

FIRST BUDGET HEARING

SEPT 13, 2022

2022 – 2023 BUDGET PROCESS SIGNIFICANT CALENDAR DATES

- ✓ MAY 9 to MAY 20, 2022 Individual Commission Briefings
- ✓ JUNE 1, 2022 Property Appraiser sends estimated property values
- ✓ JULY 1, 2022 Budget Estimate submitted to City Commission
- ✓ JULY 1, 2022 Property Appraiser certifies preliminary taxable values
- ✓ JULY 1 to AUGUST 15, 2022 State revenue estimates available online
- ✓ JULY 19, 2022 Review Budget Estimate with Budget Advisory Board
- ✓ JULY 25, 2022 Budget Workshop Presentation of Budget Estimate
- ✓ AUGUST 4, 2022 Certify tax rate to the Property Appraiser

SEPTEMBER 13, 2022 – 1st Budget Hearing

SEPTEMBER 28, 2022 – 2nd Budget Hearing



2022-2023 BUDGET SUMMARY

Annual Revenues		\$ 230,247,821
Transfers From Reserves (Planned Use)		
General Capital Improvement Fund	\$ 11,074,561	
General Fund	1,736,975	
General Fund – Art In Public Places	556,017	
Trolley / Transportation Fund	496,000	
Federal Asset Forfeiture Fund	400,000	
Roadway Improvement Fund	341,665	
General Fund – City Clerk's Special Revenue	311,027	
Stormwater Utility Fund	250,000	
Retirement System Fund	182,094	
All Other Funds	 -	 15,348,339
Total Revenues		\$ 245,596,160
Expenditures		
Operating	191,778,682	
Capital	39,896,063	
Debt Service	 10,945,799	\$ 242,620,544
Transfers to Reserves		
Parking Fund – Reserve for Capital Debt	1,200,000	
General Fund – Historic Building Fund	1,000,000	
All Other Funds	 775,616	 2,975,616
Total Expenditures		\$ 245,596,160



REVENUE INCREASES (All Funds) AFFECTING THE BUDGET

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Revenues	Increases		 Revenue
Property Tax *	\$	10,384,747	\$ 106,279,437
Country Club Fees		2,062,665	4,807,000
Permit Fees (Restricted)		1,938,000	9,464,000
Intergovernmental Revenues (Restricted)		1,668,076	9,360,061
Transportation Sales Tax		1,025,000	3,175,000
Franchise Fees		915,000	7,750,000
General Fund Investment Earnings		788,500	900,000
Automobile Parking Fees		783,950	16,078,340
Capital Improvement Impact Fees		702,500	702,500
Miscellaneous Revenues		554,454	6,252,612
Stormwater Utility Fee (Restricted)		445,000	7,170,000
General Government Fees		365,000	3,065,000
Utility Service Taxes		360,000	11,375,000
Other Revenue Increases		1,358,964	38,828,263
Total Revenue Increases	\$	23,351,856	\$ 225,207,213

* Property Tax estimate based on July 1st property valuations. The City's millage rate has been maintained at 5.559 for 8 consecutive years.



Total

REVENUE INCREASES (All Funds) AFFECTING THE BUDGET

		Prior Year	Adjusted
Revenues	Net Change	One-Time Items	Revenue
Property Tax *	\$ 10,384,747	:	\$ 106,279,437
Country Club Fees	2,062,665		4,807,000
Permit Fees (Restricted)	1,938,000		9,464,000
Intergovernmental Revenues (Restricted)	1,668,076		9,360,061
Transportation Sales Tax	1,025,000		3,175,000
Franchise Fees	915,000		7,750,000
General Fund Investment Earnings	788,500		900,000
Automobile Parking Fees	783,950		16,078,340
Capital Improvement Impact Fees	702,500		702,500
Miscellaneous Revenues	554,454	5,547,759	11,800,371
Stormwater Utility Fee (Restricted)	445,000		7,170,000
General Government Fees	365,000		3,065,000
Utility Service Taxes	360,000		11,375,000
Other Revenue Increases	1,358,964		38,828,263
Total Revenue Increases	\$ 23,351,856	\$ 5,547,759	\$ 230,754,972

* Property Tax estimate based on July 1st property valuations. The City's millage rate has been maintained at 5.559 for 8 consecutive years.



REVENUE DECREASES (All Funds) AFFECTING THE BUDGET

			Total
<u>Revenues</u>	I	Decreases	 Revenue
Debt Proceeds - Capital Projects	\$	(3,000,000)	\$ -
Miami-Dade County Roadway Impact Fees		(1,440,645)	-
Swimming Fees		(108,000)	1,199,000
Youth Center Fees		(48,400)	1,602,500
All Other Revenue Decreases		(20,595)	 2,239,108
Total Revenue Decreases		(4,617,640)	 5,040,608
Net Change/Total Revenues	\$	18,734,216	\$ 230,247,821



REVENUE DECREASES (All Funds)

AFFECTING THE BUDGET

(Adjusting for Prior Year One-Time Items)

			Prior Year			Aajustea
Revenues	Net Change		One	One-Time Items		Revenue
Debt Proceeds - Capital Projects	\$	(3,000,000)	\$	3,000,000	\$	-
Miami-Dade Roadway Impact Fees		(1,440,645)		1,440,645		-
Swimming Fees		(108,000)		-		(108,000)
Youth Center Fees		(48,400)		-		(48,400)
All Other Revenue Decreases		(20,595)				(20,595)
Total Revenue Decreases		(4,617,640)		4,440,645		(176,995)
Net Change/Total Revenues	\$	18,734,216	\$	9,988,404	\$	28,722,620



Adjusted

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EXPENDITURE CHANGES (Operating)

AFFECTING THE BUDGET

	INCREASE		TOTAL
	<u>(</u> DE	CREASE)	BUDGET
Personal Services (PS)			
Salaries	\$	4,610,330	\$ 78,317,228
Overtime		(1,473)	2,269,662
Employee Benefits			
Retirement (Index, Assumption Change & Additional 401a)		493,325	30,841,659
FICA		385,283	5,114,913
Workers Compensation		-	2,000,000
Health & OPEB		946,308	12,155,029
Other Misc. Benefits		(17,100)	 207,825
Total Change in Personal Services	\$	6,416,673	
Total Personal Services Budget			\$ 130,906,314



EXPENDITURE CHANGES (Operating)

AFFECTING THE BUDGET

	INCREASE	TOTAL
	(DECREASE)	BUDGET
Other Than Personal Services (OTPS)		
Professional Services	\$ 1,547,758	\$ 18,027,573
Repairs, Maintenance, Utilities & Misc. Services	932,484	22,868,148
Parts, Supplies & IT Maintenance Subscriptions	2,443,472	11,456,926
Equipment Replacements	(812,780)	343,884
Equipment Additions	(37,972)	732,854
Debt, Employee Payouts & Contingencies	(432,723)	2,617,424
Grants	(689,083)	887,405
Fleet Equip Replacement	(1,261,161)	3,606,432
Non-Operating	 (339,511)	 331,722
Total Change in Other Than Personal Services	1,350,484	
Total Other Than Personal Services Budget		 60,872,368
Net Change in Operating Budget	\$ 7,767,157	
Total Operating Budget		\$ 191,778,682

EXPENDITURE CHANGES (Operating)

AFFECTING THE BUDGET

(Adjusting for Prior Year Reappropriations)

	INCREASE	PRIOR YEAR	TOTAL
	(DECREASE)	REAPPROP	INCREASE
Other Than Personal Services (OTPS)			
Professional Services	\$ 1,547,758	\$ 719,155	\$ 2,266,913
Repairs, Maintenance, Utilities & Misc. Services	932,484	603,270	1,535,754
Parts, Supplies & IT Maintenance Subscriptions	2,443,472	164,561	2,608,033
Equipment Replacements	(812,780)	881,114	68,334
Equipment Additions	(37,972)	-	(37,972)
Debt, Employee Payouts & Contingencies	(432,723)	-	(432,723)
Grants	(689,083)	325,445	(363,638)
Fleet Equip Replacement	(1,261,161)	1,269,161	8,000
Non-Operating	(339,511)	<u> </u>	(339,511)
Total Change in Other Than Personal Services	1,350,484	3,962,706	5,313,190
Net Change in Operating Budget	\$ 7,767,157	\$ 3,962,706	\$ 11,729,863

ALLOCATION OF REVENUE INCREASES

		TOTAL
OPERATING & CAPITAL ALLOCATIONS	C	CHANGES
Operating		
Salaries	\$	4,600,000
FICA		385,000
Health & OPEB		950,000
Pension		490,000
General Liability Premiums		1,000,000
High Priority New Needs		3,100,000
Grants - Operating		215,000
Motorpool Fuel & Parts		1,000,000
Transfer to Historic Building Fund		1,000,000
Total Operating		12,740,000
Capital & Debt		
Capital - Additional Recurring		12,533,000
Grants - Capital		1,650,000
Debt Service - Schedule Fluctuations		1,840,000
Total Capital & Debt		16,023,000
Total Use of Revenue Changes	\$	28,763,000



PERSONNEL/BENEFITS ANALYSIS

						Total	% of Total
	То	tal Salaries	Tota	al Benefits	Salar	ies/Benefits	Expenses
City Commission	\$	309,923	\$	258,431	\$	568,354	77.2%
City Attorney		986,289		453,017		1,439,306	49.1%
City Clerk		1,068,870		487,146		1,556,016	60.5%
City Manager		1,717,341		691,634		2,408,975	76.8%
Human Resources		942,697		671,104		1,613,801	78.6%
Labor Relations & Risk Mgmt		453,311		215,163		668,474	84.7%
Development Services		5,436,502		3,194,326		8,630,828	75.3%
Historic Resources & Cultural Arts		550,511		311,788		862,299	47.7%
Public Works		13,689,810		9,454,884		23,144,694	58.3%
Finance		2,880,670		1,451,853		4,332,523	88.5%
Information Technology		1,873,243		967,103		2,840,346	34.6%
Police		26,016,647		17,214,603		43,231,250	85.3%
Fire		16,593,988		11,020,221		27,614,209	85.9%
Community Recreation		5,372,427		2,243,254		7,615,681	51.7%
Economic Development		499,991		284,557		784,548	62.8%
Non-Departmental		105,094		132,524		237,618	6.1%
Parking		2,089,576		1,267,816		3,357,392	31.3%
Total Personnel/Benefits	\$	80,586,890	\$	50,319,424	\$	130,906,314	68.3%

FULL-TIME EMPLOYEE CLASSIFICATION TEN-YEAR COMPARISON

FISCAL		POLICE	FIRE-	GENERAL	
<u>YEAR</u>		OFFICERS	FIGHTERS	EMPLOYEES	<u>TOTAL</u>
2014		191	139	470	800
2015		191	139	485	815
2016		192	139	498	829
2017		192	139	500	831
2018		192	139	506	837
2019		192	139	509	840
2020		193	139	514	846
2021		193	139	514	846
2022		193	140	522	855
2023	*	199	145	536	880

* Proposed



POSITIONS ADDED TO THE BUDGET (25 Full-Time, 2 Part-Time)

DEVELOPMENT SERVICES

CODE ENFORCEMENT DIVISION CODE ENFORCEMENT OFFICER (2) BUILDING DIVISION CHIEF MECHANICAL OFFICIAL - P/T (1)

PUBLIC WORKS GREENSPACE MANAGEMENT MAINTENANCE WORKER II (3)

INNOVATION & TECHNOLOGY

ERP SUPPORT IT ANALYST (2)



POSITIONS ADDED TO THE BUDGET (Continued)

POLICE

BODY WORN CAMERA STAFF POLICE OFFICER (1) REVIEWER (2) UNIFORM PATROL - DOWNTOWN UNIT (Phase 1) POLICE OFFICER (5)

FIRE

COMMUNICATIONS SUPERVISION FIRE CAPTAIN (1) FIRE HOUSE 4 STAFF – (Phase 1) FIREFIGHTER (5) COMMUNITY RISK REDUCTION FIRE INSPECTOR & PLANS REVIEW FIRE INSPECTOR - P/T (1) ADMINISTRATIVE ASSISTANT



POSITIONS ADDED TO THE BUDGET (Continued)

COMMUNITY RECREATION

COUNTRY CLUB STAFF - PHASE 2 LIFEGUARD LEAD (1) MAINTENANCE REPAIR WORKER (1)



CITY OF CORAL GABLES

5-YEAR PRIORITY PROJECT FUNDING (FY23)

5-YEAR AVAILABLE	FUNDING		FY23 AVAILABLE FUNDING						
		GCI	GCI	IMP FEES	IMP FEES	HIST	AGAVE		
SOURCE	AMOUNT	RECURRING	<u>ONETIME</u>	PARKS	FIRE	BLDG FD	DEV FEE	TOTAL	
Gen. Cap Recurring	27,690,000	5,390,000	-	-	-	-	-	5,390,000	
Gen. Cap Onetime	3,686,811	-	3,686,811	-	-	-	-	3,686,811	
Hist. Bldg Fund (TDRs)	5,000,000	-	-	-	-	5,000,000	-	5,000,000	
Fire Impact Fee - Proj'd	90,000	-	-	-	90,000	-	-	90,000	
Park Impact Fee - Proj'd	778,750	-	-	612,500	-	-	-	612,500	
Agave Dev. Fee	1,100,000	-	-	-	-	-	1,100,000	1,100,000	
	38,345,561	5,390,000	3,686,811	612,500	90,000	5,000,000	1,100,000	15,879,311	
-									
5-YEAR PRIORITY	PROJECTS			FY	23 FUNDE	D PROJEC	TS		
	PROJECT	GCI	GCI	IMP FEES	IMP FEES	HIST	AGAVE	AMC	DUNT
PROJECTS	SHORTFALL	RECURRING	ONETIME	PARKS	FIRE	BLDG FD	DEV FEE	FUNDED	SHORTFALL
Fire House 4	8,165,000	5,390,000	2,685,000	-	90,000	-	-	8,165,000	-
Phillips Park	6,900,000	-	-	612,500	-	-	-	612,500	6,287,500
Ponce Circle Park	800,000	-	-	-	-	-	800,000	800,000	-
City Hall	15,000,000	-	289,311	-	-	-	300,000	589,311	14,410,689
Gondola Building	975,000	-	225,000	-	-	750,000	-	975,000	-
Venetian Pool	3,737,500	-	487,500	-	-	3,250,000	-	3,737,500	-
Alhambra Water Tower	1,495,000	-	-	-	-	-	-	-	1,495,000
	37,072,500	5,390,000	3,686,811	612,500	90,000	4,000,000	1,100,000	14,879,311	22,193,189
Unassigned I	Y23 Funding	-	-	-	-	1,000,000	-	1,000,000	

Green = Fully Funded

CITY OF CORAL GABLES

5-YEAR PRIORITY PROJECT FUNDING (FY24 & FY25)

(NET) 5-YEAR AVAILABLE FUNDING		FY24	AVAILA	BLE FUND	ING	FY25 AV	AILABLE F	UNDING
		GCI	IMP FEES			GCI		
SOURCE	AMOUNT	RECURRING	PARKS			RECURRING		
Gen. Cap Recurring	22,300,000	5,500,000	-			5,550,000		
Gen. Cap Onetime	-	-	-			-		
Hist. Bldg Fund (TDRs)	1,000,000	-	-			-		
Fire Impact Fee - Proj'd	-	-	-			-		
Park Impact Fee - Proj'd	166,250	-	166,250			-		
Agave Dev. Fee	-	-	-			-		
	23,466,250	5,500,000	166,250	I		5,550,000	-	
5-YEAR PRIORITY PROJECTS		FY24 FUNDED PROJECTS			FY25 FUNDED PROJECTS			
	PROJECT	GCI	IMP FEES	AM	OUNT	GCI	AM	OUNT
PROJECTS	SHORTFALL	RECURRING	PARKS	FUNDED	UNFUNDED	RECURRING	FUNDED	UNFUNDED
Fire House 4	-	-	-	-	-	-	-	-
Phillips Park	6,287,500	4,000,000	166,250	4,166,250	2,121,250	2,121,250	2,121,250	-
Ponce Circle Park	-	-	-	-	-	-	-	-
City Hall	14,410,689	1,500,000	-	1,500,000	12,910,689	1,933,750	1,933,750	10,976,939
Gondola Building	-	-	-	-	-	-	-	-
Venetian Pool	-	-	-	-	-	-	-	-
Alhambra Water Tower	1,495,000		-	-	1,495,000	1,495,000	1,495,000	-
	38,872,500	5,500,000	166,250	5,666,250	16,526,939	5,550,000	5,550,000	10,976,939
							_	
Unassigned FY24 &	FY25 Funding	-	-	I		-	-	

Green = Fully Funded

CITY OF CORAL GABLES

5-YEAR PRIORITY PROJECT FUNDING (FY26 & FY27)

(NET) 5-YEAR AVAILABLE FUNDING		FY26 AVA	ILABLE F	UNDING	FY27 AVA	AILABLE F	UNDING
		GCI			GCI		
SOURCE	AMOUNT	RECURRING			RECURRING		
Gen. Cap Recurring	11,250,000	5,600,000			5,650,000		
Gen. Cap Onetime	-	-			-		
Hist. Bldg Fund (TDRs)	-						
Fire Impact Fee - Proj'd	-						
Park Impact Fee - Proj'd	-						
Agave Dev. Fee	-					_	
	11,250,000	5,600,000			5,650,000		
5-YEAR PRIORITY PROJECTS		FY26 FUNDED PROJECTS		FY27 FUNDED PROJECTS			
	PROJECT	GCI	AM	OUNT	GCI	AM	OUNT
PROJECTS	SHORTFALL	RECURRING	FUNDED	UNFUNDED	RECURRING	FUNDED	UNFUNDED
Fire House 4	-		-	-		-	-
Phillips Park	-		-	-		-	-
Ponce Circle Park	-		-	-		-	-
City Hall	10,976,939	5,600,000	5,600,000	5,376,939	5,376,939	5,376,939	-
Gondola Building	-		-	-		-	-
Venetian Pool	-		-	-		-	-
Alhambra Water Tower	-		-	-		-	-
	10,976,939	5,600,000	5,600,000	5,376,939	5,376,939	5,376,939	-
Unassigned FY2	6 & FY27 Funding	-			273,061		

Green = Fully Funded



PROJECTS	2022-2023 BUDGET
Capital Equipment	
IT Data Systems Equipment Replacement/Upgrade	\$ 1,638,840
Public Art Restoration Matrix	269,653
Broadband Smart City Technology	822,750
Jean Ward Sculptures Restoration	120,000
Total Capital Equipment	2,851,243
Facility Repairs/Improvements	
Roof Replacements Matrix - Citywide	498,973
HVAC Replacements Matrix - Citywide	543,425
Elevator Repair/Replacement Matrix	231,494
Recertification of City Facilities	250,000
Citywide Environmental Remediation	184,238
Energy & Water Efficiency Improvement Program	100,000
Total Facility Repairs/Improvements Projects	1,808,130

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Historic Facility Repairs/Restorations

Entrances & Fountains Matrix	50,000
Gondola Building Restoration	1,725,000
City Hall Complex	589,311
White Way Lights Restoration	145,364
Miracle Theater Restoration	200,000
Biltmore Hotel Renovations	600,000
Venetian Pool Structural & Pool Bottom Restoraton	3,737,500
Coral Gables Country Club Improvements	590,000
Total Historic Facility Repairs/Restorations Projects	7,637,175
Motor Pool Equipment Replacements/Additions	
Motor Vehicle Replacements/Additions	3,536,482
Total Motor Pool Projects	3,536,482
Parking Repairs/Improvements	
Parking Lots 8 & 17 Renovation	874,704
Installation of Multi-Space Pay Stations	150,000
Miracle Mile/Giralda Streetscape - Paver Maintenance Program	250,000
Total Parking Repairs/Improvements Projects	1,274,704



Parks & Recreation Repairs/Improvements

Purchase of Land	300,000
Parks & Recreation Replacement Matrix	1,752,091
Phillips Park	612,500
Ponce Circle Park	800,000
Blue Road Open Space Improvements	200,000
Toledo & Alava Neighborhood Park Improvements	200,000
Total Parks & Recreation Repairs/Improvements Projects	3,864,591
Public Safety Improvements	
Fire Equipment Replacement Program	187,628
Fire House 4 Construction	8,165,000
Mobile Radio Replacement Program	628,747
Police Sniper Rifle Replacement Program	12,025
Police Body Warn Camera Replacement Program	585,000
Total Public Safety Improvement Projects	9,578,400



Transportation & Right of Way Improvements

Citywide Pedestrian Infrastructure Program	1,230,000
Citywide Street Resurfacing Program	500,000
Citywide Traffic Calming Program	1,345,000
Street Tree Succession Plan	175,000
Bridge Repairs & Improvements	50,000
Residential Waste Pit Restoration	100,000
Last Mile Transit Stop Improvements	135,000
Ponce de Leon Landscape - Phase III	300,000
Total Transportation & Right of Way Improvement Projects	3,835,000
Jtility Repairs/Improvements Projects	
Jtility Repairs/Improvements Projects Sanitary Sewer Major Repair	1,859,320
	1,859,320 50,000
Sanitary Sewer Major Repair	
Sanitary Sewer Major Repair Electric Atlas Update & Model Calibration	50,000



Utility Repairs/Improvements Projects - Continued

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Total Projects	\$ 43,432,545
Total Utility Repairs/Improvement Projects	9,046,820
Vac-con Truck - Addition to Fleet	600,000
Cocoplum Drainage Improvements	350,000
Storm Drainage Master Plan	500,000
Coral Gables Waterways Maintenance	150,000
Stormwater System Improvement Program	300,000
Sea Level Rise Mitigation Program (Infrastructure Reserve)	3,670,000
Citywide Septic to Sewer Conversion Assessment	562,500



TEN-YEAR PROPERTY TAX MILLAGE RATE SCHEDULE

FISCAL YEAR	OPERATING	VOTED DEBT SERVICE	<u>TOTAL</u>
2014	5.629	-	5.629
2015	5.589	-	5.589
2016	5.559	-	5.559
2017	5.559	-	5.559
2018	5.559	-	5.559
2019	5.559	-	5.559
2020	5.559	-	5.559
2021	5.559	-	5.559
2022	5.559	-	5.559
2023	* 5.559	-	5.559

* Proposed

ESTIMATED AVERAGE TAXABLE VALUE OF A HOMESTEADED PROPERTY

Tax Year	2018	2019	2020	2021	2022 *
Taxable Value	\$ 651,651	\$ 654,191	\$ 704,611	\$ 720,086	\$ 741,689
Percentage	4.89%	0.39%	7.71%	2.20%	3.00%
Millage Rate Estimated Coral Gables Portion of	5.559	5.559	5.559	5.559	5.559
Property Tax	3,623	3,637	3,917	4,003	4,123
Increase	169	14	280	86	120

* Average taxable value based on July 1, 2022 property valuations.

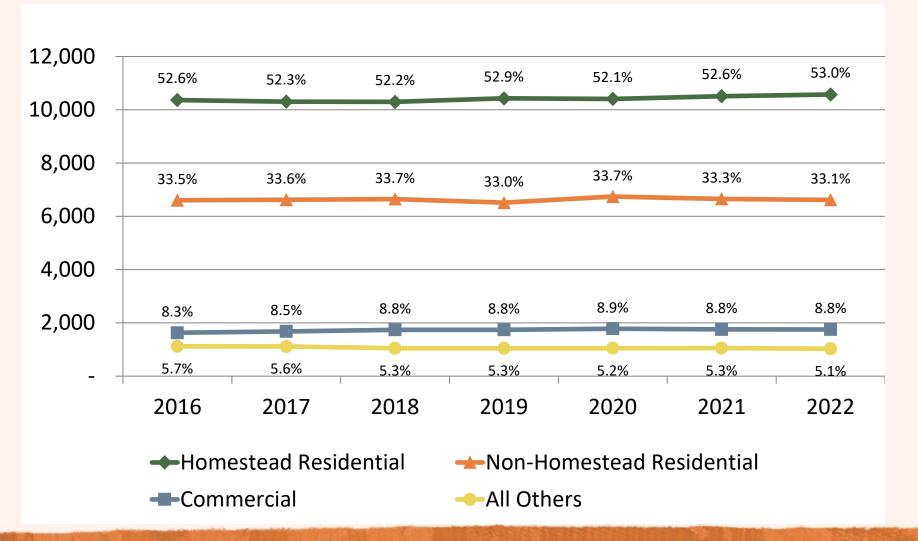
ESTIMATED AVERAGE TAXABLE VALUE OF A HOMESTEADED PROPERTY

City	Coral Gables	Miami	Miami Beach	Hialeah	Key Biscayne
Millage Rate	5.559	7.990	6.0515	6.3018	3.1990
Estimated City Portion of Property Tax	4,123	5,926	4,488	4,674	2,373
Difference from Coral Gables	-	1,803	365	551	(1,750)

Comparison of Full-Service Cities in Miami-Dade County based on average homesteaded value of \$741,689

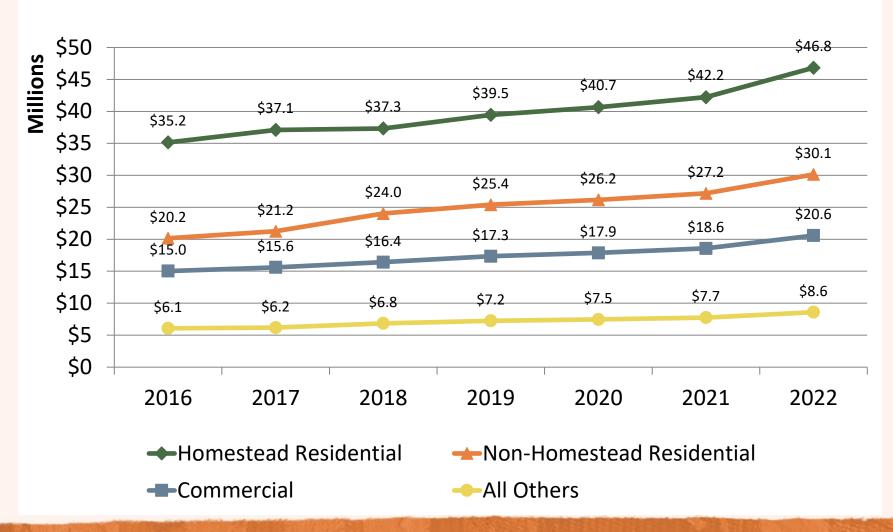


CORAL GABLES PROPERTIES BY TYPE (PROPERTY COUNT 19,967)



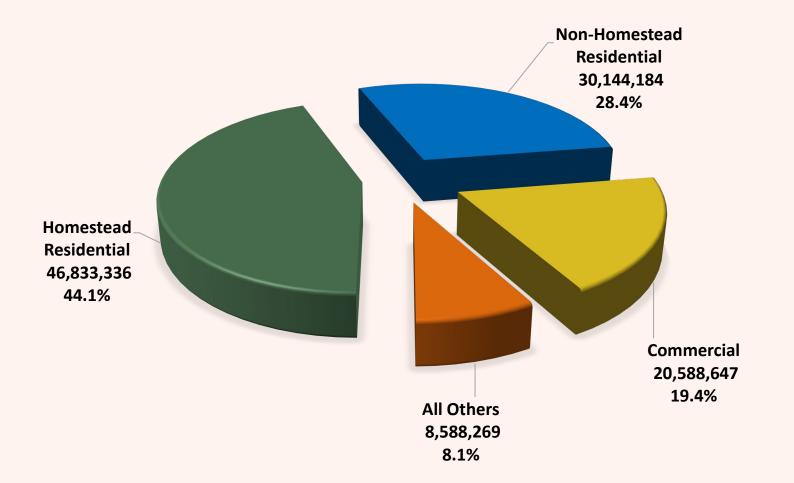


PROPERTY TAX REVENUE BY PROPERTY TYPE (TOTAL FY23 PROJECTED PROPERTY TAX REVENUE \$106.2M)



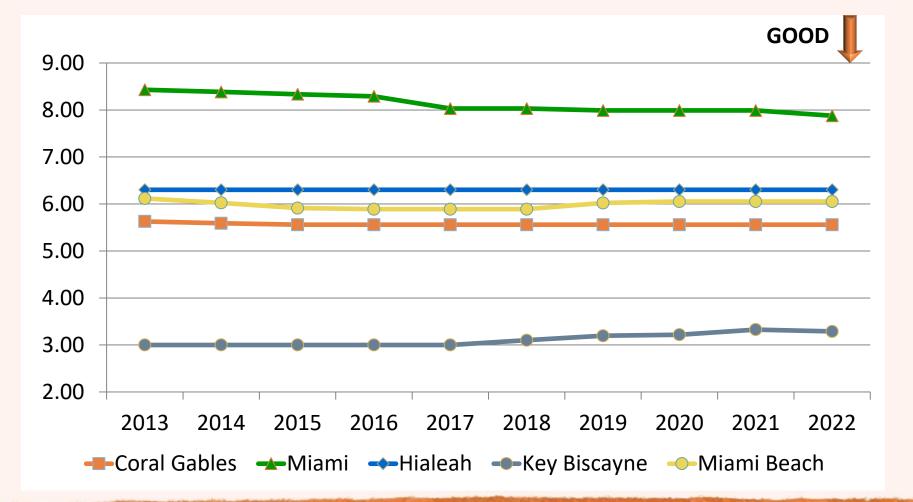


PROPERTY TAX REVENUE BY PROPERTY TYPE (TOTAL FY23 PROJECTED PROPERTY TAX REVENUE \$106.2M)



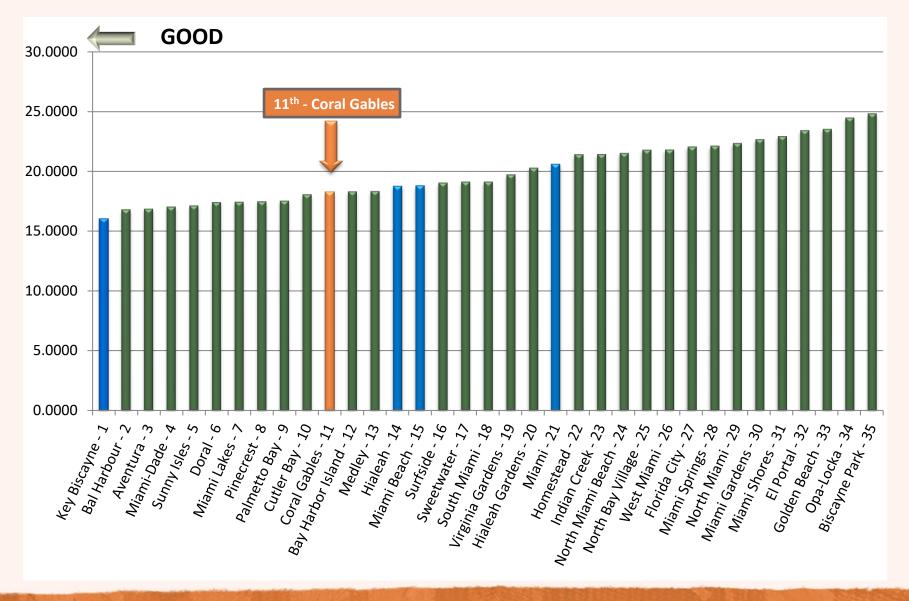


TEN-YEAR MUNICIPAL MILLAGE RATES FOR FULL-SERVICE CITIES BY TAX YEAR



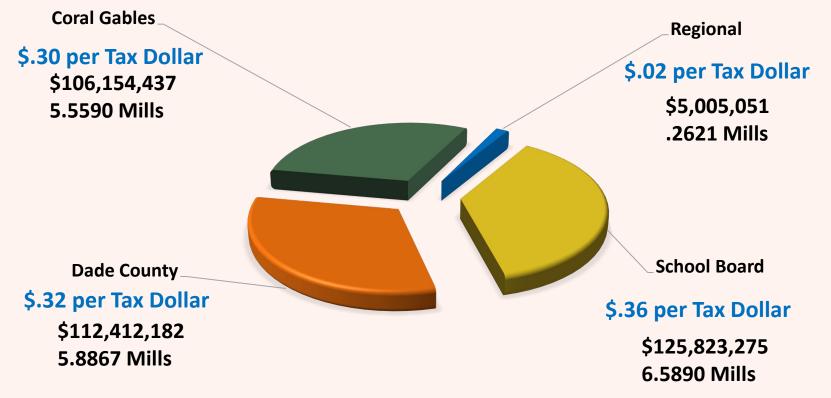
CORAL GABLES

RANKING OF MIAMI-DADE/MUNICIPALITY 2021 ADOPTED MILLAGE RATES COMPARED TO CORAL GABLES 2022 PROPOSED MILLAGE RATE



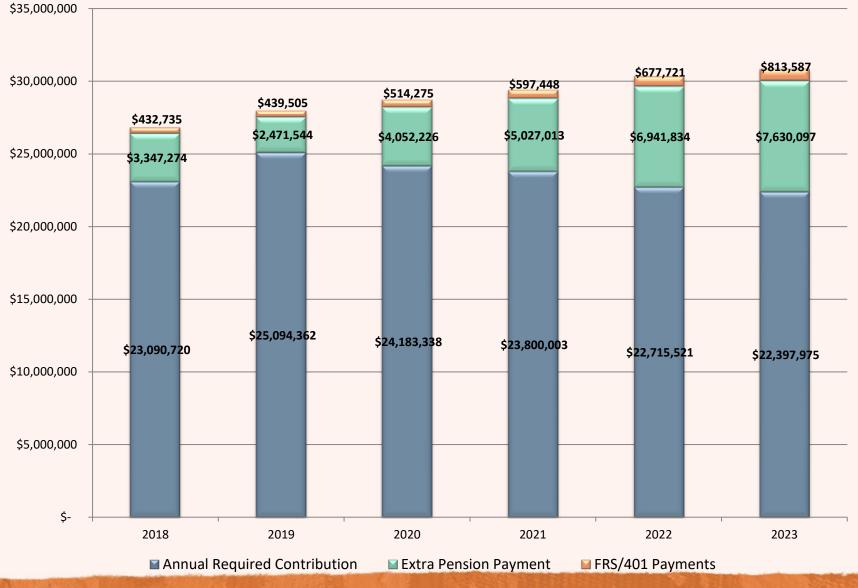


PROPERTY TAX DISTRIBUTION PER TAX DOLLAR



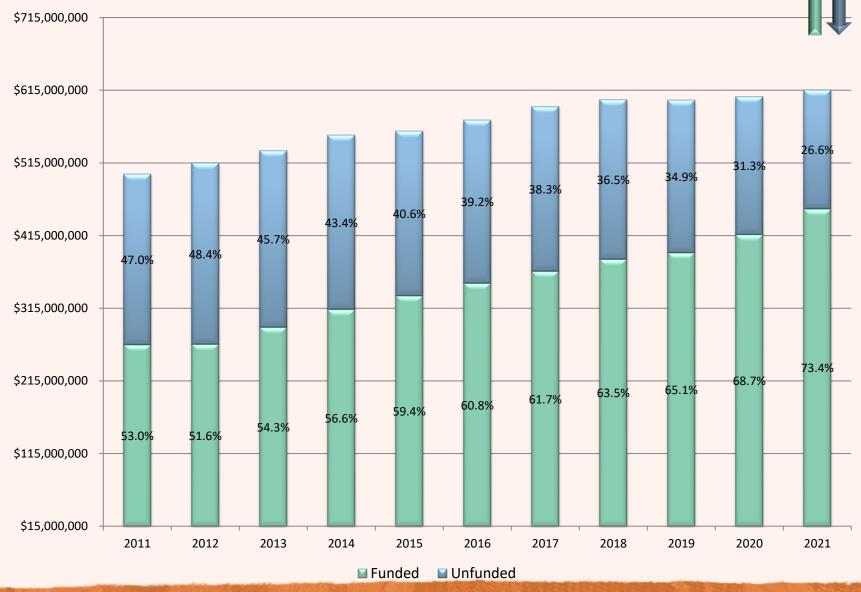
Property Tax Based on Estimated Taxable Values on July 1, 2022 of \$20,101,009,587 at 95% collection. Millage rates for the County, School Board and Regional are prior year rates.

Annual Pension Contributions





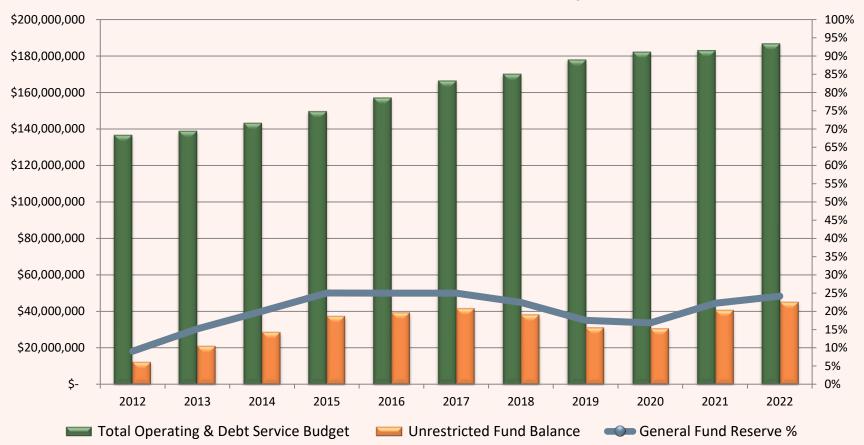
Funding Ratio of Pension Plan





GOOD

General Fund Reserve Analysis



The City's reserve policy calculates reserve requirements at 25% of the total operating budget, not just 25% of the General Fund. However, the 25% reserve is held in General Fund dollars, freeing up other fund balances for investment in capital infrastructure. FY18-FY22 reserves are less than 25% pending FEMA/State/County/Insurance reimbursements for Hurricane Irma/CARES/ARPA.



A WORLD CLASS CITY WITH A HOMETOWN FEEL

