



# CITY OF CORAL GABLES

## RFP 2017.11.LS

### DESIGN BUILD SERVICES FOR **FIRE STATION NO. 2 ADDITION/RENOVATIONS & A NEW TROLLEY MAINTENANCE BUILDING**



**Submitted To:**

City of Coral Gables  
Procurement Division  
2800 SW 72nd Avenue  
Miami, FL 33155

**January 12, 2018**



**SILVA ARCHITECTS**

# CITY OF CORAL GABLES, FL

2800 SW 72<sup>nd</sup> Avenue, Miami, FL 33155  
 Finance Department / Procurement Division  
 Tel: 305-460-5102 / Fax: 305-261-1601

## PROPOSER'S ACKNOWLEDGEMENT

<p><b>RFP Title:</b>  <b>Design-Build Services for Fire Station No. 2 Addition / Renovations &amp; A New Trolley Maintenance Building</b></p> <hr/> <p><b>RFP No. 2017.11.LS</b></p> <p>A cone of silence is in effect with respect to this RFP. The Cone of Silence prohibits certain communication between potential vendors and the City. For further information, please refer to the City Code Section 2-1059 of the City of Coral Gables Procurement Code.</p>	<p>Sealed response submittals must be received prior to <b>2:00p.m., Tuesday, December 19, 2017</b>, by the Procurement Office, located at 2800 S.W. 72<sup>nd</sup> Avenue, Miami, FL 33155; and are to remain valid for 120 calendar days. Submittals received after the specified date and time will be returned unopened.</p> <p>Contact: Letrice Y Smith              Title: Procurement Specialist              Telephone: 305-460-5121              Facsimile: 305-261-1601              Email: <a href="mailto:lsmith@coralgables.com">lsmith@coralgables.com</a> / <a href="mailto:contracts@coralgables.com">contracts@coralgables.com</a></p>
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Proposer Name: <u>Link Construction Group, Inc.</u>	FEIN or SS Number: <u>65-1103903</u>
Complete Mailing Address: <u>5350 NW 77 Court, Doral, FL 33166</u>	Telephone No.: <u>305-665-9826</u> Cellular No.: <u>305-986-2418</u>
Indicate type of organization below: Corporation: <input checked="" type="checkbox"/> Partnership: <input type="checkbox"/> Individual: <input type="checkbox"/> Other: <input type="checkbox"/>	Fax No.: <u>305-665-9851</u>
Bid Bond / Security Bond (if applicable) <u>5</u> %	Email: <u>gfernandez@linkconstructiongroup.net</u>

**ATTENTION: THIS FORM ALONG WITH ALL REQUIRED RFP FORMS MUST BE COMPLETED, SIGNED (PREFERABLY IN BLUE INK), AND SUBMITTED WITH THE RESPONSE PRIOR TO THE SUBMITTAL DEADLINE. FAILURE TO DO SO MAY DEEM PROPOSER NON-RESPONSIVE.**

THE PROPOSER CERTIFIES THAT THIS SUBMITTAL IS BASED UPON ALL CONDITIONS AS LISTED IN THE RFP DOCUMENTS AND THAT THE PROPOSER HAS MADE NO CHANGES IN THE RFP DOCUMENT AS RECEIVED. THE PROPOSER FURTHER AGREES IF THE RFP IS ACCEPTED, THE PROPOSER WILL EXECUTE AN APPROPRIATE AGREEMENT FOR THE PURPOSE OF ESTABLISHING A FORMAL CONTRACTUAL RELATIONSHIP BETWEEN THE PROPOSER AND THE CITY OF CORAL GABLES FOR THE PERFORMANCE OF ALL REQUIREMENTS TO WHICH THIS RFP PERTAINS. FURTHER, BY SIGNING BELOW PREFERABLY IN **BLUE INK**, ALL RFP PAGES ARE ACKNOWLEDGED AND ACCEPTED AS WELL AS ANY SPECIAL INSTRUCTION SHEET(S) IF APPLICABLE. THE UNDERSIGNED HEREBY DECLARES (OR CERTIFIES) ACKNOWLEDGEMENT OF THESE REQUIREMENTS AND THAT HE/SHE IS AUTHORIZED TO BIND PERFORMANCE OF THIS RFP FOR THE ABOVE PROPOSER.

CORAL GABLES LOCAL PREFERENCE ACKNOWLEDGEMENT. (Check the box if you are asserting you qualify. A valid Coral Gables business tax receipt must be submitted as proof of qualification.) Please refer to Ordinance 2009-53, § 2, 11-17-2009/Procurement Code Sec. 2-777

Guillermo Fernandez <i>Authorized Name and Signature</i>	President <i>Title</i>	1/12/18 <i>Date</i>
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**RFQ & TITLE:**

RFP 2017.11.LS:  
Design-Build Services for  
Fire Station No.2 Addition/Renovations  
& A New Trolley Maintenance Building

**DATE:**

January 12, 2018

**PROPOSER:**

Link Construction Group, Inc.

**ADDRESS:**

5350 NW 77 Court | Doral, FL | 33166

**TELEPHONE NUMBER:**

305-665-9826

**CONTACT PERSON:**

Guillermo Fernandez, President  
gfernandez@linkconstructiongroup.net



# CITY OF CORAL GABLES

RFP 2017.11.LS



## DESIGN BUILD SERVICES FOR FIRE STATION NO. 2 ADDITION/RENOVATIONS & A NEW TROLLEY MAINTENANCE BUILDING

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**SOLICITATION SUBMISSION CHECKLIST**

**Request for Proposals (RFP) No. 2017.11.LS**

COMPANY NAME: (Please Print): <u>Link Construction Group, Inc.</u>	
Phone: <u>305-665-9826</u>	Email: <u>gfernandez@linkconstructiongroup.net</u>

**Please provide the PAGE NUMBER in the blanks provided as to where compliance information is located in your Submittal for each of the required submittal items listed below:**

**SUBMITTAL - SECTION I: TITLE PAGE, TABLE OF CONTENTS**

- 1) Title Page: Show the RFP number and title, the name of your firm, address, telephone number, name of contact person, e-mail address, and date. ✓
- 2) Provide a Table of Contents in accordance with and in the same order as the respective "Sections" listed below. Clearly identify the material by section and page number. ✓
- 3) Fill out and submit the Submission Check List. ✓
- 4) Coral Gables Business Tax receipt (local preference) ✓

**SECTION II: EXPERIENCE AND QUALIFICATIONS**

- 1) Review of all Experience and Qualifications that were submitted for the RFQ 2017.08.LS Design-Build Services for Fire Station No. 2 Additional/ Renovation & A new Trolley Maintenance Building.  
**NO SUBMITTAL NEED**

**QUALIFICATIONS / REQUIREMENTS**

- 2) A Bid Bond, a certified check, cashier's check, Treasurer's check or bank draft of any State or National Bank, in accordance with Section 1.14. ✓
- 3) Fill out and submit the Federal Clause form, Section 5. ✓
- 4) Fill out and notarized Proposer's Affidavit, Section 5. ✓

**SECTION III: PROJECT UNDERSTANDING, PROPOSED APPROACH, AND METHODOLOGY**

- 1) Proposer's overall detailed approach to perform the services solicited herein. Understanding of the RFP scope and requirements, implementation plan, strategies for assuring assigned work is completed on time, communication with City staff, and Proposer's intent to positively and innovatively work with the City in providing the services outlined in this RFP. ✓
- 2) Proposer's approach to project controls including milestone scheduling, quality control and management for deliverables and the design and construction processes, and submitted cost budgets and safety plans. ✓
- 3) Recent, current and projected workload for the Proposer and key personnel assigned to the City's project; and how the potential contract will fit into the Proposer's workload. ✓
- 4) Proposer's statement indicating why they should be selected, which should illustrate specific professional capacities or unique qualifications relating to this project that differentiates the Design-Builder from other qualified submitters. ✓



**SECTION IV: PAST PERFORMANCE AND REFERENCES**

- 1) Provide a minimum of three (3) references (but no more than five (5) from public sector agencies, particularly municipal/local government, for which Proposer has performed similar scope of services in the past Ten(10) years. Please include: (1) client name, (2) address, (3) contact name, (4) contact telephone number, (5) contact email address, (6) term of contract (start and end date), (7) contract amount, (8) services provided. **DO NOT include work/services performed for the City of Coral Gables or City employees as reference.** \_\_\_\_\_ ✓
- 2) Provide a list with contact information of public sector clients, if any, that have discontinued use of Proposer's services within the past two (2) years and indicate the reasons for the same. The City reserves the right to contact any reference as part of the evaluation process. \_\_\_\_\_ ✓

**SUBMITTAL – SECTION V: PRICE PROPOSAL**

- 5. Provide pricing utilizing the Price Proposal form under Section 7. \_\_\_\_\_ ✓

**-- NOTICE --**

**BEFORE SUBMITTING YOUR RFP RESPONSE MAKE SURE YOU:**

- 1. Carefully read and have a clear understanding of the RFP, including the Scope of Services and enclosed Contract Agreement (*draft*).
- 2. Have read and have clear understanding of the GRANT AGREEMENT AND AMENDMENTS Section 5 of the RFP.
- 3. Prepare and submit ONE (1) ORIGINAL RESPONSE *and* SEVEN (7) PHOTOCOPIES with ONE (1) digital copy on a CD or flash drive.
- 4. Clearly mark the following on the outside of your submittal package: RFP Number, RFP Title, Proposer's Name and Return Address, Submittal Deadline.
- 5. Make sure your Response is submitted prior to the submittal deadline. **Late responses will not be accepted.**

**FAILURE TO SUBMIT THIS CHECKLIST AND THE REQUESTED DOCUMENTATION MAY RENDER YOUR RESPONSE SUBMITTAL NON-RESPONSIVE AND CONSTITUTE GROUNDS FOR REJECTION. THIS PAGE IS TO BE RETURNED WITH YOUR RESPONSE PACKAGE.**



Guillermo Fernandez, President \_\_\_\_\_ 1/12/18

# SECTION I: LOCAL BUSINESS TAX RECEIPT

## LINK CONSTRUCTION GROUP

006192

### Local Business Tax Receipt

Miami-Dade County, State of Florida  
-THIS IS NOT A BILL - DO NOT PAY

LBT

4604980

**RECEIPT NO. RENEWAL 4807674**

**EXPIRES SEPTEMBER 30, 2018**  
Must be displayed at place of business Pursuant to County Code Chapter 8A - Art. 9 & 10

**BUSINESS NAME/LOCATION**  
LINK CONSTRUCTION GROUP INC  
5350 NW 77 CT  
DORAL FL 33166

**SEC. TYPE OF BUSINESS**  
196 GENERAL BUILDING CONTRACTOR

**PAYMENT RECEIVED BY TAX COLLECTOR**  
\$45.00 07/15/2017  
CREDITCARD-17-047901

**OWNER**  
LINK CONSTRUCTION GROUP INC  
C/O MIGUEL ANGEL CERRA QUALIFIER  
Worker(s) 4

**SEC. TYPE OF BUSINESS**  
196 GENERAL BUILDING CONTRACTOR  
CGC059120

**PAYMENT RECEIVED BY TAX COLLECTOR**  
\$225.00 07/15/2017  
CREDITCARD-17-047899

This Local Business Tax Receipt only confirms payment of the Local Business Tax. The Receipt is not a license, permit, or a certification of the holder's qualifications, to do business. Holder must comply with any governmental or nongovernmental regulatory laws and requirements which apply to the business.

The RECEIPT NO. above must be displayed on all commercial vehicles - Miami-Dade Code Sec 8a-276.

For more information, visit [www.miamidade.gov/taxcollector](http://www.miamidade.gov/taxcollector)

015462

### Local Business Tax Receipt

Miami-Dade County, State of Florida  
-THIS IS NOT A BILL - DO NOT PAY

LBT

7198802

**RECEIPT NO. RENEWAL 7481266**

**EXPIRES SEPTEMBER 30, 2018**  
Must be displayed at place of business Pursuant to County Code Chapter 8A - Art. 9 & 10

**BUSINESS NAME/LOCATION**  
LINK CONSTRUCTION GROUP INC  
5350 NW 77 CT  
DORAL FL 33166

**SEC. TYPE OF BUSINESS**  
196 GENERAL BUILDING CONTRACTOR

**PAYMENT RECEIVED BY TAX COLLECTOR**  
\$225.00 07/15/2017  
CREDITCARD-17-047899

**OWNER**  
LINK CONSTRUCTION GROUP INC  
C/O GUILLERMO FERNANDEZ QUALIFIER  
Worker(s) 70

**SEC. TYPE OF BUSINESS**  
196 GENERAL BUILDING CONTRACTOR  
CGC059565


**PAYMENT RECEIVED BY TAX COLLECTOR**  
\$225.00 07/15/2017  
CREDITCARD-17-047899

This Local Business Tax Receipt only confirms payment of the Local Business Tax. The Receipt is not a license, permit, or a certification of the holder's qualifications, to do business. Holder must comply with any governmental or nongovernmental regulatory laws and requirements which apply to the business.

The RECEIPT NO. above must be displayed on all commercial vehicles - Miami-Dade Code Sec 8a-276.

For more information, visit [www.miamidade.gov/taxcollector](http://www.miamidade.gov/taxcollector)

## SILVA ARCHITECTS

 **CITY OF CORAL GABLES, FLORIDA**  
LOCAL BUSINESS TAX RECEIPT  
ANNUAL FIRE INSPECTION FEE RECEIPT  
THIS IS NOT A BILL-DO NOT PAY

CUST. NO. 181121  
RECEIPT NO. BT-0025006317  
**2017-2018**


**BUSINESS NAME:** SILVA ARCHITECTS LLC **LOCATION:** 135 SAN LORENZO AVE  
**DBA NAME:** SILVA ARCHITECTS LLC **880**

CLASSIFICATION:	NO. OF UNITS	UNIT DESCRIPTION	AMOUNT PAID:
1 PROFESSIONAL SVC-PA, LLC, ETC			\$ 317.00
2			
3			
4			
5			
6			

SQUARE FOOTAGE OF SPACE: 3115 **BUSINESS TAX RECEPT RENEWAL**

\*\* This receipt does not constitute authority to begin operating at this location without a Certificate of Use and Inspection Approval \*\*

VALID ONLY AT LOCATION ABOVE. RECEIPT EXPIRES 09/30/2018

 **CITY OF CORAL GABLES, FLORIDA**  
LOCAL BUSINESS TAX RECEIPT  
THIS IS NOT A BILL-DO NOT PAY

CUST. NO. 181125  
RECEIPT NO. BT-0025006316  
**2017-2018**


**BUSINESS NAME:** ROLANDO SILVA AIA **LOCATION:** 135 SAN LORENZO AVE  
**DBA NAME:** %SILVA ARCHITECTS LLC **880**

CLASSIFICATION:	NO. OF UNITS	UNIT DESCRIPTION	AMOUNT PAID:
1 ARCHITECT			\$ 206.00
2			
3			
4			
5			
6			

**BUSINESS TAX RECEPT RENEWAL**

\*\* This receipt does not constitute authority to begin operating at this location without a Certificate of Use and Inspection Approval \*\*

VALID ONLY AT LOCATION ABOVE. RECEIPT EXPIRES 09/30/2018

 **CITY OF CORAL GABLES, FLORIDA**  
LOCAL BUSINESS TAX RECEIPT  
THIS IS NOT A BILL-DO NOT PAY

CUST. NO. 204750  
RECEIPT NO. BT-0025010169  
**2017-2018**

**BUSINESS NAME:** ALEJANDRO SILVA **LOCATION:** 135 SAN LORENZO AVE  
**DBA NAME:** %SILVA ARCHITECTS LLC **880**

CLASSIFICATION:	NO. OF UNITS	UNIT DESCRIPTION	AMOUNT PAID:
1 ARCHITECT			\$ 206.00
2			
3			
4			
5			
6			

**BUSINESS TAX RECEPT RENEWAL**

\*\* This receipt does not constitute authority to begin operating at this location without a Certificate of Use and Inspection Approval \*\*

VALID ONLY AT LOCATION ABOVE. RECEIPT EXPIRES 09/30/2018

000574

### Local Business Tax Receipt

Miami-Dade County, State of Florida  
-THIS IS NOT A BILL - DO NOT PAY

LBT

6409336

**RECEIPT NO. RENEWAL 2222701**

**EXPIRES SEPTEMBER 30, 2018**  
Must be displayed at place of business Pursuant to County Code Chapter 8A - Art. 9 & 10

**BUSINESS NAME/LOCATION**  
SILVA ARCHITECTS LLC  
135 SAN LORENZO AVE 880  
CORAL GABLES FL 33146

**SEC. TYPE OF BUSINESS**  
212 P.A. CORP/PARTNERSHIP/FIRM

**PAYMENT RECEIVED BY TAX COLLECTOR**  
\$45.00 07/18/2017  
CHECK-17-068276

**OWNER**  
SILVA ARCHITECTS LLC  
C/O ROLANDO SILVA MGR  
Employee(s) 8

**SEC. TYPE OF BUSINESS**  
212 P.A. CORP/PARTNERSHIP/FIRM  
AR0007002

**PAYMENT RECEIVED BY TAX COLLECTOR**  
\$60.00 07/12/2017  
CHECK-17-066142

This Local Business Tax Receipt only confirms payment of the Local Business Tax. The Receipt is not a license, permit, or a certification of the holder's qualifications, to do business. Holder must comply with any governmental or nongovernmental regulatory laws and requirements which apply to the business.

The RECEIPT NO. above must be displayed on all commercial vehicles - Miami-Dade Code Sec 8a-276.

For more information, visit [www.miamidade.gov/taxcollector](http://www.miamidade.gov/taxcollector)

000619

### Local Business Tax Receipt

Miami-Dade County, State of Florida  
-THIS IS NOT A BILL - DO NOT PAY

LBT

2113090

**RECEIPT NO. RENEWAL 2222719**

**EXPIRES SEPTEMBER 30, 2018**  
Must be displayed at place of business Pursuant to County Code Chapter 8A - Art. 9 & 10

**BUSINESS NAME/LOCATION**  
SILVA ROLANDO  
135 SAN LORENZO AVE 880  
CORAL GABLES FL 33146

**SEC. TYPE OF BUSINESS**  
212 PROFESSIONAL

**PAYMENT RECEIVED BY TAX COLLECTOR**  
\$60.00 07/12/2017  
CHECK-17-066142

**OWNER**  
SILVA ROLANDO

**SEC. TYPE OF BUSINESS**  
212 PROFESSIONAL  
AR0007002

**PAYMENT RECEIVED BY TAX COLLECTOR**  
\$60.00 07/12/2017  
CHECK-17-066142

This Local Business Tax Receipt only confirms payment of the Local Business Tax. The Receipt is not a license, permit, or a certification of the holder's qualifications, to do business. Holder must comply with any governmental or nongovernmental regulatory laws and requirements which apply to the business.

The RECEIPT NO. above must be displayed on all commercial vehicles - Miami-Dade Code Sec 8a-276.

For more information, visit [www.miamidade.gov/taxcollector](http://www.miamidade.gov/taxcollector)

# SECTION II: REVIEW EXPERIENCE AND QUALIFICATIONS



Experience and Qualifications were submitted for the RFQ 2017.08.LS Design-Build Services for Fire Station No. 2 Additional/ Renovation & A New Trolley Maintenance Building. No further submittal needed.





**BID BOND**

IN WITNESS HEREOF, the above bounded parties have executed this instrument under their several seals this 19th day of December, A.D., 2017, the name and corporate seal of each corporate party being hereto affixed and these presents duly signed by its undersigned representative, pursuant to authority of its governing body.

WITNESS  
(If Sole Ownership or Partnership,  
Two (2) Witnesses Required.  
If Corporation, Secretary Only  
will attest and affix seal).

(1) [Signature]  
(2) [Signature]

**PRINCIPAL**

Link Construction Group, Inc.  
Name of Firm  
[Signature] (SEAL)  
Signature of Authorized Officer  
President  
Title  
5350 N.W. 77th Court  
Business Address  
Doral, FL 33166  
City, State

**WITNESS:**

(1) [Signature]  
(2) [Signature]

**SURETY:**

Berkley Insurance Company  
Corporate Surety  
Charles D. Nielson (SEAL)  
Attorney-In-Fact Charles D. Nielson  
475 Steamboat Road  
Business Address  
Greenwich, CT 06830  
City, State  
Nielson, Hoover & Associates  
Name of Local Agency



No. BI-282a

POWER OF ATTORNEY  
BERKLEY INSURANCE COMPANY  
WILMINGTON, DELAWARE

NOTICE: The warning found elsewhere in this Power of Attorney affects the validity thereof. Please review carefully.

KNOW ALL MEN BY THESE PRESENTS, that BERKLEY INSURANCE COMPANY (the "Company"), a corporation duly organized and existing under the laws of the State of Delaware, having its principal office in Greenwich, CT, has made, constituted and appointed, and does by these presents make, constitute and appoint: *Charles J. Nielson; Charles D. Nielson; or Joseph P. Nielson of Nielson & Company, Inc. of Miami Lakes, FL* its true and lawful Attorney-in-Fact, to sign its name as surety only as delineated below and to execute, seal, acknowledge and deliver any and all bonds and undertakings, with the exception of Financial Guaranty Insurance, providing that no single obligation shall exceed **One Hundred Million and 00/100 U.S. Dollars (U.S.\$100,000,000.00)**, to the same extent as if such bonds had been duly executed and acknowledged by the regularly elected officers of the Company at its principal office in their own proper persons.

This Power of Attorney shall be construed and enforced in accordance with, and governed by, the laws of the State of Delaware, without giving effect to the principles of conflicts of laws thereof. This Power of Attorney is granted pursuant to the following resolutions which were duly and validly adopted at a meeting of the Board of Directors of the Company held on January 25, 2010:

**RESOLVED**, that, with respect to the Surety business written by Berkley Surety Group, the Chairman of the Board, Chief Executive Officer, President or any Vice President of the Company, in conjunction with the Secretary or any Assistant Secretary are hereby authorized to execute powers of attorney authorizing and qualifying the attorney-in-fact named therein to execute bonds, undertakings, recognizances, or other suretyship obligations on behalf of the Company, and to affix the corporate seal of the Company to powers of attorney executed pursuant hereto; and said officers may remove any such attorney-in-fact and revoke any power of attorney previously granted; and further

**RESOLVED**, that such power of attorney limits the acts of those named therein to the bonds, undertakings, recognizances, or other suretyship obligations specifically named therein, and they have no authority to bind the Company except in the manner and to the extent therein stated; and further

**RESOLVED**, that such power of attorney revokes all previous powers issued on behalf of the attorney-in-fact named; and further

**RESOLVED**, that the signature of any authorized officer and the seal of the Company may be affixed by facsimile to any power of attorney or certification thereof authorizing the execution and delivery of any bond, undertaking, recognizance, or other suretyship obligation of the Company; and such signature and seal when so used shall have the same force and effect as though manually affixed. The Company may continue to use for the purposes herein stated the facsimile signature of any person or persons who shall have been such officer or officers of the Company, notwithstanding the fact that they may have ceased to be such at the time when such instruments shall be issued.

IN WITNESS WHEREOF, the Company has caused these presents to be signed and attested by its appropriate officers and its corporate seal hereunto affixed this 27<sup>th</sup> day of April, 2016.

Attest:  
(Seal) By Ira S. Lederman  
Senior Vice President & Secretary

Berkley Insurance Company  
By Jeffrey M. Hafter  
Senior Vice President

**WARNING: THIS POWER INVALID IF NOT PRINTED ON BLUE "BERKLEY" SECURITY PAPER.**

STATE OF CONNECTICUT )  
) ss:  
COUNTY OF FAIRFIELD )

Sworn to before me, a Notary Public in the State of Connecticut, this 27<sup>th</sup> day of April, 2016, by Ira S. Lederman and Jeffrey M. Hafter who are sworn to me to be the Senior Vice President and Secretary, and the Senior Vice President, respectively, of Berkley Insurance Company.

MARIA C. RUNDBAKEN  
NOTARY PUBLIC  
MY COMMISSION EXPIRES  
APRIL 30, 2019

Maria C. Rundbaken  
Notary Public, State of Connecticut

CERTIFICATE

I, the undersigned, Assistant Secretary of BERKLEY INSURANCE COMPANY, DO HEREBY CERTIFY that the foregoing is a true, correct and complete copy of the original Power of Attorney; that said Power of Attorney has not been revoked or rescinded and that the authority of the Attorney-in-Fact set forth therein, who executed the bond or undertaking to which this Power of Attorney is attached, is in full force and effect as of this date.

Given under my hand and seal of the Company, this 19<sup>th</sup> day of December, 2017.

(Seal)

Andrew M. Tuma  
Andrew M. Tuma

WARNING - Any unauthorized reproduction or alteration of this document is prohibited. This power of attorney is void unless seals are readable and the certification seal at the bottom is embossed. The background imprint, warning and verification instructions (on reverse) must be in blue ink.



Certificate of Compliance with Buy America Requirements

The bidder hereby certifies that it will comply with the requirements of 49 U.S.C. 5323(j)(1), and the applicable regulations in 49 C.F.R. part 661.

Date: 1/12/18

Signature: 

Company: Link Construction Group, Inc.

Name: Guillermo Fernandez

Title: President

Certificate of Non-Compliance with Buy America Requirements

The bidder hereby certifies that it cannot comply with the requirements of 49 U.S.C. 5323(j), but it may qualify for an exception to the requirement pursuant to 49 U.S.C. 5323(j)(2), as amended, and the applicable regulations in 49 C.F.R. § 661.7.

Date: \_\_\_\_\_

Signature: \_\_\_\_\_

Company: \_\_\_\_\_

Name: \_\_\_\_\_


Title: \_\_\_\_\_



Design-Build Services for the Fire Station No. 2 Addition/ Renovations & A New Trolley Maintenance Building  
RFP 2017.11.LS

**PROPOSER AFFIDAVIT**

Link Construction Group, Inc. (Firm/Contractor) Hereby certifies that it shall adhere to all pertinent Federal requirements as outlined in Section 5 of the stated Project.


  
\_\_\_\_\_  
*Authorized Name and Signature*      Guillermo Fernandez      President      1/12/18  
*Title*      *Date*

STATE OF Florida

COUNTY OF Miami-Dade

On this 12th day of January, 2018, before me the undersigned Notary Public of the State of Florida, personally appeared Guillermo Fernandez  
(Name(s) of individual(s) who appeared before Notary)

And whose name(s) is/are subscribes to within the instrument(s), and acknowledges it's execution.

  
\_\_\_\_\_  
NOTARY PUBLIC, STATE OF  
Notary Public State of Florida  
Rebecca S Victores  
My Commission FF 118780  
Expires 05/25/2018

(Name of notary Public; Print, Stamp or Type as Commissioned.)

NOTARY PUBLIC  
SEAL OF OFFICE:

Personally know to me, or Produced Identification:

\_\_\_\_\_  
(Type of Identification Produced)

**CITY OF CORAL GABLES - ACKNOWLEDGEMENT OF ADDENDA**

1. The undersigned agrees, if this RFP is accepted, to enter in a Contract with the CITY to perform and furnish all work as specified or indicated in the RFP and Contract Documents within the Contract time indicated in the RFP and in accordance with the other terms and conditions of the solicitation and contract documents.
2. Acknowledgement is hereby made of the following Addenda, if any (identified by number) received since issuance of the Request for Proposal.

Addendum No. 1 Date 11/17/17


Addendum No. 4 Date 12/07/17

Addendum No. 2 Date 11/29/17

Addendum No. 5 Date 12/08/17

Addendum No. 3 Date 12/05/17

Addendum No. 6 Date 12/15/17



Guillermo Fernandez, President

1/12/18

The certification in this clause is a material representation of fact relied upon by the AGENCY. If it is later determined by the AGENCY that the bidder or proposer knowingly rendered an erroneous certification, in addition to remedies available to the AGENCY, the Federal Government may pursue available remedies, including but not limited to suspension and/or debarment. The bidder or proposer agrees to comply with the requirements of 2 C.F.R. part 180, subpart C, as supplemented by 2 C.F.R. part 1200, while this offer is valid and throughout the period of any contract that may arise from this offer. The bidder or proposer further agrees to include a provision requiring such compliance in its lower tier covered transactions.

**Lobbying Restrictions**

The undersigned certifies, to the best of his or her knowledge and belief, that:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.
3. The undersigned shall require that the language of this certification be included in the award documents for all sub-awards at all tiers (including subcontracts, sub-grants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

\_\_\_\_\_  
Guillermo Fernandez, President      Signature of Contractor's Authorized Official  
Name and Title of Contractor's Authorized Official  
1/12/18      Date





**POLICY NUMBER:** 21 UEA QT4625



**THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.**

**ADDITIONAL INSURED - OWNERS, LESSEES OR  
CONTRACTORS - OPTION I**

This endorsement modifies insurance provided under the following:

**COMMERCIAL GENERAL LIABILITY COVERAGE PART  
SCHEDULE**

Name Of Additional Insured Person(s) Or Organization(s):	Designated Project(s) Or Location(s) Of Covered Operations:
ALL, EXCEPT ADDITIONAL INSUREDS THAT ARE INSURED UNDER A SEPARATE ADDITIONAL INSURED ENDORSEMENT ON THIS POLICY	ALL, EXCEPT ADDITIONAL INSUREDS THAT ARE INSURED UNDER A SEPARATE ADDITIONAL INSURED ENDORSEMENT ON THIS POLICY

Information required to complete this Schedule, if not shown above, will be shown in the Declarations.

**A.** With respect to those person(s) or organization(s) shown in the Schedule above when you have agreed in a written contract or written agreement to provide insurance such as is afforded under this policy to them, Subparagraph f., Any Other Party, under the Additional Insureds When Required By Written Contract, Written Agreement Or Permit Paragraph of Section II – Who Is An Insured is replaced with the following:

**f.** Any Other Party

Any other person or organization who is not an insured under Paragraphs a. through e. above, but only with respect to liability for "bodily injury", "property damage" or "personal and advertising injury" caused, in whole or in part, by your acts or omissions or the acts or omissions of those acting on your behalf.

- (1) In the performance of your ongoing operations for such additional insured at the project(s) or location(s) designated in the Schedule;
- (2) In connection with your premises owned by or rented to you and shown in the Schedule; or

(3) In connection with "your work" for the additional insured at the project(s) or location(s) designated in the Schedule and included within the "products-completed operations hazard", but only if:

- (a) The written contract or written agreement requires you to provide such coverage to such additional insured at the project(s) or location(s) designated in the Schedule; and
- (b) This Coverage Part provides coverage for "bodily injury" or "property damage" included within the "products-completed operations hazard".

The insurance afforded to the additional insured shown in the Schedule applies:

- (1) Only if the "bodily injury" or "property damage" occurs, or the "personal and advertising injury" offense is committed:
  - (a) During the policy period; and
  - (b) Subsequent to the execution of such written contract or written agreement; and

(c) Prior to the expiration of the period of time that the written contract or written agreement requires such insurance be provided to the additional insured.

- (2) Only to the extent permitted by law; and
- (3) Will not be broader than that which you are required by the written contract or written agreement to provide for such additional insured.

With respect to the insurance afforded to the person(s) or organization(s) that are additional insureds under this endorsement, the following additional exclusion applies:

This insurance does not apply to "bodily injury", "property damage" or "personal and advertising injury" arising out of the rendering of, or the failure to render, any professional architectural, engineering or surveying services, including:

- (1) The preparing, approving, or failing to prepare or approve maps, shop drawings, opinions, reports, surveys, field orders, change orders, designs or specifications; or
- (2) Supervisory, inspection, architectural or engineering activities.

The limits of insurance that apply to the additional insured shown in the Schedule are described in the Limits Of Insurance section.

How this insurance applies when other insurance is available to the additional insured is described in the Other Insurance Condition in Section IV – Commercial General Liability Conditions, except as otherwise amended below.

**B.** With respect to insurance provided to the person(s) or organization(s) that are additional insureds under this endorsement, the **When You Add Others As An Additional Insured To This Insurance** subparagraph, under the **Other Insurance Condition of Section IV – Commercial General Liability Conditions** is replaced with the following:

**When You Add Others As An Additional Insured To This Insurance**

**(a) Primary Insurance When Required By Contract**

This insurance is primary if you have agreed in a written contract or written agreement that this insurance be primary. If other insurance is also primary, we will share with all that other insurance by the method described in Paragraph (c) below. This insurance does not apply to other insurance to which the additional insured in the Schedule has been added as an additional insured.

**(b) Primary And Non-Contributory To Other Insurance When Required By Contract**

This insurance is primary to and will not seek contribution from any other insurance available to an additional insured under your policy provided that:

- (i) The additional insured in the Schedule is a Named Insured under such other insurance; and
- (ii) You have agreed in a written contract or written agreement that this insurance would be primary and would not seek contribution from any other insurance available to the additional insured in the Schedule.


**(c) Method Of Sharing**

If all of the other insurance permits contribution by equal shares, we will follow this method also. Under this approach, each insurer contributes equal amounts until it has paid its applicable limit of insurance or none of the loss remains, whichever comes first.

If any of the other insurance does not permit contribution by equal shares, we will contribute by limits. Under this method, each insurer's share is based on the ratio of its applicable limit of insurance to the total applicable limits of insurance of all insurers.

All other terms and conditions in the policy remain unchanged.

**Applicable Upon Award of Contract**

 The City Beautiful™	<b>CITY OF CORAL GABLES REQUIRED COVER SHEET &amp; CHECK LIST WHEN EVIDENCING INSURANCE</b>
	This check list was developed to identify the documents required when an entity and/or an individual is evidencing insurance to the City. All applicable boxes must be checked. This form, and other related insurance documents are available @ <a href="http://www.coralgables.com">www.coralgables.com</a> . Under City Departments tab, click on Human Resources, then the Risk Management Division Page.
◀◀◀ THIS FORM MUST BE SUBMITTED WHEN EVIDENCING INSURANCE TO THE CITY ▶▶▶▶	
Full Legal Name (as shown on the agreement or permit with the City):	
City Department (that you are working with or that is issuing a permit):	
City Employee (contract manager or employee issuing permit):	
The name & phone # of the individual who completed this check list:	
The date this check list was completed in its entirety:	
<input type="checkbox"/> <b>A Certificate of Insurance is attached and the following information is contained therein:</b>	
<input type="checkbox"/> The named insured listed on the Certificate of Insurance exactly matches the name of the individual and/or entity that is required to evidence insurance to the City.	
<input type="checkbox"/> The Certificate Holder section of the Certificate of Insurance reads as follows: City of Coral Gables • Insurance Compliance PO Box 100085 - CE • Duluth, GA 30096	
<input type="checkbox"/> The special provisions section of the Certificate of Insurance contains language affirming that; <ol style="list-style-type: none"> <li>1) Endorsements have been issued to all required insurance policies naming the City of Coral Gables as an additional insured on a primary and non-contributory basis (except workers compensation &amp; professional liability insurance) and;</li> <li>2) That all policies evidenced to the City contain a waiver of subrogation endorsement and;</li> <li>3) That all policies have been endorsed to ensure that the City receives the same Florida statutorily required notice of cancellation that an insurance company provides the first named insured of the policy.</li> </ol>	
<b><i>IF COVERAGE IS REQUIRED FOR THE LINES OF INSURANCE BELOW, THEN THE DOCUMENTS LISTED MUST ALSO BE ATTACHED TO THE CERTIFICATE OF INSURANCE EVIDENCED TO THE CITY</i></b>	
<input type="checkbox"/> <b>Copies of the following <u>Commercial General Liability Endorsements</u> (or a copy of the section of the insurance policy that provides this coverage) are attached to this check list:</b>	
<input type="checkbox"/> Endorsement (or a copy of the policy) naming the City of Coral Gables as an Additional Insured on a Primary and Non-Contributory Basis.	
<input type="checkbox"/> Waiver of Subrogation Endorsement (or a copy of the policy) in favor of the City.	
<input type="checkbox"/> Endorsement providing the City with the same Florida statutorily required notice of cancellation that an insurance company provides the first named insured of the policy.	
<input type="checkbox"/> <b>Copies of the following <u>Automobile Liability Endorsements</u> (or a copy of the section of the insurance policy that provides this coverage) are attached to this check list:</b>	
<input type="checkbox"/> Endorsement (or a copy of the policy) naming the City of Coral Gables as an Additional Insured on a Primary and Non-Contributory Basis.	
<input type="checkbox"/> Waiver of Subrogation Endorsement (or a copy of the policy) in favor of the City.	
<input type="checkbox"/> Endorsement providing the City with the same Florida statutorily required notice of cancellation that an insurance company provides the first named insured of the policy.	
<input type="checkbox"/> <b>Copies of the following <u>Workers Compensation Endorsements</u> (or a copy of the section of the insurance policy that provides this coverage) are attached to this check list:</b>	
<input type="checkbox"/> Waiver of Subrogation Endorsement (or a copy of the policy) in favor of the City.	
<input type="checkbox"/> Endorsement providing the City with the same Florida statutorily required notice of cancellation that an insurance company provides the first named insured of the policy.	

# SECTION III: APPROACH TO THE PROJECT

Link Construction Group’s and Silva Architects’ first priority is to build a relationship, a team, with the City of Coral Gables, since the successful completion of any project is a mutual benefit. We truly are an extension of your staff and we are here to facilitate your project needs.

Our initial approach to this project upon award would be to immediately discuss the needs of the city with our Design-Build team members and with the City of Coral Gables. We as a team, are fully aware of the importance that this project has in its symbolic and practical relation to the historical surroundings for businesses and the community. We therefore will promote a system of operation that is equal to the City’s procedures and formats in the involvement of its staff during the entire planning and execution of the project. We will assist the City through all of the necessary procedures, presentations and/or obligations to ensure that this landmark will be a critical and innovative function to the community as well as aesthetically pleasing to “The City Beautiful.”

Upon our award of this project our team, we will immediately assist in developing schematic drawings into working drawings. Since our team has previous experience with Fire Stations and other emergency operation centers, this process will be fast tracked and seamless. We will work tightly with the City of Coral Gables as well as the Fire Department to ensure the needs of the city and community will be addressed in our proposed drawings. Subcontractor and Vendor bidders will be selected and issued plans and specs and a bid date set. Upon successful negotiation and award of the project, subcontracts will be awarded during the permitting process to ensure once a permit is ready; Link is on site starting construction. At this time a cost loaded CPM schedule of construction activities has been established and reviewed by all of our departments as well as the city so that the owner as well as team members are continuously updated on the progress of work. During our weekly internal progress meetings the schedule is updated and cost projections are updated which facilitates the city during requisitions and our subcontractors with their invoicing. Using our web base technology, at the click of a button any timelines or deadlines will be clear to the team and the owner. How would selecting our team add value to this project? Link’s track record in commencing and completing Design-Build and municipal projects, is well established—having completed over 10 Design-Build projects and over 25 Municipal Projects in South Florida, as well as Fire and Emergency Operation Stations.



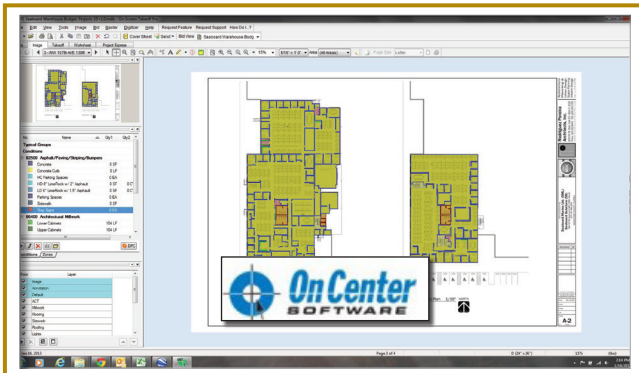
We utilize the following steps and processes, from our expertise and experience in working with other disciplines, to ensure that the project is completed on-time and exceeds the quality and budgetary standards that are to be expected.

## **OPTIONS ANALYSIS**

Link Construction Group recognizes that in the case of a GMP Contract an initial investigation and evaluation of all available options is critical to its final success. Link Construction Group proves and researches viable options through value engineering, constructability reviews, budgeting, bidding, scheduling and estimating, to formulate a suitable GMP contract that adapts to our clients or individual entities needs and concerns. This phase of the project includes minimizing costs as required by the conceptual project budget and controlling the overall impact on the original preliminary design.

## **DESIGN REVIEW**

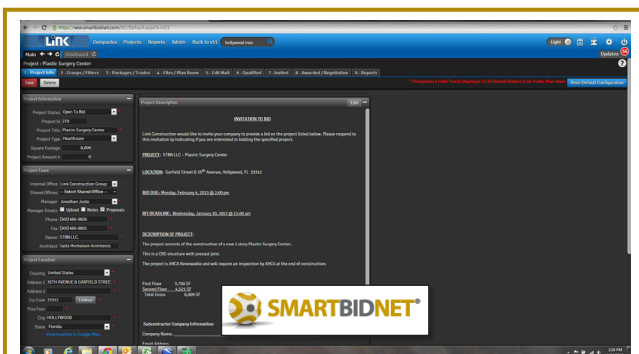
Link Construction Group's accomplishment in this phase of the contract has incorporated varying methods of construction and the adaptability of diverse materials. The honesty approach in the design review process has fulfilled our client's expectations while minimizing overall costs and in many cases improving the core of the original concepts. Capitalizing on each of the team member's background experience and strengths affords Link Construction Group's maximum acceptance on proposed designs and changes during this phase of the construction process. Link Construction Group helps identify alternative means, methods and materials prior to award of the Prime and/or Sub Contracts, thus assuring the project meets budget



Accurate quantity material take-off during the phases of pre-construction and budgeting.

## **BUDGET ESTIMATING**

Link Construction Group's estimating department members recognize the benefits found in close adherence to client based budgets. Estimating a construction budget that consists of multiple disciplines, numerous tasks and processes and varying materials can be challenging. Concentrating on one discipline at a time, Link Construction Group has reached and exceeded the owner projected budgets while maintaining quality workmanship and the preferred materials per the original requests and specifications. Following are steps in this process: Use multiple takeoff methods to create quick, accurate estimates backed by material, cost, and labor details or to develop and evaluate standard models and options. Easily incorporate bids from subcontractors and suppliers in your estimates. Transfer estimates to accounting for budget-to-cost comparison and to industry-standard scheduling products to jump-start project schedules. Analyze estimates from a variety of angles, such as by floor or phase of work. At the lot-specific level, produce reports of material lists and subcontracts by lump sum, detailed bill of materials or unit price. Deliver proposals in a professional manner using the software's reporting tools.



Subcontractor invitation and information tracking system.

## **VALUE ENGINEERING**

Link Construction Group does not approach Value Engineering simply as an exercise in cutting costs by cutting items out of the documents. First and foremost Link Construction Group approaches Value Engineering

from the perspective of reducing costs without reducing the Architectural intent of the project. Further, Link Construction Group takes into account the long term use of the building during this process, we don't forget about the maintenance costs resultant of decisions made during design and construction. Link Construction Group approaches the Value Engineering effort as a complete team effort. We pursue Value Engineering as a full partnership with the Owner and the Architect. We review the complexity of the exterior skin and work with the Architect to design the building envelope in the most efficient and economical method possible.

### **LIFE CYCLE COST ANALYSIS**

Link Construction Group reviews and computes a listing of the available products and materials in the construction market from caulking and waterproofing to roofing materials and interior components and through comparison of life cycles, versus costs, the right and most accurate product is selected. The goal to this procedure is to reach the budgeted costs of the projected building while using materials that hold the longest life cycle duration.

### **CONSTRUCTIBILITY ANALYSIS**

At Link Construction Group the Construction Analysis and Planning process is used as an analytical, creative and strategic organization focusing on the most important factor to the overall success of a Construction Project, A GREAT START. Sounds simple, but these 3 words can be the difference in millions of dollars and months of time. Thorough, comprehensive, planning is the foundation of construction. The quintessential element in planning a project is the Constructibility Review, which is a thorough analysis of the Construction Documents. Link Construction Group walks step by step through every facet of the construction process, analyzes every detail, weeds out RFI's & Potential Change Orders, identifies Value Engineering opportunities, identifies and solves the ever important waterproofing issues, identifies potential scope busts and solves difficult coordination issues. Link Construction Group prepares the backbone for the Project Teams plan of attack by solving difficult issues before they develop into costly problems or project delays.

### **COST CONTROL**

Cost control is not an option but an indispensable element of the design process. When properly executed it will identify cost savings and minimize delays, disputes and claims during construction. Only an experienced construction professional can effectively identify potential problems, provide effective solutions and anticipate and avoid future disputes. In the absence of such an expert, the review is unlikely to provide the desired result. To insure success the cost control process must be instituted at the conceptual phase of the project and its functions must be part of the design team throughout design development.

### **SUBCONTRACTING PRACTICES**

Link Construction Group has always had a strong belief that our subcontractors are partners when it comes to pursuing, securing and completing projects. This type of partnership philosophy builds long lasting relationships that are critical to the success of every project. One of the key components to this success is an effective communication and information exchange. In order to facilitate this process we have several policies and procedures that ensure that the information is delivered effectively, accurately and efficiently.

### **BID NOTIFICATIONS**

Over the years we have developed an expansive subcontractor database that allows us to invite a wide range of vendors to participate in the bid process. It is critical that the broadest range of qualified subcontractors are notified of all potential projects in an efficient manner. Project notifications and Invitations to Bid are issued through our web based automated software which allows for our subcontractors to view the invitation and obtain all the necessary bid documents. In addition, our preconstruction team takes the initiative to contact all the invited subcontractors and confirm their receipt of the invitation and their participation.

### **LOCAL PARTICIPATION**

It is a top priority to give local subcontractors the ability to participate in all of our projects. Whenever a project subcontractor list is generated there is an emphasis of the invitation of local vendors to improve the overall general impact of the proposed facility. We also encourage our subcontractors to search the local market for potential new employees brought on as a result of the proposed project. We have also teamed up with a local community outreach programs such as "South Florida Workforce" to help facilitate the hiring of local qualified candidates to fill any potential positions created as a result of this project.

### **INFORMATION DISTRIBUTION**

Utilizing our web based automated invitation software allows us to broadcast the project information, bid documents and other pertinent information. Bid documents are available to download via this invitation. In addition to automated invitations we participate in local trade shows to expand our subcontractor database and notify them of current and future projects.

### **SCOPE AND PROJECT REVIEW**

Once the subcontractors have received all the bid documents it is critical that we provide proper assistance to ensure that all proposals received are correct and complete. Each individual in our estimating department is tasked with specific trades from the project allowing them to get a detail understanding of the requirements for their respective discipline. They in turn, work hand in hand developing a scope with the subcontractors through constant emails and phone conversations. Additionally, we provide a comprehensive scope sheet detailing all the requirements of the project as well as scope review meetings when necessary.

### **SUBCONTRACTOR AWARD**

After all the subcontractor proposals are received our estimating team conducts a thorough review of all the proposals evaluating the scope completeness, coordination between trades and associated pricing. Once, the final evaluation is complete and all the proposals are comparable then we provide a recommendation for award.

Link has a very good relationship with local subcontractors who do repeat business for us. Being a fast track job you want to keep your subcontractors local to minimize driving time to commence work every morning. Also the use of local subcontractors helps minimize rejected inspections from non-local subcontractors not knowing the correct procedure and requirements.

### **QUALITY ASSURANCE**

A quality, acceptable base-line level must be established before any effective quality control can be achieved. Our base-line level has been defined and developed from hundreds of successfully completed owner accepted projects. Our staff is well versed on the Link core standards and clearly communicates our expectations to the subcontractors prior to commencing the work.

Since the inception of Link Construction Group, Inc. we have insisted on extremely stringent quality control levels. We have invariably attained these levels of quality. Our quality control plan begins during preconstruction by only soliciting subcontractor and material bids from pre-qualified vendors. Our standards are well known to our subcontractors as many have been providing services for us since our inception.

During construction, we ensure quality through our daily quality inspections along with weekly job-site meetings. Our weekly meetings include subcontractors, owners and design professionals. Since our meetings require thorough job-site inspection by all parties, any question of quality is immediately addressed. This immediate reaction prevents a budding problem from taking root. If a problem is discovered it is immediately corrected. As an added layer, our Quality Assurance Manager also visits the job-site regularly to inspect and review workmanship.

### **SCHEDULING SYSTEM AND ADHERENCE**



We use the latest Project scheduling for consistently accurate schedules, detailed Accounting software for Cost Control and Microsoft Project software for Project Management. We develop a Master Schedule by acquiring input from all key project partners to logistically tie all activities to appropriate trades and vendors for all aspects of the project including Design Development, Permitting and Inspections, and FF&E deliveries.

Effective governance of the project ultimately lies with the skill of our on-site staff to monitor and manage the schedule and control costs. Our project manager and superintendent are trained in the use of all customized software programs and attend quarterly meetings with our staff to learn and enforce the best practices from previous and current projects.

Our Project Manager is held responsible for the schedule and reviews it with the Superintendent and the Director of Operations weekly; daily if needed. Then, at the weekly subcontractor meeting, the Project Manager then meets with the subcontractors on site that week and the subcontractors expected on the job-site within the following two weeks. A two-week look ahead schedule is produced and distributed to all appropriate subcontractors and suppliers.

Our Project Engineer tracks detailed activities for material suppliers, fabricators manufacturers and shipping agents. They then identify when submittals are required by subs as well as inform the design consultants when submittals are required back from their office. By including submittal reviews in the schedule, the architect is better able to respond to the project team's needs in a timely manner.

### **COORDINATING THE DEVELOPMENT OF SCHEDULE INFORMATION FROM SUBCONTRACTORS**

As soon as Link receives Construction Documents, even at the earliest of phases, our subcontractors actively participate in the development of a preliminary schedule by providing duration and sequencing for their trade.

Link Construction Group verifies the initial schedule during the pre-construction phase. This schedule depicts the length of time each trade will take to complete its job, the overall length of the entire project, and any phasing requirements. It is used as the basis for the development of the detailed schedule and as a tool to evaluate subcontractors during buy-out.

As Construction Documents develop, we further require our subcontractors to further refine their procurement and production schedules. We provide a preliminary schedule to each subcontractor and ask them to continue their input during a two month start up schedule period. Upon completion, the final construction schedule is then incorporated into each subcontractor's contract. Once individual subcontractors and suppliers scheduling information is compiled, a comprehensive joint meeting is held (all prime subcontractors and suppliers) to review and refine our preliminary schedule. Once 100% Construction Documents are received, but before commencement of construction, our subcontractors and suppliers are required to submit their final sequencing, durations and level of detail schedule.

### **COORDINATION OF CREW LOADING AND CONSTRUCTION SCHEDULING**

During the course of the project, weekly subcontractor meetings are held on site. Attendance is mandatory for all trade contractors that are currently working on site or projected to be working on site within two weeks. Scheduling issues such as manpower needs and confirmation of material procurement are among the topics discussed during these meetings, the minutes of which week look-ahead schedules are generated for each meeting by Link Construction Group thus providing an detailed management tool to effectively coordinate manpower requirements with subcontractors.

### **FIRMS DEVELOPMENT OF COST LOADING SCHEDULES**

Cost control begins very early in the planning process. When all aspects of a project are properly considered in the estimating phase, the project team can better concentrate on production, quality and cost savings. Our software includes a cost loading feature which enables us to input scheduled values for each trade, general conditions, etc... into designated fields and project costs versus time with great accuracy creating accurate cash flow projections and serving as additional support for monthly applications for payment.

***On Time Performance, Accurate Pricing and Stringent Quality Control Are Our Keys to Success.***

### **PROJECT CLOSE OUT & WARRANTY**

At Link Construction Group the Construction Analysis and Planning process is used as an analytical, creative and strategic organization focusing on the most important factor to the overall success of a Construction Project, A GREAT START. It sounds simple, but these three words can be the difference in millions of dollars and months of time. Thorough, comprehensive, planning is the foundation of construction. The quintessential element in planning a project is the Constructibility Review, which is a thorough analysis of the Construction Documents. Link Construction Group walks step by step through every facet of the construction process, analyzes every detail, weeds out RFI's & Potential Change Orders, identifies Value Engineering opportunities, identifies and solves the ever important waterproofing issues, identifies potential scope busts and solves difficult coordination issues. Link Construction Group prepares the backbone for the Project Teams plan of attack by solving difficult issues before they develop into costly problems or project delays.

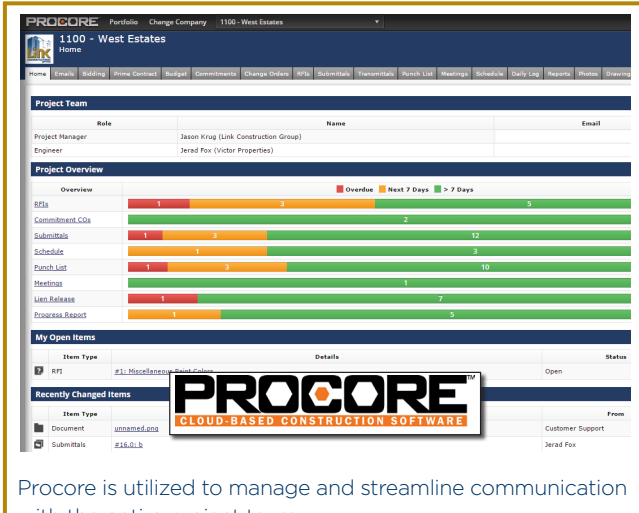
### **TRANSITION PLANNING**

Each phase of the project requires mutual cooperation by both Link Construction Group and the owner representatives and end users. A thorough training and review of building component manuals with all members of the owner/municipality team has allowed for smooth transitions from the construction and final documentation phase to the adaptability of the new end users of the turned-over final product. Valuable communication and question and answer verbal reviews as well as written instructions have made a huge difference in the transition part of the process to eliminate any end user issues.

### **INFORMATION MANAGEMENT**

Link Construction Group uses customized software for accounting, project management and scheduling in the construction industry. We train our staff in every program and ensure continued training to ensure proficiency





Procore is utilized to manage and streamline communication with the entire project team.

- One-stop repository for creating, storing, and sharing project documents: RFIs, submittals, meeting minutes, change orders, schedules, project photos, punchlists, drawings, specs, etc.
- Easy web access by all team members
- “Dashboard” feature provides a current status of key information
- Notification feature for new or overdue information
- Accessible on your mobile devices (iOS & Android)

for all future updates. Our information management processes have allowed us to complete our jobs early or on time and within or below budget while providing the owner with accurate and current information when they want it.

An industry leader in information technology, Link has developed integrated electronic project control systems to support our teams in the day-to-day management of their projects. Introduced in 2001, for use in budgeting, estimating, tracking and controlling project costs, Link’s proprietary cost management approach includes the latest that technology has to offer. High-performance enhancements available include multi-level security for each project, dial-in access from outside the office or job site and maximum flexibility for fulfilling client requirements for detailed cost breakdowns.

### SECURITY SYSTEMS

Link Construction Group knows that safety and security are in everyone’s minds due to the times we face. Our proactive approach to the security aspects of the design and construction commences as early as a letter of intent is awarded. Link Construction Group studies every move that will be required in the steps of each individual project and plans security systems each step of the way. By implementing security functions early in the planning and bidding stage Link Construction Group has prevented loss claims and has successfully received commendation from multiple city officials, many owners and happily impressed end users.

### SAFETY PROGRAMS

We are very stringent on our safety program. We have a comprehensive safety program that is shared with all of our sub-contractors. We hold weekly safety meetings and have an outside consultant that performs safety inspections on our behalf and controls all record keeping. We have won several safety awards on past projects including Sunshine State Safety Award through the University of South Florida.



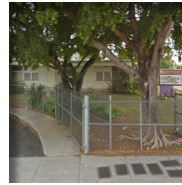
Link Construction Group is fully capable of starting the Design-Build Services for Fire Station No. 2 and Trolley Maintenance Building, within our current workload, immediately upon award. We are dedicated to be completely focused with the City of Coral Gables to ensure this project is completed on-time and within budget, as we continue to work with future endeavors within the firm.

Please review the list of our ongoing and projected workload below.

## CURRENT ON-GOING PROJECTS



**Project:** LHANC Headquarters  
New Construction in Miami, FL  
**Owner Name:** Little Havana Activities Nutrition Centers of Dade County  
**Architect:** Behar-Font & Partners  
**Construction Amount:** \$7.5 Million  
**Contracted Date of Completion:** Feb 2018  
**Completion to Date:** 85%



**Project:** Meadowlane Elementary School Renovations in Miami, FL  
**Owner Name:** MDCPS  
**Architect:** Saltz Michelson Architects  
**Construction Amount:** \$3.7 Million  
**Contracted Date of Completion:** Sep 2018  
**Completion to Date:** 12%



**Project:** Trujillo Brothers Distribution Facility  
New Construction in Miami, FL  
**Owner Name:** Trujillo Brothers of Miami-Dade Corp.  
**Architect:** Albert Gonzalez  
**Construction Amount:** \$9.8 Million  
**Contracted Date of Completion:** Feb 2018  
**Completion to Date:** 79%



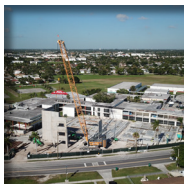
**Project:** Hialeah-Miami Lakes Renovations in Hialeah, FL  
**Owner Name:** MDCPS  
**Architect:** MC Harry and Associates  
**Construction Amount:** \$3.4 Million  
**Contracted Date of Completion:** Sep 2018  
**Completion to Date:** 7%



**Project:** Springview Elementary School Renovations in Miami, FL  
**Owner Name:** MDCPS  
**Architect:** Laura M. Perez & Associates  
**Construction Amount:** \$2.4 Million  
**Contracted Date of Completion:** May 2018  
**Completion to Date:** 72%



**Project:** New "M-1" K-8 Center  
New Construction in Miami, FL  
**Owner Name:** MDCPS  
**Architect:** Zyscovich Architects  
**Construction Amount:** \$12 Million  
**Contracted Date of Completion:** Apr 2018  
**Completion to Date:** 12%

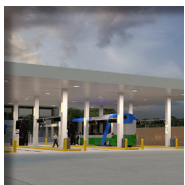


**Project:** Cutler Bay Middle School Renovations in Miami, FL  
**Owner Name:** MDCPS  
**Architect:** Laura M. Perez & Associates  
**Construction Amount:** \$8.1 Million  
**Contracted Date of Completion:** Nov 2018  
**Completion to Date:** 21%



**Project:** TD Bank South Miami  
New Construction in South Miami, FL  
**Owner Name:** MDCPS  
**Architect:** Core States Group  
**Construction Amount:** \$2 Million  
**Contracted Date of Completion:** Mar 2018  
**Completion to Date:** 40%

## UPCOMING PROJECTS



**Project:** Miami-Dade County Transit and Public Works Central Division CNG Program  
New Construction in Miami, FL  
**Owner Name:** Trillium Transportation Fuels, LLC  
**Architect:** WSP Architects  
**Construction Amount:** \$11.9 Million  
**Contracted Date of Completion:** Dec 2018



**Project:** Miami Lakes Middle School Renovations in Hialeah, FL  
**Owner Name:** MDCPS  
**Architect:** MC Harry and Associates  
**Construction Amount:** \$2.6 Million  
**Contracted Date of Completion:** Sep 2018

# SECTION III: UNIQUE QUALIFICATIONS



Our team is well versed in completing Design-Build and municipal projects, having completed over 10 Design-Build projects and over 25 Municipal Projects in South Florida, as well as Fire and Emergency Operation Stations. Work for Fire Station No. 2 and the New Trolley Maintenance Building would be second nature to the team. Our expertise would bring not only bring about a timely completion, but value and quality to the City of Coral Gables.

Link Construction has always been instrumental in expediting the permitting process for all projects that we have been awarded. We have afforded our project clients and owners the flexibility to process applicable building permits and quickly address plan's review comments using both external and internal Permit

Expediting Services. Through our years in the local construction industry we have built a great relationship with the most well-established permit processing firms that work both at a municipal and county level. Additionally, our own in-house personal relationships with various cities and county permitting departments in collaboration with these permitting processing firms has allowed time savings in this critical process that can many times adversely affect the start of the project.

Our approach to permitting has always been to be as proactive as possible. We work as a Team with the design and engineering professionals and help to guide them through the permitting maze with full efforts. At the onset and as we prepare the conceptual aspects of the project, we meet with the applicable permitting agencies at the municipal and county levels. These initial meetings provide critical code and departmental-opinion data that is quickly incorporated into the ongoing design. Once the design is ready and construction documents are close to being finalized, another meeting is scheduled with the applicable county and municipal plan's review departments. The intent as a prelude to the submittal of the final plans, is to review and discuss the project along with the individuals that will be actually reviewing the plans. We also explain and detail our intent and the code assumptions that have been incorporated. Once submittal is made and as plans are reviewed and comments start to appear, whether online or provided in person, we handle each discipline responses quickly to be ready to return immediately with revision drawings addressing whatever may be needed. That personal approach with the permitting process has allowed Link Construction to expedite permitting many times in record time. We are looking forward to doing the same once selected for this City of Coral Gables Design-Build Project.

## LEED EXPERIENCE

Link's commitment to LEED building began in 2008 with the completion of the 2121 Biscayne Blvd. retail space, Staples Office Supplies. The LEED Gold certified retail space was the first LEED certified retail building in Miami.

Link Construction believes in the USGBC LEED mission and has embraced the changes which this environmental certification has brought

to the design, construction and development industries. Link Construction has provided staff with LEED workshops and training and understands the value of having LEED accredited professionals on staff, they also work closely with a dedicated LEED AP and USGBC faculty in order to keep current with the latest updates to the LEED programs and the most recent advances in the green building field. In this way Link Construction is able to ensure that their project team is well equipped to assist municipalities and guide designers and subcontractors across all phases of the LEED certification process. The green building field has become quite robust in a relatively short period of time. Link Construction's dedication to green building principles,

LEED PROJECTS	CERTIFICATION STATUS
Staples Office Supplies	LEED Gold
DHL Global Forwarding Headquarters Renovation	LEED Gold
City of Miami, Williams Park Community Center	LEED Gold
City of Miami Green Lab Project	LEED Gold
City of Miramar, Vizcaya Park	LEED Gold
City of Miami, Coral Gate Community Building	LEED Gold
TD Bank, North Miami	LEED Gold
TD Bank, Las Olas	LEED Gold
TD Bank, Flagler	LEED Gold
Baptist Health Distribution Center	LEED Certified
7th Avenue Transit Village and Parking Garage	LEED Certified

diligence towards understanding the latest sustainable design and construction techniques, and experience building to LEED standards allows them to eliminate the learning curve and streamline the integrated design, construction and LEED certification process.

Some of the sustainable criteria which Link has been successfully implementing on prior LEED projects include Maximizing open space, Storm water quantity and quality control, Light pollution reduction, Rainwater harvesting, Green cleaning programs, Innovative wastewater technology, High % of construction materials with sustainable criteria (i.e. recycled content, regional content, certified wood), Low Emitting Materials, Energy Efficiency, Outdoor air delivery monitoring, Native landscape and reduced irrigation demand.

### **DESIGN EXPERTISE**



Having been established in South Florida for over 30 years, Silva Architects is intimately familiar with the proposed areas for the project. The firm understands the importance of green and civic space in communities, and how these civic spaces can be used to generate a true sense of community. .

Our team understands the importance of working with a Master Plan, and has accomplished this successfully in the City of Pompano Beach Library and Cultural Center project. For this project, our team worked with the City of

Pompano Beach's existing Master Plan for their Civic Campus and re-invigorated the Plan, designing a the Cultural Center to be a marker and new facade for the entire complex. Parallels can be drawn between that project and the Parks projects, as both clients could desire a park or plaza with a major civic presence next to a much trafficked roadway (in the case of the Pompano project, this was Atlantic Boulevard, an 8 lane major East-West artery for the City of Pompano Beach).

Our team believes in the collaborative process, in which the citizens and other affected parties can create strategic vision plans and resolve complex land use issues. We propose a process by which we establish an effective communication system, enable interested parties to assess and synthesize data, and provide them with the tools to generate and direct settlement options. All projects listed included significant public participation components to reach consensus, which resulted in all receiving public acceptance.

Our team's design method focuses on immersing our team into a place's DNA to create a living plan rooted in location, context and vision. We understand that thriving cities are continuously re-inventing themselves and constantly evolving to meet rapidly-changing needs. Our experience empowers us to create plans for healthy dwellings, schools, transit corridors, open spaces, civic institutions and job-sustaining commerce. Our design method preserves the best of the past, addresses the needs of the present and creates a durable plan for the future.

Understanding the intrinsic qualities of a site allows us to create design solutions and implementation strategies customized to maximize opportunities for smart growth. We study size, composition, topography, zoning/land use entitlement, regulatory conditions, essential improvements and connectivity to ensure the project will be firmly rooted.

Understanding local culture, customs and practices enables us to connect the site to its heritage and surroundings. Our designs respect the configuration, disposition and massing of the existing urban fabric and adjacent environment. This guarantees that the best qualities of a place are engraved in all of our work.

By involving the Client and all stakeholders in early, intense charrette sessions, our office gains a deep understanding of the programmatic and special needs expressed by the Client, which can then be incorporated successfully into the design. We understand the importance of a public spaces and green spaces in a community and will strive to ensure the projects communicate their value and high standing in the community.

History and culture are integral elements which we incorporate in all our projects. Some have richer backgrounds to capitalize on, such as the Dr. Rafael Penalver Health Center which incorporates the architecture, art, and patterns in various aspects of the project which serves the community in Little Havana, as well as Curtis + Rogers' Gibson Park, Matheson Hammock Park, Deering Estate at Cutler, and Virginia Key Beach projects which all have a rich historic context in Miami, which served to frame the development of what should and should not be placed in these areas.

Our firm delves into the history and fabric of the community to help inform the design of our projects.

**City of Miami Springs Community Center | New Construction**

Miami Springs, Florida



This landmark Design/Build project for the City of Miami Springs was a 35,000 sq. ft., multi-story, tilt-up building with an adjacent parking lot. The building was designed & constructed to withstand category five hurricanes and to serve as a disaster shelter to house the neighboring people. Additionally, the new community center was built with dual indoor basketball courts, an indoor jogging track, a black box style theater with grid lighting, a multipurpose room, a game room, an exercise room, and support offices.

The challenge on this project was that the city required the existing gymnasium to be used until the new building was erected (as there were planned basketball games and summer camps). We were able to achieve this requirement constructing the new community center and later demolishing the existing building and constructing a new parking lot in its place. Throughout the entire project patron safety was at the highest level. The job entailed full site development, including the demolition of the existing 20,000 sq. ft. recreational center, and a 12" water line of 1,200 LF through the existing residential neighborhood. The building also had a bi-fuel backup generator with full capacity in order to provide full power in the event of a disaster. Although the actual building was not LEED certified the RFP did require the use of many sustainable components and system, including a full HVAC energy management system, lighting controls, paints and flooring with low VOC's, low flow plumbing fixtures, and FSC certified wood doors and toilet partitions. The project was turned over on time and on budget and definitely considered a gem for the City of Miami Springs.



**General Contracting Service**

Design/Build - GMP

**Project Owner**

City of Miami Springs  
William Alonso  
305.805.5011  
alonsow@miamisprings-fl.gov

**Project Architect**

Rodriguez Pereira Architects  
Al Pereira  
305.592.8045 |  
apereira@rodriguezpereira.com

**Project Size**

35,000 SF

**Term of Contract Date**

Oct 2008 to May 2010

**Contract Cost**

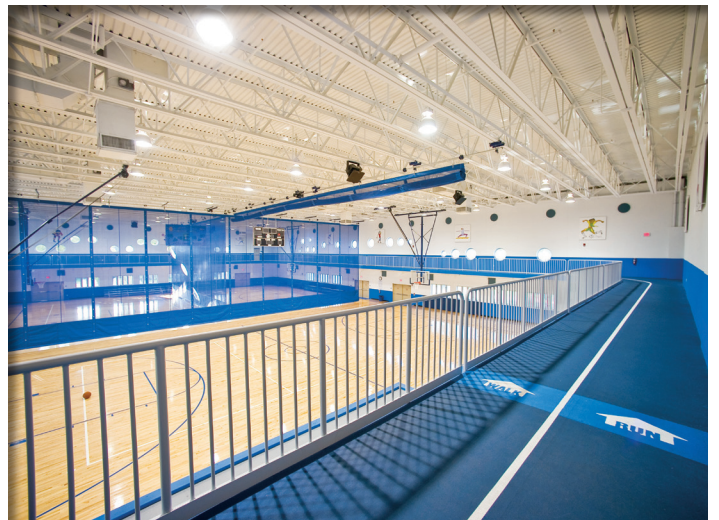
\$5.8 Million

# SECTION IV: PAST PERFORMANCE AND REFERENCES



SILVA ARCHITECTS

## City of Miami Springs Community Center | New Construction Miami Springs, Florida



**Western Fire Station 109 | New Construction**

Parkland, Florida



**General Contracting Service**

CM @ Risk - Lump Sum / Hard Bid

**Project Owner**

City of Parkland  
Kevin Matthews  
954.757.4149  
kmatthews@cityofparkland.org

**Project Architect**

ACAI Associates, Inc.  
David Wurst  
305.446.1787  
dwurst@aecnwornd.com

**Project Size**

13,000 SF

**Term of Contract Date**

Nov 2014 to Jan 2015

**Contract Cost**

\$3.1 Million

The Western Fire Station and Public Services Facility located at 100 Hillsboro Blvd in Parkland. The fire station houses emergency rescue personnel and houses the Emergency Operation Center (EOC) for the community of Parkland. The 13,000 square-foot structure has been designed by ACAI Associates out of Fort Lauderdale as a Category 5 to resist hurricane force winds and includes steel joist metal deck roofing with light-weight concrete. The apparatus bay holds three emergency vehicles.

**Historic Hampton House | Historic Restoration**

Miami, Florida



**General Contracting Service**

Hard Bid

**Project Owner**

Miami-Dade County Internal Services Department  
Hugo Velasquez  
305.375.4813  
hvelasq@miamidade.gov

**Project Architect**

Gurri Matute  
Jose Matute  
305.661.0069  
jmatute@gurrimatute.com

**Project Size**

29,445 SF

**Term of Contract Date**

May 2013 to Jan 2015

**Contract Cost**

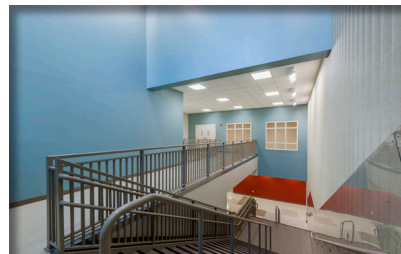
\$5.9 Million

The Historic Hampton House Restoration project consists of the restoration of a two-story, 29,762 sq. ft. structure. All work carried out must ensure the preservation of the site, building, other structures on the property, preservation of historic materials and the building's distinguishing character, while at the same time adapting it to its new use as a multi-use center of social and cultural life for the local community.



**Downtown Doral Charter Elementary School | New Construction**

Doral, Florida



**General Contracting Service**

General Contractor

**Project Owner**

Codina Partners  
Oswaldo Betancourt  
305.392.5800  
oswaldo@downtowndoral.com

**Project Architect**

Zyscovich Architects  
Martha Padreda  
561.214.6087  
martha@zyscovich.com

**Project Size**

53,250 SF

**Term of Contract Date**

Sept 2014 to July 2015

**Contract Cost**

\$5.9 Million

The Downtown Doral Charter Elementary School is located in the corner of NW 53rd Street and NW 84th Avenue, in Downtown Doral. Zyscovich Architects out of Miami designed the 53,250-square-foot brand-new, state-of-the-art facility, with a much sought-after language program that will serve 800 students. The school is the first of its kind, built and managed in partnership with Miami-Dade County Public Schools and Codina Partners. The facility houses grades PK-5 and contains many different aspects that are not always found in typical elementary schools such as science, art and language arts labs which includes Spanish and French. Newly implemented technology includes Smart Boards, Smart TV's, and wireless connectivity for student devices such as iPads. The facility includes a playground for Pre-K and Kindergarteners as well as a new soccer field and parking lot for staff and visitors.

# SECTION IV: PAST PERFORMANCE AND REFERENCES



SILVA ARCHITECTS

## Myrtle Grove K-8 Center - Phase I and II | Renovation/Addition

Miami, Florida



### **General Contracting Service**

General Contractor

### **Project Owner**

Miami-Dade County Public Schools  
Armando Ubals  
305-995-4858  
aubals@dadeschools.net

### **Project Architect**

MC Harry & Associates  
Naomi Harrison  
305-445-3765  
nharrison@mcharry.com

### **Project Size**

Phase I: 65,000 SF | Phase II: 7,000 SF

### **Term of Contract Date**

Phase I: May 2015 to Apr 2016 | Phase II: May 2016 to Oct 2016

### **Contract Cost**

Phase I: \$1,999,953 | Phase II: \$1,725,301

Interior renovations including new HVAC units throughout school, building structure hardening, window & door replacement, electrical upgrades, and new play courts. The project entailed demolition, site improvements, restroom renovations, window & door replacement, selective painting, plumbing renovations, HVAC systems, fire & safety system, electrical upgrades.

Phase II consisted of the addition of a new 7,000 sf building with overhangs for exterior walks. The building includes 8 classrooms, 2 group restrooms, mechanical and electrical room and is connected to the existing facility with a concrete covered walkway.

All work was completed within a fully functional campus



**SECTION IV: DISCONTINUING SERVICES  
FOR PUBLIC SECTOR CLIENTS**



SILVA ARCHITECTS

Link Construction Group has never had and public sector clients, or private sector clients, discontinue the use of the firm's services, in the history of its existence.



**FIRE STATION 2 ADDITION/RENOVATIONS & NEW TROLLEY MAINTENANCE FACILITY PROPOSAL**

<b>PROJECT #</b>			
<b>PROPOSER NAME</b>		<b>FEIN #</b>	
The Proposer shall provide the following Schedule of Values for administrative purposes. This information is required with the submission of the proposal and when approved by the City, will be used to evaluate Applications for Payment of the successful Proposer. The Proposer may add line items as desired, but must provide those items indicated as a minimum. The total			
ITEM	DESCRIPTION	CONSTRUCTION COST	
		FEDERAL	NON- FEDERAL
<b>1</b>	<b>FIRE STATION 2 RENOVATIONS, ADDITION &amp; PARKING CANOPY</b>	\$8,947,201	\$8,372,408
	HISTORICAL ART FUND (1.5% OF CONSTRUCTION COST)	\$134,208.02	\$125,586.12
	OWNER'S CONTINGENCY ALLOWANCE (10% OF CONSTRUCTION COST)	\$894,720.12	\$837,240.79
	<b>BASE BID</b>	<b>\$9,976,129</b>	<b>\$9,335,235</b>
<b>2</b>	<b>NEW 2 STORY TROLLEY MAINTENANCE BUILDING</b>	\$1,662,575	\$1,536,480
	HISTORICAL ART FUND (1.5% OF CONSTRUCTION COST)	\$24,938.62	\$23,047.20
	OWNER'S CONTINGENCY ALLOWANCE (10% OF CONSTRUCTION COST)	\$166,257.49	\$153,647.99
	<b>BASE BID</b>	<b>\$1,853,771</b>	<b>\$1,713,175</b>
<b>3</b>	<b>OVERALL SITE WORK (outside of 5' building lines)</b>	\$707,800	\$719,054
	HISTORICAL ART FUND (1.5% OF CONSTRUCTION COST)	\$10,617.000	\$10,785.810
	OWNER'S CONTINGENCY ALLOWANCE (10% OF CONSTRUCTION COST)	\$70,780.0	\$71,905.4
	<b>BASE BID</b>	<b>\$789,197</b>	<b>\$801,745</b>
	<b>BASE BID ( Lines 1, 2, &amp;3)</b>	<b>\$12,522,574</b>	<b>\$11,744,355</b>
<b>OPTIONAL ITEMS</b>			
<b>4</b>	<b>ALTERNATE 1: Provide a paved plaza consisting of precast concrete pavers capable of bearing heavy vehicular traffic of approximately 8,000 square feet as shown on sheet A-1.1 and as described on the design criteria documents.</b>	\$74,520	\$71,280
	HISTORICAL ART FUND (1.5% OF CONSTRUCTION COST)	\$1,117.80	\$1,069.20
	OWNER'S CONTINGENCY ALLOWANCE (10% OF CONSTRUCTION COST)	\$7,452.0	\$7,128.0
	<b>Total</b>	<b>\$83,089.8</b>	<b>\$79,477.2</b>
<b>5</b>	<b>ALTERNATE 2: Demolition of the existing training tower &amp; resurfacing of all damaged paved areas.</b>	\$14,375.00	\$13,750.0
	HISTORICAL ART FUND (1.5% OF CONSTRUCTION COST)	\$215.63	\$206.25
	OWNER'S CONTINGENCY ALLOWANCE (10% OF CONSTRUCTION COST)	\$1,437.50	\$1,375.00
	<b>Total</b>	<b>\$16,028.1</b>	<b>\$15,331.3</b>
<b>NOTE 1:</b> The prices stated for each line item shall include full compensation for mobilization, overhead and profit, taxes, labor, equipment, materials, home office expenses, maintenance of traffic, insurance, bond and any and all other costs and expenses for performing and completing the work as shown on the Design Criteria Documents.			
<b>NOTE 2:</b> The City has the right to select any combination of items 1 through 5.			
<b>PROJECT DURATION:</b> Option A. If Items 1, 2, and 3 are accepted by the City, project duration is 365 calendar days (121 calendar days for design/permitting & 244 calendar days for construction). Option B. If Items 1, 3 and 5 are accepted by the City, project duration is 334 calendar days (121 calendar days for design/permitting & 213 calendar days for construction). If Item 4 is accepted by the City, project duration is increased by 60 calendar days to either Option A or B.			

RFP 2017.11.LS

D/B SERVICES FOR FIRE STATION NO.2 /TROLLEY MAINTENANCE BUILDING



SILVA ARCHITECTS