or applicable criteria, issues can be discussed and settled at the onset of work much easier than after the work begins.

Applying Initial Phase Inspection of Quality Management to debris work requires onsite meetings at appropriate client work locations, to agree on standards and work processes. Here potential problems or safety hazards are identified as well as actions to manage the challenges. Expectations are identified and documented. This Initial Phase Inspection is the appropriate time to:

- Inspect site conditions immediately before initiating work.
- Document pre-existing damages.
- Identify site specific hazards.
- Identify actions to ensure quality and safety standards are met.

Documentation is normally accomplished using an Initial Phase Inspection Record. The Quality Control Manager (QCM) is responsible for ensuring the Initial Phase Inspections are conducted appropriately and documented.

Follow-Up Phase: Follow-up inspection and testing are geared toward a continuation of compliance with quality standards and workmanship quality, established during preparatory and initial phases. An important aspect of the follow-up phase is ensuring corrective actions taken are effective and appropriately implemented.

Follow-up Phase Inspections are accomplished daily to ensure maintenance of high-quality work standards and high safety standards. The Follow-Up Phase inspections are normally accomplished by the Quality Control Manager or Safety Manager and documented. The QCM is responsible for ensuring the completeness and effectiveness of this phase of control. The documentation of deficiencies, unsatisfactory conditions, and corrective actions must be accomplished and completed in a timely manner to ensure the effectiveness of the Quality Control System.

At any time, the QCM may prescribe specialized or more frequent testing or inspections to maintain the quality standards and ensure the effectiveness of the quality control system.

The last step in the Follow-Up phase is the Close-out Inspection. At the completion of a task or definable feature of work, a Close-out Inspection occurs. Any nonconforming work is identified and corrective action specified. This inspection process remains open until all agrees on task completion consistent with contract requirements and applicable criteria. Documentation and signatures on a Close-out Inspection Record finalizes the Follow-Up Phase.

One important feature of the Close-out Inspection Record is the documentation of lessons learned. Obtaining the input of those individuals working on the project provides valuable insight into process improvement opportunities. Recording this information into the Quality Control System facilitates use of the information to improve future work processes and procedure.

Quality Control Organization

CrowderGulf President:

Mrs. Ashley Ramsay-Naile, President of CrowderGulf, has the ultimate responsibility for Quality Management in the delivery of Disaster Projects. She is responsible for ensuring the effectiveness of the Quality Control Program throughout the life cycle of the Project.

Operations Manager (OM) / Director of Operations:

The Operations Manager represents CrowderGulf in all matters pertaining to project requirements. This includes the responsibility for ensuring the effectiveness of the Quality Control Program and Safety & Health Program throughout the project delivery process. The OM has full authority to make all decisions necessary on behalf of CrowderGulf. This person has direct access to Mrs. Ramsay-Naile at all times.

Additional Responsibilities of the Operations Manager, if required / requested:

- Managing and allocating personnel and subcontractor resources.
- Addressing unsatisfactory performance in quality management (or other areas) with employees or subcontractors.
- Representing CrowderGulf in contacts with Client, Federal, State, and Local Agencies.
- Ensuring the resolution of any quality management issues presented by the Quality Control Manager (QCM).
- Ensuring the resolution of any safety and health issues presented by the Senior Safety and Health Manager.
- Ensuring all required submittals and documentation are prepared completely and delivered timely to Client.

Quality Control Manager (QCM):

The QCM will usually be the field Project Manager who has the responsibility for ensuring the effective implementation of CrowderGulf's Quality Control Plan during the life of the project. The QCM is also responsible for identifying quality management needs not addressed in the Quality Control Plan and acting to adequately address those needs. The QCM serves as the primary Quality Manager providing technical advice to the Operations Manager and all Quality Control Staff. The QCM has immediate access to the OM for all matters pertaining to Quality Management. The QCM has the authority to remove personnel, replace personnel, or reassign duties of personnel in situations of noncompliance with our quality management procedures or standards to include the Accident Prevention Plan for this project.

Additional Responsibilities of the Quality Control Manager (QCM), if required / requested:

- Serve as the "Champion" for Quality in this Project: promote the concept of "Clean As You Go" throughout the debris removal process.
- Ensure all pre-work plans, submittals, and documentation have been submitted to the Client and approved in advance of work or within the time specified by the Client.
- Ensure all Preparatory Inspections are accomplished and documented for all new tasks and definable features of work.
- Ensure the Initial Phase Inspections are conducted appropriately and documented by the Quality Control Area Manager*, the Quality Control Sector Manger*, the Quality Control Site Representative*, or as appropriate the Quality Control specialized personnel*.
- Ensure the completeness and effectiveness of follow-up inspections.
- Identify and facilitate any specialized quality control inspections or testing necessary.
- Ensure the effectiveness and documentation of the "Closeout Inspection" process.
- Ensure compliance with contract plans and specifications.
- Ensure compliance with FEMA debris eligibility criteria.

These positions will only be filled if dictated by the size of disaster

Quality Control Site Representative (QCSR) if requested and/or dictated by size of disaster:

The responsibilities of the Quality Control Site Representatives are assigned to CrowderGulf / subcontractor Foremen. These individuals are the first level crew supervisors. Each QCSR is normally responsible for no more than three debris crews. Assignments are made ensuring a QCSR is immediately available to each crew with no more than five-minute response time. One or more QCSRs are assigned to each Debris Storage and Reduction Site, depending on the size, operation schedule, and requirements for each site. This person is responsible for ensuring the crew's work complies with the Quality Control Plan, Accident Prevention Plan, and applicable FEMA eligibility criteria. Technical support is obtained from the QCM.

Additional Responsibilities of the Quality Control Site Representative, if requested / required:

- Schedule, coordinate, communicate, and document all inspections and tests as prescribed by the Three Phased Control Process.
- Ensure Daily Quality Control Reports are complete, accurate, and submitted to the QCSM in a timely manner.
- Monitor crew strength, crew type, and crew distribution for efficiency and effectiveness.
- Make recommendations to the QCSM for adjustments as needed to improve operations.
- Ensure inspection of work areas ahead of crews documenting existing infrastructure damages, safety hazards, applicable damages to private property, etc.; accomplishes this as a part of the Initial Phase Inspection; document findings on the Initial Phase Inspection Record.
- Documents, photographs, records, and reports of any damage to infrastructure, private property, utilities, etc. occur during the work process.
- Reports to QCSM any unresolved issues, concerns or situations not complying with the Quality Control Plan, accident Prevention Plan, or FEMA eligibility criteria.
- Stops work as needed to gain compliance.

Training

One of CrowderGulf's keys to quality success is to train and educate staff at all levels to perform their tasks correctly and safely. This value is implemented throughout the organization to include all internal and subcontractor staff in task specific technical and safety training. CrowderGulf's Management and Supervisory Teams are trained in the use and implementation of the Company Quality Control Plan and in the procedures and forms used for tracking.

Training topics typically included in CrowderGulf Quality Control Plans:

- Hazard Identification – Overhead power lines, downed power lines, gas cylinders in debris piles, Household Hazardous Waste (HHW) Identification and segregation, Hazardous Toxic and radiological Waste (HTRW) identification and reporting procedures.
- Reduction and Disposal Site Safety – Addressing all aspects of the safe operation and management of these sites, such as equipment safety, area traffic safety, safe dumping procedures, dust control, burn safety, etc.
- Curb Side Work and Traffic Safety – Traffic control flagging, working on busy streets, work zone safety, trimming loads, safe tailgates, personal protective equipment use and care, debris segregation and sorting at curbside, protecting infrastructure and private property during debris removal operations, etc.
- Private Property Debris Removal – Procedures, checks, requirements, and documentation required before and after private property debris removal
- Form and Report Preparation – Procedures and requirements for accurately preparing forms and reports specified by the Quality Control Plan and Accident Prevention Plan to include the Site Safety and Health Plan(s)
- FEMA Debris Eligibility Criteria – Training for all quality control staff and for the crews includes specific FEMA debris eligibility criteria. Should this Criteria change during the project all quality control personnel and debris crew personnel are retained to maintain a current knowledge and understanding of the criteria.
- Operation Quality Standards – The task specific standards for quality we expect our crews to achieve.
- Business Relationships and Ethics – This is an important segment of our training that addresses expectations and standards for maintaining a professional relationship with our

Clients. Required standards include honesty and integrity (ethics), responsible stewardship of tax dollars, and professionalism in all we do

- “Clean As You Go” Policy – Cleaning each area thoroughly so as not to leave any remaining debris

Quality Standards

Quality Standards are identified and documented for each definable feature of work. These standards are developed to facilitate their use in evaluating our performance in the delivery.

These standards are unique to each major definable feature of work and some are operationally specific. Most unique standards are identified and documented in the pre-work checklists used during the Preparatory and Initial Phase Inspections. To illustrate the concept and use of quality standards in our Quality Control Program, we offer the following examples. Please note that the lists below are only examples and are not considered complete lists of Quality Standards in a typical debris operation:

Examples of Quality Standards for: *Initial Emergency Clearing and Debris Removal, if required*

- Fully equipped crew operational within 24-48 hours.
- Pre-work safety checks of equipment and work site completed.
- Crew members trained in the use of equipment.
- 100% use of appropriate personal protective equipment (PPE).
- Tracking and accounting for hourly equipment accomplished accurately and submitted in a timely manner.
- Crew assignments and movement coordinated and approved by client.

Examples of Quality Standards for: *Curbside Debris Removal*

- Multiple fully equipped crews operational within 24-48 hours. Number of Crews depends on size of actual event.
- Pre-work safety checks of equipment and work site completed.
- Crew members trained in the use of equipment.
- 100% use of appropriate personal protective equipment.
- Crew assignments and movement coordinated and approved by client.
- Debris appropriately sorted and segregated at curbside before loading.
- Loaded debris trucks routed to nearest debris storage or disposal site.
- Debris crews only handling debris complying with FEMA eligibility Criteria.
- Loads trimmed before leaving load site.

Examples of Quality Standards for: *Debris Reduction, Storage or Disposal Site Management*

- Site design meets or exceeds prescribed design criteria for features such as traffic flow, tower requirements, safety zones, level dumping areas, toilet facilities, and storage of Household Hazardous Waste, “e-waste,” Freon containing appliances, etc.
- Debris hauling containers have sideboards repaired as soon as damage occurs or they are re-measured.
- Reduction operations meet prescribed production criteria.
- Site closure complies with all regulatory requirements, lease terms, and best management practices.

Debris Management

The Quality Control Manager (QCM) is responsible for ensuring that deficiencies are reported at all levels of our quality management organization. The QCM is also responsible for ensuring the deficiencies reported are tracked, resolved or corrected promptly, analyzed for trends, and appropriate procedures or policies are implemented to prevent reoccurrence.

Subcontractor and Company crews not complying with our prescribed quality standards receive written documentation of non-compliance and corrective action requirements as soon as the non-complying action is discovered. This is documented in the appropriate daily reports. Repeat occurrences of non-compliance results in positive action by our Quality Management team to retrain, reassign, or remove the offending crew.

Each deficiency is documented and assigned a “correction period.” This “correction period” may be *‘immediately,’* for safety deficiencies that place people or equipment at risk. The prescribed correction period may be *“before the next day’s operation,”* for deficiencies in process or procedure but that do not place personnel or equipment at risk. Failure to complete the necessary corrections within the “correction period” results in the equipment, crew, or subcontractor receiving a **“Stop Work Notice”** until the prescribed corrections are completed. Repeated deficiencies indicating an intentional disregard for our quality standards are not tolerated. Individuals, crews, or subcontractors disregarding the Quality Standards and Health Safety Standards are terminated. **CrowderGulf quality standards are not negotiable!**

Damages to Infrastructure and Private Property

Throughout all three phases of our Quality management process, we identify, mark, document, and re-inspect infrastructure improvements and private property features vulnerable to damage in the debris removal, transportation, and reduction processes. Zero damage is our goal. When damages do occur, we have an established process for implementing the appropriate corrective action.

Synopsis of the CrowderGulf Damage Resolution Process:

- The damage is identified, documented in daily Quality Control Report, photographed, and initial fact finding occurs.
- Copies of reports and all information turned over to the CrowderGulf staff member assigned damage resolution responsibilities.
- If facts reveal damage was caused by a CrowderGulf crew or subcontractor, that crew or subcontractor is provided the opportunity to repair, replace or settle the damage to the satisfaction of the owner (release of liability from owner required).
- An amount of money adequate to cover costs of repairs is withheld from the appropriate subcontractor payment until repair is completed by that subcontractor or as a result of CrowderGulf action, monies are not released until a release of liability is obtained from the owner.
- A member of the CrowderGulf Administrative Team, typically our Safety Manager, is designated as the “point of contact” for damages; all personnel are provided this individual’s name and contact information to pass out to those making claim for damage resolution.

Documentation and Reporting

The Quality Control Manager (QCM) has the responsibility to ensure prompt delivery of accurate and complete daily reports. The QCM certifies and delivers to the Client and/or designees a report on the Quality Control Activities for the previously agreed upon time period. Periods of no work are documented on the first report following the no work period. CrowderGulf daily reports may include, at a minimum, the following information:

- A complete list of subcontractor names and assigned areas of responsibility
- Work performed each day by location, description of work, and crew/subcontractor performing the work
- Copies of any and all test reports or control activity reports generated during the reporting period.
- Any noted deviations from plans/specifications along with the documentation of instructions given or received relative to the deviation(s)
- All production data pertaining to the volume of material by debris category removed from curbside, reduced, recycled, temporarily stored, and deposited at final disposal site.

Customer Service Plan to Manage Complaints

CrowderGulf personnel are well aware of the trauma and disruption to normal lifestyles that result from a natural disaster. Our staff is thoroughly indoctrinated regarding our policy to always be caring, courteous, polite, and responsive to the needs of the citizens of the community. During the debris removal process there will always be some minor damage situations that occur regardless of the care taken during work. CrowderGulf understands our responsibility to the citizens and the Client for all damages incurred during the performance of work. We respond quickly to all citizen damage claims and work diligently to resolve all claims to the satisfaction of the homeowner.

We employ a Claims Resolution Person (CRP) to handle all property damage that may occur during the recovery process. This person is tasked with quickly responding to and amicably resolving all incidents that may occur during the debris removal operation.

Citizens will be provided an avenue to report damages to the City. It is good to have a designated citizens' hot line to report any damage. The City, the monitoring company, or CrowderGulf may provide the hot line. Regardless of the method the City chooses to use to provide the information to CrowderGulf, we are committed to resolving the damage complaint as quickly as possible to the satisfaction of the City and the citizens.

As soon as our CrowderGulf's CRP receives a damage report, with the City's approval, the following procedures are implemented:

- The homeowner is contacted immediately by CRP to inspect the damage.
- CRP will inspect damage and discuss resolution options with the homeowner.
- A resolution agreement will be determined between the homeowner and our CRP.
- The CRP will document all contacts with the homeowner and the resolution decision reached.
- Property will be repaired, or damages will be paid, depending on the reasonable method homeowner chooses.
- CRP will conduct a follow-up visit to ensure that the homeowner is satisfied with the resolution.
- The CRP will have the homeowner sign a damage claim release that indicates that the problem has been successfully resolved, and no further action will be taken or required.

- CRP will provide regular updates on the status of all damage claims and resolutions to CrowderGulf's Project Manager and Documentation Manager.
- All damage claims documentation is kept on file for a minimum of three years. Documentation will be available to the City at any time.
- CrowderGulf maintains a database with information and documentation for each claim, including pictures and releases. Examples of our computerized claims and resolution report forms follow.
- CrowderGulf will provide a weekly updated report of all claims and complaints and their disposition, both individually and in summary form.

Any damage to City property will be immediately corrected and documented, to the City's satisfaction. All costs, to resolve damage that occurred due to CrowderGulf's work crews, will be the responsibility of CrowderGulf.

CrowderGulf will not leave the City of Coral Gables until all damage claims are resolved to the City's satisfaction and that of its citizens.



Section IV: Past Performance and References



City of Coral Gables, FL
RFP No. 2026-011 for Disaster Debris Removal Services

Section IV: Past Performance and References

1. **Client:** St. Petersburg, FL **POP: 263,255 / Pinellas County**
Address: 400 Dr MLK Street, St. Petersburg, FL and 1400 19th Street, St. Petersburg, FL 33713
Contact: **Barbara Stalbird**, 727-612-6399 Barbara.Stalbird@stpete.org
Michael Vineyard, Park Operational Manager 1400 19 St. North St. Petersburg, FL 33713
 727-892-5233 michael.vineyard@stpete.org
Michael Jeffries, Director of Parks and Rec, 727-892-5863, michael.jeffries@stpete.org
- Project Title:** **2024 Hurricane Milton** (10/11/2024 – 02/05/2025)
- Removed & disposed of vegetation, ROW, C&D, Hangers (23,737 trees), Leaners (158), White Goods (4,699), E-Waste (48,292)
 - Monitored by Tetra Tech
- 2024 Hurricane Helene** (10/03/2024-10/13/2024)
- Removed & disposed of vegetation, C&D, Leaners/Hangers (1,097 trees) (86 leaners)
 - Monitored by Thompson
- 2023 Hurricane Idalia** (09/07/2023-09/26/2023)
- Removed & disposed of vegetation
 - ROW C&D Direct
 - Monitored by Tetra Tech
- 2022 Hurricane Ian** (10/11/2022-11/26/2022)
- Removed & disposed of vegetation
 - Reduction by Grinding
 - Monitored by Tetra Tech
- 2017 Hurricane Irma** (9/16/2017-12/09/2017)
- Removed & disposed of vegetation and mulch, reduction by grinding (1 site)
- Contract Value: CY Recovered & Reduced:**
- | | | |
|---------------|--------------|-----------|
| Milton | \$79,537,885 | 2,738,690 |
| Helene | \$ 251,314 | 3,600 |
| Idalia | \$175,670 | 12,653 |
| Ian | \$1,705,963 | 75,090 |
| Irma | \$1,950,185 | 163,792 |

2. **Client:** City of Panama City, FL **POP: 36,986 / Bay County**
Address: 9 Harrison Ave, Panama City, FL 32402
Contact: **Shane Daugherty** Solid Waste Superintendent, 850-872-3172 Ofc. 850-814-5396 cell, sdaugherty@panamacity.gov
- Project Title:** **2018 Hurricane Michael** (10/2018-09/15/2020)
- PUSH Operations
 - Removed & Disposed: vegetation, C&D, C&D Compaction, L&H, Stumps
 - Special Projects – Right of Entry and Private Property Debris Removal Operations / Waterway, Drainage Ditches, Cemeteries, Parks
 - Provided satellite phones.
 - Reduction by Grinding
- 2004 Hurricane Ivan** (9/2004-10/2004)
- Removed & Disposed: vegetation, C&D, Stumps (12)
 - Reduced by burning
 - Provided generators.
- 1995 Hurricane Opal**
- Removed & Disposed: vegetation, C&D
 - Reduced by grinding
- Contract Value:CY Recovered & Reduced:**
- | | | |
|----------------|--------------|-----------|
| Michael | \$81,562,445 | 3,971,295 |
| Ivan | \$264,161 | 22,165 |
| Opal | \$2,000,000 | 300,000 |

3. **Client:** Lee County, FL **POP: 739,224**

Address: 10500 Buckingham Rd, Fort Myers, FL 33905

Contact: **Amanda Condomina**, Ops. Manager, Solid Waste, o: 239-533-8000, c: 239-834-3505, acondomina@leegov.com

Rebecca Rodriguez, Interim Director, Solid Waste, c: 239-822-9471,

rrodriguez2@leegov.com

Kylar Johnson, Ops. Manager, Solid Waste, c: 239-672-0196, kjohnson@leegov.com

Project Title: **2024 Hurricane Milton** (10/14/2024-03/15/2025)

- Removed & Disposed: ROW & Parks, Commercial-Vegetation, C&D, White Goods (1,459), E-Waste (35)

- Reduced by grinding & compaction

- 8 sites Monitored by Thompson

2024 Hurricane Helene (09/30/2024-10/12/2024)

- Removed & Disposed: C&D

- Reduced by compaction

- 2 sites, Monitored by Thompson

2022 Tornado

- Removed & Disposed: vegetation

2022 Hurricane Ian (10/05/2022-09/15/2023)

- PUSH

Removed & Disposed of vegetation, C&D, Hangers, Leaners, E-Waste, HHW, White Goods, Freon

- Reduction by Compaction and Grinding

- Monitored by Thompson

2017 Hurricane Irma (9/19/2017 – 01/14/2018)

- Removed & Disposed: vegetation, C&D, Mulch, leaner/hangers (68,195 trees)

- Reduce by grinding (13 sites)

2005 Hurricane Wilma (10/2005-12/2005)

- Removed & Disposed: vegetation, C&D, stumps (114)

- Reduced by grinding

- Special Projects: *Debris Removal, Division of Natural Resources*, (05/06-06/06) removed waterway debris

2004 Hurricane Jeanne (8/2004-12/2004)

2004 Hurricane Charley

- Removed & Disposed: vegetation, C&D, stumps

- Reduced by grinding & burning

Contract Value: CY Recovered & Reduced:

Milton	\$23,631,148	542,177
Helene	\$150,585	9,600
2022 Tornado	\$86,985	9,665
Ian	\$134,141,231	6,265,404
Irma	\$26,000,276	2,024,742
Wilma	\$7,995,412	451,948
Jeanne/Charley		\$14,000,000
902,555		

4. **Client:** Clearwater, FL **POP: 116,850 / Pinellas County**
Address: 100 S. Myrtle Ave. Clearwater, FL 33756
Contact: **Lori Vogel**, Procurement Manager, 727-562-4632, lori.vogel@myclearwater.com
Project Title: **2024 Hurricane Milton (10/10/2024-03/04/2025)**
- PUSH
 - Removed and Disposed of vegetation, C&D, Beach debris, Hangers (3,284), Leaners (21), E-Waste (398), White Goods (110)
 - 3 sites Monitored by Thompson
- 2024 Hurricane Helene (09/30/2024-10/07/2024)**
- Removed and Disposed of vegetation, C&D
 - Monitored by Thompson
 - Reduction by grinding (1 site)
- Contract Value: CY Recovered & Reduced:**
- | | | |
|---------------|--------------|---------|
| Milton | \$10,879,396 | 342,726 |
| Helene | \$198,176 | 8,756 |

5. **Client:** Dunedin, FL **POP: 35,949 / Pinellas County**
Address: 1070 Virginia St. Dunedin, FL 34698
Contact: **Bill Pickrum**, Director of Solid Waste, Ofc. 727-298-3215, wpicktrum@duned.nfl
Project Title: **2024 Hurricane Milton (10/15/2024-12/21/2024)**
- Removed & Disposed: City Hauls, Vegetation, C&D, E-Waste (6,195), White Goods(28,031, HHW (74,340 Lbs)
 - Reduced by Grinding & Compaction
 - Monitored by Tetra Tech
- 2023 Hurricane Idalia (09/11/2023-09/26/2023)**
- Removed & disposed of vegetation, mulch, leaners / hangers
 - ROW C&D direct
 - Monitored Tetra Tech
- Contract Value: CY Recovered & Reduced:**
- | | | |
|---------------|--------------|---------|
| Milton | \$11,522,395 | 147,351 |
| Idalia | \$12,680 | 802 |

Prime Subcontractor Experience in the City of Coral Gables

CrowderGulf Joint Venture, Inc. has not performed as a Prime Subcontractor for the City of Coral Gables at any point in time.

Past Performance Chart

The chart below contains a partial listing of contracted work accomplished by CrowderGulf as Prime Contractor (unless otherwise stated) for the past 5 years. If CrowderGulf was activated to pre-position for emergency road clearing operations, the word "Push" is listed under the Description of Work. An actual response time can be different for each client depending on their issuance of a NTP and the terms of their contract. Please feel free to contact any of our past clients for references regarding our past performance. A complete past performance list can be made available dating back to Hurricane Frederic in 1979 if requested.

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
2025 Misc.		\$3,927,567	47,693	
Carrollton, TX 3/24/2025-4/15/2025	Straight-line Winds Removed & Disposed: Day Rate debris removal	\$510,800	Day Rate	Elliot Reep , EM Coordinator, 972-466-4739, elliott.reep@cityofcarrollton.com
Georgetown, TX Flood 07/15/2025-07/29/2025	Flood debris removal Removed & Disposed: Waterway debris, leaners (3), hangers (42 trees), Monitored by Tetra Tech	\$730,498	12,355	April Haughey , Assistant Public Works Director, 110 W L Walden Dr Georgetown, TX 78626, 512-930-3527 April.Haughey@georgetowntx.gov
Henderson, KY Ice Storm 02/17/2025- 03/01/2025	Removed & Disposed: Veg Direct Haul	\$404,434	22,469	William Newman , City Manager, 222 First St. Henderson, KY 42419, wnewman@hendersonky.gov
South Indian River Water, FL 9/9/2025-10/30/2025	Removed & Disposed: Veg direct, Milton	\$636,867	7,076	Chad Kennedy - Executive Director 15600 Jupiter Farms Rd, Jupiter, Florida O: (561) 747-0550, C: (561) 339-0035 Email: ckennedy@sirwcd.org
Tyler, TX Straight Line Winds 2/14/2025-2/19/2025	Removed & Disposed: Mulch	\$79,968	5,793	Heather Leal , Administrative Coordinator, P.O. Box 2039, Tyler, TX, 75710, 903-531-1393 hleal@tylertx.com
TX GLO – Rollover Additional Work 01/29/2025-02/07/2025	Removed & Disposed: Concrete and Rebar	\$1,565,000	LS	Rene Garcia , Program Manager, 1700 N. Congress Ave, Austin, TX 78711, 512-463-5329 vendorinvoices@glo.texas.gov
2024 Hurricane Milton	34 Activations – FEMA DR-4834-FL	\$256,683,711	7,466,198	
Apopka, FL 10/10/2024-1/11/2025	Removed & Disposed: Push Operations, Veg, Hangers (1,031 trees) Leaners (3); Storm Sewer Cleaning (2,344 LF); Reduced by Grinding (24,114 CY); (1) DMS Site ; Monitored by Thompson	\$743,933	24,114	Josh Robinson , Solid Waste Operations Manager, 748 E. Cleveland St. Apopka, FL 32703, 407-703-1731 fax: 407-703-1748 jrobinson@apopka.net
Bonita Springs, FL 10/18/2024-1/4/25	Removed & Disposed Veg, C&D, HHW (4,040 Lbs); Reduced by Grinding (7,247 CY) & compaction (2,974 CY); (2) DMS Site ; Monitored by Thompson	\$387,266	10,221	Matt Feeney , Public Works Director, 9101 Bonita Beach Road, Bonita Springs, FL 34135, (239) 949-6246, matt.feeney@cityofbonitasprings.org
Brevard Co, FL 10/21/2024-11/18/2024	Removed & Disposed Veg, C&D, (1) DMS Site ; Monitored by Tetra Tech	\$2,020,176	136,949	Tom Mulligan , Solid Waste Director, 2725 Judge Fran Jamieson Way, Bldg. A-118, Viera, FL, (321) 543-1547, Thomas.mulligan@brevardfl.gov
Casselberry, FL 10/19/2024-1/2/2025	Removed & Disposed Veg, Hangers (90 trees), Leaners (26); Reduced by Grinding (12.254 CY); (1) DMS Site ; Monitored by Thompson	\$625,696	12,154	Chuck Smith , Parks & Facilities Superintendent, 95 Triplet Lake Dr., Casselberry, FL 32707, (407) 262-7725, csmith@casselberry.org

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Clearwater, FL 10/10/2024-03/04/2025	Removed & Disposed: Push Operations, Veg, C&D, Beach debris, Hangers (5,745 trees), Leaners (35), Stumps (39), E-waste (398), White Goods (110), HHW (176,959 Lbs); Reduced by Grinding (248,383.45 CY) & Compaction (104,154 CY); (3) DMS Sites; Monitored by Tetra Tech	\$10,340,603	239,477	Jevon Graham , Emergency Management Division Chief, 1140 Court Street, Clearwater, FL 33756, (727) 562-4334, Jevon.Graham@myclearwater.com
Dunedin, FL 10/15/2024-12/21/2024	Removed & Disposed City Hauls (85,032 CY), Veg, C&D, E-waste (658), White Goods (243), HHW (74,340 Lbs); Reduced by Grinding (68,440 CY) and Compaction (44,896 CY); (1) DMS Site; Monitored by Tetra Tech	\$5,250,776	113,306	William Pickrum , Director Solid Waste 1070 Virginia St. Dunedin, FL 34698 727-298-3215 wpickrum@dunedinfl.net
Dunedin, FL 11/11/2025-Ongoing	Waterway Debris Removal Removed & Disposed: Wet Veg direct; Monitored by Tetra Tech	\$295,025	5,567	William Pickrum , Director Solid Waste 1070 Virginia St. Dunedin, FL 34698 727-298-3215 wpickrum@dunedinfl.net
Edgewater, FL 10/18/2024-12/11/2024	Removed & Disposed Veg; Reduced by Grinding (23,142 CY); (1) DMS Site; Monitored by Thompson	\$492,433	30,132	Brenda Dewees , Environmental Services Director, 409 Mango Tree Drive, Edgewater, FL 32132, (386) 424-2400 ext4007, BDewees@cityofedgewater.org
FDEM 10/15/2024-10/26/2024	Removed & Disposed Veg, C&D, White Goods (414); Monitored by CDR McGuire	\$3,049,120	54,172	Cameron Morris , AC Disaster Consulting 770-855-7330 cmorris@acdisaster.com
Flagler Beach, FL 10/21/2024-11/14/2024	Removed & Disposed Veg, C&D; Monitored by Tetra Tech	\$69,027	5,725	Larry Newsom , City Manager, 105 South Second Street, Flagler Beach, FL 32136, (386) 517-2000 Ext 222, lnewsom@cityofflaglerbeach.com
Ft Myers Beach, FL 10/16/2024-12/12/2024	Removed & Disposed Veg, C&D, White Goods (29), HHW (47,540 Lbs) E-waste (343); Reduced by Grinding (424 CY) and Compaction (14,540 CY); (2) DMS Site; Monitored by Tetra Tech	\$1,393,931	14,964	Jason Freeman , Fort Myers Beach Public Works Director – Address Pending - Fort Myers Beach, FL 33931, (239) 266-4673 1100, jasonf@fmbgov.com
Ft Myers, FL 10/14/2024-11/20/2024	Removed & Disposed Veg, C&D; Reduced by Grinding (45,478 CY); (2) DMS Site; Monitored by Thompson	\$793,480	41,922	Peter Bieniek , City of Fort Myers Public Works Director 2144 Arcadia Street, Fort Myers, FL 33916, (239) 321-8087. pbieniek@cityftmyers.com & Donna Lovejoy , Assist. Director of Public Works 2200 2 nd Street, Fort Myers FL 33901 dlovejoy@cityftmyers.com , (239) 321-7451.
Hillsborough Co, FL 10/15/2024-3/7/2025	Removed & Disposed Veg, C&D, Citizen Site C&D & Veg, Hangers (9,544 trees), Leaners (1,060), White Goods (124); Reduced by Grinding (1,256,589 CY) and compaction (64,997 CY); (5) DMS Site; Monitored by Thompson	\$39,473,803	1,403,842	Sharon Spellman , Chief Procurement Analyst, 601 E. Kennedy Blvd. Tampa, FL 33602 (813) 301-7092 spellmanS@HCFLGOV.net
Kissimmee, FL 10/24/2024-1/11/2025	Removed & Disposed Veg; Reduced by Grinding (7,907 CY) Compaction (539 CY); (1) DMS Site; Monitored by Thompson	\$114,504	3,297	Mr. Ashley Willis , Asst. Dir PW /City Engineer, 101 N. Church Street, Kissimmee, FL 34741, (407) 518-2177, Ashley.willis@kissimmee.gov
Lake Helen, FL 11/7/2024-12/14/2024	Removed & Disposed Veg; Reduced by Grinding (14,668 CY); (1) DMS Site; Monitored by Tetra Tech	\$295,048	14,668	Jim Gleason , City Administrator, 327 S. Lakeview Drive Lake Helen, FL 32744 (386) 228-2308 jgleason@lakehelen.org
Lee Co, FL 10/14/2024-03/04/2025	Removed & Disposed ROW, Parks, Commercial - Veg, C&D, Stumps (1), White Goods (1,679), E-waste (104), HHW (410,310 lbs); Reduced by Grinding (257,393 CY) & Compaction (113,333 CY); (9) DMS Site; Monitored by Thompson	\$26,753,699	448,484	Amanda Condomina , Solid Waste Ops Manager, (239) 533-8000, 10500 Buckingham Rd. Fort Myers, FL 33905 acondomina@leegov.com
Oak Hill, FL 11/8/2024-11/23/2024	Removed & Disposed Veg; Monitored by Thompson	\$213,968	10,771	Jerome Adams , City Clerk 234 US Hwy 1 Oak Hill, FL 32759 (386) 345-3522 AdamsJ@oakhillfl.gov

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Okeechobee Co, FL 10/18/2024-12/9/2024	Removed & Disposed Veg, C&D; Monitored by Cullpepper & Terpening	\$610,740	43,777	Mitchell Smeykal, EM Director, 707 NW 6th St Ave, Okeechobee, FL 34972, (863) 763-3212, msmeykal@co.okeechobee.fl.us
Oldsmar, FL 10/15/2024-11/14/2024	Removed & Disposed Veg, C&D, HHW (36,300 Lbs); Reduced by Grinding (20,573 CY) & Compaction (24,157 CY); (1) DMS Site; Monitored by Tetra Tech	\$2,206,726	44,730	Ashlee Painter, Environmental Management Supervisor PH: 813-749-1135 / Cell: 813-838-6632 apainter@oldsmarfl.com Jason Schwabe, Fire Chief, 225 Pine Ave. N Oldsmar, FL 34677 (813) 749-1200 JSchwabe@myoldsmar.com Daniel Simpson, PW Director 100 State St. W Oldsmar, FL 34677 (813) 749-1136 DSimpson@myOldsmar.com
Orange Co, FL 10/18/2024-1/8/2025	Removed & Disposed Veg; Reduced by Grinding (39,681 CY); (2) DMS Site; Monitored by Tetra Tech	\$728,245	42,556	Ralphetta Aker, PW Fiscal & Op Support Manager 4200 South John Young Parkway Orlando, FL 32839 Ofc: 407-836-8011 Fax: 407-836-7788 Ralphetta.Aker@ocfl.net Jennifer Cummings PW Storm water Manager 4200 S. John Young Pkwy Orland, FL 32839 Ofc: 407-836-7795 Cell: 321-689-7624 jennifer.cummings@ocfl.net
Ormond Beach, FL 10/17/2024-12/14/2024	Removed & Disposed Veg; Reduced by Grinding (88,452 CY); (1) DMS Site; Monitored by Thompson	\$1,259,068	87,512	Kevin Gray, PW Ops Manager, 501 N. Orchard Street, Ormond Beach, FL 32174, (386) 676-3577, kevin.gray@ormondbeach.org
Ponce Inlet, FL 10/24/2024-11/9/2024	Removed & Disposed Veg; Monitored by Thompson	\$81,766	8,498	Dan Scales, Public Safety Director, 4680 S. Peninsula Drive Ponce Inlet, FL 32127 (386) 322-6723 dscales@ponce-inlet.org
Sanford, FL 10/16/2024-11/27/2024	Removed & Disposed Veg; Reduced by Grinding (9,775 CY); (1) DMS Site; Monitored by GMC	\$174,026	5,887	John Reichardt, Public Works Ops Manager, 300 N Park Ave, Sanford, FL 32771, (407) 688-5080 Ext 5087, John.reichardt@sanfordfl.gov
Sanibel, FL 10/16/2024-1/27/2025	Removed & Disposed Veg, C&D, White Goods (171), E-waste (13), HHW (48,240 tons); Reduced by Grinding (46,845 CY) & compaction (11,041 CY); (1) DMS Site; Monitored by Thompson	\$2,147,543	60,747	Scott Krawczuk, Public Works Deputy Director, 800 Dunlop Road, Sanibel, FL 33957, (239) 472-6397, scott.krawczuk@mysanibel.com
Sarasota Co, FL 10/16/2024-02/08/2025	Removed & Disposed ROW & Parks, Veg, C&D, Sand, Hangers (14,021 trees), Leaners (805), white goods (469); Reduced by Grinding (1,484,945 CY) and Compaction (162,004 CY); (8) DMS Site; Monitored by Tetra Tech	\$48,027,431	1,758,130	Lois Rose, Solid Waste Manager, 4000 Knights Trail Road, Nokomis, FL 34275, (941) 861-1589, lerose@scgov.net
Sarasota Co, FL 6/11/2025-9/7/2025	Non-FEMA Waterway Project Removed & Disposed Soil; Monitored by Debris Tech	\$1,328,965	31,145	Lois Rose, Solid Waste Manager, 4000 Knights Trail Road, Nokomis, FL 34275, (941) 861-1589, lerose@scgov.net
Sarasota Co Schools, FL 10/25/2024-1/11/2025	Removed & Disposed Veg; Reduced by Grinding (12,780 CY); (4) DMS Site; Monitored by Tetra Tech	\$365,732	12,949	Don Hampton, Facilities Services Director, 1960 Landings Blvd. Sarasota, FL 34231 (941) 927-9000 Ext 68835, Don.Hampton@sarasotacountyschools.net
Sebastian, FL 10/20/2024-11/3/2024	Removed & Disposed Veg, C&D; Reduced by Grinding (13,693 CY); (1) DMS Site; Monitored by True North	\$206,106	13,852	Jessica Graham, Procurement 1225 Main Street Sebastian, FL 32956 (772) 388-8231 jessgraham@cityofsebastian.org
South Daytona, FL 10/16/2024-12/12/2024	Removed & Disposed Veg, C&D; Reduced by Grinding; (1) DMS Site; Monitored by Tetra Tech	\$379,922	18,592	James Gillis, City Manager, 1672 South Ridgewood Ave. South Daytona, FL 32119 (386) 322-3014 jgillis@southdaytona.org
St Petersburg, FL 10/11/2024-02/05/2025	Removed & Disposed Veg, C&D, Hangers (25,809 trees), Leaners (162), Stumps (73), White Goods (5,097), E-waste (20,446), HHW (852,007 Lbs); Reduced by Grinding (1,576,930 CY) and Compaction (579,673 CY); (4) DMS Site; Monitored by Tetra Tech	\$89,344,939	2,153,694	Barbara Stalbird, Parks & Rec Asst. Director 1400 19th St. N St. Petersburg, FL 33713, 727-612-6399 Barbara.Stalbird@stpete.org Robert Turner, Solid Waste Asst. Director, 727-239-9380 Robert.Turner1@stpete.org

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Tarpon Springs, FL 10/14/2024-12/17/2024	Removed & Disposed Veg, C&D, Hangers (108 trees), White Goods (718), E-waste (2,578), HHW (95,182 Lbs); Reduced by Grinding (99,859 CY) and Compaction (54,442 CY); (1) DMS Site; Monitored by Tetra Tech	\$7,754,983	151,331	Tom Funcheon , Dir. Public Works, 324 East Pine Street Tarpon Springs, FL 34689 (727) 942-5606 tfuncheon@ctsfl.us
Tarpon Springs, FL 10/14/2024-12/18/2024	Non-FEMA Reduction Haul Out Reduction of vegetative debris through grinding	\$32,940	6,000	Ron Harring , Finance Director, , 324 East Pine Street Tarpon Springs, FL 34689 (727) 942-5606, rharring@ctsfl.us
Venice, FL 10/16/2024-12/19/2024	Removed & Disposed Veg, C&D, Hangers (1,390 trees), Leaners (4); Reduced by Grinding (93,150 CY) & compaction (13,780 CY); (1) DMS Site; Monitored by Tetra Tech	\$2,780,526	106,930	Ashlee Castle , Asst. Dir. Of Public Works, 1350 Ridgewood Ave. Venice, FL 34292 (941) 882-7365 ACastle@venicefl.gov
Volusia Co, FL 10/15/2024-2/26/2025	Removed & Disposed Veg, C&D, Leaner (1); Reduced by Grinding (343,194 CY); (4) DMS Site; Monitored by Tetra Tech	\$6,744,491	339,199	Pam Wilsky , Dir. Purchasing 123 W. Indiana Ave. Room 302 DeLand, FL 32720 (386) 736-5935 PWilsky@volusia.org
Winter Springs, FL 10/15/2024-11/18/2024	Removed & Disposed Veg; Reduced by Grinding (14,593 CY); (1) DMS Site; Monitored by Thompson	\$197,074	10,904	Bilal Iftikhar , Dir. Utilities, 1126 East State Road 434 Winter Springs, FL 32708 (407) 327-5989 biftikhar@winterspringsfl.org
2024 Hurricane Helene	23 Activations – FEMA DR-4830-GA, DR-4829-SC, DR-4827-NC, DR-4828-FL	\$161,323,761	4,996,939	
Bonita Springs, FL 10/7/2024-10/15/2024	Removed & Disposed: C&D; Reduced by Compaction (192 CY); (1) DMS Site; Monitored by Thompson	\$4,484	192	Matt Feeney , Public Works Director, 9101 Bonita Beach Road, Bonita Springs, FL 34135, (239) 949-6246, matt.feeney@cityofbonitasprings.org
Clay Co, FL 10/7/2024-11/29/2024	Removed & Disposed: Veg, Reduced by Grinding (13,706 CY); (1) DMS Site; Monitored by Debris Tech	\$202,703	13,707	Donna Fish , Purchasing 477 Houston St. Green Cove Springs, FL 32043 (904) 278-3761 Donna.Fish@claycountygov.com
Clearwater, FL 9/30/2024-10/7/2024	Removed & Disposed: Push Operations, Veg, C&D, Reduced by Grinding (1,813 CY); (2) DMS Sites; Monitored by Tetra Tech	\$198,1,76	8,756	Kervin St. Aimie , SW Director, 1140 Court Street Clearwater, FL 33756 (727) 642-1693 kervin.staimie@myclearwater.com
Cleveland Co, NC 10/17/2024-Ongoing	Removed & Disposed: Veg, Hangers (7,513 trees), Leaners (1,372); Reduced by Grinding (244,775 CY); (1) DMS Site; Monitored by Debris Tech	\$55,558,450	805,310	David Cotton , County Administrator 838-558-1498 davidcotton@clevelandcountync.gov Josh Davis , PW Director 704-476-5110 josh.davis@clevelandcountync.gov
Ft Myers Beach, FL 10/4/2024-10/15/2024	Removed & Disposed: C&D; Reduced by Compaction (2,070 CY); (1) DMS Site; Monitored by Thompson	\$51,289	2,071	Jason Freeman , Fort Myers Beach Public Works Director – Address Pending - Fort Myers Beach, FL 33931, (239) 266-4673 1100, jasonf@fmbgov.com
Gardner-Webb University, NC 2/10/2025-2/18/2025	Removed & Disposed: Veg; Reduced by Grinding (10,909 CY); (1) DMS Site; Monitored by Debris Tech	\$311,024	10,909	David Waycaster , Director of Facilities and Maintenance 315 W College Ave Boiling Springs, NC 28152 dswacaster@gardner-webb.edu
Garden City, GA 10/8/2024-11/9/2024	Removed & Disposed: Veg, Hangers (287 trees), Reduced by Grinding (18,874 CY); (1) DMS Site; Monitored by Rostan	\$332,361	18,874	Rhonda Ferrell , City Manager, 100 Central Ave. Garden City, GA 31405 (312) 963-2753 rhonda@gardencity-ga.gov
Greenville, SC 10/2/2024-1/14/2025	Removed & Disposed: Veg, C&D, Stumps (52); Reduced by Grinding (413,827 CY) by compaction (62 CY); (1) DMS Site; Monitored by Tetra Tech	\$6,824,565	413,348	Dave Derrick , Dir. Public Works, 475 Fairforest Way Greenville, SC 29607 (864) 232-2273 dderrick@greenville-sc.gov
Laurens Electric Coop, SC 9/29/2024-2/20/2025	Removed & Disposed: Veg, Hangers (120 trees), Leaners (353); Reduced by Grinding (29,509 CY); (1) DMS Site; Monitored by Metric	\$9,517,897	46,500	Nathan Brown , VP of Operations, 2254 Hwy 14, PO Box 700 Laurens, SC 29360, (864) 449-2942
Laurens Public Works, SC 12/17/2024-3/17/2025	Removed & Disposed: Veg, Reduced by Grinding (46,500 CY); (1) DMS Site; Monitored by Metric	\$2,652,268	29,509	Blake Davis , Administrative Director, 212 Church Street - PO Box 349, SC 29360, (864) 872-4313, bdavis@lcpw.com

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Lee Co, FL 9/30/2024-10/12/2024	Removed & Disposed: C&D, Reduced by Compaction (6,117 CY); (2) DMS Site; Monitored by Thompson	\$142,871	6,117	Amanda Condomina , Solid Waste Ops Manager, (239) 533-8000, 10500 Buckingham Rd. Fort Myers, FL 33905 acondomina@leegov.com Doug Whitehead , Solid Waste Director, (239) 533-8917 dwhitehead@leegov.com
Levy Co, FL 10/7/2024-1/19/2025	Removed & Disposed: Veg, C&D, (2) DMS Site; Monitored by AC Disaster	\$1,068,336	85,830	John MacDonald, Director of Emergency Management 7911 NE 90 th Street Bronson, FL 32621 Ph: 352-486-5593 johnmacdonald@levydisaster.com Rick Rogers , Asst. Director of Emergency Management 7911 NE 90 th Street Bronson, FL 32621 (352) 486-5213 rickrogers@levydisaster.com
Liberty Co, GA 10/16/2024-12/8/2024	Removed & Disposed: Veg, Hangers (1,397 trees), Leaners (34); Reduced by Grinding (100,834 CY); (2) DMS Site; Monitored by Tetra Tech	\$1,408,548	100,834	Clenton Wells , Dir. Public Works Roads & Drainage, 625 Rogers Pasture Road Hinesville, GA 31309 (912) 884-3310 clenton.wells@libertycountyga.com
Lyman, SC 10/25/2024-12/20/2024	Removed & Disposed: Veg; Reduced by Grinding (17,930 CY); (1) DMS Site; Monitored by Tetra Tech	\$280,746	17,930	Ms. R. Noel Price Blackwell , Town Administrator, 81 Groce Road, Lyman, SC, 29365, (864)-398-3304, nblackwell@lymansc.gov
Marion Co, NC 9/11/25-9/22/25	Water Intake Sediment & Debris Removal	\$287,000	LS	Joe Saton , Assistant Director OF Recovery, North Carolina Department of Public Safety, PO Box 110465 Durham, NC 27709
Mitchell Co, NC 02/24/2025-Ongoing	Removed & Disposed: Veg, C&D, Hangers (106 trees, Leaners (513); Reduced by Grinding (658,642 CY); (3) DMS Site; Monitored by Debris Tech	\$29,302,892	753,110	Allen Cook , Administrator, 26 Crimson Laurel Circle Bakersville, NC 28705, (828) 385-0026, manager@mitchellcountync.gov ,
NC State Parks 7/10/2025-10/23/2025	Removed & Disposed: Veg; Reduced by Grinding (9,708 CY); (2) DMS Site; Monitored by Debris Tech	\$1,898,228	20,865	Kathy Capps , Deputy Director of Operations Kathy.capps@ncparks.gov (919) 996-9838
Port Wentworth, GA 10/8/2024-11/5/2024	Removed & Disposed: Veg, Hangers (54 trees); Reduced by Grinding (4,554 CY); (1) DMS Site; Monitored by Tetra Tech	\$108,330	5,256	Chief Lance Moore , Chief of Fire Operations, 317 Cantyre Street Port Wentworth, GA 31407 (912) 401-0475 lmoores@portwentworthga.gov
SC DOT 9/27/2024-03/19/2025	Removed & Disposed: Veg, Hangers (27,077 trees), Leaners (2,384); Reduced by Grinding (2,170,918 CY); (15) DMS Site; Monitored by Tetra Tech	\$43,072,979	2,132,559	Jeff Terry , Director of Maintenance, PO Box 191 Columbia, SC 29202 (803) 737-1290 Cruz Wheeler , State Maintenance Engineer 955 Park Street Columbia SC 29202 803-737-6396 WheelerJC@scdot.org
St Petersburg, FL 10/3/2024-10/19/2024	Removed & Disposed: Veg, C&D, HHW (7,054 Lbs); Reduced by Compaction (4,293 CY); (2) DMS Site; Monitored by Tetra Tech	\$251,213	882	Barbara Stalbird , Parks & Rec Asst. Director 1400 19 th St. N St. Petersburg, FL 33713, 727-612-6399 Barbara.Stalbird@stpete.org Robert Turner , Solid Waste Asst. Director, 727-239-9380 Robert.Turner1@stpete.org
Tarpon Springs, FL 10/5/2024-10/13/2024	Removed & Disposed: Veg, C&D, white goods (17), E-waste (196); Reduced by Grinding (2,641 CY) and Compaction (9,119 CY); (1) DMS Site; Monitored by Tetra Tech	\$43,552	3,837	Tom Funcheon , Dir. Public Works, 324 East Pine Street Tarpon Springs, FL 34689 (727) 942-5606 tfuncheon@ctsf.us
Thomas Co, GA 10/5/2024-11/15/2024	Removed & Disposed: Veg, Hangers (722 trees), Leaners (87); Monitored by GMC	\$370,721	35,839	Chris Jones , EM Director, 1202 Remington Ave. Thomasville, GA 31757 (229) 225-4190 Celeste Tyler , County Clerk, 116 W. Jefferson St. Room 217 Thomasville, GA 31799 (229) 225-4100 celeste.tyler@thomascountyga.gov
Ware Co, GA 10/3/2024-1/17/2025	Removed & Disposed: Veg, Hangers (5,605 trees), Leaners (148), Stumps (20); Reduced by Grinding (448,258 CY); (2) DMS Site; Monitored by Thompson	\$7,633,304	484,704	Jonathan Daniell , Dir. Emergency Management 3395 Harris Road, Suite 300 Waycross, GA 31503 (912) 287-4394, jdaniell@warecountyga.gov

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
2024 Hurricane Francine		\$234,604	14,519	
St John the Baptist Parish, LA 9/20/2024-10/25/2024	Removed & Disposed: Veg, C&D; Monitored by Thompson	\$234,604	14,519	Ms. Jaclyn Hotard , Parish President, 1811 W Airline Hwy, LaPlace, LA 70068; 985-652-9569 ext. 1244; j.hotard@stjohn-la.gov
2024 Hurricane Debby		\$297,790	22,795	
Thomas Co, GA 8/23/2024-9/9/2024	Removed & Disposed: Veg, C&D, Hangers (1,097 trees), Leaners (67); Reduced by Grinding (61,779 CY) left debris on site; (1) DMS Site; Monitored by Thompson	\$297,790	22,795	Jay Knight , Thomas County Public Works Deputy Director, 78 Joiner Rd Thomasville, GA 31757 226-226-4389 Jay.knight@thomascountyga.gov
2024 Hurricane Beryl	20 Activations – FEMA DR-4798-TX	\$39,244,960	2,522,111	
Alvin, TX 7/16/2024-8/28/2024	Removed & Disposed: ROW & Parks, Veg, C&D; Reduced by Grinding (71,911 CY); (1) DMS Site; Monitored by Tetra Tech	\$1,151,025	76,563	Brandon Moody , Dir of Public Services, 1100 W Hwy 6, Alvin, TX 77511, 281-388-4357, bmoody@psf.cityofalvin.com
Angleton, TX 7/15/2024-8/27/2024	Removed & Disposed: ROW & Parks, Veg, C&D, Hangers (1,999 trees), Leaners (34); Reduced by Grinding (95,175 CY); (1) DMS Site; Monitored by Tetra Tech	\$2,312,775	125,970	Jamie Praslicka , EM Coordinator, 121 S Velasco, Angleton, TX 77515, 979-849-4364 x2137, jpraslicka@angleton.tx.us
Bayou Vista, TX 7/16/2024-8/1/2024	Removed & Disposed: ROW, Veg, C&D, White Goods (96), E-Waste (424), HHW (21,680 Lbs), Freon; Monitored by TLC	\$433,442	2,554	Chief Jimmie Gillane , EM Coordinator, 2929 Hwy 6, Bayou Vista, TX 77563, 409-935-0449, chief@bayouvista.us
Baytown, TX 7/16/2024-9/16/2024	Removed & Disposed: ROW Veg; Reduced by Grinding (165,973 CY); (2) DMS Site; Monitored by True North	\$1,495,603	124,075	Jason Reynolds , City Manager, 2401 Market St, Baytown, TX 77520, 281-420-6550, citymanager@baytown.org
Brazoria County, TX 7/15/2024-9/21/24	Removed & Disposed: ROW & Parks, Veg, C&D, Hangers (5,636 trees), Leaners (22); Reduced by Grinding (165,973 CY); (1) DMS Site; Monitored by Tetra Tech	\$2,756,883	172,395	Steve Rosa , EM Coordinator, 111 E Locust, Suite 102, Brazoria, TX 77515, 979-864-1801, steverosa@brazoriacountytx.gov
Brazoria, TX 7/22/2024-08/13/2024	Removed & Disposed: Veg; Reduced by Grinding (34,642 CY); (1) DMS Site; Monitored by Tetra Tech	\$606,025	34,641	David Kocurek , City Manager, 201 S Main, Brazoria, TX 77422, 979-798-2489, citymanager@cityofbrazoria.org
Brookside Village, TX 7/22/2024-8/7/2024	Removed & Disposed: Veg, Hangers (129 trees); Monitored by Debris Tech	\$702,500	25,445	Glenda Hundl , Mayor, 6243 Brookside Rd, Brookside Village, TX 77581, 281-485-3048, ghundl@cobvtx.org
Deer Park, TX 7/15/2024-7/30/2024	Removed & Disposed: Veg, C&D; Monitored by True North	\$231,149	52,654	David Van Riper , Dir of PW, 251-478-7253, dvanriper@deerparktx.org
Dickinson, TX 7/24/2024-9/10/2024	Removed & Disposed: Veg, C&D, Hangers (492 trees); Reduced by Grinding (49,236 CY); (1) DMS Site; Monitored by Tetra Tech	\$794,288	52,006	Sean Skipworth , City Mayor, 4403 Highway 3, Dickinson, TX 77539, 281-337-6217, mayor@ci.dickinson.tx.us
Friendswood, TX 7/15/2024-8/29/2024	Removed & Disposed: ROW & Parks, Veg, C&D, Hangers (930 trees), Leaners (59); Monitored by Thompson	\$2,730,158	118,138	Morad Kabiri , City Manager, 910 South Friendswood Dr Friendswood, TX 77546, 281-996-3250, fwcity@friendswood.com
Hitchcock, TX 7/17/2024-8/13/2024	Removed & Disposed: Veg, C&D, Hangers (42 trees), Leaners (3); Monitored by True North	\$349,695	30,342	Marie, Gelles , City Manager, 8102 Hwy 6, Hitchcock, TX 77563, 409-986-5591, mgelles@cityofhitchcock.org
Iowa Colony, TX 7/15/2024-8/9/2024	Removed & Disposed: Veg, C&D; Monitored by True North	\$257,455	13,544	Robert Hemminger , City Manager, 3144 Meridiana Pkwy, Iowa Colony, TX 77583, 346-395-4559, rhemminger@iowacolonytx.gov

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
LaMarque, TX 7/17/2024-8/28/2024	Removed & Disposed: Veg, C&D, Hangers (1,626 trees), Leaners (20); Reduced by Grinding (584,233 CY); (1) DMS Site; Monitored by Debris Tech	\$945,608	59,855	Keith Bell , Mayor, 1111 Bayou Rd, LaMarque, TX 77568, 409-257-6259, k.bell@cityofamarque.org
Lake Jackson, TX 7/17/2024-9/13/2024	Removed & Disposed: ROW & Parks, Veg, C&D, Hangers (1,198 trees), Leaners (28), Stumps (22); Reduced by Grinding (263,561 CY); (1) DMS Site; Monitored by Thompson	\$3,998,282	279,616	Modesto Mundo , City Manager, 25 Oak Drive, Lake Jackson, TX 77566, 979-415-2500, mmundo@lakejacksontx.gov
League City, TX 7/19/2024-9/15/2024	Removed & Disposed: ROW & Parks, Veg, C&D, Hangers (5,092 trees), Leaners (11); Reduced by Grinding (71,885 CY); (2) DMS Site; Monitored by Thompson	\$1,695,137	89,546	Ryan Edghill , Emergency Management Coordinator, 300 W Walker, League City, TX, 77573, 281-554-1304, ryan.edghill@leaguacitytx.gov
Liberty County, TX 8/1/2024-9/9/2024	Removed & Disposed: ROW & Parks, Veg, C&D, Hangers (1,970 trees), Leaners (40); Reduced by Grinding (21,774 CY); (1) DMS Site; Monitored by Tetra Tech	\$447,385	21,774	Madison Gonzalez , Deputy EMC, 5345 Highway 146 N, Liberty, TX, 77575, 936-334-3219, Madison.gonzalez@co.liberty.tx.us
Manvel, TX 7/21/2024-8/6/2024	Removed & Disposed: Veg, C&D; Monitored by Debris Tech	\$569,739	29,840	Daniel Johnson , City Manager, 20031 Highway 6, Manvel, TX 77578, 832-336-4049, Dan.johnson@cityofmanvel.com
Montgomery County, TX 7/16/2024-10/2/2024	Removed & Disposed: ROW & Parks, Veg, C&D, Hangers (20,422 trees), Leaners (785); Reduced by Grinding (1,192,827 CY); (4) DMS Site; Monitored by Hagerty / Thompson	\$17,307,078	1,192,446	Jason Millsaps , EMC, 501 North Thompson, Suite 401, Conroe, TX 77301, 936-539-7812, jason.millsaps@mctx.org
Webster, TX 7/16/2024-7/25/2024	Removed & Disposed: Veg, C&D; Monitored by True North	\$76,173	5,417	Dean Spencer , Fire Chief / EMC, 18300 TX-3, Webster, TX 77598, 281-316-3745, dspencer@websterfd.com
West Columbia, TX 7/16/2024-8/7/2024	Removed & Disposed: Veg, C&D; Reduced by Grinding (30,127 CY); (1) DMS Site; Monitored by Rostan	\$384,560	30,456	Debbie Sutherland , City Manager, 512 E. Brazos Ave., West Columbia, TX 77486, 979-345-3123, citymanager@westcolumbiatx.org
2024 Straight-Line Winds	5 Activations – FEMA DR-4781-TX	\$4,927,548	270,319	
Carrollton, TX 6/3/2024-08/03/2024	Removed & Disposed: Day Rate Hauling	\$1,266,800	Day Rate	Elliot Reep , EM Coordinator, 972-466-4739, elliott.reep@cityofcarrollton.com
Coppell, TX 6/7/2027-6/25/2024	Removed & Disposed: Day Rate Hauling	\$183,600	Day Rate	Jennifer Bettis , Emergency Manager, 255 E. Parkway Blvd., Coppell, TX, 75019, (972)-304-3507, Jennifer.bettis@coppelltx.gov
Liberty Co, TX 7/1/2024-7/15/2024	Removed & Disposed: ROW C&D direct; Monitored by Tetra Tech	\$18,067	1,298	Madison Gonzalez , Deputy EMC, 5345 Highway 146 N, Liberty, TX, 77575, 936-334-3219, Madison.gonzalez@co.liberty.tx.us
Richardson, TX 6/16/2024-7/23/2024	Removed & Disposed: Veg; (1) DMS Site - Reduced by grinding (261,468 CY), Monitored by Rostan / Haul Pass ADMS	\$3,302,442	261,468	Don Magner , City Manager, 411 W. Arapaho Rd, Richardson, TX, 7580, 972-744-7204, Don.Magner@cor.gov
Terrell, TX 8/27/2024-9/17/2024	Removed & Disposed: Veg; Monitored by Debris Tech	\$156,639	7,553	Glenn Caldwell , Director of Public Services 972-551-6600 Ext. 2221 GCaldwell@cityofterrell.org
2024 Misc.	4 Activations	\$3,937,017	24,751	
TX GLO 10/14/2024-10/18/2024	Beach & Marine Debris Removal	\$325,000	LS	Jennifer G. Jones , Chief Clerk and Deputy Land Comm., , 1700 N. Congress Ave, Austin, TX 78711, 512-463-5329 Jennifer.Jones@glo.texas.gov
Dorchester Co, SC 6/18/2024-7/2/2024	Removed & Disposed: Veg, Reduced by Grinding (44,072 CY), (1) DMS Site;	\$2,694,192	40,760	Jason Carrher Public Works Director, 2120 E. Main Street Dorchester, SC 29437 (843) 607-5908 cell (843) 832-0070 work jcarrher@dorchestercountysc.gov

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Henagar, AL Tornado 6/22/2024-6/25/2024	Removed & Disposed: Day Rate Hauling	\$31,800	Day Rate	Lee Davis , City Mayor, PO Box 39, 9252 Burton Drive, Henagar, AL, 35978, 256-657-6282, henagarcitymayor@farmerstel.com
Jackson County, AL ACCA Tornado 6/10/2024-6/24/2024	Removed & Disposed: Day Rate Hauling	\$387,850	Day Rate	Joshua Whitcomb , ALEM, Deputy Director, 256-628-1886 102 E Laurel St Suite # 110 Scottsboro, AL, 35768, Ema2@jch.net ,
Montgomery County, TX Flood 5/20/2024-7/9/2024	Removed & Disposed: ROW & Parks, Veg, C&D, White goods (8), E-Waste (15), HHW (4,080 Lbs); Monitored by Thompson	\$354,175	24,751	Mark Seals , Deputy Director, 832-971-2008, 9472 Airport Rd, Conroe, TX, 77303, mark.seals@mctx.org
Angleton, TX Supercell 04/05/2024-04/17/2024	Removed & Disposed: Day Rate Hauling	\$144,000	Day Rate	Jamie Praslicka , EMC, 121 S. Velasco, Angleton, TX, 77515, 979-849,4364 x2137, jpraslicka@angleton.tx.us
2023 Hurricane Idalia	6 Activations – FEMA DR-4734-FL; 4738-GA	\$1,797,289	61,219	
Dunedin, FL 9/11/2023-9/26/2023	Removed & Disposed: ROW C&D direct; Monitored by Tetra Tech	\$12,680	802	William “Bill” Pickrum , Director of Solid Waste 1070 Virginia Street Dunedin, FL 34698, 727-298-3215 wpickrum@dunedinfl.net
FDOT – Levy Co, FL 9/18/2023-10/3/2023	Removed & Disposed: ROW Veg & C&D direct; Monitored by Eisman Russo	\$36,238	3,000	Mark Hanna , Contracts Manager, 1820 South Young Blvd, MS 2201 Chiefland, FL 32626, Mark.Hanna@dot.state.fl.us (352) 493-6075 Patrick Upshaw , Maintenance Engineer Patrick.Upshaw@dot.state.fl.us (352) 493-6078
St Petersburg, FL 9/7/2023-9/26/2023	Removed & Disposed: ROW C&D direct; Monitored by Tetra Tech	\$175,670	12,653	Barbara Stalbird , Parks & Rec Asst. Director 1400 19 th St. N St. Petersburg, FL 33713, 727-612-6399 Barbara.Stalbird@stpete.org Robert Turner , Solid Waste Asst. Director, 727-239-9380 Robert.Turner1@stpete.org
Taylor County Schools, FL 9/1/2023-9/6/2023	Recovery Management Group Push Operations, Lump Sum debris Removal, Tree Work	\$916,463	LS	Jason Stoltzfus , Director of Recovery – Emergency Advantage, 833-463-7248
Thomas County, GA 9/1/2023-10/2/2023	Removed & Disposed: ROW County, Barwick, Boston Veg & C&D debris direct; Monitored by Thompson	\$116,290	14,514	Jay Knight , Thomas County Public Works Deputy Director, 78 Joiner Rd Thomasville, GA 31757 226-226-4389 Jay.knight@thomascountyga.gov
Ware Co, GA 9/23/2023-10/2/2023	Removed & Disposed: ROW County, Waycross, Veg & C&D; Hangers (889 trees), Leaners (16); (1) DMS Site - Reduced by grinding (30,250 CY); Monitored by Thompson	\$539,948	30,250	Jonathan Daniell , Dir EMA, 3395 Harris Rd, Ste 300, Waycross, GA 31503, 912-287-4394, jdaniell@warecounty.com
2023 AR Tornado	2 Activations – FEMA DR-4698-AR	\$17,506,998	705,694	
North Little Rock, AR 4/4/2023-8/21/2023	Removed & Disposed: ROW & Parks, Veg, C&D, Hangers (452 trees), Leaners (4,605), Stumps (1,390); Reduced by Grinding (519,538) & compaction (41,535); (1) DMS Site; Monitored by Tetra Tech	\$16,668,619	647,122	Kim Francisco , Head of Emergency Services 1206 N. Sycamore St. North Little Rock, AR 72114 Ph: 501-425-8197 Kim.francisco@nlrpolice.org
Sherwood, AR 4/7/2023-5/22/2023	Removed & Disposed: Veg, Hangers (30 trees), Leaners (3), stumps (4); Reduced by Grinding (42,021); (1) DMS Site; Monitored by Tetra Tech	\$838,379	58,572	Brian Galloway – Public Works Director. 2199 E. Kiehl Avenue, Sherwood, Arkansas 72120 501-413-8018 cell. briang@cityofsherwood.net

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
2023 Tornado		\$295,558	34,092	
Deer Park, TX 2/6/2023-3/4/2023	Removed & Disposed: Veg, C&D; Monitored By: True North	\$295,558	34,092	Mr. Jaime Galloway , Emergency Management Director 2211 East X Street Deer Park, TX 77536 (281) 478-7298 jgalloway@deerparktx.org
2023 Ice Storm	2 Activations	\$12,132,890	796,388	
Austin, TX 2/6/2023-4/14/2023	Removed & Disposed: Parks debris, Veg, Hangers (1,583 trees); Leaners (74); Reduced by Grinding (435,607 CY); (1) DMS Site ; Monitored by Tetra Tech	\$6,380,065	452,620	Amy Slagle , Resource Recovery Division Manager PO Box 1088 Austin, TX 78767 (512) 974-4302 amy.slagle@austintexas.gov
Travis Co, TX 2/25/2023-5/17/2023	Removed & Disposed: Veg, Hangers (7,037 trees), leaners (10); Reduced by Grinding (343,768); (2) DMS Sites ; Monitored by Tetra Tech	\$5,752,825	343,768	Jennifer Winkler , Senior Procurement Specialist, PO Box 1748 Austin, TX 78767 (512) 854-9197 Jennifer.Winkler@traviscountytexas.gov
2023 Misc.		\$2,537,658	56,561	
Nash Co, NC 8/1/2023-9/15/2023	Tornado Debris Removal	\$332,443	26,586	Bill Hill , Nash County Public Health Director 120 W Washington St Nashville, NC 27856 252-462-2444 William.hill@nashcountync.gov
Virginia Beach, VA 5/4/2023-6/2/2023	Tornado Removed & Disposed: Veg, C&D, Mulch; Reduced by Grinding (22,306); (1) DMS Site ; Self Monitored	\$298,081	14,446	Dennis Simon , Virginia Beach Department of Public Works 3556 Dam Neck Road Virginia Beach, VA 23453, 757-615-2094 dsimon@vbgov.com
2022 Hurricane Nicole	3 Activations	\$567,715	39,600	
Brevard Co, FL 11/19/2022-12/16/2022	Removed & Disposed: Veg, C&D, Monitored By: Tetra Tech	\$527,181	35,741	Tom Mulligan , Solid Waste Director, 2725 Judge Fran Jamieson Way, Bldg. A-118, Viera, FL, (321) 543-1547, Thomas.mulligan@brevardfl.gov
Flagler Beach, FL 12/5/2022-12/8/2022	Removed & Disposed: Veg, Monitored By: Tetra Tech	\$20,802	1,493	Larry Newsom , City Manager, 105 South Second Street, Flagler Beach, FL 32136, (386) 517-2000 Ext 222, lnewsom@cityofflaglerbeach.com
Vero Beach, FL 11/28/2022-12/6/2022	Removed & Disposed: Veg, Monitored By: Thompson	\$19,732	2,366	Don Dexter , PW Manager 3405 Airport West Drive Vero Beach, FL 32960 Ofc: 772-978-4861 Cell: 772-473-7372 Fax: 772-978-4879 ddexter@covb.org
2022 Hurricane Ian	36 Activations – FEMA DR-4673-FL	\$412,007,545	15,239,714	
Apopka, FL 9/29/2022-12/5/2022	Removed & Disposed: PUSH , Veg, mulch, hangers (1,019 trees), Reduced by Grinding (76,083 CY); (1) DMS ; Monitored by Thompson	\$1,101,577	52,496	Josh Robinson , Sanitation Operations Manager, 748 E Cleveland Street, Apopka, FL 32703, (407) 703-1731, jrobinson@apopka.net
Bonita Springs, FL 9/30/2022-2/3/2023	Removed & Disposed: PUSH , Veg, C&D, Hangers (671 trees), Leaners (7), E-waste (2,712), HHW (99,920 Lbs.), White Goods (1,912), Freon, Reduced by Compaction (107,754 CY) & Grinding (140,426 CY) (1) DMS ; Monitored By: Thompson	\$7,529,288	248,180	Matt Feeney , Public Works Director, 9101 Bonita Beach Road, Bonita Springs, FL 34135, (239) 949-6246, matt.feeney@cityofbonitasprings.org
Brevard County, FL 10/5/2022-10/28/2022	Removed & Disposed: ROW, Gated Communities , Veg, C&D, Monitored By: Tetra Tech	\$1,298,850	88,057	Tom Mulligan , Solid Waste Director, 2725 Judge Fran Jamieson Way, Bldg. A-118, Viera, FL, (321) 543-1547, Thomas.mulligan@brevardfl.gov
Casselberry, FL 10/9/2022-11/30/2022	Removed & Disposed: Veg, Mulch, Hangers (75 trees), Leaners (34), Reduced by Grinding (20,304 CY) (1) DMS ; Monitored By: Thompson	\$455,949	20,737	Chuck Smith , Parks & Facilities Superintendent, 95 Triplet Lake Dr., Casselberry, FL 32707, (407) 262-7725, csmith@casselberry.org

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Charlotte County Schools, FL 10/1/2022-1/18/2023	Removed & Disposed: PUSH, Veg, C&D, Hangers, Leaners, Building repairs, Work Completed through Synergy	\$3,264,654	LS	Jason Stoltzfus, Synergy Recovery Manager, jasons@synergynds.com
Cocoa Beach, FL 10/13/2022-10/26/2022	Removed & Disposed: ROW, St Rds., Veg, C&D; Monitored By: Tetra Tech	\$71,993	8,362	Rob Strong, Public Works Project Manager, 1600 Minutemen Causeway, Cocoa Beach, FL 32931, (321) 868-3316, rstrong@cityofcocoabeach.com
Cocoa, FL 10/24/2022—10/26/2022	Removed & Disposed:, Veg, Monitored By: Thompson	\$21,786	3,005	Bryant Smith, Public Works Director, 155 N Wilson Ave, Cocoa, FL 32922, (321) 433-8772, bsmith@cocoaf1.org
Collier Co, FL 10/19/2023-2/2/2024	Removed & Disposed: NRCS Waterway Debris; Monitored By: Tetra Tech	\$4,982,108	15,622	Pawel Brzeski, Project Manager, Stormwater Management, 2685 South Horseshoe Drive Naples FL 34104; 239-252-2927; Pawel.Brzeski@colliercountyfl.gov
Edgewater, FL 10/6/2022-12/9/2022	Removed & Disposed: Veg, C&D, Reduced by Compaction (24,978 CY) (1) DMS; Monitored By: Witt O'Brien's	\$1,681,924	108,356	Brenda Dewees, Environmental Services Director, 409 Mango Tree Drive, Edgewater, FL 32132, (386) 424-2400 ext4007, BDewees@cityofedgewater.org
Estero, FL 9/30/2022-1/21/2023	Removed & Disposed: PUSH, Parks, Veg, C&D, Hangers (1,377 trees), Leaners (47), E-waste (1,110), HHW (7,712 Lbs.), White Goods (581), Freon, Reduced by Compaction (110,515 CY) & Grinding (190,546 CY) (1) DMS; Monitored By: Rostan using Haul Pass	\$6,064,755	301,061	Steve Sarkozy, Village Manager, 9401 Corkscrew Palms Circle, Estero, FL 33928, (239) 221-5035, sarkozy@estero-fl.gov
FL DEM 11/30/2022 – 01/29/2024	Lee Co PPDR / CPDR Removed & Disposed: Demo, Vessels, Veg, C&D, Hangers (19 trees), Leaners (8), Stumps (5), white goods (8,848), E-waste (4,412), HHW (351,100 lbs); Reduced by Compaction (732,752 CY) & Grinding (81,335 CY); (8) DMS Sites; Monitored by CDR McGuire	\$95,225,367	1,555,184	Stephanie Stachowiz, General Counsel Stephanie.Stachowicz@em.myflorida.com Cameron Morris, AC Disaster Consulting 770-855-7330 cmorris@acdisaster.com
Flagler Beach, FL 10/8/2022-10/27/2022	Removed & Disposed: Veg, Monitored By: Tetra Tech	\$89,646	5,433	Larry Newsom, City Manager, 105 South Second Street, Flagler Beach, FL 32136, (386) 517-2000 Ext 222, lnewsom@cityofflaglerbeach.com
Ft. Myers Beach, FL 10/8/2022-9/15/2023	Removed & Disposed: PUSH, Veg, C&D, Sand, Hangers (88 trees), Leaners (21), E-waste (2,308), HHW (431,340 Lbs), White Goods (7,116), Freon, Reduced by Compaction (814,621 CY) & grinding (23,870 CY), (5) DMS; Monitored By: Thompson	\$30,948,685	878,479	Jason Freeman, Fort Myers Beach Public Works Director – 6231 Estero Blvd. Fort Myers Beach, FL 33931, (239) 266-4673 1100, jasonf@fmbgov.com
Ft. Myers, FL 9/30/2022-4/3/2023	Removed & Disposed: PUSH, Waterway Debris, PPDR/CPDR, Veg, C&D, Hangers (6,996 trees), Leaners (152), Stumps (31), E-waste (213), White Goods (82), Freon, Reduced by Compaction (148,483 CY) & Grinding (504,726 CY) (1) DMS; Monitored By: Thompson	\$13,023,787	645,853	Saeed Kazemi, City Manager, 2200 Second Street, Ft. Myers, FL 33901, (239) 321-7024, SKazemi@cityftmyers.com
Kissimmee, FL 10/3/2022-1/19/2023	Removed & Disposed: Veg, C&D, Hangers (59 trees), Reduced by Compaction (8,251 CY) & Grinding (11,517 CY) (1) DMS; Monitored By: Thompson	\$362,740	18,588	Mr. Ashley Willis, Asst. Dir PW /City Engineer, 101 N. Church Street, Kissimmee, FL 34741, (407) 518-2177, Ashley.willis@kissimmee.gov
Lee County, FL 9/30/2022-4/26/2023	Removed & Disposed: PUSH, Waterway Debris, Parks, St Rds., Veg, C&D, Sand, Hangers (38,431 trees), Leaners (4,395), Stumps (5), E-waste (7,553), HHW (959,980 Lbs.), White Goods (12,367), Freon, Vessels; Reduced by Compaction (2,279,129 CY) & Grinding (4,058,872 CY); (16) DMS; Monitored By: Thompson	\$136,373,985	6,265,741	Paul Flores, Solid Waste Ops Manager, (239) 533-8017, pflores@leegov.com

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Lee County School District, FL 10/1/2022-3/6/2023	Removed & Disposed: Veg, C&D, Hangers (1,543 trees), Leaners (136), Reduced by Compaction (393 CY) & Grinding (15,543 CY) (1) DMS; Monitored By: Thompson	\$354,202	15,980	Barbra Cedeno , (239) 229-7823, barbarac@leeschools.net 2855 Colonial Blvd, Fort Myers, FL 33966
Oak Hill, FL 10/14/2022-12/7/2022	Removed & Disposed: Veg, Reduced by Grinding (6,194 CY) (1) DMS; Monitored By: Tetra Tech	\$90,429	6,929	Kohn Evans , City Administrator, 234 US Hwy 1, Oak Hill, FL 32759, evansK@oakhillfl.com
Ocoee, FL 11/2/2022-2/22/2023	Removed & Disposed: Veg, C&D, Parks debris, Wet debris, Hangers (36 trees), Leaners (318), Stumps (1); Reduced by Grinding (34,435 CY) (1) DMS; Monitored By: Thompson	\$692,837	36,726	Steve Krug , Public Works Director, 301 Maguire Road, Ocoee, FL 34671, (407) 905-3100 Ext 6001, Skrug@ci.ocoee.fl.us
Okeechobee Co, FL 10/10/2022-12/14/2022	Removed & Disposed: Veg; Monitored By: Culpepper & Terpening	\$2,582,798	192,525	Mitchell Smeykal , EM Director, 707 NW 6th St Ave, Okeechobee, FL 34972, (863) 763-3212, msmeykal@co.okeechobee.fl.us
Okeechobee, FL 10/10/2022-12/10/2022	Removed & Disposed: Veg; Monitored By: Culpepper & Terpening	\$1,168,308	40,742	Marcos Montes De Oca City Administrator, 55 SE 3rd Ave, Okeechobee, FL 34972
Ormond Beach, FL 10/5/2022-11/28/2022	Removed & Disposed: ROW & Gated debris, Veg, Reduced by Grinding (111,911 CY) (1) DMS Monitored By: Thompson	\$1,388,795	122,338	Kevin Gray , PW Ops Manager, 501 N. Orchard Street, Ormond Beach, FL 32174, (386) 676-3577, kevin.gray@ormondbeach.org
Pembroke Pines, FL 9/30/2022-10/14/2022	Removed & Disposed: Veg, C&D, Hangers (91 trees), Leaners (14), Reduced by Compaction (677 CY) & Grinding (4,969 CY) (1) DMS; Monitored By: Tetra Tech	\$146,704	5,646	Charles Dodge , City Manager, 601 City Center Way, 4th Floor, Pembroke Pines, FL 33025, (954) 450-1040, cdodge@ppines.com
Ponce Inlet, FL 10/10/2022-10/27/2022	Removed & Disposed: Veg, C&D, Monitored By: Witt O'Briens	\$41,816	2,328	Kim McColl , Director, 4300 S Atlantic Ave, Ponce Inlet, FL 32127, (386) 236-2150, kmccoll@ponce-inlet.org
Port Orange, FL 10/7/2022-1/11/2023	Removed & Disposed: Veg, C&D, Hangers (35 trees), Leaners (39), Stumps (1); Reduced by Compaction (54,654 CY) & Grinding (242,860 CY) (1) DMS; Monitored By: Thompson	\$4,323,871	294,615	Lynn Stevens , Public Works Director, 1395 Dunlawton Ave, Port Orange, FL 32129, (386) 506-5750, lstevens@port-orange.org
Punta Gorda, FL 10/3/2022-12/20/2022	Removed & Disposed: PUSH, ROW, Private, Veg, C&D, Hangers (727 trees), Leaners (323), Stumps (1); Reduced by Grinding (43,363 CY); (1) DMS; Monitored By: Landfall Strategies	\$2,171,018	180,761	Greg Murray , City Manager, 326 West Marion Ave, Punta Gorda, FL 33950, (941) 575-3301, gmurray@cityofpuntafordafl.com
Sanford, FL 10/10/2022-12/3/2022	Removed & Disposed: Veg, C&D, Reduced by Grinding (33,648 CY) (1) DMS; Monitored By: Witt O'Briens	\$416,436	29,669	John Reichardt , Public Works Ops Manager, 300 N Park Ave, Sanford, FL 32771, (407) 688-5080 Ext 5087, John.reichardt@sanfordfl.gov
Sanibel, FL 10/1/2022-7/24/2023	Removed & Disposed: PUSH, Marine debris, Veg, C&D, Sand, Hangers (8,504 trees), Leaners (4,198), E-waste (5,518), HHW (694,480 Lbs), White Goods (15,475), Freon, Reduced by Compaction (887,203 CY) & Grinding (957,588 CY) (7) DMS; Monitored By: Thompson	\$56,243,244	1,924,152	Scott Krawczuk , Public Works Deputy Director, 800 Dunlop Road, Sanibel, FL 33957, (239) 472-6397, scott.krawczuk@mysanibel.com
Sarasota County, FL 10/6/2022-2/22/2023	Removed & Disposed: ROW & Private / Gated Veg, C&D, Hangers (7,533 trees), Leaners (1,193), Stumps (128), Reduced by Grinding (1,510,384 CY) (2) DMS; Monitored By: Tetra Tech	\$20,651,895	1,320,961	Lois Rose , Solid Waste Manager, 4000 Knights Trail Road, Nokomis, FL 34275, (941) 861-1589, lerose@scgov.net
Sarasota County, FL 3/24/2023-6/17/2023	Waterway Debris Removed & Disposed: FEMA & NRCS Wet debris direct hauled; Monitored By: Tetra Tech	\$5,620,561	73,604	Lois Rose , Solid Waste Manager, 4000 Knights Trail Road, Nokomis, FL 34275, (941) 861-1589, lerose@scgov.net

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Sarasota School Board 10/24/2022-11/7/2022	Removed & Disposed: Veg, C&D, Monitored By: Tetra Tech	\$34,468	3,049	Don Hampton, Facilities Services Director, 1960 Landings Blvd. Sarasota, FL 34231 (941) 927-9000 Ext 68835, Don.Hampton@sarasotacountysschools.net
Satellite Beach, FL 10/6/2022-10/28/2022	Removed & Disposed: Veg, C&D, Monitored By: Tetra Tech	\$86,962	4,945	Courtney Barker, City Manager, 565 Cassia Blvd, Satellite Beach, FL 32937, (321) 773-1391, cbarker@satellitebeach.org
South Daytona, FL 10/5/2022-11/15/22	Removed & Disposed: PUSH, Veg, C&D, Reduced by Compaction (25,185 CY) & Grinding (46,565 CY) (1) DMS; Monitored By: Tetra Tech	\$1,340,830	71,751	Patricia Clark, Public Works Specialist, 1770 Segrave Street, South Daytona, FL 32119, (386) 322-3088, pclark@southdaytona.org
St. Petersburg, FL 10/11/2022-11/26/2022	Removed & Disposed: Veg, Reduced by Grinding (75,090 CY) (1) DMS; Monitored By: Tetra Tech	\$1,705,963	75,090	Amber Boulding, EM Specialist, 400 Dr. Martin Luther King Jr. St., St. Petersburg, FL 33731, (727) 893-7683, amber.boulding@stpete.org
Venice, FL 9/29/2022-12/14/2022	Removed & Disposed: PUSH, ROW & Parks, Veg, C&D, Gated debris, Hangers (2,563 trees), Leaners (584), Stumps (6); Reduced by Compaction (30,883 CY) & Grinding (117,847 CY) (1) DMS; Monitored By: Witt O'Briens	\$3,601,136	148,730	James Clinch, Public Works Director, 221 S. Seaboard Avenue, Venice, FL 34285, (941) 486-2422, jclinch@venicegov.com
Volusia County, FL 10/5/2022-1/14/2023	Removed & Disposed: ROW, Gated, Mobile Home Parks, Parks, Veg, C&D, Stumps (1); Reduced by Compaction (24,130 CY), Grinding (547,337 CY); (6) DMS; Monitored By: Tetra Tech	\$6,749,476	469,560	George Recktenwald, County Manager, 123 West Indiana Ave, Deland, FL 32720, (386) 736-5920, grecktenwald@co.volusia.fl.us
Winter Garden, FL 10/9/2022-10/16/2022	Removed & Disposed: Veg, Reduced by Grinding (4,459 CY) (1) DMS; Monitored By: Thompson	\$98,702	4,459	Richard Fasano, Public Services Director of Ops, 880 W. Bay Street, Winter Garden, FL 34787, (407) 877-5449, rfasano@cwgd.com
2022 Winter Storms		\$101,137	T&M	
SC DOT Winter Storm Izzy 1/17/2022-1/18/2022	Push Operations	\$55,297	T&M	David Cook, SCDOT Maintenance Deputy Director, 955 Park St, Room 324, Columbia, SC 29201, 803-737-1268, cookdb@scdot.org
SC DOT Winter Storm Jasper 1/22/2022	Push Operations	\$45,840	T&M	David Cook, SCDOT Maintenance Deputy Director, 955 Park St, Room 324, Columbia, SC 29201, 803-737-1268, cookdb@scdot.org
2022 Misc.	Miscellaneous Projects	\$6,608,753		
Lee County, FL – Tornado	Removed & Disposed: C&D Direct Haul Monitored by Thompson	\$86,985	9,665	Roger Desjarlais, County manager, P.O. Box 398, Ft Myers, FL 33902, 239-533-2221, rdesjarlais@leegov.com
Mexico Beach, FL	Dredging Phase II Monitored by Eisman Russo	\$6,487,393	31,000	Tommy Davis, Public Works Manager 850-527-3087 201 Paradise Path Mexico Beach, FL 32410 t.davis@mexicobeachgov.com Tanya Castro, City Administrator, 201 Paradise Path, Mexico Beach, FL 32410 t.castro@mexicobeachgov.com
2021 KY Tornado	2-Activations – 4 DMS's	\$3,841,472	214,381	
Bowling Green, KY 12/18/2021-2/16/2022	Removed & Disposed: Veg, C&D, hangers (194 trees), leaners (189), stumps (11); Reduced by grinding (118,343 CY) & compaction (54,232 CY), (2) DMS Sites; Monitored by Tetra Tech	\$3,022,273	244,447	Matt Powell, Environmental Manager City of Bowling Green, KY 1011 College Street, Bowling Green, KY 42102, 270-393-3071; Matt.Powell@bgky.org

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Warren Co, KY 12/18/2021-2/15/2022	Removed & Disposed: Veg, C&D, hangers (98 trees), leaners (55), stumps (4); Reduced by grinding (38,194 CY) & compaction (9,352 CY), (2) DMS Sites; Monitored by Tetra Tech	\$819,199	63,105	Josh Moore , Public Works Director, 1141 State Street, Bowling Green, KY 42101 270-779-6808 josh.moore@ky.gov
2021 Hurricane Nicholas	7-Activations – 7 DMS's	\$1,991,995	177,421	
Angleton, TX 9/23/21-10/15/21	Removed & Disposed: Veg, Reduced by Grinding (1) DMS; Monitored by Tetra Tech	\$252,769	34,158	Jeff Sifford , Public Works Director, 901 South Velasco, Angleton, TX 77515, 979-849-4364, jsifford@angleton.tx.us
Brazoria County, TX 9/28/21- 10/28/21	Removed & Disposed: Veg, Reduced by Grinding (83,177 CY) (1) DMS Site; Monitored by Rostan / Haul Pass	\$809,512	58,198	Mr. Steve Rosa , Emergency Management Coordinator (979) 864-1801 111 E Locust St., Suite 102, Brazoria, TX 77515; steverosa@brazoria-county.com
Brazoria, TX 10/4/21- 10/23/21	Removed & Disposed: Veg, Reduced by Grinding (1) DMS; Monitored by Tetra Tech	\$123,970	9,183	Mike Collard , City Manager, 201 S Main Street, Brazoria, TX 77422, 979-798-2018; citymanager@cityofbrazoria.org
Lake Jackson, TX 9/23/21- 10/16/21	Removed & Disposed: Veg, C&D (Direct) Reduced by Grinding (1) DMS; Monitored by Thompson	\$601,744	75,882	Sabrina England , Director Public Works, 25 Oak Dr., Lake Jackson, TX 77566; 979-415-2430; senland@lakejacksontx.gov
West Columbia, TX 9/27/21- 10/16/21	Reduced & Disposed: ROW Veg hauling to grind site (Wastewater Treatment Plant facility); Monitored by Witt Obrien's	\$74,800	Day Rate	Debbie Sutherland , City Manager, 512 E Brazos Ave., West Columbia, TX 77486; 979-345-3123; citymanager@westcolumbiatx.org
2021 Hurricane Ida	4-Activations- 4 DMS's – DR 4626-MS, DR-4611-LA	\$41,927,103	1,461,792	
Audubon Nature Institute, LA 9/6/2021-10/25/2021	Removed & Disposed: Push, Veg, hangers (2,576 trees), leaners (381); Monitored by Tetra Tech	\$1,354,632	19,409	Daniel Illg , Arboricultural Supervisor, 6500 Magazine Street New Orleans, LA 70118 Ofc. 504-212-5232 cell: 985-960-8873, dillg@auduboninstitute.org Cecilie Halliwill , Director of Purchasing, Ofc: 504-212-5325 cell: 985-774-7549 challiwill@auduboninstitute.org
Gulfport, MS 10/11/2021-11/6/2021	Removed & Disposed: Veg & C&D Direct to FDS Monitored by Tetra Tech	\$439,481	29,201	Wayne E. Miller , Director of Public Works & Engineering, 4050 Hewes Ave., Gulfport, MS 39507 228-868-5740
St. John Baptist Parish, LA 9/6/2021-11/4/2022	Removed & Disposed: PUSH, DOT Rds., Parks, Veg, C&D, Parks debris, Hangers (2,198 trees), Leaners (28), stumps (2,801), E-waste (18,089), HHW (263,380 Lbs.), White Goods (2,620), Freon, Refrigerator Contents (661,880 Lbs.); Reduced by Compaction (912,800 CY) & Grinding (398,257 CY) (3) DMS; Monitored By: Tetra Tech	\$32,202,382	1,306,580	Ms. Jaclyn Hotard , Parish President, 1811 W Airline Hwy, LaPlace, LA 70068; 985-652-9569 ext. 1244; j.hotard@stjohn-la.gov
St. John Baptist Parish, LA Laterals 3/5/2022-10/21/2022	Removed & Disposed: Water debris, grinding (32,149 CY), compaction (6,269 CY) (1) DMS; Monitored By: Tetra Tech	\$7,023,462	71,741	Ms. Jaclyn Hotard , Parish President, 1811 W Airline Hwy, LaPlace, LA 70068; 985-652-9569 ext. 1244; j.hotard@stjohn-la.gov
St. John Baptist Parish, LA PPDR 2/28/2023- 4/22/2024	Debris Removal from Private Property Removed & Disposed: Veg, C&D, Hangers (904 trees), Leaners (506), Stumps (147), white goods (6); Reduced by Compaction (4,211) & Grinding (30,667 CY) (1) DMS; Monitored By: Tetra Tech	\$811,946	34,861	Ms. Jaclyn Hotard , Parish President, 1811 W Airline Hwy, LaPlace, LA 70068; 985-652-9569 ext. 1244; j.hotard@stjohn-la.gov

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
2021 Flooding & Severe Storms	2-Activations- 6 DMS's - DR-4606-LA	\$907,894	42,079	
Calcasieu Parish, LA 06/07/21-8/4/2021	Removed & Disposed: Veg, C&D, E-waste (30), White Goods (42), Freon, Refrigerator Contents (25,320 Lbs.); Reduced by Compaction (5,156 CY) & Grinding (244 CY), (3) DMS Sites, Monitored by Tetra Tech	\$222,312	5,401	Allen Wainwright , Director of Engineering and Public Works 1015 Pithon Street, 4 th Floor Lake Charles, LA 70602 337-721-3700 awainwright@calcasieuparish.gov
Lake Charles, LA 06/08/2021-8/25/2021	Removed & Disposed: C&D, White Goods (96), Freon, Refrigerator Contents (2,940 Lbs.); Reduced by Compaction (36,678 CY), (3) DMS Sites; Monitored by Tetra Tech	\$685,582	36,678	John Cardone, Jr. City Administrator 326 Pujo Street, 10 th Floor Lake Charles, LA 70601 Ofc: 337-491-1381 Cell: 337-794-1513 mayorsactionline@cityoflc.us
2020 Hurricane Zeta	8-Activations – 6 DMS's – DR-4576 (MS), DR-4577 (LA)	\$28,333,915	1,810,046	
Audubon Nature Institute, LA 10/31/2020-12/15/2020	Removed & Disposed: Veg, C&D, hangers (486 trees), leaners (288); Monitored by Tetra Tech	\$593,154	9,668	Daniel Illg , Arboricultural Supervisor, 6500 Magazine Street New Orleans, LA 70118 Ofc: 504-212-5232 cell: 985-960-8873, dillg@auduboninstitute.org Cecilie Halliwill , Director of Purchasing, Ofc: 504-212-5325 cell: 985-774-7549 challiwill@auduboninstitute.org
Biloxi, MS 11/5/2020-1/20/2021	Removed & Disposed: Veg, C&D; Reduced by Grinding, (1) DMS Site; Monitored by True North	\$3,939,197	272,608	Mr. Billy Ray Allen , Public Works Director 780 Esters Blvd. Biloxi, MS 39530 228-435-6271 ballen@biloxi.ms.us Mayor Andrew "FoFo" Gilich , 140 Lameuse Street 2 nd Floor, Biloxi MS 39530 mayor@biloxi.ms.us
D'Iberville, MS 11/12/2020-1/11/2021	Removed & Disposed: Veg, C&D, Leaners (37), Hangers (370 trees); Self-Monitored	\$568,457	35,035	Mike Mullins , Director of Public Works 10383 Auto mall Parkway D'Iberville, MS 39540 Ofc: 228-669-5539 Cell: 228-669-5539 mmullins@diberville.ms.us
Gulfport, MS 11/10/2020-2/23/2021	Removed & Disposed: Veg, C&D, Leaners (485), Hangers (12,297 trees), Stumps (9); Reduced by Grinding (371,750 CY), (2) DMS Sites; Monitored by Tetra Tech	\$6,365,585	483,413	Robert (Chris) K. Riemann , Engineering Director 4050 Hewes Avenue Gulfport, MS 39507 Ofc: 228-868-5740 Cell: 228-518-2980 kriemann@gulfport-ms.gov
Harrison Co, MS 11/06/2020-2/3/2021	Removed & Disposed: Veg, C&D, Leaners (966), Hangers (36,055 trees); Reduced by Grinding (409,681 CY), (2) DMS Sites; Monitored by Volkert	\$9,225,138	538,791	Rupert H. Lacy , Director of Emergency Management 1801 23 rd Avenue Gulfport, MS 39502 Ofc: 228-865-4002 Cell: 228-323-6420 rupertlacy@co.harrison.ms.us
Jackson Co, MS 11/09/2020-02/7/2021	Removed & Disposed: Veg, C&D, Leaners (488), Hangers (14,079 trees), Parks, Golf Courses, beach debris; Monitored by Thompson	\$7,148,349	436,284	W. Brian Fulton , County Administrator 2915 Canty Street Pascagoula, MS 39567 228-769-3088 Brian_Fulton@co.jackson.ms.us
Pascagoula, MS 11/20/2020-12/18/2020	Removed & Disposed: Veg; Leaners (1 tree) & Hangers (658 trees); Monitored by Thompson	\$286,302	20,888	Karen Kennedy , City Clerk 603 Watts Avenue Pascagoula, MS 39567 Ofc: 228-938-6615 cityclerk@cityofpascagoula.com
Wiggins, MS 01/21/2021-02/1/2021	Removed and disposed Veg, C&D Direct; Reduction by Grinding, (1) DMS Site; Self-Monitored / Tice Engineering	\$207,733	13,359	Michelle Gill , Project Engineer (Tice Engineering), 510 South Vardaman Street Wiggins, MS 39577 Office: 601-928-4121 Cell: 601528-4152 michelle.gill@ticeeng.com
2020 Hurricane Sally	10-Activations – 37 DMS's – FEMA DR-4563-AL / DR-4564-FL	\$116,422,750	7,475,318	
AL DOT SW Region – Mobile 09/24/2020 – 01/22/2021	Removed & Disposed: Veg, C&D, Compacted C&D, Mulch, hangers (9,111 trees), leaners (3,320 trees), stumps (92); Reduced by Grinding (564,550 CY) & Compaction (59,952 CY); (16 DMS); Monitored by Thompson	\$14,264,670	709,431	Matthew Ericksen , SW Region Engineer 1701 W I-65 Service Rd N, Mobile, AL 36618, (O) 251-470-8200 ericksenm@dot.state.al.us

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Atmore, AL 10/01/2020-11/01/2020	Removed & Disposed: Veg, hangers (1,082 trees), leaners (28 trees); Reduced by Grinding (43,759 CY), (1 DMS); Monitored by GMC	\$673,070	43,760	Mayor Jim Staff , 201 East Louisville Ave. Atmore, AL 36502 Ofc: 251-368-2253 celial@cityofatmore.com
Baldwin Co, AL 09/25/2020 –04/7/2021	Removed & Disposed: Veg, C&D, Compacted C&D, Mulch, hangers (39,799 trees), leaners (6,030 trees), Stumps (120), White Goods (181), E-waste (24); Reduced by Grinding (4,217,587 CY) & C&D Compaction (293,171 CY); (13 DMS); Monitored by Tetra Tech	\$61,896,884	4,509,547	Terri Graham , Solid Waste Development & Environmental Director, 22070 Hwy 59 Central Annex II 3 rd & 4 th Floor Robertsdale, AL 36567 251-972-6878 TGraham@baldwincounty.al.gov
Bay Minette, AL 09/25/2020 – 11/03/2020	Removed & Disposed: Veg, C&D, Veg, hangers (1,204 trees), leaners (48 trees); Reduced by Grinding (137,801 CY), (1 DMS); Monitored by Self Monitored	\$1,516,900	141,809	Rita Diedtrich , City Clerk, 301 D'Olive Street Bay Minette, AL 36507 Ofc: 251-580-1637 rdiedtrich@ci.bay-minette.al.us
Daphne, AL 09/17/2020-01/05/2021	Removed & Disposed: PUSH , Veg, hangers (3,868 trees), leaners (191 trees), Stumps (9); Reduced by Grinding (375,017 CY), (1 DMS); Monitored by True North	\$4,570,398	376,872	Denise Penry , EMA Accountant, 26435 Public Works Road Daphne, AL 36526 Ofc: 251-621-3182 dperry@daphneal.com
Fairhope, AL 09/21/2020-12/19/2020	Removed & Disposed: Veg, C&D, Mulch, hangers (7,058 trees), leaners (374 trees), stumps (55); Reduced by Grinding (547,868 CY), (1 DMS); Monitored by True North	\$8,703,289	564,853	John Saraceno , Emergency Management Coordinator, 161 N. Section Street Fairhope, AL 36532 Ofc: 251-929-7415 Cell: 251-331-1103 John.Saraceno@fairhopeal.gov
Gulf Shores, AL 09/17/2020-02/3/2021	Removed & Disposed: PUSH , Veg, C&D, Parks debris, Trails debris, waterway debris, Mulch, Compacted C&D, HHW (11,580 Lbs.), E-Waste (114), White Goods (232), Hangers (7,162 trees), Leaners (2,938 trees), Stumps (285); Reduced by Grinding (457,915 CY) & Compacting (40,763 CY), (1 DMS); Monitored by Thompson	\$9,741,393	580,181	Brandon Franklin , Chief Building Official / EM Coordinator, 1905 West 1 st Street Gulf Shores, AL 36542 251-968-1149 bfranklin@gulshoresal.gov
Okaloosa Co, FL 09/25/2020-11/2/2020	Removed & Disposed: Veg, C&D, mulch; Reduced by Grinding (22,945 CY); Monitored by Tetra Tech	\$338,470	30,576	Jim Reece , Solid Waste Recycling Coordinator, 84 Ready Ave. Fort Walton Beach, FL 32548 Ofc: 850-651-7394 Cell: 850-978-1063 jreece@myokaloosa.com
Orange Beach, AL 09/20/2020-5/21/2021	Removed & Disposed: PUSH , Veg, C&D, Municipal debris, beach debris, trail debris, waterway debris, wetlands debris, C&D compacted, mulch, HHW (151,100 lbs.), E-Waste (383), white goods (1,624), hangers (4,527 trees), leaners (725 trees), Stumps (342); Reduced by Grinding (228,509 CY) & Compacting (194,239 CY); Monitored by Thompson	\$13,593,239	424,952	Mr. Phillip West , Coastal Resource Director, 4101 Orange Beach Blvd Orange Beach, AL 36561 Ofc: 251-981-6788 Cell: 251-747-6166 pwest@orangebeachal.gov
Spanish Fort, AL 09/28/2020-11/16/2020	Removed & Disposed: PUSH , Veg, C&D, Hangers (118 trees), leaners (14 trees); Monitored by Thompson	\$1,124,436	93,337	Mary Lynn Williams , City Clerk, 7361 Spanish Fort Blvd. Spanish Fort, AL 36527 Ofc: 251-626-4884 cityclerk@cityofspanishfort.com
2020 Hurricane Laura	10-Activations – 27 DMS's – FEMA DR-4559-LA / EM-3540-TX	\$412,043,478	15,193,163	
Alexandria, LA 8/31/2020-11/4/2020	Removed & Disposed: Veg, C&D, Parks and Zoo debris, mulch, hangers (2,975 trees), leaners (98 trees), stumps (1); Reduced by Grinding (222,758 CY); 1 Site Monitored by Tetra Tech	\$3,643,508	228,755	Darren Green , Debris Manager 625 Murray Street Alexandria, LA 71301 Ofc: 318-441-6060 Cell: 318-446-2342 darren.green@cityofalex.com

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Calcasieu Parish, LA 9/3/2020-9/2/2021	Removed & Disposed: PUSH , Veg, C&D, C&D compacted, mulch, hangers (33,714 trees), leaners (76,007 trees), white goods (4,403), e-waste (2,910), refrigerator contents (314,960 Lbs), tires (1,215) Reduced by Grinding (5,004,006 CY) & compacting (2,573,846 CY); 9 DMS; Monitored by Tetra Tech	\$132,676,652	6,972,815	Allen Wainwright , Director of Engineering and Public Works 1015 Pithon Street, 4 th Floor Lake Charles, LA 70602 337-721-3700 awainwright@calcasieuparish.gov
Calcasieu Parish, LA Laterals 10/8/2021-12/7/2023	Removed & Disposed: Waterway debris from Laterals / Waterways	\$164,300,796	2,265,424	Allen Wainwright , Director of Engineering and Public Works 1015 Pithon Street, 4 th Floor Lake Charles, LA 70602 337-721-3700 awainwright@calcasieuparish.gov
Calcasieu Parish, LA Dead Tree Project 10/5/2022-3/31/2023	Tree removal and hauling of debris Removed & Disposed: Leaners (3,305); Reduced by Grinding (338,062 CY), Monitored by Tetra Tech	\$1,575,802	64,008	Allen Wainwright , Director of Engineering and Public Works 1015 Pithon Street, 4 th Floor Lake Charles, LA 70602 337-721-3700 awainwright@calcasieuparish.gov
Calcasieu Parish, LA PPDR 11/8/2023-12/14/2024	PPDR hauling of debris Removed & Disposed: Veg, C&D, Non-RACM Structure Debris, Hangers (357 trees), Leaners (748), stumps (8); Reduced by Grinding (32,014 CY), C&D Compaction (6,190 CY), Monitored by Tetra Tech	\$1,120,160	48,972	Allen Wainwright , Director of Engineering and Public Works 1015 Pithon Street, 4 th Floor Lake Charles, LA 70602 337-721-3700 awainwright@calcasieuparish.gov
DeQuincy, LA 9/14/2020-4/19/2021	Removed & Disposed: Veg, C&D, mulch, hangers (284 trees), leaners (28 trees), stumps (3), white goods (180), refrigerator contents (12,160 lbs.), e-waste (158) Reduced by Grinding (107,800 CY), burning & compacting (31,106 CY); 2 Sites Monitored by Tetra Tech	\$2,672,412	156,444	Riley Smith , Mayor 300 N Holly Street DeQuincy, LA 70633 SmithRiley@ymail.com
Iowa, LA 9/7/2020-3/13/2021	Removed & Disposed: Veg, C&D, hangers (486 trees), leaners (15 trees) white goods (52), E-waste(110); Reduced by Grinding (49,558 CY) & compacting (25,354 CY); 1 Site; Monitored by Tetra Tech	\$1,401,231	74,913	Paul Hess , Mayor, 115 N. Thompson Ave Iowa, LA 70647 mayor@iowala.org
Lake Charles, LA 9/3/2020-9/9/2021	Removed & Disposed: PUSH, Veg, C&D, Compacted C&D, Mulch, hangers (19,295 trees), leaners (1,985 trees), white goods (1,574) stumps (3), HHW (4,943 lbs.) Reduced by Grinding (2,254,057 CY) & compacting (2,006,484 CY); 5 Sites; Monitored by Tetra Tech	\$80,385,064	4,077,816	John Cardone, Jr. City Administrator 326 Pujoe Street, 10 th Floor Lake Charles, LA 70601 Ofc: 337-491-1381 Cell: 337-794-1513 mayorsactionline@cityoflc.us
Lake Charles, LA DEMO 8/1/2022-8/14/2022 1/30/2023-2/5/2023	Demo Property Debris Removal Program; Monitored by Tetra Tech	\$366,525	LS	Emily McDaniel , Director of Finance, 326 Pujoe Street, Lake Charles, LA 70601; 337-491-1251; Emily.mcdaniel@cityoflc.us
Sulphur, LA 9/2/2020-6/21/2021 5/11/2023-5/23/2023	Removed & Disposed: PUSH, Veg, C&D, Compacted C&D, Mulch, Hangers (3,326 trees), leaners (194) stumps (7), white goods (508), HHW (23,580 lbs.) Reduced by Grinding (503,298 CY) & compacting (338,926 CY); 1 Site; Monitored by Tetra Tech	\$15,259,184	838,424	Stacy Dowden , Director of Public Works 101 N. Huntington Street Sulphur, LA 70663 Ofc: 337-527-4500 Cell: 337-764-8044 sdowden@sulphur.org
Sulphur, LA PPDR 1/31/2024-4/9/2024	Removed & Disposed: Veg, C&D, Hangers (50 trees), leaners (80) stumps (17), Reduced by Grinding (2,609 CY) & compacting (548 CY); 1 Site; Monitored by Tetra Tech	\$116,574	3,157	Stacy Dowden , Director of Public Works 101 N. Huntington Street Sulphur, LA 70663 Ofc: 337-527-4500 Cell: 337-764-8044 sdowden@sulphur.org
Texas GLO 3/8/2021-3/19/2021	Hurricane Laura & Beta Beach debris removal LS	\$189,106	LS	Greg Pollock , Deputy Commissioner, 1700 N. Congress Ave, Austin, TX 78711, 512-463-5329, greg.pollock@glo.texas.gov

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Vinton, LA 9/1/2020-1/21/2021	Removed & Disposed: PUSH, Veg, C&D, Compacted C&D, Mulch, hangers (248 trees), leaners (2 trees), white goods (229), e-waste (56); Reduced by Grinding (103,203 CY) & compacting (41,546 CY); 2 Sites Monitored by Tetra Tech	\$2,591,105	144,750	Mayor Kenneth Stinson , 1200 Horridge Street Vinton, LA 70668 Ofc: 337-496-3806 mayor@cityofvinton.com
West Calcasieu Port, LA 3/16/2021-3/25/2021	Removed & Disposed: Veg, C&D direct, hangers (86 trees), leaners (41)	\$87,117	2,384	Lynn Hohensee , Port Director, 514 West Napoleon St, Sulphur, LA 70663, 337-794-4809
Westlake, LA 9/3/2020-3/13/2021	Removed & Disposed: PUSH, Veg, C&D, Compacted C&D, Mulch, Hangers (313 trees), leaners (401 trees), white goods (93), e-waste (35), HHW (6,480 lbs); Reduced by Grinding (206,656 CY) & compacting (108,644 CY); 1 Site; Monitored by Tetra Tech	\$5,715,701	315,301	Mayor Robert Hardey , 101 Mulberry Street Westlake, LA 70669 Ofc: 337-532-2757 mayor@cityofwestlake.com
2020 Demo Project	1 Activation	\$424,343	LS	
Friendswood, TX 11/14/2020-8/3/2021	Demo: 6 Houses Veg, C&D, Concrete, Hydro mulch, Curb Construction, Abatement, electrical, Plumbing, Septic	\$424,343	LS	Brian Mansfield , Fire Marshall & EM Coordinator 1600 Whitaker Dr, Friendswood, TX 77546, 281-996-3332, bmansfield@ci.friendswood.tx.us
2020 Hurricane Hanna	2 Activations – EM -3530-TX	\$1,015,284	12,043	
GLO, TX 9/2/2020-9/24/2020	Removed & Disposed: C&D, Pipe line(48), Parking lot (11,533 CY) & Beach Debris (510 CY) to 1-Final Disposal Site Monitored by Thompson	\$826,234	12,043	Texas General Land Office: Rene Garcia , Emergency Operations 1700 N Congress Ave. Austin, TX 78701 361-960-9863 Rene.Garcia@GLO.TEXAS.GOV ; Sheila Kirk, CTCD Sheila.Kirk@GLO.Texas.GOV
Nueces County, TX Through 8/26/2020	Damage Assessment Lump Sum	\$189,050	LS	Kathy Ard-Blattner Nueces County Deputy Emergency Management Coordinator 901 Leopard St., Suite 303 Corpus Christi, TX 78401 Office-361-888-0876 Cell-361-533-4024 Kathy.ard-blattner@nuecesco.com
2020 Tropical Storm Cristobal	2 Activations- EM-3527-LA	\$1,961,292	55,827	
Harrison County, MS 6/15/2020-7/22/2020	Removed & Disposed: Veg Beach Debris, to (1) Final Disposal Site Monitored by Volkert	\$1,406,216	55,827	Daniel Boudreaux , County Engineer, 15309 C Community Rd, Gulfport, MS 39503
Dauphin Island, AL 6/8/2020-7/14/2020	Removed & Disposed: Push Sand T&M	\$555,075	LS	Mayor Collier , Town of Dauphin Island, 1011 Bienville Blvd., Dauphin Island, AL 36528
2020 Tornado	2 Activations – 2 DMS's – FEMA DR-4541-TN	\$12,292,233	896,815	
Chattanooga, TN 4/26/2020-06/22/2020	Removed & disposed: vegetation, C&D, mulch, C&D compaction, Parks debris, hangers (60 trees), leaners (41 trees), Stumps (4); Reduced by Grinding (235,714 CY), by C&D compaction (86,491 CY) DMS sites (1); Monitored by Tetra Tech ADMS	\$6,687,929	322,205	Maura Sullivan , Chief Operating Officer 101 E. 11 th Street Chattanooga, TN 37402 Ph.: 423-643-7230 purchasing@chattanooga.gov

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Metro Government Nashville & Davidson County, TN 3/6/2020-5/8/2020	Removed & Disposed: vegetation, C&D, mulch, C&D compacted, Parks debris, stumps (73); Reduced by Grinding (215,722 CY), by C&D compaction (107,750 CY) DMS sites (4); Monitored by Tetra Tech ADMS	\$5,604,304	268,380	Phillip Jones , PW Operations Manger 750 South 5 th Street Nashville, TN 37206 Ph.: 615-533-2377 phillip.jones@nashville.gov
2019 Tornado - TX	1 Activation – 1 DMS			
Richardson, TX 10/25/2019-12/6/2019	Removed & Disposed: vegetation; C&D; mulch; Reduced by Grinding (43,519 CY); Monitored by Rostan	\$670,890	59,443	Travis Switzer , Assistant Director Public Services 1260 Columbia Dr. Richardson, TX 75081 Ofc. (972) 744-4402, Cell. (972) 744-5814, travis.switzer@cor.gov
2019 Tropical Storm Imelda	1 Activation – 1 DMS FEMA DR-4466-TX			
Montgomery Co, TX 10/1/2019-11/8/2019	Removed & Disposed: C&D Direct; E-waste (840); White Goods (178); Monitored by Atkins Global	\$401,065	24,727	Darren Hess , Director of EM 9472 Airport Rd Conroe, TX 77303, 936-523-3901 Darren.hess@mctx.org
2019 Special Project - TX	1 Activation – 1 DMS			
Dickinson, TX 01/2019-02/2019	Removed & disposed: Waterway Debris Removal from Dickinson Bayou resulting from Hurricane Harvey	\$2,900,321	27,872	Stephanie Russell , Assistant City Administrator 4000 Liggio, Dickinson, TX 77539 281-337-8839 srussell@ci.dickinson.tx.us
2019 Misc. – FL		\$155,717	Hrly	
Ft Myers Beach, FL 4/15/2019-5/8/2019	Red Algae Removal	\$136,817	Hrly	Chelsea O'Riley , Public Works Manager, 2525 Estero Blvd, Ft Myers Beach, FL 33931, 239-765-0202 ext. 1700, chelsea@fmbgov.com
Okaloosa Co, FL 4/18/2019	Debris & Underbrush Removal	\$18,900	Hrly	Jim Reece , CHMM, Recycling Coordinator, 84 Ready Ave, NW, Ft Walton Beach, FL 32548, Tel: 850-651-7394, Fax: 850-651-7397, jreece@myokaloosa.com
2019 Hurricane Dorian	2 Activations – 1 DMS's – FEMA DR-4464-SC	\$430,366	31,294	
Dorchester Co, SC 9/16/2019-10/18/2019	Removed & Disposed: vegetation; mulch; Reduced by Grinding (46,568 CY); Citizen Sites Managed; Monitored by Tetra Tech	\$408,086	31,294	Jason Carrher Public Works Director, 2120 E. Main Street Dorchester, SC 29437 (843) 607-5908 cell (843) 832-0070 work jcarraher@dorchestercountysc.gov
Hilton Head, SC 9/15/2019	Emergency Push	\$22,280	Hrly	Jennifer Lyle , Asst Town Engineer, One Town Center Ct, Hilton Head Island, SC 29928, work 843-341-4779 cell 843-384-2629, jenniferl@hiltonheadislandsc.gov
2018 Hurricane Michael CAT V (FL)	16 Activations – 40 DMS's – FEMA-DR-4399 FL; FEMA-DR-4400-GA	\$252,281,133	12,256,345	
Apalachicola, FL 10/21/2018-12/18/2018	Removed & Disposed: vegetation; Leaners (5); Hangers (1,267 Trees); White Goods (15); Reduced by Grinding (52,178 CY), DMS Sites (1) ; Monitored by Tetra Tech	\$1,085,115	59,069	Ronald W. Nalley , City Manager; 1 Avenue E., Apalachicola, FL 32320; amklibrary2017@gmail.com ;
Bay Co, FL 10/17/2018-4/28/2021	Removed & Disposed: (ROW, PPDR, Waterway) vegetation; C&D; Leaners (8,081); Hangers (6,419 Trees); White Goods (725); Reduced by Grinding (1,903,027 CY); C&D Compact (515,511 CY), DMS Sites (8) Projects: Waterway & Canal clearing; Debris removed from eligible parks, cemeteries & schools Monitored by Landfall Strategies; Tetra Tech	\$42,637,726	2,436,953	Keith Bryant , Director of Public Works; 840 W. 11th Street, Panama City, FL 32401; 850-248-8302; kbryant@baycountyfl.gov

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Bainbridge, GA 4/23/2019-7/29/2019	Removed & Disposed: vegetation; Leaners (659); Hangers (40,931 Trees); Stumps (16); Mulch (13,890 CY); Reduced by Grinding (53,383 CY), DMS Sites (2); Monitored by True North	\$1,407,790	53,576	Chris Hobby , City Manager, 101 South Broad Street, Bainbridge, GA 39817 (229) 248-2005 chrish@bainbridgecity.com
Carrabelle, FL 10/30/2018-12/19/2018	Removed & Disposed: vegetation; Hangers (404 Trees); Reduced by Grinding (18,456 CY); Monitored by Tetra Tech	\$358,306	20,056	Courtney Dempsey , CRA Director; 1001 Gray Avenue, Carrabelle, FL 32322; 850-544-5233; citycbel@gtcom.net
Dauphin Island, AL 10/10/2018-2/13/2019	Sand Removal	\$271,683	Hrly	Mayor Jeff Collier ; 1011 Bienville Blvd.; Dauphin Island, AL 36528 251-861-5525; jcollier@townofdauphinisland.org
Decatur Co, GA 3/22/2019-8/3/2019	Removed & Disposed: (ROW, ROE) Vegetation; C&D; Leaner (1,914); Hangers (18,585 Trees); Stumps (82); Reduced by Grinding (212,988 CY), DMS Site (3); Monitored by True North	\$5,463,141	215,087	Chris Hobby , City Manager, 101 South Broad Street, Bainbridge, GA 39817 (229) 248-2005 chrish@bainbridgecity.com
Dog Island, FL 9/12/2019-9/20/2019	Removed & Disposed: Vegetation / Construction & Demo (425 Tons)	\$864,918	LS	Pamela Brownell , EM Director; 28 Airport Rd., Apalachicola, FL 32320; 850-653-8977 ext. 100; Cell 850-653-6748; em3frank@fairpoint.net
FL DEP 2/7/2019-6/6/2019	Removed & Disposed: Vegetation; Reduced by Grinding (116,672 CY)	\$17,721,523	158,393	Scott Woolam , Sr Program Analyst, Div of State Lands, 3900 Commonwealth Blvd, Mail Station 100, Tallahassee, FL 32399-3000, 850-245-2806, Scott.Woolam@dep.state.fl.us
Franklin Co, FL 10/16/2018-1/4/2019	Removed & Disposed: vegetation; Leaners (67); Hangers (1,414 Trees); HHW (1,120 Lbs.); White Goods (233); Freon (215); E-Waste (94); Reduced by Grinding (90,244 CY) DMS Site (3); Monitored by Tetra Tech	\$2,215,778	126,087	Pamela Brownell , EM Director; 28 Airport Rd., Apalachicola, FL 32320; 850-653-8977 ext. 100; Cell 850-653-6748; em3frank@fairpoint.net
Jackson Co, FL 10/12/2018-9/20/2019	Emergency Push Removed & Disposed: vegetation; C&D; mulch; Hangers (21,388 Trees); Leaners (13,431); Stumps (7); Reduced by Grinding (2,399,088 CY) DMS Site (6); Monitored by Metrics / Thompson	\$40,141,024	2,459,442	Wilanne Daniels , County Administrator 2819 Panhandle Rd., Operations Complex, Marianna, FL 32446 Ofc: 850-693-6657 danielsw@jacksoncountyfl.gov Rodney Andreasen , Director of Emergency Management; 850-718-0007; Cell 850-573-1058; randreasen@jacksoncountyfl.com
Lynn Haven, FL 10/10/2018-06/27/2020	Emergency Push Removed & Disposed: vegetation; Leaners (434); Hangers (1,588 Trees); Stumps (22); white goods (5); Reduced by Grinding (558,533 CY) & C&D Compaction (186,548 CY), DMS Site (3); Debris removed from eligible parks, cemeteries & schools; Monitored by Tetra Tech; Provided Sat. Phones	\$13,845,285	719,604	Michael White , City Manager; 825 Ohio Ave., Lynn Haven, FL 32444; 865-265-2121, Cell 850-814-8740; citymanager@cityoflynnhaven.com
Mexico Beach, FL 2/25/2019-10/10/2019	Dredge, Sand Sift and Replacement	\$12,527,617	47,828	Tommy Davis , Public Works Manager 850-527-3087 201 Paradise Path Mexico Beach, FL 32410 t.davis@mexicobeachgov.com Tanya Castro , City Administrator, 201 Paradise Path, Mexico Beach, FL 32410 t.castro@mexicobeachgov.com
Panama City Beach, FL 1/14/2019-1/24/2019	Reduction by Grinding (54,233 CY), DMS Site(1), Haul out	\$443,085	0	Janine Thomas , PW Senior Administrative Support Specialist, 116 S. Arnold Road Panama City Beach, FL 32413 850-233-5100 jthomas@pcbqov.com

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Panama City, FL 10/11/2018-5/31/2020	Emergency Push Removed & Disposed: vegetation; C&D; Leaners (20,185), Hangers (32,489 Trees); Stumps (6,968); Reduced by Grinding (2,304,854 CY) & Compacted C&D (1,646,666 CY) DMS Site (7); Debris removed from eligible parks, cemeteries & schools; Monitored by Landfall Strategies	\$81,562,445	3,971,295	Shane Daugherty , Solid Waste Superintendent 819 E. 11 th Street, Panama City, FL 32401; Office 850-872-3172, Cell: 850-814-5396 sdaugherty@panamacity.gov Neil Fravel , Director of Public Works; 819 E. 11 th Street, Panama City, FL 32401; 850-872-3015; nfravel@panamacity.gov
Parker, FL 10/23/2018-5/3/2019	Emergency Push Removed & Disposed: vegetation; C&D; Leaners (344); Hangers (846 Trees); Stumps (21); Reduced by Grinding (389,576 CY) C&D Compaction (159,188 CY), DMS Site (1); Monitored by Tetra Tech	\$7,865,326	535,114	Ashley Rizzo Human Resources, Benefits & Safety Administrator, 1001 West Park Street, Parker, FL 32404, 850-871-4104, aarizzo@cityofparker.com Danielle Baker , City Clerk; 850-871-4104, dmbaker@cityofparker.com (replaced Nancy Rowell)
Washington Co, FL 10/18/2018-5/31/2019	Removed & Disposed: vegetation; Leaners (10,301); Hangers (35,683 Trees) Stumps (108); Reduced by Grinding (1,445,814 CY) DMS Site (3); Monitored by Witt O'Briens	\$23,870,365	1,501,666	Ms. Lynne Abel , EM Public Safety Director; 2300 Pioneer Road, Chipley, FL 32428; 850-638-6203; label@washingtonfl.com
2018 Hurricane Florence CAT 1 (NC & SC)	18 Activations – 16 DMS's – FEMA-DR-4393-NC FEMA-DR-4394-SC	\$29,884,238	1,862,022	
Bald Head Island, NC 10/10/2018-2/20/2019	Removed & Disposed: vegetation; Leaners (275); Hangers (3,148 Trees); White Goods (225); HHW (1,440 Lbs.); Reduced by Grinding (24,599 CY) C&D Compaction (7,858 CY); Monitored by Landfall Strategies	\$1,383,281	34,059	Chris Clemmons , Director of Public Works; 110 Rothschild Street, Holden Beach, NC 28463; 910-842-6488; pworks@hbtownhall.com Chris McCall – Village Manager, 910-457-9700; cmccall@villagebhi.org
Bolivia, NC 10/2/2018-1/15/2019	Removed & Disposed: vegetation; Leaners (10); Hangers (36 Trees); Reduced by Grinding (749 CY) ; Monitored by Landfall Strategies	\$15,489	1,064	Dustin Graham , Director of Public Works; 700 Sunset Blvd., Sunset Beach, N 28468; 910-579-6297 ext. 1048, Cell 910-443-1144; dgraham@sunsetbeachnc.gov Jane Marston , Mayor; 910-471-2024
Brunswick Co, NC 9/26/2018-1/24/2019	Removed & Disposed: vegetation; Leaners (2,196); Hangers (19,333 Trees); Reduced by Grinding (323,631 CY); Monitored by Landfall Strategies	\$6,106,287	385,556	Wyatt Richardson , Operation Services Director of Parks & Recreation; 102 Town Hall Drive, Leland, NC 28451; 910-332-4651, Cell 910-470-7347; wrichardson@townofeland.com Micki Bozeman , Solid Waste Coordinator, micki.bozeman@brunswickcountync.gov
Calabash, NC 12/10/2018-12/20/2018	Grinding	\$17,941		Charles "Chuck" Nance, Jr. Town Administrator 882 Persimmon Road Calabash, NC 28467 Ph: 910-579-6747 Cell: 910-742-1342 tacalabash@atmc.net
Caswell Beach, NC 10/5/2018-1/22/2019	Removed & Disposed: vegetation; Leaners (3); Hangers (182 Trees); Reduced by Grinding (8,721 CY); Monitored by Landfall Strategies	\$154,906	10,520	Mayor Jane Marston ; PO Box 93, Bollivia, NC 28422; 910-471-2024; townhall.bolivia@atmc.net ;
Duplin Co, NC 10/1/2018-12/11/2018	Removed & Disposed: vegetation; White Goods (1,186); HHW (6,200 Lbs.); Reduced by Grinding (92,323 CY) C&D Compaction (97,708 CY); Monitored by Tetra Tech	\$2,682,013	190,032	Chris Vernon , Emergency Management Director; 209 Seminary St. Kenansville, NC 28349; 910-296-2160 x224, Cell 910-271-2772; chris.vernon@duplincountync.com
Fayetteville, NC 9/26/2018-11/30/2018	Removed & Disposed: vegetation; Reduced by Grinding (126,511 CY) ; Monitored by Tetra Tech	\$1,991,073	120,741	Jackie Tuckey , Public Information Officer 910-433-1854 jtuckey@ci.fay.nc.us Scott L. Bullard , Emergency Manager of Fire/EM; 433 Hay St., Fayetteville, NC 28301; 910-433-1789, Cell 910-551-4208; sbullard@ci.fay.nc.us
Holly Ridge, NC 10/5/2018-1/9/2019	Removed & Disposed: vegetation; mulch; Hangers (135 Trees); Reduced by Grinding (8,972 CY); Monitored by Tetra Tech	\$156,380	11,575	Carin Z. Faulkner , MPA Town Manager 910-329-7081 ext. 223

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Jacksonville, NC 9/7/2018-2/6/2019	Removed & Disposed: vegetation; Leaners (39,190); Hangers (2,823 Trees); Reduced by Grinding (273,804 CY); Monitored by Thompson	\$5,210,972	269,224	Wally Hansen , Public Services Director – Engineering & Construction; PO Box 128. Jacksonville, NC 28451; 910-938-5260; whansen@ci.jacksonville.nc.us ; Dr. Richard L. Woodruff , City Manager; 910-938-5220; citymanager@ci.jacksonville.nc.us
Leland, NC 9/29/2018-12/21/2018	Removed & Disposed: vegetation; Leaners (143); Hangers (872 Trees); Reduced by Grinding (113,667 CY); Monitored by Landfall Strategies	\$1,527,901	113,668	Wyatt Richardson , Operations Services Director; 102 Town Hall Drive, Leland, NC 28451 Ofc: 910-332-4651 Cell: 910-470-7347 wrichardson@townofleland.com
Navassa, NC 10/23/2018-11/28/2018	Removed & Disposed: vegetation; C&D; Monitored by Landfall Strategies	\$184,995	15,811	Mayor Eulis Willis ; 334 Main St., Navassa, NC 28451; 910-371-2432; mayor@townofnavassa.org
Northwest, NC 10/16/2018-11/17/2018	Removed & Disposed: vegetation; C&D; Leaners (15); Hangers (81 Trees); Monitored by Landfall Strategies	\$29,944	1,879	James Knox , City Mayor, 4889 Vernon Rd. Northwest, NC 28451, 910-515-9677 - cityofnorthwest@cityofnorthwest.com
North Topsail Beach, NC 9/18/2018-12/19/2018	Removed & Disposed: C&D; Reduction by C&D Compaction (40,177 CY); Sand screening (37,170 CY); Monitored by Tetra Tech	\$1,282,198	40,178	Thomas Best , Public Works Director; 3315 Gray St., North Topsail Beach, NC 28460; 910-328-9297, Cell 910-376-0453; tbest@ntbnc.org
Oak Island, NC 10/9/2018-1/23/2019	Removed & Disposed: vegetation; Leaners (154); Hangers (2,752 Trees); Reduced by Grinding (55,965 CY); Monitored by Landfall Strategies	\$1,764,065	129,837	David Kelly , Town Manager; 4601 E. Oak Island Dr. Oak Island, NC 28465 910-201-8002 dkelly@ci.oak-island.nc.us
Onslow Co, NC 9/30/2018-1/12/2019	Removed & Disposed: vegetation; Leaners (78); Hangers (9,313 Trees); Reduced by Grinding (408,348 CY); Monitored by Tetra Tech	\$6,349,470	477,354	Norman Bryson , Emergency Services Director; 1180 Commons Drive North, Jacksonville, NC 28546; 910-347-4270, Cell 910-340-5033; Norman_Bryson@onslowcountync.gov
Richlands, NC 10/5/2018-1/5/2019	Removed & Disposed: vegetation; Hangers (182 Trees); Reduced by Grinding (7,599 CY); Monitored by Tetra Tech	\$138,476	9,114	Gregg Whitehead , Town Administrator 302 S. Wilmington Street Richlands, NC 28574 910-324-3301 administrator@richlandsnc.gov
Sandy Creek NC 10/15/2018-11/12/2018	Removed & Disposed: vegetation; Reduced by Grinding (1,188 CY); Monitored by Landfall Strategies	\$14,987	1,189	Genn Marshall , Mayor; 910-655-6028 or 240-256-0810
SCDOT 9/4/2018-11/28/2018	Removed & Disposed: vegetation; Monitored by Thompson	\$117,975	4,867	Tom Johnson , SCDOT Manager / Emergency Operation; 803-354-2288; johnstona@scdot.org
Shalote, NC 10/5/2018-1/16/2019	Removed & Disposed: vegetation; Leaners (46); Hangers (563 Trees); Reduced by Grinding (10,169 CY); Monitored by Landfall Strategies	\$151,948	10,169	Mimi Gaither , Town Administrator; 910-619-7452
Swansboro, NC 9/7/2018-11/7/2018	Removed & Disposed: vegetation; Leaners (8); Hangers (87 Trees); Reduced by Grinding (30,816 CY); Monitored by Thompson	\$535,676	30,816	Scott Chase , Town Manager; 601 W. Corbett Avenue, Swansboro, NC 28584; 910-326-4428 x 175, Cell 910-712-4500; schase@ci.swansboro.nc.us
Varnamtown, NC 10/11/2018-1/15/2019	Removed & Disposed: vegetation; Leaners (9); Hangers (283 Trees); Reduced by Grinding (4,368 CY); Monitored by Landfall Strategies	\$68,261	4,369	Judy Galloway , Mayor; 910-842-6697; jllg@atmc.net
2018 Project Other Projects	4 Contracts	\$793,126		
Dauphin Island, AL	Tropical Storm Gordon – Sand Removal	\$14,000	Hourly	Mayor Jeff Collier ; 1011 Bienville Blvd.; Dauphin Island, AL 36528 251-861-5525; jcollier@townofdauphinisland.org
Eastern Shipbuilding Group	Dredging	\$741,332	Hourly	Greg Bourdreux , Project Manager 2200 Nelson Street Panama City, FL 32402 850-763-1900 ext. 3328 Cell: 850-819-9093, gboudreux@easternshipbuilding.com

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Orange Beach, AL	Miscellaneous Sand Projects	\$2,200	Hourly	Phillip West, Coastal Resource Manager; 4101 Orange Beach Blvd., Orange Beach, AL 36561; 251-981-6788, Cell 251-747-6166; pwest@orangebeachal.gov
TNC – The Nature Conservancy	Constructed Living Shoreline; Channel Dredging; Spoils Removal and Helen Woods Park Oyster Castle Pallets; Debris removed from eligible parks	\$28,800	Hourly	Mary Kate Brown, Coast Projects Manager, 118 N. Royal St. Suite 500 Mobile, AL 36602 251-433-1150 Cell: 251-550-3728, mkbrown@tnc.org
2018 Red Tide / Fish Kill Cleanup	6 Contracts Activated for Event	\$2,341,980 Total Event Cost		
Barrier Islands Park, Boca Grande, FL 8/8/2018-8/14/2018	Remove debris from beach	\$7,051	Hourly	Sharon McKenzie, Exec. Dir., Barrier Islands Parks Society, PO Box 637, Boca Grande, FL 33921, 941-964-0060, smckenziebips@gmail.com
Collier Co, FL 8/27/2018-9/4/2018	Remove debris from Canal & Bay	\$47,444	Hourly	Gary McAlpin, Gary.McAlpin@colliercountyfl.gov
Ft Myers Beach, FL 7/31/2018-8/12/2018	Remove debris from Beach / Canal & Bay	\$262,767	Hourly	Chelsea O'Riley, chelsea@fmbgov.com
Lee Co, FL 8/20/2018-9/3/2018	Remove debris from Beach / Canal & Bay	\$374,201	Hourly	Mary Tucker, Dir of Procurement, Lee Co Board of County Commissioners, 1500 Monroe St, 4 th Floor, Ft Myers, FL 33901, 239-533-8881, mtucker@leegov.com
Sanibel, FL 7/31/2018-9/6/2018	Remove debris from Beach / Canal & Bay	\$1,556,961	Hourly	Laura Zautcke, Ops Manager, City of Sanibel, 800 Dunlop Rd, Sanibel, FL 33957, 239-472-9615, ext. 368, Laura.Zautcke@mysanibel.com
Sarasota Co, FL 8/28/2018-8/31/2018	Remove debris from Beach	\$93,556	Hourly	Lois Rose, Solid Waste Mgr. 4000 Knights Trail Road Nokomis, FL 34275 Ofc: 941-861-1589 Cell: 941-650-0722 Fax: 941-486-2620 lerose@scgov.net
2017 Hurricane Nate	3 Contracts Activated for Event	\$2,119,616 Total Event Cost	165,947 Total Event CY	
Dauphin Island, AL 10/8/2017-4/3/2018	Clearing Sand from the Roads	\$2,100,704	163,903	Jeff Collier, Mayor, 1011 Bienville Blvd, Dauphin Island, AL 36528, 251-861-5525, jcollier@townofdauphinisland.org Wanda Sandagger, Administrative Assistant, 1011 Bienville Blvd, Dauphin Island, AL 36528, 251-861-5525, wsandagger@townofdauphinisland.org
Dauphin Island Water Authority, AL 12/12/2017-12/15/2017	Sand Push	\$5,702	Hrly	Vaile Feemster, DIWSA@AOL.COM
Mobile, AL 11/16/2017-11/20/2017	Removed & Disposed: C&D,	\$18,911	2,044	Bill Harkins, Public Works Dir, harkinsb@cityofmobile.org
2017 Hurricane Irma	67 Contracts Activated for Event - 117 DMS Managed for Event FEMA DR-4336	\$202,277,038 Total Event Cost	10,047,423 Total Event CY	
Apopka, FL 9/24/2017-01/26/2018	Removed & Disposed: vegetation, hangers (1,194 ea.), stumps (15); Reduction: Burning (149,729 CY) at 1 site Tasks: Storm Sewer Cleaning; Monitored by Landfall Strategies	\$2,108,037	150,295	Josh Robinson, Solid Waste Operations Manager, 748 E. Cleveland St. Apopka, FL 32703, 407-703-1731 fax: 407-703-1748 jrobinson@apopka.net
Arcadia, FL 10/2/2017-12/11/2017	Removed & Disposed: vegetation, hangers (894 Trees), leaners (107 trees), stumps(13); Reduced: at 1 site by burning (33,868 CY); Monitored by Landfall Strategies	\$498,914	33,868	Beth Carsten, Finance Director 23 North Polk Ave. Arcadia, FL 34266, 863-494-4114 fax: 863-494-4712 ecarsten@arcadia-fl.gov Penny Delaney, City Clerk 23 North Polk Ave. Arcadia, FL 34266 863-494-4114 fax: 863-494-4712 pdelaney@arcadia-fl.gov

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Aventura, FL 9/16/2017-10/11/2017	Removed & Disposed: vegetation, mulch, hangers (708 Trees); Reduced by Grinding (8,367 CY) at 1 site; Monitored by Volkert	\$379,842	8,367	Joseph Kroll , Public Works Director 19200 W. County Club Drive Aventura, FL 33180 cell: 305-525-1694, Ofc: 305-466-8970 fax: 305-466-3277 jkroll@cityofaventura.com Alan Levin , Public Works Operations Manager 19200 W. Country Club Drive Aventura, FL 33180 cell: 305-218-6844 Ofc: 305-466-8931 alevine@cityofaventura.com
Bonita Springs, FL 9/23/2017-12/12/2017	Removed & Disposed: ROE, C&D, vegetation, mulch, leaners (357) / hangers (10,148 trees); Reduced: at 1 site by grinding (412,401 CY); Monitored by Thompson - ADMS	\$6,521,630	440,154	Matt Feeney , Public Works Director 9101 Bonita Beach Road, Bonita Springs, FL 34135 Ofc: 239-949-6246 fax: 239-949-6245 matt.feeney@cityofbonitasprings.org Arleen Hunter , Assistant City Manager 9101 Bonita Beach Road, Bonita Springs, FL 34135 Ofc: 239-949-6262 Arleen.hunter@cityofbonitasprings.org
Brevard Co, FL 9/18/2017-11/29/2017	Removed & Disposed: C&D, vegetation, mulch Reduced: at 4 site by grinding Monitored by Tetra Tech - ADMS	\$2,370,625	172,031	Tom Mulligan , Solid Waste Director, 2725 Judge Fran Jamieson Way, Bldg. A-118, Viera, FL, (321) 543-1547, Thomas.mulligan@brevardfl.gov (Previously -"Euri" Euripides Rodriguez)
Casselberry, FL 9/20/2017-12/4/2017	Removed & Disposed: ROE, C&D, vegetation, mulch, leaners (58) / hangers (26 trees), stumps (21) Reduced: at 3 site by grinding (20,130 CY); Monitored by Thompson - ADMS	\$364,046	20,817	Mr. Charles "Chuck" Smith Public Works Parks and Facilities Supervisor 95 Triplet Lake Drive Casselberry, FL 32707 cell: 321-388-4194 Ofc: 407-262-7725 ext. 1717 csmith@casselberry.org
Charlotte County, FL 11/11/2017-2/10/2018	Removed & Disposed: C&D, vegetation, leaners (238) / hangers (5,070 trees); Monitored by Tetra Tech - ADMS	\$1,032,905	49,540	Richard Allen , SW Operations Manager, 25550 Harbor View Rd, Unit 2, Port Charlotte, FL 33982, 941-764-4393, richard.allen@charlottecountyfl.gov
Chatham Co, GA 9/20/2017-1/9/2018	Removed & Disposed: ROE, C&D, vegetation, mulch; Reduced: at 1 site by grinding (60,495 CY); Monitored by Thompson- ADMS	\$440,701	26,958	Robert Drewry , Director of Public Works 7226 Varnedoe Drive Savannah, GA 31406 Ofc: 912-652-6842 fax: 912-652-6845 rdrewry@chathamcounty.org Robin L. Maurer , Assistant Purchasing Director 1117 Eisenhower Drive, Suite C Savannah, GA 31406 Ofc: 912-790-1623 fax: 912-790-1627 rmaurer@chathamcounty.org
Clay Co, FL 9/17/2017-2/4/2018	Removed & Disposed: C&D, vegetation, mulch, leaners / hangers; Reduced: at 6 sites by grinding Monitored by Landfall Strategies	\$5,404,940	516,358	John Ward , EM Dir, 2519 SR 16 W, Green Cove Springs, FL 32043, 904-541-2767, John.Ward@claycountygov.com
Cocoa Beach, FL 9/22/2017-10/25/2017	Removed & Disposed: C&D, vegetation, mulch, compacted C&D; Reduced: at 1 site by grinding (15,648 CY); Monitored by Tetra Tech - ADMS	\$207,256	16,838	Rob Strong , Project Manager, Public Works, 1600 Minutemen Causeway, Cocoa Beach, FL 32932, 321-868-3316, rstrong@cityofcocoa-beach.com
Coleman, FL 9/25/2017-10/30/2017	Removed & Disposed: vegetation, mulch, Stumps (6) Reduced: at 1 site by grinding (2,557 CY); Self-Monitored	\$28,464	2,557	Mayor Milton Hill , 3502 E. Warm Springs Avenue Coleman, FL 33521 cell: 352-978-9938 Ofc: 352-748-1017 Fax: 352-748-2291 miltonhill@cityofcolemanfl.com Ruth Busby , Public Services Director 3502 E. Warm Springs Avenue Coleman, FL 33521 Ofc: 352-748-1017 Fax: 352-748-2291 ruthbusby@cityofcolemanfl.com
Collier County, FL 5/15/2018-12/18/2018	Removed & Disposed: drainage ditch debris, stumps (1,463), hangers (286 trees), leaners (756); Monitored by Tetra Tech - ADMS	\$15,938,235	49,215	Gino Santa Barbara , Gino.Santabarbara@colliercountyfl.gov Tony Barone , Tony.Barone@colliercountyfl.gov
Deltona, FL 9/19/2017-12/18/2017	Removed & Disposed: vegetation, mulch, leaners (99) / hangers (2,734 trees); Reduced: at 1 site by burning (283,772 CY); Monitored by Tetra Tech - ADMS	\$3,257,453	288,403	Matt Doan , PW Dir, 2345 Providence Blvd, Deltona, FL 32725, 386-878-8950, mdoan@deltonafl.gov
DeSoto Co, FL 10/2/2017-02/15/2018	Removed & Disposed: ROE, vegetation, mulch, leaners (459) / hangers (1 trees), stumps (146); Reduced: at 3 site by grinding (91,142 CY); Monitored by Landfall Strategies	\$1,479,493	91,100	Tom Moran , Emergency Management Director 2200 NE Roan Street Arcadia, FL 34266 Cell: 863-993-5855, Ofc: 863-993-4831, Fax: 863-993-4840 t.moran@desotobocc.com Cindy Talamantez , Purchasing Director 201 E. Oak Street, Suite 203 Arcadia, FL 34266 Ofc: 863-993-4816 Fax: 863-993-4819 c.talamantez@desotobocc.com

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Edgewater, FL 9/4/2017-11/2/2017	Removed & Disposed: vegetation Monitored by Witt O'Briens - ADMS	\$409,726	57,937	Brenda DeWees , Dir of Env Services, 409 Mango Tree Drive Edgewater, FL 32132 386-424-2400, bdeweess@cityofedgewater.org
Edgewood, FL 9/21/2017-11/9/2017	Removed & Disposed: vegetation, mulch; Reduced: at 1 site by grinding (14,940 CY); Monitored by Landfall Strategies	\$214,703	14,939	Bea L. Meeks , City Clerk, 405 Larue Ave. Edgewood, FL 32809 Cell: 352-267-8839, Ofc: 407-851-2920 Fax: 407-851-7361 bmeeks@edgewood-fl.gov Mayor Ray Bagshaw 405 Larue Ave. Edgewood, FL 32809 Cell: 407-230-0355, Ofc: 407-851-2920 rbagshaw@edgewood-fl.gov
Estero, FL 2/1/2018-2/4/2018	Removed & Disposed: vegetation Monitored by Rostan	\$30,998	1,596	David Willems , Public Works Director 9401 Corkscrew Palms Circle Estero, FL 33928 239-221-5035 willems@estero-fl.gov
Flagler Beach, FL 9/22/2017-10/21/2017	Removed & Disposed: ROE, vegetation, C&D, mulch Reduced: at 2 site by grinding (9,936 CY); Monitored by Thompson - ADMS	\$320,364	25,535	Larry Newsom , City Manager, 105 South Second St, Flagler Beach, FL 32136, 386-517-2000, lnewsom@cityofflaglerbeach.com
FL DEP – Waterway 09/16/2017-03/31/2018	Waterway Debris Removal; Remove waterway debris with boats to an offload site, load onto trucks for disposal	\$43,636,590	267,008	Scott Woolam , Sr Program Analyst, Div. of State Lands, 3900 Commonwealth Blvd, Mail Station 100, Tallahassee, FL 32399-3000, 850-245-2806, Scott.Woolam@dep.state.fl.us
Flagler Co, FL 9/26/2017-11/5/2017	Removed & Disposed: ROE, vegetation Monitored by Eisman Russo	\$402,926	22,492	Richard Gordon , Asst Co Engineer, 1769 E Moody Blvd, Building 2, Bunnell, FL 32110, 386-313-4006, rgordon@flaglercounty.org
Ft Myers, FL 9/21/2017-12/5/2017	Removed & Disposed: ROE, vegetation, mulch, leaners (47) / hangers (3,060 trees); Reduced: at 2 sites by grinding (258,992 CY); Monitored by Thompson - ADMS	\$3,757,646	258,992	Mr. Saeed Kazemi , City Manager 2200 Second Street Ft. Myers, FL 33901 Cell: 239-851-1753 Ofc: 239-321-7024 SKazemi@cityfymyers.com Sandra Ryan , Interim Dep. City Clerk 2200 Second Street Ft. Myers, FL 33901 Ofc: 239-321-7035
Ft Myers Beach, FL 9/27/2017-11/7/2017	Removed & Disposed: ROE, vegetation, mulch; Reduced: at 1 site by grinding (20,110 CY); Monitored by Thompson - ADMS	\$257,847	20,298	Roger Hernstadt , Town Manager 2523 Estero Blvd. Fort Myers Beach, FL 33931 Ofc: 239-765-0202 Fax: 239-765-0909 Roger@fmbgov.com Scott Baker , Director of Public Works 2523 Estero Blvd. Fort Myers Beach, FL 33931 Cell: 239-218-7733 Ofc: 239-765-0202 sbaker@fortmyersbeachfl.gov
Glades Co, FL 10/3/2017-2/26/2018	Removed & Disposed: ROE, vegetation, C&D; Reduced: at 6 site by burning (35,837 CY); Monitored by Thompson - ADMS	\$397,295	42,414	Angela Snow Colegrove , EM Director 500 Ave J. Moore Haven, FL 33471 Cell: 863-673-1837 Ofc: 863-946-6020 Fax: 863-946-1091 asnow@myglades.com Paul Carlisle , County Manager 500 Ave J. Moore Haven, FL 33471 Ofc: 863-946-6000 pcarlisle@myglades.com
Hardee Co, FL 9/9/2017-1/31/2018	Removed & Disposed: vegetation, C&D, hangers (5,592), leaners (3); Reduced: at 1 site by grinding (65,948 CY); Monitored by Witt O'Briens - ADMS	\$1,067,905	67,343	Jill Newman , EM Director 404 W. Orange St. Wauchula, FL 33873 Cell: 863-832-0324 Ofc: 863-773-6373 Fax: 863-773-9390 jill.newman@hardeecounty.net Willie Nabong , PW Director 205 Hanchey Road Wauchula, FL 33873 Ofc: 863-773-3272 Fax: 863-773-0107 willie.nabong@hardeecounty.net
Hilton Head, SC 9/10/2017-9/16/2017	Push Operations	\$25,241	Hrly	Jennifer Lyle, Asst Town Engineer, One Town Center Ct, Hilton Head Island, SC 29928, 843-341-4779, jenniferl@hiltonheadislandsc.gov
Jupiter, FL 9/11/2017-10/24/2017	Push Operations Removed & Disposed: vegetation, C&D; Monitored by Tetra Tech - ADMS	\$370,420	43,668	Mr. Thomas "Tom" Discoll , Director of Engineering & Public Works 210 Military Trail Jupiter, FL 33458 Cell: 561-440-0213 Ofc: 561-741-2215 Fax: 561-741-2515 thomasd@jupiter.fl.us Mr. Doug Koennicke , Town Engineer 210 Military Trail Jupiter, FL 33458 Ofc: 561-741-2258 Cell: 561-723-4680, dougk@jupiter.fl.us
Kissimmee, FL 9/18/2017-12/16/2017	Removed & Disposed: vegetation, C&D, mulch, e-waste (21); Reduced: at 1 site by grinding (34,090 CY); Monitored by Tetra Tech - ADMS	\$494,146	29,638	Kerrith Fiddler , PW Director, 101 Church Street, Suite 301 Kissimmee, FL 34741 Cell: 407-252-7823 Ofc: 407-518-2164 kfiddler@kissimmee.org George Allen , PW Operations Assistant Director 101 Church Street Kissimmee, FL 34741 Ofc: 407-518-2523 Cell: 407-624-0155 gallen@kissimmee.org

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Lake Co, FL 9/16/2017-02/28/2018	Removed & Disposed: vegetation, mulch, hangers (3,918 trees), leaners (22); Reduced: at 6 site by grinding (580,684 CY); Monitored by Tetra Tech - ADMS	\$6,114,179	355,512	Mary Hamilton Environmental Services Mgr., 323 N. Sinclair Ave. Tavares, FL 32778 Ofc: 352-483-9006 mhamilton@lakecountyfl.com David Salinas , Public Works Landfill Supervisor. 13130 County Landfill Rd., Tavares, FL 32778 Cell: 352-636-0851 Ofc: 352-343-3776 Fax: 352-253-1690 dsalinas@lakecountyfl.gov
Lake Mary, FL 9/19/2017-12/9/2017	Removed & Disposed: ROE, vegetation, C&D, mulch, leaners (10), hangers (453 trees); Reduced: at 1 site by grinding (43,923 CY); Monitored by Thompson - ADMS	\$563,577	43,935	Bruce Paster , PW Director 911 Wallace Court Lake Mary, FL 32746 Cell: 407-463-8133 Ofc: 407-585-1452 bpaster@lakemaryfl.com Jill Alvarez , Purchasing Coordinator 100 N. Country Club Road Lake Mary, FL 32746 Ofc: 407-585-1403 Fax: 407-585-1464 jalvarez@lakemaryfl.com
Lakeland, FL 9/19/2017-02/09/2018	Removed & Disposed: vegetation, C&D, mulch, leaners (413), hangers (12,189 trees), stumps (6); Reduced: at 3 site by grinding (187,240 CY); Monitored by Thompson - ADMS	\$3,345,920	228,996	Heath Frederick , PW Director 228 S Massachusetts Ave. Lakeland, FL 33801 Cell: 386-747-2370 , Ofc: 863-834-6001 heath.frederick@lakelandgov.net Greg James , PW Assistant Director 228 S. Massachusetts Avenue Lakeland, FL 33801 Cell: 863-608-1468 Ofc: 863-834-6040 greg.james@lakelandgov.net
Lauderdale-By-The-Sea, FL 9/16/2017-10/9/2017	Push Operations Removed & Disposed: vegetation, hangers (131 trees) Monitored by Witt O'Briens - ADMS	\$71,211	6,748	Don Prince , Director of Municipal Services 4501 N. Ocean Drive Lauderdale-By-The-Sea, FL 33308 Cell: 954-275-0808 Ofc: 954-640-4232 Fax: 954-776-0578 DonP@lbts-fl.gov Ralph "Bud" Bentley , Town Manager 4501 Ocean Drive Town of Lauderdale-By-The-Sea, FL 33308 Ofc: 954-640-4200 Fax: 954-776-1857 budb@flts-fl.gov
Lazy Lakes, FL 9/17/2017-10/15/2017	Removed & Disposed: vegetation, hangers (3 trees)	\$2,887	333	Melissa Augustin , City Attorney, 3099 E Commercial Blvd, Ste 200, Ft Lauderdale, FL 33308, 954-771-4500, maugustin@cityatty.com
Lee Co, FL 9/16/2017-7/5/2018	Removed & Disposed: ROE, vegetation, C&D, mulch, leaners (3,733)/ hangers (70,730 trees), stumps (18); Reduced: at 15 site by grinding (1,711,022 CY); Monitored by Thompson - ADMS	\$29,654,974	1,729,186	Jason Fournier , Public Utilities Mgr., Public Utilities Manager 10500 Buckingham Rd. Fort Myers, FL 33905 Cell: 239-229-5733 Ofc: 239-533-8000 Fax: 239-338-3337 jfournier@leegov.com Jim Bjostad , Public Safety Emergency Manager 2675 Ortiz Ave. Ft. Myers, FL 33905 Cell: 239-476-2147 Ofc: 239-533-0617 Fax: 239-477-3636 bjostad@leegov.com
Miami Springs, FL 9/14/2017-02/15/2018	Removed & Disposed: vegetation, C&D, mulch, leaners (314), hangers (3,862 trees), stumps (74); Reduced: at 1 site by grinding (120,062 CY); Monitored by Thompson - ADMS	\$3,673,278	141,744	Tammy Romero , Procurement Specialist 201 Westward Drive Miami Springs, FL 33166 Ofc: 305-805-5035 Fax: 305-805-5018 romerot@miamisprings-fl.gov William Alonso , City Manager 201 Westward Drive Miami Springs, FL 33166 Ofc: 305-805-5014 alonso@miamisprings-fl.gov
Miami, FL 10/4/2017-12/14/2017	Removed & Disposed: vegetation, C&D, mulch, leaners (162), hangers (4,213 trees), stumps (103) Reduced: at 1 site by grinding (45,211 CY); Monitored by Tetra Tech - ADMS	\$1,452,739	45,215	Mario F. Nunez , Solid Waste Director 1290 N.W. 20 Street Miami, FL 33142 Ofc: 305-960-2804 Fax: 305-960-2850 mfunez@miamigov.com Robert Williams , Solid Waste Superintendent 1290 N.W. 20 Street Miami, FL 33142 Ofc: 305-960-2837 Fax: 305-960-2845 robwilliams@miamigov.com
Mount Dora, FL 9/26/2017-10/31/2017	Removed & Disposed: vegetation; Reduced: at 1 site by grinding; Monitored by Tetra Tech - ADMS	\$638,401	32,907	Mike Sheppard , Dep. Director Finance 510 N Baker St. Mount Dora, FL 32757 Ofc: 352-735-7179 Cell: 352-408-4692 sheppardm@cityofmounddora.com John McKinney , Finance Director 510 N. Baker St. Mount Dora, FL 32757 Ofc: 352-735-7158 Cell: 321-205-6401 mckinnevj@ci.mount-dora.fl.us
Nags Head, NC 9/8/2017-10/12/2017	Supplied water pumps for standby use	\$11,486	Hrly	David Ryan , Town Engineer, 2200 Lark Ave. Nags Head, NC 27959 Ofc. 252-441-6221, cell 252-475-0038, fax: 252-441-3350 david.ryan@nagsheadnc.gov
Nassau Co, FL 9/18/2017-2/9/2018	Removed & Disposed: vegetation, mulch, leaners (81), hangers (7,113 trees); Reduced: at 2 site by grinding (215,055 CY); Monitored by Witt O'Briens - ADMS	\$2,978,945	209,674	Scott Herring PW Director 46026 Landfill Rd. Callahan, FL 32011 Ofc: 904-491-7330 Cell: 904-583-5665 Fax: 904-879-6323 sherring@nassaucountyfl.com Shanea Jones , County Manager 96135 Nassau Pl. Suite 1 Yulee, FL 32097 Ofc: 904-530-6010 Fax: 904-321-5784 sjones@nassaucountyfl.com

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
North Port, FL 9/15/2017-12/13/2017	Removed & Disposed: vegetation, mulch, leaners (6), hangers (675 trees); Reduced: at 1 site by grinding (47,241 CY); Monitored by Rostan / Hall Pass - ADMS	\$737,413	47,241	Monica Bramble , Asst. PW Director 1100 N. Chamberlin Blvd. North Port, FL 34286 Ofc: 941-240-8060 Cell: 941-628-0015 Fax: 941-240-8063 mbramble@cityofnorthport.com Frank Lama , Solid Waste Manager 1100 Chamberlain Blvd. North Port, FL 34286 Ofc: 941-240-8074 Fax: 941-429-7079 flama@cityofnorthport.com
Ocala, FL 9/18/2017-02/26/2018	Push Operations; Removed & Disposed: ROE, ROW, vegetation, mulch, leaners (96), hangers (377 trees), stumps (42); Reduced: at 2 site by grinding (155,837 CY) Monitored by Witt O'Briens - ADMS	\$1,838,624	129,645	Darren Park , PW Director 1805 NE 30 th Ave. Bldg. 300 Ocala, FL 34470 Ofc: 352-351-6733 Cell: 352-414-8622 Fax: 352-351-6731 dpark@ocalafl.org Ken Whitehead , Asst. City Manager 1805 NE 30 th Ave Bldg. 600 Ocala, FL 34470 Ofc: 352-401-3974 Cell: 352-857-1223 kwhitehead@ocalafl.org
Okeechobee Co, FL 9/22/2017-12/08/2017	Removed & Disposed: vegetation, ash, mulch, leaners (5), hangers (1,742 trees); Reduced: at 1 site by burning (48,823 CY) & grinding (65,682 CY); Monitored by Culpepper & Terpening - ADMS	\$1,412,646	122,407	Mitchell Smeykal , EM Director 707 NW 6 th St. Ave Okeechobee, FL 34972 Ofc: 863-763-3212 Cell: 863-634-6273 Fax: 863-763-1569 mmsmeykal@co.okeechobee.fl.us Russell Rowland , Asst Co Administrator 1700 NW 9 th Ave. Suite D Okeechobee, FL 34972 Ofc: 863-763-1811 Cell: 863-697-0121 Fax: 863-763-5529 rrowland@co.okeechobee.fl.us
Orange Co, FL 9/15/2017-2/26/2018	Removed & Disposed: vegetation, C&D, mulch, ash, leaners (152), hangers (19,318 trees), stumps (7), marine debris; Reduced: at 2 site by burning (330,910 CY) and grinding (19,046 CY); Monitored by Tetra Tech - ADMS	\$6,911,053	364,326	Ralphetta Aker , PW Fiscal & Op Support Manager 4200 South John Young Parkway Orlando, FL 32839 Ofc: 407-836-8011 Fax: 407-836-7788 Ralphetta.Aker@ocfl.net Jennifer Cummings PW Storm water Manager 4200 S. John Young Pkwy Orland, FL 32839 Ofc: 407-836-7795 Cell: 321-689-7624 jennifer.cummings@ocfl.net
Orange Park, FL 9/26/2017-2/4/2018	Reduced: at 1 site by grinding (14,122 CY); Monitored by Landfall Strategies	\$72,200	10,180	John P Villanueva , CPA, Finance Director, 2042 Park Ave, Orange Park, FL 32073; 904-278-3017; jvillanueva@townop.com Mike Kelter , PE, VP Legacy Civil Engineers, Inc., 630 Myrtle Ave, Green Cove Springs, FL 32043; 904-284-8103; mkelter@bellsouth.net
Orlando, FL 9/22/2017-12/1/2017	Removed & Disposed: ROE, vegetation, mulch, hangers (2,974 trees); Reduced: at 2 site by grinding (51,918 CY); Monitored by Thompson - ADMS	\$1,223,299	57,928	Mike Carroll , Solid Waste Div. Manager 1028 S. Woods Ave. Orlando, FL 32805 Ofc: 407-246-3050 Cell: 407-538-8916 Fax: 407-246-2808 michael.carroll@cityoforlando.net Rick Howard , PW Director 1028 S. Woods Ave. Orlando, FL 32805, Ofc: 407-246-3222 rick.howard@cityoforlando.net
Ormond Beach, FL 9/16/2017-10/26/2017	Removed & Disposed: ROE, vegetation, mulch, leaners (20), hangers (3,608 trees); Reduced: at 1 site by grinding (130,212 CY); Monitored by Thompson - ADMS	\$2,022,282	130,212	Kevin Gray , PW Operations Manager 501 N. Orchard St. Ormond Beach, FL 32174 Ofc: 386-676-3577 Cell: 386-316-7725 kevin.gray@ormondbeach.org
Palm Coast, FL 10/13/2017-11/6/2017	Removed & Disposed: vegetation, C&D Monitored by True North - ADMS	\$162,856	22,007	Jim Landon , City Manager 160 Lake Avenue Palm Coast, FL 32164 Ofc: 386-986-3702 Fax: 386-986-3781 jlandon@palmcoastgov.com Nester Abreu , PW Director 1 Welfield Grade Palm Coast, FL 32137 Ofc: 386-986-2360 Cell: 386-931-5177 nabreu@palmcoastgov.com
Palm Springs, FL 9/15/2017-11/2/2017	Removed & Disposed: ROE, vegetation Monitored by Thompson - ADMS	\$134,297	17,072	Mr. William "Bill" Golson , Dir. Parks and Recreation 226 Cypress Lane Palm Springs, FL 33461 Ofc: 561-964-8820 Fax: 561-964-2387 bgolson@vpsfl.org Kimberly Wynn , Village Clerk 226 Cypress Lane Palm Springs, FL 33461 Ofc: 561-965-4010 Fax: 561-965-0899 kwynn@vpsfl.org
Palmetto, FL 10/5/2017-11/21/2017	Removed & Disposed: vegetation, mulch, hangers (144 trees); Reduced: at 1 site by grinding (17,730 CY) Monitored by Witt O'Briens - ADMS	\$202,411	17,730	Allen Tusing , PW Director 600 17 th Street W. Palmetto, FL 34221 Ofc: 941-723-4580 Cell: 941-737-0282 Fax: 941-723-4539 atusing@palmettofl.org Javier Vargas Dep. Director PW 600 17 th Street W. Palmetto, FL 34221 Ofc: 941-723-4580 Fax: 941-723-4539 jvargas@palmettofl.org

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Plantation, FL 9/19/2017-12/22/2017	Removed & Disposed: vegetation, hangers (2,104 trees) Monitored by Witt O'Briens - ADMS	\$1,714,266	194,605	Dawn Mehler, Administrative Analyst 750 NW 91 st Avenue Plantation, FL 33324 Ofc: 954-797-2723 dmehler@plantation.org Steve Rodgers , PW Asst. Director 750 NW 91 st Ave Plantation, FL 33324 Ofc: 954-452-2535 Fax: 954-452-2548 srodgers@plantation.org
Polk Co, FL 9/15/2017-04/05/2018	Removed & Disposed: vegetation, mulch, leaners (71), hangers (27,456 trees); Reduced: at 11 site by grinding (2,158,977 CY); Monitored by Tetra Tec - ADMS	\$27,921,453	2,171,245	Michael Teate , Roads & Drainage Area Manager 3000 Sheffield Rd. Winter Haven, FL 33880 Ofc: 863-535-2200 Cell: 863-581-0541 michaelteate@polk-county.net Jay Jarvis , Drainage Director, 300 Sheffield Rd, Winter Haven 33880, (863)535-2200; jayjarvis@polk-county.net
Polk Co School Board, FL 11/4/2017-02/28/2018	Removed & Disposed: vegetation, leaners (27), hangers (2,516 trees); Reduced: at 9 site by grinding (14,228 CY); Monitored by Tetra Tech - ADMS	\$345,164	14,322	Scott Reeves , Senior Coordinator of Support Services, 1430 Hwy 60 East Bartow, FL 33830 863-534-5052 Scott.reeves@polk-fl.net
Punta Gorda, FL 9/22/2017-10/16/2017	Removed & Disposed: vegetation, mulch, leaner (1), stump (1); Monitored by Landfall Strategies	\$131,971	17,770	Marian Pace , Procurement Manager 326 West Marion Ave. Punta Gorda, FL 33950 Ofc: 941-575-3348 Cell: 941-628-1592 Fax: 941-575-3340 mpace@pgorda.us Howard Kunik , City Manager 326 West Marion Ave. Punta Gorda, FL 33950 Ofc: 941-575-3301 Fax: 941-575-3310 hkunik@pgorda.us
Putnam Co, FL 9/18/2017-2/2/2018	Removed & Disposed: vegetation, mulch; Reduced: at 4 site by grinding (272,567 CY); Self-Monitored	\$3,935,714	317,143	Larry Gast , Dir. Solid Waste/Sanitation 140 County Landfill Rd. Palatka, FL 32177 Ofc: 386-329-1200 Fax: 386-329-0486 larry.gast@putnam-fl.com Lynn Wooten Solid Waste Sanitation Admin; 140 Co Landfill Rd, Palatka, FL 32177; Ofc: 386-329-1201 Cell: 386-937-5231 Fax: 386-329-0486; Lynn.wasdin@putnam-fl.com
Sanford, FL 9/18/2017-11/12/2017	Removed & Disposed: vegetation, C&D, mulch; Reduced: at 1 site by grinding (47,590 CY); Monitored by Witt O'Briens - ADMS	\$567,798	43,156	John P. Reichardt , PW Operations Mgr., 300 N Park Ave. Sanford, FL 32771 Ofc: 407-688-5087 Cell: 407-416-2998 John.reichardt@sanfordfl.gov Bilal Iftikhar PW Director , 300 N Park Ave. Sanford, FL 32771 Ofc: 407-688-5085 Fax: 407-688-5081 bilal.iftikhar@sanfordfl.gov
Sanibel Island, FL 9/18/2017-12/17/2017	Push Operations, Removed & Disposed: ROE, vegetation, mulch, leaners (122), hangers (720 trees), stumps (44); Reduced: at 1 site by grinding (169,454 CY); Monitored by Witt O'Briens - ADMS	\$2,217,420	161,910	Keith Williams II , PW Director 800 Dunlop Rd. Sanibel, FL 33957 Ofc: 239-472-6397 Cell: 239-691-8787 keith.williams@mysanibel.com Scott Krawczuk , Dep. Director Public Works 800 Dunlop Rd. Sanibel, FL 33957 Ofc: 239-472-6397 Cell: 239-770-2554 Fax: 239-472-6041
Sarasota Co, FL 9/13/2017-1/19/2018	Push Operations, Removed & Disposed: vegetation, mulch, leaners (2), hangers (77 trees), stumps (9); Reduced: at 3 site by grinding (299,869 CY); Monitored by Tetra Tech - ADMS	\$2,750,728	221,501	Lois Rose , Solid Waste Mgr. 4000 Knights Trail Road Nokomis, FL 34275 Ofc: 941-861-1589 Cell: 941-650-0722 Fax: 941-486-2620 lerose@scgov.net Scott Montgomery , EM Operations Mgr. 6050 Porter Way Sarasota, FL 34236 Ofc: 941-861-5927 Fax: 941-861-5501 smontgo@scgov.net
St Petersburg, FL 9/16/2017-12/9/2017	Removed & Disposed: vegetation, mulch, stumps (8) Reduced: at 1 site by grinding (163,755 CY); Monitored by Tetra Tech - ADMS	\$1,950,185	163,792	Mike Vineyard , Park Operational Manager 1400 19 th Street North. St. Petersburg, FL 33713 Ofc: 727-892-5233 michael.vineyard@stpete.org Mike Jeffries , Dir. Parks and Rec 1400 19 th Street North St. Petersburg, FL 33713 Ofc: 727-892-5863 michael.jeffries@st.pete.org
Stuart, FL 9/11/2017-10/27/17	Push Operations; Removed & Disposed: ROE, vegetation, mulch, leaners (2) / hangers (171 trees); Reduced: at 1 site by grinding (13,064 CY); Monitored by Thompson - ADMS	\$181,132	11,850	Sam Amerson , Dir. Public Works 121 SW Flagler Ave. Stuart, FL 34994 Ofc: 772-288-5331 Cell: 772-260-9613 samerson@ci.stuart.fl.us Dave Peters , Asst. Director of PW, 121 SW Flagler Ave. Stuart, FL 34994 Ofc: 772-288-1292 Cell: 772-260-9615; dpeters@ci.stuart.fl.us

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Sumter Co, FL 9/27/2017-2/24/2018	Removed & Disposed: vegetation, mulch, leaners (274), hangers (7,806 trees), stumps (78); Reduced: at 1 site by grinding (75,292 CY); Monitored by Thompson - ADMS	\$1,391,971	59,826	Mark Wilson , Road and Bridge Superintendent 319 E. Anderson Ave. Bushnell, FL 33513 Ofc: 352-569-6700 Fax: 352-569-6701 Jackey Jackson , Asst. PW Director Operations 319 E. Anderson Ave. Bushnell, FL 33513 Ofc: 352-569-6700 Cell: 352-303-8543 Fax: 352-569-6701 jackey.jackson@sumtercountyfl.gov
Sunny Isles Beach, FL 9/26/2017-9/29/2017	Removed & Disposed: mulch	\$37,866	1,538	Christopher Russo , City Manager 18070 Collins Ave. Sunny Isles Beach, FL 33160 Ofc: 305-947-0606 Fax: 305-949-3113 crusso@sibfl.net
Sunrise, FL 9/17/2017-11/30/2017	Removed & Disposed: vegetation, C&D, mulch, leaners (263), hangers (3,804 trees); Reduced: at 2 site by grinding (99,565 CY); Monitored by Tetra Tech - ADMS	\$2,557,532	136,417	Scott Manning , Emergency Mgmt. 10440 W. Oakland Park Blvd. Sunrise, FL 33351 Ofc: 954-746-3476 Cell: 954-383-2647 smanning@sunrisefl.gov Richard Salamon , City Manager 10770 West Oakland Park Blvd. Sunrise, FL 33351 Ofc: 954-746-3430 Fax: 954-746-3439 citymanager@sunrisefl.gov
Tarpon Springs, FL 9/18/2017-12/13/2017	Removed & Disposed: ROE, vegetation, C&D, mulch, leaners (34), hangers (703 trees); Reduced: at 1 site by grinding (43,716 CY); Monitored by Tetra Tech - ADMS	\$675,256	45,557	Tom Funcheon , PW Director 324 East Pine Street Tarpon Springs, FL 34689 Ofc: 727-942-5606 Cell: 727-224-6182 Fax: 727-943-9609 tfuncheon@ctsfl.us Mr. Richard Butcher , 444 Huey Ave. South Tarpon Springs, FL 34689 Ofc: 727-938-3737 Fax: 727-934-0598
Tybee Island, GA 9/17/2017-11/21/2017	Removed & Disposed: C&D, white goods (31) Monitored by Rostan / Haul Pass - ADMS	\$75,798	9,735	Angela Hudson , Finance Director 403 Butler Ave. Tybee Island, GA 31328 Ofc: 912-472-5021 Fax: 912-786-9465 ahudson@cityoftybee.org Shawn Gillen , City Manager 403 Butler Ave. Tybee Island, GA 31328 Ofc: 912-472-5070 Cell: 404-309-1788 sgillen@cityoftybee.org
Venice, FL 9/20/2017-10/17/2017	Removed & Disposed: vegetation Monitored by Thompson - ADMS	\$110,342	12,543	Judy Gamel , Executive Asst. City Manager's Office 401 West Venice Ave. Venice, FL 34285 Ofc: 941-882-7398 Fax: 941-480-3031
Vero Beach, FL 9/18/2017-10/13/2017	Removed & Disposed: ROE, vegetation Reduced: at 1 site by grinding (43,149 CY); Monitored by Thompson - ADMS	\$440,532	35,621	Don Dexter , PW Manager 3405 Airport West Drive Vero Beach, FL 32960 Ofc: 772-978-4861 Cell: 772-473-7372 Fax: 772-978-4879 ddexter@covb.org
(The) Villages Community, FL 9/15/2017-12/20/2017	Removed & Disposed: vegetation, mulch, stumps (34) Reduced: at 2 site by burning (31,288 CY); Monitored by Volkert - ADMS	\$406,299	31,288	Diane Tucker , Admin Ops Manager 940 Lakeshore Drive The Villages, FL 32162 Ofc: 352-674-1920 Cell: 352-207-8626 Fax: 652-674-1921 diane.tucker@districtgov.org
Wilton Manors, FL 9/7/2017-10/14/2017	Removed & Disposed: vegetation, C&D, leaners (3), hangers (91 trees); Monitored by Tetra Tech - ADMS	\$222,615	25,961	David Archacki , Dir. Utilities / Emergency Mgmt. 2020 Wilton Drive Wilton Manors, FL 33305 Ofc: 954-390-2129 Cell: 943-818-7315 darchacki@wiltonmanors.com Bob Mays , Director of Finance 2020 Wilton Dr. Wilton Manors, FL 33305 Ofc: 954-390-2143 Bmays@wiltonmanors.com
2017 Hurricane Harvey	27 Contracts Activated for Event - 27 DMS Managed for Event	\$95,170,892 Total Event Cost	4,956,178 Total Event CY	
Alvin, TX 9/7/2017-10/16/2017	Removed & Disposed: Veg, C&D, White Goods (19), E-waste (200), HHW (11,100 Lbs.); Monitored by True North - ADMS	\$208,292	12,446	Brian Smith , Director of Public Services, 1100 W Hwy 6, Alvin, TX 77511, 281-388-4315, bsmith@psf.cityofalvin.com
Aransas Co, TX 9/5/2017-12/4/2018	Removed & Disposed: Veg, C&D, Hangers (28,255 trees), Leaners (2,639), White Goods (9,733), HHW (66,560 Lbs); Reduced by Grinding (1,511,877 CY) and compacting (1,162,521 CY); (5) DMS; Monitored by Thompson - ADMS	\$38,406,476	2,395,235	Rick McLester , EM Coordinator, 301 N Live Oak St, Rockport, TX 78382, 361-790-0100, rmclester@aransascounty.org

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Baytown, TX 9/6/2017-10/25/2017	Removed & Disposed: Veg, C&D, White Goods (973), HHW (34,680 Lbs), E-waste (131); Monitored by True North - ADMS	\$776,463	34,828	Rick Davis , City Manager, 2401 Market St, Baytown, TX 77520, 281-420-6500, citymanager@baytown.org
Brazoria Co, TX 9/24/2017-01/12/2018	Removed & Disposed: Veg, C&D, White Goods (2,376), HHW (103,720 Lbs.); Reduced by Grinding (9,108 CY) and Compaction (86,842 CY); (4) DMS; Monitored by Tetra Tech - ADMS	\$3,417,026	161,448	Trey Haskens , Asst. County Engineer 451 N. Velasco, Suite 230 Angleton, TX 77515 Ofc. 979-583-7657 treyh@brazoria-county.com
Chambers Co, TX 9/7/2017-10/13/2017	Removed & Disposed: Veg, C&D, White Goods (270), HHW (2,350 Lbs), E-waste (34); Monitored by True North - ADMS	\$205,142	10,534	Jimmy Sylvia , County Judge, 404 Washington Ave, Anahuac, TX 77514, 409-267-2440, jsylvia@co.chambers.tx.us
Clear Lake Shores, TX 9/21/2017-10/14/2017	Removed & Disposed: Veg, C&D, White Goods (83), HHW (3,500 Lbs), E-waste (40); Monitored by True North - ADMS	\$51,977	1,813	Mr. George Jones , City Administrator 1006 South Shore Dr. Clear Lake Shores, TX 77565 Ofc: 281-334-2799 Fax: 281-334-2866 gjones@clearlakeshores-tx.gov Chief Kenneth G. Cook , Police Chief 1006 South Shore Drive Clear Lake Shores, TX 77565 Ofc: 281-334-1034 Fax: 281-334-2866 kcook@clearlakeshores-tx.gov
Corpus Christi, TX 8/31/2017-1/17/2018	Removed & Disposed: Veg, , Hangers (19,232 trees); Reduced by Grinding (376,307 CY); (2) DMS; Monitored by Tetra Tech - ADMS	\$7,724,554	536,074	Lawrence Mikolajczyk , SW Dir, 2525 Hygeia St, Corpus Christi, TX 78415, 361-857-1972, lawm@cctexas.com Paul Bass , Asst. Dir. Of Support Services 361-826-1968 PaulB@cctexas.com
Dickinson, TX 9/7/2017-12/18/2019	Removed & Disposed: Veg, C&D, White Goods (5,178), HHW (182,460 Lbs), E-waste (7,684), Waterway (25,579 LF); (1) DMS; Monitored by Tetra Tech - ADMS	\$7,281,652	198,884	Capt. Steve Krone , Emergency Operations Dir, 4000 Liggio, Dickinson, TX 77539, 281-337-6308, skrone@ci.dickinson.tx.us
Friendswood, TX 9/6/2017-1/15/2018	Removed & Disposed: C&D, White Goods (5,804), HHW (235,920 Lbs), E-waste (2,545); Monitored by Tetra Tech - ADMS	\$4,096,828	135,952	Terry Byrd , EM Coordinator, 1600 Whitaker Dr, Friendswood, TX 77546, 281-996-3332, tbyrd@ci.friendswood.tx.us
Galveston Co, TX 9/27/2017-11/22/2017	Removed & Disposed: C&D, White Goods (134), E-waste (547); Monitored by Tetra Tech - ADMS	\$573,171	33,262	Rufus 'Lee' Crowder , Purchasing Agent 722 Moody Street 5 th Floor Galveston, TX 77550 Ofc: 409-770-5372 rufus.crowder@co.galveston.tx.us
Ingleside, TX 9/3/2017-02/08/2018	Removed & Disposed: Veg, C&D; Reduced by Grinding (225,976 CY) and Compaction (70,507 CY); Monitored by True North - ADMS	\$4,256,037	296,483	Shanna Owens , EM Coordinator ; 2425 8 th Street Ingleside, TX 78362 Ofc: 361-776-7422 sowens@inglesidetx.gov Paul Baen , Finance Director 3761 San Angelo St. Ingleside, TX 78362; Ofc: 361-776-2517
Jones Creek, TX 9/15/2017-10/16/2017	Removed & Disposed: C&D; Monitored by Witt O'Briens - ADMS	\$62,020	3,532	Marshal William Tidwell , Marshal/EM 7207 Stephen F. Austin Jones Creek, TX 77541 Ofc: 979-292-6393 Fax: 979-233-3712 jc.cityhall@coastal-link.net Kimberly Morris , Emergency Management Coordinator 7207 Stephen F. Austin Rd. Jones Creek, TX 77541 Ofc: 979-233-2700 Fax: 979-233-3712 jc.cityhall@coastal-link.net
LaMarque, TX 9/16/2017-10/26/2017	Removed & Disposed: Veg, C&D, White Goods (12), E-waste (29); Monitored by TCB - ADMS	\$396,256	21,994	Charlotte Todaro Warren , PW Coordinator Emergency Management 1111 Bayou Road La Marque, TX 77568 Ofc: 409-938-9225 Cell: 409-457-7511 Fax: 409-935-0401 c.todaro@cityoflamarque.org Robin Eldridge , City Clerk 1111 Bayou Rd. La Marque TX 77568 Ofc: 409-938-9259 r.eldridge@cityoflamarque.org
Lake Jackson 9/16/2017-10/7/2017	Removed & Disposed: Veg; Monitored by Thompson	\$20,549	4,281	Keelie Kennedy , Buyer 25 Oaks Drive Lake Jackson TX 77566 Ofc: 979-415-2420 Fax: 979-415-2520 kkennedy@lakejacksontx.gov Sally Villarreal Asst. City Secretary, 25 Oaks Drive Lake Jackson TX 77566 Ofc: 979-415-2401 Fax: 979-415-2501 avillarreal@lakejacksontx.gov

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
League City, TX 9/7/2017-12/2/2017	Removed & Disposed: C&D, White Goods (3,209), HHW (109,220 Lbs), E-waste (3,491); Monitored by Tetra Tech - ADMS	\$2,435,178	116,462	Bo Bass , City Manager, 300 W Walker St, League City, TX 77573, 281-554-1414, john.baumgartner@leaguecitytx.gov
Liberty Co, TX 10/16/2017-2/28/2018	Removed & Disposed: C&D; Reduced by Compaction (13,048 CY); (2) DMS; Monitored by Tetra Tech - ADMS	\$153,638	13,595	Tom Branch EM Coordinator 2400 Beaumont Ave. Jail Admin Bldg. Liberty TX 77575 Ofc: 936-334-3219 Cell: 713-816-9898 Fax: 936-336-3172 tom.brancy@co.liberty.tx.us Crista Beasley , Dep. EM Coordinator 2400 Beaumont Ave. Jail Admin Bldg. Liberty, TX 77575 Ofc: 936-334-3219 Fax: 936-336-3172 crista.beasley@co.liberty.tx.us
Montgomery Co, TX 9/5/2017-2/6/2018	Removed & Disposed: Veg, C&D, White Goods (1,013), HHW (974 Lbs), E-waste (1,699); Reduced by Grinding (643 CY) and Compaction (71,776 CY); (3) DMS; Monitored by Tetra Tech - ADMS	\$2,172,520	118,097	Chief Deputy Randy McDaniel , EM Coordinator, 9472 Airport Rd, Conroe, TX 77303, 936-760-5852, Randy.McDaniel@mctx.org
Nassau Bay, TX 9/11/2017-10/16/2017	Removed & Disposed: Veg, C&D, White Goods (95), HHW (17,780 Lbs), E-waste (7); Monitored by Witt O'Briens - ADMS	\$205,060	6,324	Jamie Galloway , EM Coordinator 1800 Space Park Dr. Suite 200 Nassau Bay, TX 77058 Ofc: 281-336-6298 Fax: 281-335-1555 jamie.galloway@nassaubay.com Paul Lopez , PW Director 18295 Upper Bay Rd. Nassau Bay TX 77258 Ofc: 281-333-2944 Fax: 281-333-2301 paul.lopez@nassaubay.com
Newton Co, TX 10/2/2017-12/13/2017	Removed & Disposed: Veg, C&D; Monitored by Thompson - ADMS	\$104,047	8,859	Rosemary Johnson , Admin Assistant for Judge PO Box 1380 Newton, TX 75966 Ofc: 409-379-5691 Cell: 409-381-0677 Fax: 409-379-2107 newtoncountyjudge@co.newton.tx.us
Nueces Co, TX 9/14/2017-11/21/2017	Removed & Disposed: Veg, C&D; Reduced by Grinding (6,702 CY); (1) DMS; Monitored by Tetra Tech - ADMS	\$84,568	7,851	Christopher Boyce , Me. Mgmt. Coordinator 901 Leopard Street, Room 106 Corpus Christi TX 78401 Ofc: 361-888-0513 Fax: 361-888-0445 christopher.boyce@nuecesco.com Glen Sullivan , PW Director 901 Leopard Street, Room 103 Corpus Christi, TX 78401 Ofc: 361-888-0490 Cell: 361-533-2356 Fax: 361-888-0485 glen.sullivan@nuecesco.com
Port Arthur, TX 9/8/2017-1/19/2018	Removed & Disposed: C&D, White Goods (3,551), E-waste (47,886); Reduced by Compaction (487,974 CY); (3) DMS; Monitored by Witt O'Briens - ADMS	\$11,124,369	487,974	Glen White , Solid Waste, 44 4th St, Port Arthur, TX 77640, 409-983-8501 glen.white@portarthurtx.gov , Alison Walker, Solid Waste Administrative Assistant 409-983-8501, Allison.walker@portarthurtx.gov Armondo Gutierrez, PW Dir., , 409-983-8513, armondo.gutierrez@portarthurtx.gov
San Patricio Co, TX 9/3/2017-2/6/2018	Removed & Disposed: Veg, C&D; Reduced by Grinding (214,718 and Compaction (81,948 CY); (3) DMS; Monitored by True North - ADMS	\$4,297,535	296,667	Sara Williams , Emergency Management, 313 N Rachal St, Sinton, TX 78387, 361-587,3560, sara.williams@co.san-patricio.tx.us
Santa Fe, TX 9/7/2017-11/2/2017	Removed & Disposed: C&D, HHW (10,780 Lbs); Monitored by Thompson - ADMS	\$368,647	22,580	Joe Dickson , City Manager, 12002 State Hwy 6, Santa Fe, TX 77510, 409-925-6412,
Seabrook, TX 9/9/2017-10/4/2017	Removed & Disposed: Veg, C&D, White Goods (37), HHW (3,120 Lbs); Monitored by Tetra Tech - ADMS	\$39,905	1,592	Gayle Cook , City Manager, 1700 1st St, Seabrook, TX 77586, 281-291-5719, gcook@seabrooktx.gov
TX GLO 12/8/2017-03/15/2018	Removed & Disposed: Waterway debris; Monitored by Metric	\$6,610,243	24,918	Tony Williams , Planning Senior Director 512-463-5055 tony.williams@glo.texas.gov Vania Ramaekers, Contract Specialist, 512-463-5047, Vania.ramaekers@glo.texas.gov
Webster, TX 9/8/2017-10/3/2017	Removed & Disposed: Veg, C&D, White Goods (6), HHW (2,580 Lbs); E-waste (89), Monitored by True North - ADMS	\$46,607	2,141	Joe Ferro , EM Dir, 101 Pennsylvania Ave, Webster, TX 77598, 281-316-3712, jferro@cityofwebster.com

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
West Columbia, TX 9/23/17-11/11/2017	Removed & Disposed: C&D, White Goods (7), HHW (1,640 Lbs.), E-waste (44); Monitored by Witt O'Briens - ADMS	\$52,132	2,351	Chief Paul Odin , 310 E. Clay West Columbia, TX 77486 Ofc: 979-345-5121 Cell: 713-459-0732 Fax: 979-345-2730 chief@westcolumbiatx.org Debbie Sutherland , City Manager 512 E. Brazos Ave. West Columbia TX 77486 Ofc: 979-345-3123 Fax: 979-345-3178 citymanager@westcolumbiatx.org
2017 TS Cindy				
Dauphin Island, AL 6/27/2017-6/29/2017	Sand Clearance from Roadways	\$6,540	Hourly	Jeff Collier, Mayor , 1011 Bienville Blvd, Dauphin Island, AL 36528, 251-861-5525, jcollier@townofdauphinisland.org Wanda Sandagger , Administrative Assistant, 1011 Bienville Blvd, Dauphin Island, AL 36528, 251-861-5525, wsandagger@townofdauphinisland.org
2017 Tornado				
Hattiesburg, MS 2/11/2017-5/27/2017	Removed & Disposed: vegetation, C&D, stumps, leaners & hangers; Monitored by Debris Tech - ADMS	\$2,237,052	150,710	Lamar Rutland , City Engineer, 212 W Front St, Hattiesburg, MS 39401, 601-545-4540, lrutland@hattiesburgms.com
2017 Other Projects				
Central, LA 6/28/2017-7/1/2017	Removed & Disposed: C&D Monitored by Debris Tech - ADMS	\$38,067	3,239	JR Shelton , Mayor, 13421 Hooper Rd, Ste 8, Central, LA 70818, 225-261-5989, jr.shelton@central-la.gov
Corpus Christi, TX 6/14/2017-7/12/2017	Removed & Disposed: vegetation (Emergency Brush Collection)	\$299,977	41,663	Gilbert Montoya , 361-816-8156, gilbertm@cctexas.com
Newport News, VA 5/2017-7/2017	Removed trees from different locations in the City at various times	\$44,673	LS	Derrick Porter , Storm water, 513 Oyster Point Rd, Newport News, VA 23602, dporter@nngov.com
2016 Hurricane Matthew	39 Contracts Activated for Event - 32 DMS Managed for Event	\$82,267,725 Total Event Cost	5,675,560 Total Event CY	
Berkeley Co, SC 10/13/2016-12/18/2016	Removed & Disposed: vegetation, C&D, leaners & hangers, mulch; Reduced: at 1 site by grinding Monitored by Rostan Solutions / GP Strategies - ADMS	\$931,731	75,610	Melissa Wheatley , Deputy Director of Solid Waste, 212 Oakley Plantation Dr, Moncks Corner, SC 29461, 843-719-2343, melissa.wheatley@berkeleycountysc.gov
Brevard Co, FL 10/11/2016-1/4/2017	Removed & Disposed: vegetation, C&D, mulch Reduced: at 1 site by grinding; Monitored by Tetra Tech - ADMS	\$3,231,102	265,794	"Euri" Euripides Rodriguez , SW Dir, 2725 Judge Fran Jamieson Way, Bldg. A, Ste 118, Viera, FL 32940, 321-633-2042, euripides.rodriquez@brevardcounty.us
Bunnell, FL 10/14/2016-10/25/2016	Removed & Disposed: vegetation Monitored by Tetra Tech - ADMS	\$105,155	8,480	Perry Mitrano , SW Dir, 201 W Moody Blvd, Bunnell, FL 32110, 386-437-7500, pmitrano@bunnellcity.us
Callawassie Island, SC 10/8/2016-10/10/2016	Emergency Push	\$14,573	Hrly	Chief Waverly Patterson , Ops Dir, 176 Callawassie Dr, Okotie, SC 29909, 843-987-4150, chiefpatterson@hargray.com
Chesapeake, VA 10/28/2016-11/3/2016	Removed & Disposed: vegetation	\$21,166	483	Eric Martin , PW Dir, 306 Cedar Rd, 3rd Floor, Chesapeake, VA 23322, 757-382-6380, emartin@cityofchesapeake.net
Clay Co, FL 10/18/2016-11/12/2017	Removed & Disposed: vegetation, C&D, leaners & hangers, mulch; Reduced: at 2 sites by grinding Monitored by Landfall Strategies	\$1,142,823	127,682	John Ward , EM Dir, 2519 SR 16 W, Green Cove Springs, FL 32043, 904-541-2767, John.Ward@claycountygov.com
Cocoa Beach, FL 10/12/2016-12/3/2016	Removed & Disposed: vegetation, C&D, mulch Reduced: at 2 sites by grinding Monitored by Tetra Tech - ADMS	\$326,535	32,701	Rob Strong , Project Manager, Public Works, 1600 Minutemen Causeway, Cocoa Beach, FL 32932, 321-868-3316, rstrong@cityofcocoabeach.com

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Currituck Co, NC 11/7/2016-2/24/2017	Removed & Disposed: vegetation, mulch Reduced: at 1 site by grinding Monitored by Tetra Tech - ADMS	\$46,664	2,805	Brenda McQueen , Superintendent of Buildings, PW, 153 Courthouse Rd, Currituck, NC 27929, 252-232-2504, brenda.mcqueen@currituckcountync.gov
Deltona, FL 10/14/2016-12/1/2016	Removed & Disposed: vegetation, C&D, leaners & hangers, ash Reduced: at 1 site by burning Monitored by Tetra Tech - ADMS	\$1,384,861	117,753	Matt Doan , PW Dir, 2345 Providence Blvd, Deltona, FL 32725, 386-878-8950, mdoan@deltonafl.gov
Duplin Co, NC 11/28/2016-12/1/2016	Removed & Disposed: C&D Monitored by Tetra Tech - ADMS	\$7,107	519	Matt Barwick , EM Coordinator, 209 Seminary St, PO Box 909, Kenansville, NC 28349, 910-296-2160 Ext. 231, matthew.barwick@duplincountync.com
Edgecombe Co, NC 11/7/2016-2/24/2017	Removed & Disposed: C&D	\$516,525	20,257	Dee Waters , Assistant Finance Director 201 St. Andrew St. Suite 205 Tarboro, NC 27886 252-641-7888 deewaters@edgecombeco.com
Edgewater, FL 10/8/2016-12/8/2016	Emergency Push; Removed & Disposed: ROW, Commercial, Private - vegetative, C&D, leaners & hangers, mulch; Reduced: at 1 site by grinding; Monitored by Witt O'Briens	\$2,936,463	201,602	Brenda DeWees , Dir of Env Services, 386-424-2400, bdeweess@cityofedgewater.org
Fayetteville, NC 10/20/2016-2/15/2017	Removed & Disposed: vegetative, C&D, mulch Reduced: at 1 site by grinding; Monitored by Tetra Tech - ADMS	\$958,182	81,449	Jackie Tuckey , Management Analyst, 433 Hay St, Fayetteville, NC 28301-5537, 910-433-1854, jtuckey@ci.fay.nc.us
Flagler Beach, FL 10/13/2016-1/25/2017	Removed & Disposed: vegetative, C&D, Beach C&D, mulch Reduced: at 1 site by grinding, management and grinding of City hauls; Monitored by Tetra Tech - ADMS	\$312,482	23,926	Larry Newsom , City Manager, 105 South Second St, Flagler Beach, FL 32136, 386-517-2000, lnewsom@cityofflaglerbeach.com
Flagler Co, FL 10/7/2016-1/23/2017	Emergency Push; Removed & Disposed: ROW, Public Use Areas, Private HOA & Non HOA Rds. - vegetative, C&D, leaners & hangers, white goods, mulch; Reduced: at 1 site by grinding, management and grinding of City hauls Monitored by Tetra Tech - ADMS	\$2,752,630	167,148	Richard Gordon , Asst Co Engineer, 1769 E Moody Blvd, Building 2, Bunnell, FL 32110, 386-313-4006, rgordon@flaglercounty.org
FL DEP 2/16/2017-6/20/2017	Waterway Debris Removal; Remove waterway debris with boats to an offload site, load onto trucks for disposal; Debris removed from eligible parks Monitored by Eisman Russo - Zone 1, CDR McGuire - Zone 2, Tetra Tech - Zone 3	\$13,186,226	77,722	Scott Woolam , Sr Program Analyst, Div of State Lands, 3900 Commonwealth Blvd, Mail Station 100, Tallahassee, FL 32399-3000, 850-245-2806, Scott.Woolam@dep.state.fl.us
Fripp Island, SC 10/13/2016-10/28/2016	Emergency Push; Removed & Disposed: vegetative, leaners & hangers; Monitored by Witt O'Brien	\$111,040	3,967	Kate Hines , General Manager, Generalmanager@frippislandliving.com
Garden City, GA 10/31/2016-1/17/2017	Removed & Disposed: vegetative, mulch; Reduced: at 1 site by grinding; Monitored by Rostan Solutions - ADMS	\$365,490	33,580	Benny Googe , PW Dir, 2 Bud Brown Rd, Garden City, GA 31408, 912-629-2296, bgooge@gardencity-ga.gov
Hilton Head Island, SC 10/5/2016-7/01/2017	Emergency Push; Removed & Disposed: ROW, SCDOT Rds., Private Rds., Public Use Areas - vegetative, C&D, white goods, leaners & hangers, mulch; Debris removed from eligible parks, cemeteries & schools; Reduced: at 2 sites by grinding Waterway Debris removal from Drainageways Monitored by Tetra Tech - ADMS	\$37,124,940	3,012,487	Jennifer Lyle , Asst Town Engineer, One Town Center Ct, Hilton Head Island, SC 29928, 843-341-4779, jenniferl@hiltonheadislandsc.gov

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Hilton Head Plantation, SC 10/10/2016-10/31/2016	Emergency Push; Tasks: Access Tree clearance, ROE tree removal, Blue roof operations	\$195,567	Hrly	T. Peter Kristian , General Manager, 7 Surrey Ln, Hilton Head Island, SC 29926, pkristian@hhppoa.org
Jasper Co, SC 10/8/2016-10/12/2016	Emergency Push	\$24,636	Hrly	Wilbur Daley , Emergency Services Dir, 1509 Grays Hwy, Ridgeland, SC 29936, 843-726-7607, wilburd@jaspercourtysc.gov
Liberty Co, GA 10/14/2016-1/6/2017	Removed & Disposed: vegetative, C&D, leaners & hangers, stumps; Reduced: at 2 sites by burning Monitored by Tetra Tech - ADMS	\$1,736,692	183,194	Mike Hodges , EM Dir, 100 Liberty St, Hinesville, GA 31313, 912-368-2201, mike.hodges@libertycountyga.com
Long Cove Owners Assoc. Hilton Head Island, SC 10/28/2016-11/21/2016	Removed & Disposed: vegetative, C&D, logs, mulch Reduced: at 1 site by grinding	\$408,232	40,840	Tom Lee , General Manager, 399 Long Cove Dr, Hilton Head Island, SC 29928, 843-686-1071, tlee@longcoveclub.com
Marsh Side Owners Assoc. Hilton Head Island, SC 10/14/2016-11/3/2016	Tasks: Tree removal, stump grinding, blue tarp operations,	\$106,450	Hrly	Trish Norris , Property Manager, 5 Gumtree Rd, Hilton Head Island, SC 29926, 843-681-7301, propertymanager@marshsidehi.com
Norfolk, VA 10/14/2016-11/30/2016	Removed & Disposed: vegetative, stumps Reduced: at 1 site by grinding; Monitored by Thompson - ADMS	\$314,618	25,943	David Ricks , PW Dir, 810 Union St, Suite 700, Norfolk, VA 23510, 757-664-4614, David.Ricks@norfolk.gov
Ocean Isle Beach, NC 10/25/2016-11/9/2016	Removed & Disposed: C&D Monitored by Landfall Strategies	\$12,229	1,772	Justin Whiteside , Asst Town Administrator, 910-579-3469, justin@oibgov.com
Orange Park, FL 11/28/2016-1/4/2017	Removed & Disposed: mulch; Reduced: at 1 site by grinding of debris hauled in by the Town; Monitored by Landfall Strategies	\$19,604	1,976	Jim Hanson , Town Manager, 2042 Park Ave, Orange Park, FL 32073, 904-278-3019, jhanson@townop.com
Ormond Beach, FL 10/11/2016-12/31/2016	Removed & Disposed: vegetative, C&D, leaners & hangers, mulch; Reduced: at 1 site by grinding Monitored by Thompson - ADMS	\$3,660,393	514,691	Kevin Gray , Operations Manager, PW, 501 N Orchard St, Ormond Beach, FL 32174, 386-676-3577, kevin.gray@ormondbeach.org
Palm Coast, FL 10/9/2016-1/17/2017	Removed & Disposed: vegetative, C&D, treated wood, mulch; Reduced: at 1 site by burning & grinding; Reduced and hauled out City hauled debris; Monitored by True North	\$1,172,253	68,151	Ms. Renee Shevlin , PW Operations Manager, 1 Wellfield Grade, Palm Coast, FL 32137, 386-986-4781, rshevlin@palmcoastgov.com
Port Wentworth, GA 10/17/2016-1/15/2017	Removed & Disposed: vegetative, C&D, leaners & hangers, stumps, mulch; Reduced: at 1 site by grinding Monitored by Tetra Tech - ADMS	\$84,022	6,282	Chief Lance Moore , Fire Dept, 317 Cantyre St, Port Wentworth, GA 31407, 912-401-0475, lmoore@cityofportwentworth.com
Raleigh, NC 10/17/2016-11/11/2016	Removed & Disposed: vegetative Monitored by Tetra Tech - ADMS	\$59,612	8,516	Kelly Lindsey , EM & Special Events, 222 W Hargett St, Suite 304, Raleigh, NC 27601, 919-996-2202, kelly.lindsey@raleighnc.gov
Rose Hill, NC 10/20/2016-10/25/2016	Removed & Disposed: vegetative	\$16,959	1,980	Ivey Knowles , PW Dir, 103 SE Railroad St, Rose Hill, NC 28458, 910-289-3159, rosehillpw@embarqmail.com
SC DOT 10/17/2016-1/13/2017	Removed & Disposed: vegetative, leaners & hangers, stumps, mulch; Reduced: at 6 sites by grinding Monitored by Thompson - ADMS	\$8,187,338	492,455	Emmett I Kirwan , SCDOT Procurement Manager, 955 Park St, Columbia, SC 29201, 803-737-0676, KirwanEI@scdot.org
Southern Shores, NC 11/18/2016-12/14/2016	Removed & Disposed: vegetative, C&D	\$83,218	8,586	Peter Rascoe , Town Manager, 5375 N Virginia Dare Trail, Southern Shores, NC 27949, 252-261-2394, prascoe@southernshores-nc.gov
Stuart, FL 10/7/2016-10/27/2016	Emergency Push; Removed & Disposed: vegetative, stumps, mulch; Reduced: at 1 site by grinding Monitored by Witt O'Briens	\$109,356	10,085	Sam Amerson , PW Dir, 121 SW Flagler Ave, Stuart, FL 34994, 772-288-5331, samerson@ci.stuart.fl.us
Sunset Beach, NC 10/26/2016-11/23/2016	Removed & Disposed: vegetative, C&D Monitored by Landfall Strategies	\$95,563	13,849	Dustin Graham , PW Dir, 700 Sunset Blvd N, Sunset Beach, NC 28468, 910-579-6297, dgraham66@atmc.net

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Thunderbolt, GA 10/19/2016-1/17/2017	Removed & Disposed: vegetative, mulch; Reduced: at 1 site by grinding; Monitored by Witt O'Briens	\$108,789	9,896	Ray O'Neill , PW Dir, 2821 River Dr, Thunderbolt, GA 31404, 912-644-7999, roneill@thunderboltga.gov
Washington Oaks Gardens Park, FL 12/8/2016-12/13/2016	Removed & Disposed: vegetative	\$56,524	4,096	Renee Paolini , 6400 N Oceanshore Blvd, Palm Coast, FL 32137, Renee.Paolini@dep.state.fl.us
Windmill Harbour, SC 10/14/2016-10/31/2016	Removed & Disposed: vegetative, leaners & hangers, stumps, mulch; Reduced: at 1 site by grinding Monitored by Atkins Global	\$339,975	29,283	Jaime Fenstermaker , IMC Resort Services, 2 Corpus Christi, Ste #302, Hilton Head Island, SC 29928, 843-785-4775 ext. 110, Jaime@imcresortservices.com
2016 Hurricane Hermine	2 Contracts Activated for Event - 3 DMS Managed for Event	\$9,080,715 Total Event Cost	401,366 Total Event CY	
Leon County, FL 9/3/2016-2/3/2017	Emergency Push; Removed & Disposed: vegetative, leaners & hangers, mulch; Reduced: at 3 sites by grinding Monitored by Witt O'Briens	\$5,721,729	237,200	Dale Walker , PW Director, 2280 Miccosukee Rd, Tallahassee, FL 32308, 850-606-1415, walkerda@leoncountyfl.gov
Tallahassee, FL 9/3/2016-1/26/2017	Emergency Push; Removed & Disposed: vegetative, leaners & hangers, mulch; Reduced: at 3 sites by grinding Monitored by Witt O'Briens	\$3,358,986	164,166	Robby Powers , EM Coordinator, 911 Eastwood Dr, Tallahassee, FL 32311, 850-891-2536, robby.powers@talgov.com
2016 Flooding Aug				
Central, LA 8/25/2016-1/28/2017	Removed & Disposed: C&D, HHW Monitored by Debris Tech - ADMS	\$5,486,871	324,951	JR Shelton , Mayor, 13421 Hooper Rd, Ste 8, Central, LA 70818, 225-261-5989, jr.shelton@central-la.gov
2016 Flooding, Tornadoes				
Brazoria County, TX 6/16/2016-8/26/2016	Removed & Disposed: C&D Monitored by Tetra Tech - ADMS	\$330,118	20,470	Steve Rosa , EM Coordinator, 111 E Locust St, Suite 102, Brazoria, TX 77515, 979-864-1801, steverosa@brazoria-county.com
Texas General Land Office (GLO) 6/27/2016-7/8/2016	Removed & Disposed: vegetative debris on the beach area / Monitored by Tetra Tech - ADMS	\$397,252	6,394	Tony Williams , Planning Senior Director 512-463-5055 tony.williams@glo.texas.gov
2016 Flooding, Tornadoes				
Montgomery County, TX 5/3/2016-5/27/2016 FEMA-4269 6/9/2016-7/20/2016 FEMA-4272	Removed & Disposed: (tornado debris & flooding debris) vegetation, C&D, white goods (80), ewaste (113) Monitored by Tetra Tech - ADMS	\$288,408 \$520,549	19,089 39,079	Randy McDaniel , EM Coordinator, 9472 Airport Rd, Conroe, TX 77303, 936-523-3910, Randy.McDaniel@mctx.org
Waller County, TX 5/4/2016-5/25/2016 FEMA-4269 6/20/2016-7/19/2016 FEMA-4272	Removed & Disposed: C&D Monitored by Tetra Tech - ADMS	\$19,674 \$18,402	1,186 1,183	Brian Cantrell , EMC, 701 Calvit St, Hempstead, TX 77445, 979-826-8282, b.cantrell@wallercounty.us
2016 LA Flooding				
Ouachita Parish, LA – FEMA-4263 3/30/2016-6/16/2016	Removed & Disposed: vegetation, C&D, white goods (18), e-waste (370), tires (105); Monitored by Volkert	\$397,774	32,161	Scotty Robinson , Parish President, 301 S Grand St #201, Monroe, LA 71201, 318-355-4260, srobinson@oppi.org Daryl Dunbar , Volkert, PM,
St John the Baptist Parish, LA / 2/26/2016-3/6/2016	Provided Portable Showers / Event Restrooms for volunteer services that helped the citizens and Parish	\$7,574	LS	Travis Perrilloux , Asst Director Homeland Security & Emergency Preparedness, 1801 Airline Hwy W, LaPlace, LA 70068, 985-652-2222, travis.perrilloux@sjbparish.com

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
2016 TX Flooding				
Newton County, TX 4/7/2016-7/15/2016	Removed & Disposed: C&D, white goods (378) Monitored by Thompson Consulting	\$349,990	37,030	Olan Bean , Asst EM Director, 409-658-9241
2016 Winter Storm				
Essex County, VA (VPPSA) 3/10/2016-4/13/2016	Removed & Disposed: vegetation, C&D, stumps (44) Monitored by Arcadis / Rostan	\$138,739	16,359	Reese Peck , County Administrator, 804-445-5528, rpeck@essex-virginia.org Stephen Geissler , VPPSA Exec Director, 757-880-3535, sbgeissler@vppsa.org Jordan Bryant , Arcadis Operations Manager, 813-385-7280, jbryant@rostan.com
2016 Tornado				
Rowlett, TX 2/15/2016-4/20/2016	Removed & Disposed: vegetation, C&D, white goods (140), e-waste (49); Monitored by True North	\$680,036	70,738	Jim Proce , Asst. City Manager, 4000 Main St, Rowlett, TX 75088, 972-715-6113, jproce@rowlett.com Doug Amato , True North Project Manager, damato@truenorthern.com

CrowderGulf has not been terminated from a contract within the past 2 years. We have had contracts that have expired and have been rebid however, no contracts have been cancelled for non-performance issues.

We have not had any performance issues with current or past contracts. We have provided reference letters from some activations to illustrate our previous successes and outstanding performance.

Litigation Summary

CrowderGulf strives to maintain the utmost integrity and reputation in this industry. We have been very successful over the many years we have been in business but as any company can attest, being in business does allow a certain amount of exposure.

CrowderGulf has no open lawsuits or litigation. In addition, the most current Dun & Bradstreet Report for CrowderGulf identifies the total number of suits, liens, judgments and bankruptcy proceedings as zero. Due to our diligent efforts, we have been involved in very few litigation cases, none of any significance.

Code of Business Ethics

In mid-year of 2000, CrowderGulf adopted a written **Code of Business Ethics** that applies to all employees with special responsibilities on Foremen, Supervisors and Managers. The ethics program is in four parts: 1) The Ethic Logic; 2) Ethical Standards; 3) Ethics Policy; and 4) Ethics Training. The policy and standards are equally weighted on employees, contractors, subcontractors and consultants. *Our ethics plan is available upon request.*

Criminal Convictions

CrowderGulf has never had any Criminal Convictions against CrowderGulf, company owners or officers.

Penalties

CrowderGulf has never been terminated or debarred from a Contract.

Conflict of Interest

CrowderGulf nor its ownership, officers, management or staff have a conflict of interest to disclose with the City at this time.



Section V: Agreements Comments / Exceptions



City of Coral Gables, FL
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Section V: Agreements Comments / Exceptions

CrowderGulf Joint Venture, Inc is not requesting any exceptions at this time.



Section VI: Price Proposal



City of Coral Gables, FL

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Section VI: Price Proposal

Pricing provided in INFOR via the Line Items tab.